

State of the Port 2012

Presented by Aviation Director José Abreu, P.E.

February 15, 2012



Thank you Lenny, and thanks to all of you for your support of MIA and our airport system.

Now, I'm fully aware that you folks only like me for my fun videos, and that's OK... I've learned to live with that.

Unfortunately, this year I have to keep you in suspense until the very end!



With one out of every four jobs in the County and an economic impact of nearly \$27 billion, our community's viability hinges on the success of our airport like none other.

If you take into account that nearly all of Florida's air trade goes through MIA, our impact is even more significant.

This is why I'm happy to report that in many ways, 2011 was the best year ever for MIA.

Of course, that success would not be possible without the leadership and partnership of some very special people here today.

First, Mayor Gimenez, thank you for your direct oversight of MIA since you took office. I appreciate your leadership.

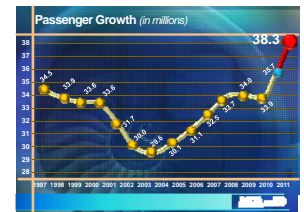
I owe a debt of gratitude to our Board of County Commissioners as well.

Our County team has done an amazing job through another challenging but rewarding year. Thank you for giving your very best, day in and day out.

I am also extremely grateful for our federal and state partners, consultants and contractors, the Greater Miami Convention and Visitor's Bureau and the Beacon Council.

Charlotte and the World Trade Center, thank you again for hosting this forum.

Lastly, World Trade Center Chairman Bill Johnson, congratulations on another great year at the Seaport, and for bringing Mickey Mouse to Miami!



Passengers

In passenger traffic, MIA reached a new all-time high with more than 38 million passengers and growth of seven percent, which smashed our previous record in 2010.

We also saw our highest passenger days on record last month, with more than 135,000 passengers on a single day.

Top U.S. Gateways			
International Passenger Traffic			
	2010		2011
1	JFK	23,109,877	1 JFK 23,920,175
2	MIA	16,891,956	2 MIA 18,417,513
3	LAX	15,935,264	3 LAX 16,731,324

We are still the second busiest airport in the U.S. for international passengers, but we are gaining ground on JFK.

International passengers at MIA grew nine percent, while JFK and LAX grew by four and five percent, respectively.



In fact, international traffic has grown more at MIA than at any other U.S. gateway in the last four years and counting.



Our growth has been largely due to American Airlines, which carried nearly six percent more passengers in the last fiscal year and handles 70 percent of our traffic.

American increased frequencies on more than 20 routes at MIA in 2011.

Combined with American Eagle, they now provide more than 300 departures daily.

Despite filing for Chapter 11 protection to reorganize, American continues to rely on MIA as one of its most profitable hubs.

For example, American recorded last month alone eight of its top 25 days ever for passenger traffic at MIA.

New Service in 2011



New service by other carriers also contributed to our record numbers.

In addition to Delta Airlines expanding with daily flights from London, we added five new airlines and four new international routes:

KLM and **ArkeFly** from Amsterdam;

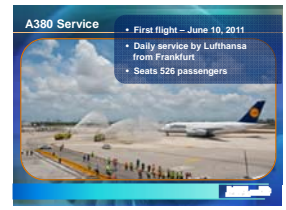
Iberia from Barcelona;

TAP Portugal from Lisbon;

And Mexican low-cost carrier **VivaAerobus** from Monterrey.



Our growth earned us the title “U.S. Airport with the Most New Airlines,” according to a study by industry expert Anna Aero.



June was a **big** month for us – literally - because we welcomed for the first time the A380, the largest passenger plane in the world.

Lufthansa uses the double-decker jet with 526 seats for its daily service from Frankfurt.



MIA is one of only six U.S. airports with A380 service. As you can see, it's like a five-star hotel in the sky.

Lufthansa will switch to smaller Boeing 747 aircraft during the slower summer months, but plans to bring the A380 back in the fall.



So far this year:

- **LAN Colombia** joined MIA with service from Bogota;
- **Interjet**, another Mexican low-cost carrier, is scheduled to begin daily flights to Mexico City this month;
- And **American Airlines** announced the beginning of new service to Barcelona in April and increase service to Belo Horizonte, Brasilia and Manaus in June.



Cargo

In cargo, we matched our all-time record of two million tons of freight, which was first set in 2007 before the recession.

One significant bright spot was cargo between Asia and MIA, which led the way in growth with an increase of nine percent.

After doubling from nine weekly flights in 2009 to 18 in 2010, Asian cargo service at MIA continued to expand with three new weekly flights by Asiana Airlines in September.



Cathay Pacific Airways

In December, Cathay Pacific Airways from Hong Kong began using the Boeing 747-8, the world's longest and most fuel efficient freighter jet.

The 747-8 provides double-digit decreases in both fuel burn and emissions, while holding 16 percent more volume than the 747-400.

MIA's four Asian cargo carriers now provide service to hubs in Taipei, Seoul, Hong Kong and 21 other destinations in China, for trade valued at nearly \$3.5 billion – a growth of nearly 60 percent over 2010.



Centurion Air Cargo

Cargo traffic from other regions is expected to rebound as well.

Projected growth from Latin America led one of our leading carriers, Centurion Air Cargo, to break ground in November on their new, 800,000-square-foot world headquarters.

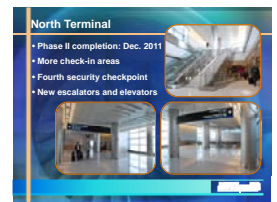
The project is expected to add 200 new jobs and \$123 million of capital investment to the local economy.



25th Street Viaduct

The Florida DOT is widening N.W. 25th Street to six lanes and constructing an elevated viaduct to improve our lifeline to ground transportation for air cargo.

About 10,000 trucks per day transport cargo from MIA to the federal highway system, helping to distribute nearly 70 percent of all perishable imports to the U.S.

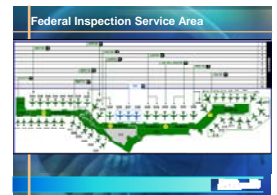


North Terminal

North Terminal is now 94 percent complete.

We reached our latest milestone in December with Phase II of the North Terminal Improvements project.

This new entrance to North Terminal re-connects the Central Terminal and includes new escalators and elevators for easier access to all levels.



North Terminal FIS

The only major section of North Terminal now remaining is the Federal Inspection Service area, scheduled to open this year.



These are recent photos of construction progress and what it will look like when it's finished, which can't happen soon enough!



Despite the growing pains, North Terminal has become a magnificent facility, and industry experts are taking notice.

The Construction Owners Association of America this year selected North Terminal as the annual Gold Award Winner, their highest honor.

It was also a Merit Award winner this year in Engineering News-Record's Best Projects.

North Terminal Concessions



North Terminal's new concessions also continue to earn praise for MIA.

We were recently named one of the top airports in the nation for our dining and top 10 in the world for retail shopping.

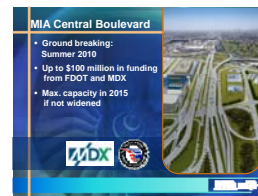
When complete, North Terminal will feature more than 80 new stores and restaurants.



MIA Mover

Now connecting the Rental Car Center to the airport is the **Mia** Mover, a one-and-a-quarter-mile-long automated people mover that opened in September.

The system can transport 3,000 passengers per hour and completely replaced the shuttle bus operation, reducing carbon emissions at MIA by 30 percent.



Central Boulevard

In addition, Central Boulevard is being totally reconstructed and modernized by the Miami-Dade Expressway Authority.



Miami Intermodal Center

Central Station at the Miami Intermodal Center broke ground last year next to the Rental Car Center and is scheduled to open in late 2013.

Even sooner, Miami-Dade Transit's AirportLink is slated to open this summer, bringing MIA closer to downtown Miami.

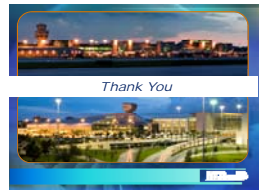
Closing



In summary, since 2007, MIA's terminal space has doubled with new and renovated facilities that have revolutionized your airport.

With the final pieces slated to open in 2012, we proudly present to you, **MIA - the new sensation**.

[PLAY VIDEO]



I hope you are as excited as I am about the future and about the new sensation at MIA.

Thank you!