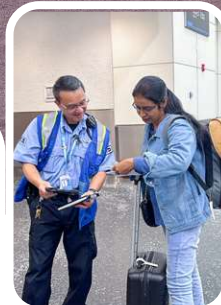


# MIAMI-DADE AVIATION DEPARTMENT

## ADOPTED BUDGET FISCAL YEAR 2026



**Finance and Strategy Group:**  
Capital Finance and Budgeting Division  
Miami - Florida



**2026**  
**Adopted Budget**

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# **Miami-Dade Aviation Department**

**A Department of Miami-Dade County, Florida**

## **FY 2026 Adopted Budget**

**Prepared by:**

*Capital Finance & Budgeting Division*

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*Chief, Capital Finance & Aviation Budget*

**Brian Gendron & Kelly Quiroz**

*Aviation Financial & Performance Administrator*

**Brenda Ellis**

*Accountant 2*

**2026**  
**Adopted Budget**

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**2026**  
**Adopted Budget**

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# Miami-Dade County Elected Officials

## **Miami-Dade County, Florida**

### **Elected Officials**

**Daniella Levine Cava**

*Mayor*

### **Board of County Commissioners**

**Anthony Rodriguez**, *Chairman*

**Kionne L. McGhee**, *Vice Chairman*

*Oliver G. Gilbert, III, District 1*

*Marleine Bastien, District 2*

*Keon Hardemon, District 3*

*Micky Steinberg, District 4*

*Vicki L. Lopez, District 5*

*Natalie Milian Orbis, District 6*

*Raquel A. Regalado, District 7*

*Danielle Cohen Higgins, District 8*

*Kionne L. McGhee, District 9*

*Anthony Rodriguez, District 10*

*Roberto J. Gonzalez, District 11*

*Juan Carlos Bermudez, District 12*

*René Garcia, District 13*

**Juan Fernandez-Barquin, Esq.**

*Clerk of the Court and Comptroller*

**Geri Bonzon-Keenan**

*County Attorney*

**David Clodfelter**

*Management and Budget*

[www.miamidade.gov](http://www.miamidade.gov)

# Miami-Dade Aviation Department Senior Management Staff

## Aviation Director & Chief Executive Officer



**Ralph Cutié**

## Deputy Director



**Ken Pyatt**

## Deputy Director



**Basil A. Binns, II**

## Chief of Staff & Senior Strategic Marketing & Customer Experience Advisor

NO  
PICTURE  
AVAILABLE

**Andria Muniz-Amador**



**Maurice Jenkins, IAP C.M.**  
Digital Strategy & Innovation Advisor /  
Chief Innovation Officer



**Patricia Hernandez**  
Senior Executive Assistant



**Arlyn Rull Valenciaga**  
Senior Policy Advisor

## Assistant & Associate Directors



**Sergio San Miguel**  
Chief Financial Officer



**Jeffrey Plant**  
Assistant Director,  
Operations



**Mark O. Hatfield, Jr.**  
Assistant Director,  
Public Safety & Security



**Isaac Smith**  
Assistant Director,  
Facilities Management & Engineering



**Barbara Jimenez**  
Assistant Director,  
Administration



**Ana Finol, P.E.**  
Assistant Director,  
Facilities Development



**Tony Quintero**  
Associate Director,  
Governmental Affairs

NO  
PICTURE  
AVAILABLE

**Karen Wright**  
Assistant Director,  
Real Estate Management  
& Development

NO  
PICTURE  
AVAILABLE

**Sarah Abate**  
Assistant Director,  
Concessions & Business  
Development

[www.iflymia.com](http://www.iflymia.com)

# Distinguished Budget Presentation Award

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The Government Finance Officers Association of the United States and Canada presented a Distinguished Budget Presentation Award to the Miami-Dade Aviation Department, Florida for its annual budget for the fiscal year beginning October 1, 2024. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device. In addition to receiving the award, Miami-Dade Aviation Department has received Special Recognition for the Capital Program category. Special recognition is given when all three Government Finance Officers Association reviewers give the highest possible score in categories.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

## *Distinguished Budget Presentation Award*

PRESENTED TO

**Miami-Dade County Aviation Department  
Florida**

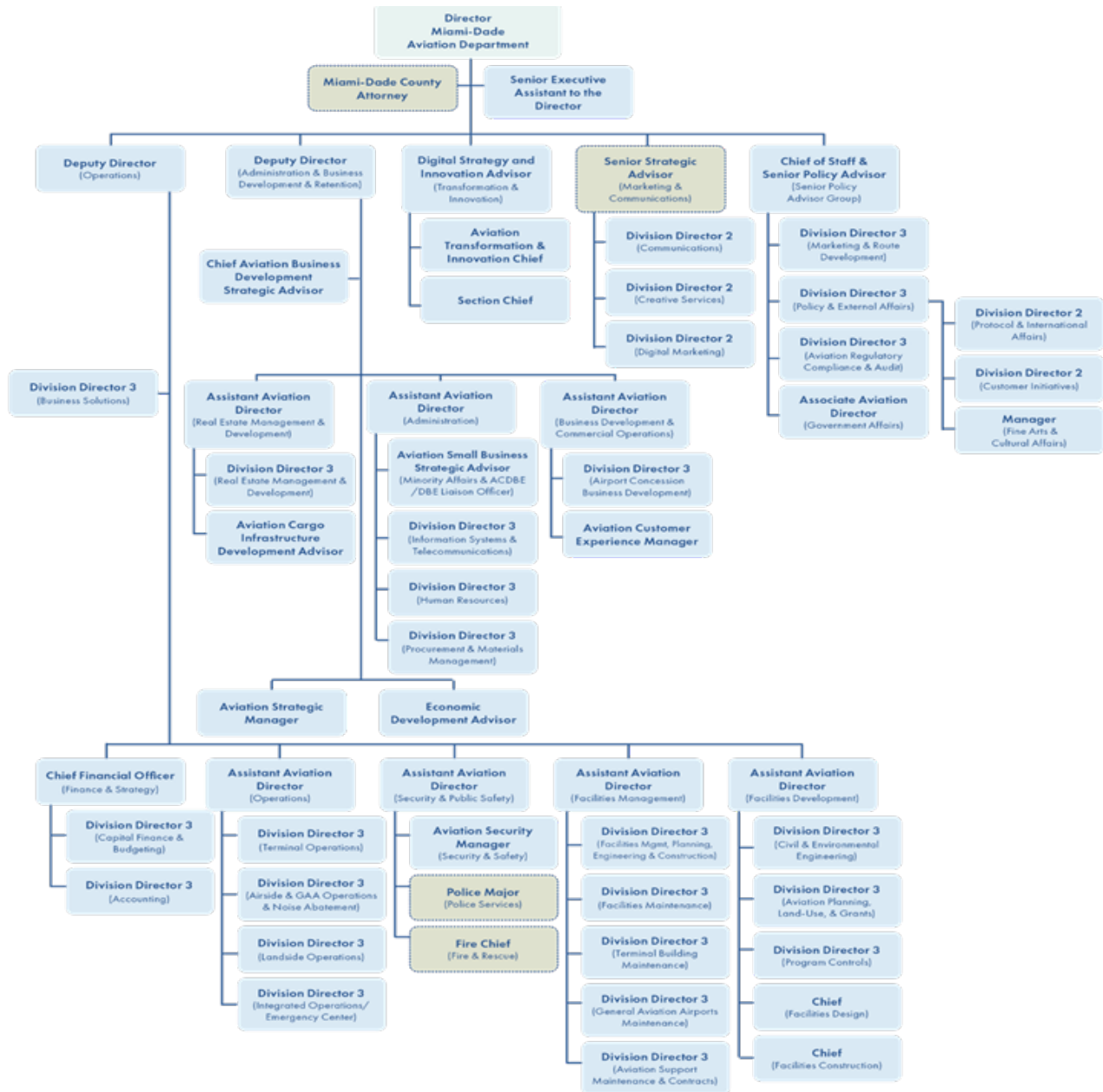
For the Fiscal Year Beginning

**October 01, 2024**

*Christopher P. Morill*

Executive Director

# Department Organizational Chart



# Introduction

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## Budget Message

December 17, 2025

Honorable Mayor Daniella Levine Cava  
Honorable Chairman Anothy Rodriguez  
Honorable Members of the Board of County Commissioners

The Miami-Dade County Aviation Department (MDAD, Aviation Department or the Department) herein presents the adopted operating and capital budgets for the fiscal year (FY) ending September 30, 2026 (the Budget or the Annual Budget). The Budget is the culmination of a process that evaluates the needs and obligations of the Department, particularly as they affect operations and capital projects. The Budget process also considers the requirements of the Amended Trust Agreement governing the Outstanding Aviation Revenue Bonds and its obligations under state and federal laws. The budget process is deliberate and focused on accomplishing the strategic goals of the Department and the County for the Airport System, which consists of the principal airport, Miami International Airport (MIA or the Airport), three general aviation airports, one decommissioned general aviation airport, and one airport used primarily for flight training purposes.

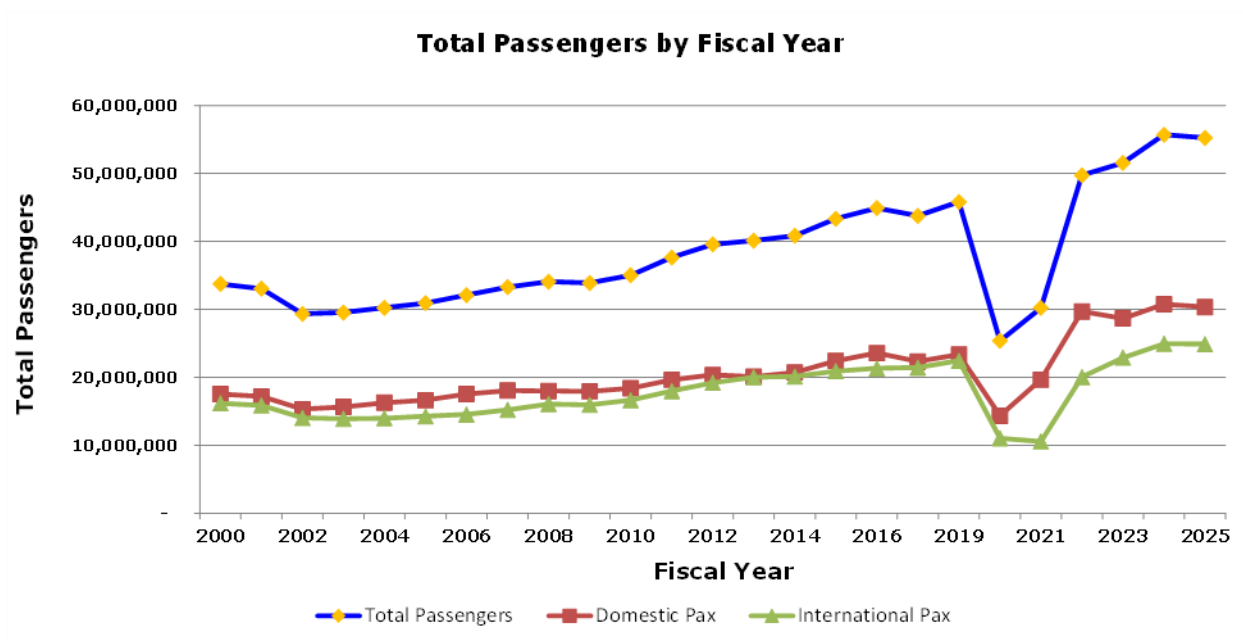
Although passenger traffic flattened out in FY 2025, the prior three years experienced record growth (49.7 million or a 64.6% increase in FY 2022, 51.6 million or a 3.8% increase in FY 2023 and 55.7 million or an 8.0% increase in FY 2024), therefore MDAD's FY 2026 budget reflects an increase of 5.2% from the prior fiscal year budget, which is attributed to the local Consumer Price Index (CPI) of 3.3% (as of August 2025) and the record passenger growth. The slight decrease in FY 2025 passenger growth of 0.8% is consistent with the national growth trends. More specifically to MIA, it reflects the decrease in passengers from Spirit Airlines, Southwest Airlines and JetBlue Airways at MIA and the slight decrease in passengers from the hub carrier, American Airlines.

MDAD works with its main stakeholders, MIA's air carriers, to keep the airline cost per enplaned passenger (CEP), the principal measure of the cost of doing business at an airport, as reasonable as possible. MDAD was able to keep the CEP for the FY 2026 budget consistent with the budget growth rate; \$17.45 in FY 2025 as compared to \$18.38 in FY 2026 (a 5.3% increase).

As in the past, MDAD takes measures with the operating budget to minimize the costs to the MIA air carriers. In the FY 2026 Budget, MDAD applied \$42 million from the Improvement Fund set-aside to reduce terminal-related operating expenses and stabilize the terminal rates charged to airlines, concessionaires and other terminal tenants. MDAD also increased the PFC contribution to offset its annual debt service in FY 2026 by \$10 million.

## Economic

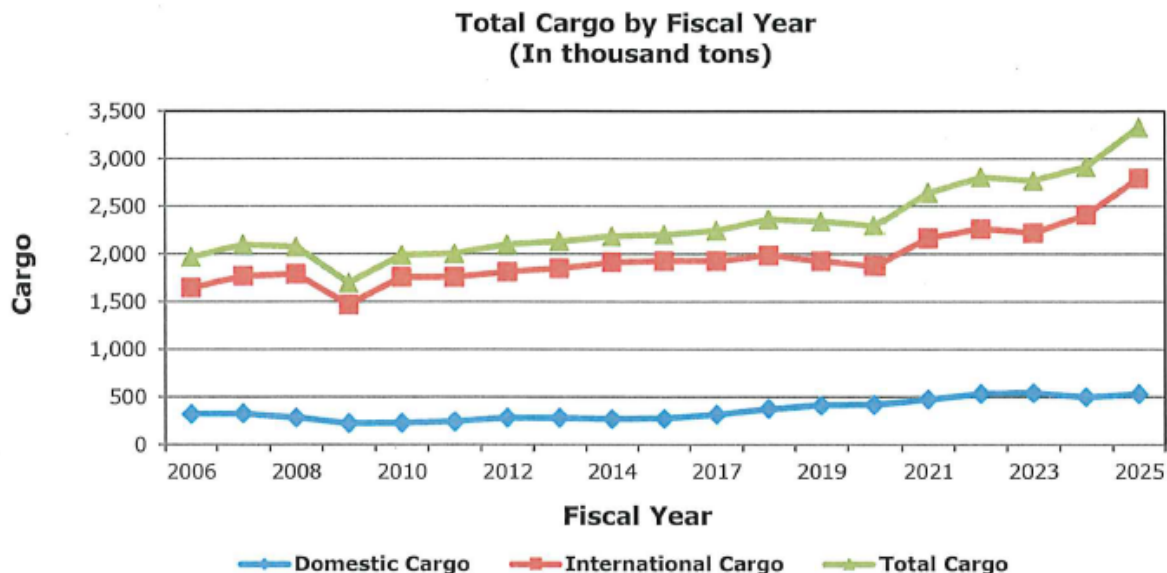
MIA experienced steady growth prior to the pandemic and then, as noted in the chart below, passenger traffic decreased 44.6% in FY 2020, recovered somewhat in FY 2021, rebounded to record levels in the subsequent three fiscal years and remained flat in FY 2025. The 64.6% increase in FY 2022 passengers was due to an increase in mostly domestic passenger traffic. In FY 2022, international passenger traffic was still 10.7% below the FY 2019 level (pre-pandemic) whereas the domestic traffic was 27.1% above the FY 2019 level. However, international passenger traffic did increase to pre-pandemic levels during FY 2023 and then grew even more in FY 2024 with a 9.0% increase over FY 2023 while remaining flat in FY 2025. In the previous fiscal years, the domestic growth was due to the U.S. airlines that established service at MIA, Spirit, Southwest, and JetBlue, which then decreased in FY 2025 for all three airlines. In fact, JetBlue discontinued operations at MIA on September 3, 2025.



MIA continues to serve as a fortress gateway hub for American Airlines, and its regional affiliate, Envoy Air. The airline has been a gateway hub at MIA for 36 years. For FY 2025, American and its affiliates represented 60.5% of MIA's total passengers and had a 0.1% decrease (flat) in growth over FY 2024.

In addition to passenger activity, MIA also has considerable cargo activity, especially to and from international destinations. MIA was ranked first in the United States in 2024 in international freight, excluding mail and in-transit freight. As shown in the graph below, cargo tonnage has fluctuated over the years with the global recession in FY 2008 and FY 2009 causing a significant decrease. Since then, cargo tonnage has been relatively stable with slight growths FY over FY. However, in FY 2021, cargo tonnage at MIA increased significantly (by 15.0%) reflecting the overall worldwide air cargo growth, which was partially due to on-going supply chain issues that pushed companies to utilize airfreight. In FY 2022, cargo tonnage continued to grow at MIA by 6.1% reflecting the continuous demand for air freight. As things stabilized post pandemic, the cargo tonnage slightly decreased by 1.3% in FY 2023 and then rebounded back to a 5.3% growth in FY 2024 and 14.2% in FY 2025.

This large growth in FY 2025 is primarily due to Atlas Airlines, which is the airline with the most cargo tonnage at MIA. Atlas experienced an 18.5% growth rate in FY 2025 over FY 2024 due to its facility expansion at MIA. In June 2025, Atlas moved to a modern 250,000 square feet facility at MIA that allows it to directly control all warehouse functions and have dedicated adjacent aircraft parking spaces thus streamlining and improving the efficiency of its operation.



One specific area of cargo growth targeted by the Aviation Department is the shipping of pharmaceutical products. In 2015, MIA was designated the first pharmaceutical hub airport in the U.S. by the International Aviation Transport Association (IATA). This means that airlines and entities go through an IATA certification program, which teaches these entities how to properly handle the shipment of pharmaceuticals. A total of ten (10) members of the MIA cargo community have obtained IATA CEIV Pharma Certifications. In 2024, the total volume of Pharma products transported through MIA was 16,512 U.S. tons valued at \$6.82 billion. To keep MIA competitive in the future, the Aviation Department and PortMiami are looking to have an approximately 340,000 square feet joint use phytosanitary treatment and cold chain processing facility that will ensure the safe and efficient flow of agricultural, pharma and other perishable goods.

The safety of MIA passengers and the overall security of the Airport System are the Aviation Department's top priorities and are crucial for any future growth. MDAD is in the final design phase to build an Airport Operations Center (AOC), which will begin construction next year with an estimated construction start date of March 2026. The AOC will eliminate redundant functions, significantly improve situational awareness and responsiveness during daily operations and crisis situations and provide a single location that integrates those technologies that MDAD currently possesses but is unable to use due to infrastructure limitations.

MDAD recognizes that with passenger usage over time comes wear and tear on airport facilities. Therefore, MDAD has placed a renewed emphasis on facilities maintenance and assessing the underlying infrastructure for viability and functionality. To this end, increased expenditures have been made in recent years from the operating budget and the Reserve Maintenance Fund as well as

Aviation Revenue Bonds for refurbishing/replacing equipment such as elevators, escalators, passenger loading bridges, underground grease traps, terminal restrooms (both public and non-public) and terminal roofing.

Along with increased major maintenance efforts, MDAD is also planning major capital projects that will expand airport capacity, to help manage growth, and strategically position MIA to remain as one of America's global gateways. For 2024, MIA was ranked second in the United States in terms of international passengers behind JFK International Airport. Construction has started for a new 6-gate concourse in South Terminal, referred to as Concourse K. In addition, MDAD has started long-term planning for a brand-new Central Terminal with major customer service and operational upgrades. Additional capital projects underway include another parking garage across the central drive from the passenger terminal (which is to be operational in FY 2026), conveyance replacement in the terminal and parking garages, terminal-wide roof replacement, adding post-security connectors between concourses and some airfield-related improvement projects. MDAD also has contracted with a third-party developer to build a new hotel near the North Terminal area in the next few years.

Another key component of MIA's future capital planning is the optimization, redevelopment, and expansion of MDAD's cargo facilities. MIA remains one of America's top airports for international freight and handled 82% of all air imports and 73% of all air exports between the U.S. and the Latin American/Caribbean region in 2024.

Maintaining MIA's place as the world's gateway to Latin America and the Caribbean will be fundamental to any growth plan. Achieving further market outreach is absolutely necessary and will require a proactive business strategy in areas such as new passenger route development as well as continued cargo route development in all world regions.

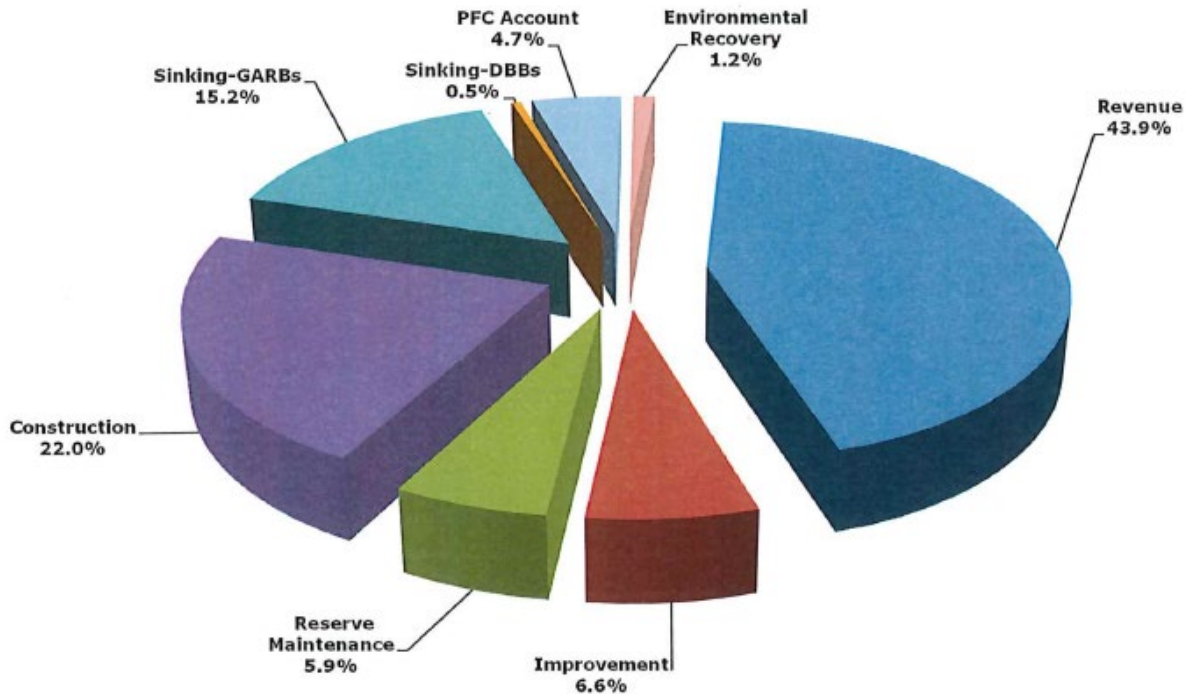
While MIA continues to be the centerpiece of the County's system of airports, the Department has placed increased focus on the general aviation (GA) airports. Demand at the GA airports is strong and continues to grow, as are opportunities for commercial development and new uses at those facilities. At the same time, some of the GA airports demonstrate untapped potential. The Aviation Department continues to develop a path forward to ensure that these sites are efficiently utilized.

## Operating Budget

The Department's budget ordinance, as approved by the Board of County Commissioners (BCC), provides the Department with the legal authority to make expenditures. The operating budget meets the requirements as stated in the Amended and Restated Trust Agreement, dated as of December 15, 2002 (the "Trust Agreement"), by and among the County, The Bank of New York Mellon (successor in interest to JPMorgan Chase Bank), as trustee (the "Trustee"), and U.S. Bank Trust Company, National Association, (successor in interest to U.S. Bank National Association and Wachovia Bank, National Association), as co-trustee (the "Co-Trustee"). The Trust Agreement allows for the issuance of debt by the County. In addition, the Trust Agreement covenant requires the County to adopt the annual budget on or before the first day of each fiscal year. The County adopted the Annual Budget of Current Operating Expenses and Capital Expenditures for FY 2026 on September 19, 2025.

The budgeted FY 2026 expenditures and inter-fund transfers included in the adopted ordinance total \$2.6 billion: \$1,142.9 million for the Revenue Fund, \$409.2 million for both Sinking Funds, \$152.9 million for the Reserve Maintenance Fund, \$170.5 million for the Improvement Fund, \$29.1 million for the Environmental Claim Fund, \$573.3 million for the Construction Fund, and \$123.2 million for the PFC Account.

## FY 2026 Total Budgeted Use of All Funds



The chart above represents the total budgeted use of all funds with the major contributor being the Revenue Fund which makes up 43.9%, followed by the Construction Fund which makes up 22.0%.

Below is a summary of the revenues and expenditures of the Revenue Fund, the Department's principal operating fund. The total FY 2026 budgeted expenses increased by \$38.0 million or 5.2% over FY 2025. The major increase is shown in the Salary/Fringes category, which increased \$15.0 million or 7.2% primarily due to the increase of 75 positions (4.4%) over the FY 2025 budget and a Cost-of-Living Adjustment (COLA) for employees of 4%, which will be effective April 1, 2026. The Maintenance Division had 36 of these new positions reflecting the additional personnel required to maintain the aging buildings within the Airport System.

The increase in the budgeted total operating revenue is due to the record level of passengers at MIA experienced in prior fiscal years. The prior fiscal year budget had underestimated the increases in concession revenue, which is highly correlated with passenger traffic. Therefore, fiscal year 2026 budget represents concession revenue estimates that are more in line with actual results from prior fiscal years.

**FY 2024-2026 Budget and Actual Summary of Revenues and Expenditures for Revenue Fund**

| <b>(\$ in 000s)</b>                                   | <b>Actual<br/>FY 2024</b> | <b>Budget<br/>FY 2025</b> | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> |
|-------------------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Beginning Cash Balance</b>                         | <b>\$120,259</b>          | <b>\$110,804</b>          | <b>\$112,027</b>          | <b>\$125,249</b>          |
| <b>Revenues</b>                                       |                           |                           |                           |                           |
| Aviation Fees & Charges                               | \$424,782                 | \$434,900                 | \$443,275                 | \$455,182                 |
| Rental Revenues                                       | 178,573                   | 185,719                   | 188,890                   | 199,160                   |
| Other Revenues                                        | 25,902                    | 27,619                    | 25,133                    | 26,360                    |
| Commercial Operations                                 | 105,749                   | 109,384                   | 105,112                   | 112,096                   |
| Concessions                                           | 226,832                   | 217,756                   | 237,219                   | 233,277                   |
| General Aviation Airports                             | 19,238                    | 18,131                    | 21,323                    | 20,742                    |
| <b>Total Operating Revenue</b>                        | <b>\$981,076</b>          | <b>\$993,509</b>          | <b>\$1,020,951</b>        | <b>\$1,046,816</b>        |
| Transfer from Improvement Fund                        | 85,638                    | 63,308                    | 69,314                    | 102,556                   |
| <b>Total Non-Operating Revenue and Transfers</b>      | <b>\$85,638</b>           | <b>\$63,308</b>           | <b>\$69,314</b>           | <b>\$102,556</b>          |
| <b>Total Revenues</b>                                 | <b>\$1,066,714</b>        | <b>\$1,056,817</b>        | <b>\$1,090,265</b>        | <b>\$1,149,372</b>        |
| <b>Expenditures</b>                                   |                           |                           |                           |                           |
| Salary & Fringes                                      | \$177,736                 | \$208,193                 | \$201,253                 | \$223,180                 |
| Outside Contract Services                             | 169,003                   | 226,488                   | 181,715                   | 225,765                   |
| Utilities                                             | 65,978                    | 64,618                    | 84,291                    | 67,364                    |
| Other Operating                                       | 19,541                    | 44,295                    | 19,935                    | 51,946                    |
| G&A Administrative Support                            | 4,952                     | 6,013                     | 4,545                     | 6,675                     |
| Insurance                                             | 11,117                    | 10,360                    | 11,097                    | 10,689                    |
| MOU                                                   | 110,853                   | 122,147                   | 115,428                   | 131,306                   |
| Capital                                               | 2,329                     | 4,818                     | 4,504                     | 6,364                     |
| Management Agreements                                 | 43,064                    | 49,824                    | 48,779                    | 51,460                    |
| <b>Total Expenses</b>                                 | <b>\$604,573</b>          | <b>\$736,756</b>          | <b>\$671,546</b>          | <b>\$774,751</b>          |
| Transfer to Improvement Fund                          | 174,808                   | \$61,585                  | 181,403                   | \$72,414                  |
| Transfer to Reserve Account                           | --                        | --                        | --                        | --                        |
| Transfer to Reserve Maintenance                       | 30,000                    | 40,000                    | 40,000                    | 40,000                    |
| Transfer to Sinking Fund                              | 265,565                   | 204,032                   | 194,192                   | 255,748                   |
| <b>Total Transfers</b>                                | <b>\$470,374</b>          | <b>\$305,617</b>          | <b>\$415,595</b>          | <b>\$368,162</b>          |
| <b>Reconciling amount</b>                             |                           |                           |                           |                           |
| <b>Total Expenditures</b>                             | <b>\$1,074,946</b>        | <b>\$1,042,373</b>        | <b>\$1,087,141</b>        | <b>\$1,142,913</b>        |
| <b>Excess (Deficit) of Revenues Over Expenditures</b> | <b>(8,233)</b>            | <b>14,444</b>             | <b>3,124</b>              | <b>6,459</b>              |
| <b>Ending Cash Balance</b>                            | <b>\$112,027</b>          | <b>\$125,249</b>          | <b>\$115,151</b>          | <b>\$131,707</b>          |

## Capital Budget

From 1994 until the end of 2014, the Aviation Department completed a \$6.5 billion capital program based on the Airport Master Plan, which was completed prior to 1994. Through this capital program, MDAD was able to renovate and expand the North and South Terminals resulting in efficient facilities with sufficient capacity at that time and to build/add a fourth runway.

In FY 2017, MDAD submitted a comprehensive \$1.5 billion capital improvement program (CIP) to the MIA air carriers, which was approved and is still in progress. In 2019, the Aviation Department unveiled its proposed future CIP Program that ranged -was approximately 5 billion. The BCC approved this future CIP Program on June 4, 2019, and the plan was to submit portions of it to the MIA airlines for approval in 2020. However, due to the pandemic, the first (approved) submittal was postponed until FY 2021. Subsequent portions of this future CIP Program have been submitted to and approved by the MIA airlines in the past four fiscal years. Additional capital projects have been added to the BCC approved CIP each fiscal year with the total Capital Budget submitted (as part of the annual BCC capital budget submittal) for fiscal year 2026 amounting to \$12.0 billion.

Because the Central Terminal was largely untouched by the previous \$6.5 billion capital program, several of the projects within the current and future CIP are to modernize these older facilities so they can be used for the next 20 to 30 years. The renovation of Concourse E is mostly complete and MDAD is refurbishing Concourse F and its associated security checkpoint so that it can be fully utilized for the next 10-15 years. MDAD's long-term capital plan is to replace the Central Terminal with an entirely new building, but its timing will be subject to facility needs, passenger growth and financial feasibility.

Additional approved requests (based on the entire cost, not just the general aviation revenue bond funding amount) presented to the MIA Airlines include the following:

- FY 2021 for \$315.9 million to refurbish Concourse F as part of the near-term Central Terminal renovations and to begin planning work on expanding North and South Terminals.
- FY 2022 for \$426.8 million to begin design work for both Gate D60 expansion (Gate D60 serves as the regional jet operation for American Airlines) and Central Terminal redevelopment and to purchase additional passenger boarding bridges (PBBs) as part of the replacement program for most of the PBBs at MIA.
- FY 2023 for \$849.4 million (with a subsequent request/approval of \$19.0 million for a total of \$868.4 million) to build Concourse K (at the south end of the South Terminal) and to do the associated enabling projects, to build some interconnecting walkways between Concourses F, G, and H and to replace the baggage claim devices in Central and South Terminals.
- FY 2024 had three approvals-\$30.2 million for the office building/land located on the west side of MIA (to accommodate MDAD personnel and other tenants); \$592.7 million for major maintenance projects—replace or refurbish most of the conveyances (elevators and escalators) at MIA and begin to plan and do recertification work on MDAD buildings as required by Miami-Dade County; and \$118.4 million to do South Terminal glazing projects, add new outbound baggage make-up piers, rehabilitate the airside tunnel and continue with the MIA perimeter hardening work.

- FY 2025 had two separate requests that totaled \$1.7 billion and included the following projects: land acquisition; North Terminal work-upgrade and modify gate infrastructure, install tile, and gate D60 modification and expansion; Concourse E glazing; terminal grease traps replacement; runway reconfiguration work; central chiller plant upgrades; and public terminal restrooms modernization.

Noted below is the capital budget that was submitted for FY 2026 that reflects multiple years of incurred and future expenditures for capital projects. Also, noted on the schedule is the amount spent on the various subprograms through the end of FY 2025. MDAD primarily pays for the CIP projects with general aviation revenue bonds and government grants as shown on the funding table below the multi-year budget schedule. In addition, the Aviation Department uses other proprietary funds, such as the Reserve Maintenance Fund and Improvement Fund, to fund capital projects.

| <b>Aviation Capital Improvement Program Multiyear Budget FY2024-2025</b><br><b>Miami-Dade Aviation Department</b><br><b>(\$ in 000s)</b> |                                         |                                     |
|------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-------------------------------------|
| <b>Subprogram Description</b>                                                                                                            | <b>Multiyear Capital Budget FY 2026</b> | <b>Actual Cost As of 09-30-2025</b> |
| MIA Support Projects                                                                                                                     | \$56,677                                | \$36,434                            |
| MIA Bridge                                                                                                                               | 61,000                                  | 287                                 |
| MIA Fuel Facilities                                                                                                                      | 67,750                                  | 3,364                               |
| MIA Passenger Loading Bridges                                                                                                            | 85,012                                  | 47,407                              |
| MIA Facilities Lifecycle Replacement                                                                                                     | 93,320                                  | --                                  |
| MIA Central Base Apron and Utilities                                                                                                     | 108,482                                 | 82,642                              |
| MIA Terminal Wide Restrooms                                                                                                              | 128,944                                 | 15,105                              |
| MIA Landside and Roadways                                                                                                                | 182,144                                 | 2,436                               |
| General Aviation Airports                                                                                                                | 239,996                                 | 65,069                              |
| MIA South Terminal Expansion                                                                                                             | 846,884                                 | 35,172                              |
| MIA South Terminal                                                                                                                       | 315,095                                 | 307,316                             |
| MIA New Program Contingency                                                                                                              | 329,247                                 | --                                  |
| MIA Land Acquisition                                                                                                                     | 407,531                                 | 197,742                             |
| MIA Miscellaneous Projects                                                                                                               | 416,305                                 | 254,684                             |
| MIA Conveyance Equipment                                                                                                                 | 508,353                                 | 13,546                              |
| MIA Reserve Maintenance                                                                                                                  | 574,120                                 | 152,479                             |
| MIA Terminal Wide Roof                                                                                                                   | 580,000                                 | 11,195                              |
| MIA Airport Wide Projects                                                                                                                | 590,399                                 | 25,795                              |
| MIA Building Recertification Program                                                                                                     | 600,000                                 | 3,579                               |
| MIA Cargo and Non-Terminal Buildings                                                                                                     | 619,324                                 | 11,393                              |
| MIA Airfield/Airside                                                                                                                     | 656,784                                 | 5,359                               |
| MIA Concourse E                                                                                                                          | 905,374                                 | 244,374                             |
| MIA North Terminal                                                                                                                       | 1,287,782                               | 25,002                              |
| MIA Central Terminal                                                                                                                     | 2,367,202                               | 29,460                              |
| <b>Total Program</b>                                                                                                                     | <b>\$12,027,725</b>                     | <b>\$1,569,840</b>                  |

**AVIATION CAPITAL IMPROVEMENT  
PROGRAM FUNDING PLAN  
Miami-Dade Aviation Department**

**CAPITAL BUDGET SUMMARY**

| (dollars in thousands)                       | PRIOR            | FY 25-26       | FY 26-27       | FY 27-28         | FY 28-29         | FY 29-30         | FY 30-31         | FUTURE           | TOTAL             |
|----------------------------------------------|------------------|----------------|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Revenue</b>                               |                  |                |                |                  |                  |                  |                  |                  |                   |
| Aviation 2016 Commercial Paper               | 170,000          | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 170,000           |
| Aviation 2021 Commercial Paper               | 180,000          | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 180,000           |
| Aviation Operating Funds                     | 7,466            | 1,807          | 0              | 0                | 0                | 0                | 0                | 0                | 9,273             |
| Aviation Passenger Facility Charge           | 87,704           | 3,191          | 0              | 25,827           | 39,869           | 4,304            | 0                | 0                | 160,895           |
| Aviation Revenue Bonds                       | 257,803          | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 257,803           |
| Claims Construction Fund                     | 8,918            | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 8,918             |
| Double-Barreled GO Bonds                     | 32,045           | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 32,045            |
| FDOT Funds                                   | 126,193          | 39,932         | 14,034         | 3,769            | 0                | 0                | 5,775            | 7,604            | 197,307           |
| Federal Aviation Administration              | 151,948          | 32,446         | 125,119        | 11,257           | 11,805           | 9,492            | 9,492            | 18,961           | 370,520           |
| Future Financing                             | 256,686          | 481,452        | 725,267        | 972,749          | 1,078,881        | 1,031,957        | 1,079,969        | 4,092,313        | 9,719,274         |
| Improvement Fund                             | 85,334           | 18,277         | 14,528         | 12,558           | 11,494           | 1,955            | 5,474            | 5,604            | 155,224           |
| Reserve Maintenance Fund                     | 203,427          | 122,869        | 120,000        | 43,500           | 43,500           | 40,000           | 40,000           | 40,000           | 653,296           |
| Transportation Security Administration Funds | 113,170          | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 113,170           |
| <b>Total:</b>                                | <b>1,680,694</b> | <b>699,974</b> | <b>998,948</b> | <b>1,069,660</b> | <b>1,185,549</b> | <b>1,087,708</b> | <b>1,140,710</b> | <b>4,164,482</b> | <b>12,027,725</b> |

The Aviation Department issued commercial paper (CP) in FY 2016 to fund a large portion of the construction expenditures related to the CIP in FY 2017 and beyond. The outstanding commercial paper was replaced with general aviation revenue bonds in FY 2019 and FY 2025. Payment of all outstanding CP Notes is secured by and payable under an irrevocable transferable direct-pay Letter of Credit issued by Bank of America, N.A., which expires on March 18, 2026. However, MDAD plans to initiate a new CP program when the current one expires in FY 2026.

In addition to the commercial paper program, since 2012, the Aviation Department has issued 23 bond series to refund outstanding general aviation revenue bonds that were used to fund the \$6.5 billion capital program for a total net present value savings of \$811.7 million in debt service costs, which equates to a 11.7% net present value savings overall. In addition, MDAD refunded in FY 2021 its double-barreled general obligation bonds (backed by both the County ad valorem revenue and MDAD's revenue) for total net present value savings of \$59.1 million.

## Total Budget

The following is a summary of revenues and expenditures of all major funds and accounts for the Aviation Department. The cash balances (as detailed below) represent unexpended resources available only for the purposes for which they are reserved.

### FY2026 Budget Summary of Revenues and Expenditures All Funds Reflected in the Miami-Dade County Budget Ordinance

| (\$ in 000s)                                          | Revenue            | Improvement      | Reserve<br>Maintenance | Construction     | Sinking-<br>GARBS | Sinking-<br>DBBs | PFC<br>Account   | Environ-<br>mental<br>Recovery | Total Budget       |
|-------------------------------------------------------|--------------------|------------------|------------------------|------------------|-------------------|------------------|------------------|--------------------------------|--------------------|
| <b>Beginning Cash Balance</b>                         | <b>\$125,249</b>   | <b>\$404,301</b> | <b>\$179,476</b>       | <b>\$195,762</b> | <b>\$467,756</b>  | <b>\$44,135</b>  | <b>\$286,344</b> | <b>\$27,759</b>                | <b>\$1,730,782</b> |
| <b>Revenues</b>                                       |                    |                  |                        |                  |                   |                  |                  |                                |                    |
| Aviation Fees & Charges                               | \$455,182          |                  |                        |                  |                   |                  |                  |                                | \$455,182          |
| Rental Revenues                                       | 199,160            |                  |                        |                  |                   |                  |                  |                                | 199,160            |
| Other Revenues                                        | 19,360             |                  |                        |                  |                   |                  |                  |                                | 19,360             |
| Commercial Operations                                 | 112,096            |                  |                        |                  |                   |                  |                  |                                | 112,096            |
| Concessions                                           | 233,277            |                  |                        |                  |                   |                  |                  |                                | 233,277            |
| General Aviation Airports                             | 20,742             |                  |                        |                  |                   |                  |                  |                                | 20,742             |
| Interest Earnings                                     | 7,000              | 19,108           | 8,510                  | 5,000            | 19,290            | 2,510            | 17,584           | 1,910                          | 80,912             |
| Grant Funds                                           | --                 |                  |                        | 72,378           |                   |                  |                  |                                | 72,378             |
| Bond Proceeds/CP Draw                                 |                    |                  |                        | 481,452          |                   |                  |                  |                                | 481,452            |
| Transfer from Improvement Fund                        | 102,556            |                  |                        |                  | --                | 12,773           |                  |                                | 115,329            |
| Transfer from Revenue Fund                            |                    | 72,414           | 40,000                 |                  | 255,748           |                  |                  |                                | 368,162            |
| Transfer from Sinking Fund                            |                    | 7,000            |                        |                  |                   |                  |                  |                                | 7,000              |
| Transfer from Capitalized Interest Acct.              |                    |                  |                        |                  | 14,232            |                  |                  |                                | 14,232             |
| Transfer from PFC Account                             |                    |                  |                        | 3,191            | 120,000           |                  |                  |                                | 123,191            |
| PFC Revenues                                          |                    |                  |                        |                  |                   |                  | 105,601          |                                | 105,601            |
| <b>Total Revenues</b>                                 | <b>\$1,149,372</b> | <b>\$98,522</b>  | <b>\$48,510</b>        | <b>\$562,021</b> | <b>\$409,270</b>  | <b>\$15,283</b>  | <b>\$123,185</b> | <b>\$1,910</b>                 | <b>\$2,408,073</b> |
| <b>Expenditures</b>                                   |                    |                  |                        |                  |                   |                  |                  |                                |                    |
| Salary & Fringes                                      | \$223,180          |                  |                        |                  |                   |                  |                  |                                | \$223,180          |
| Outside Contract Services                             | 225,765            |                  |                        |                  |                   |                  |                  |                                | 225,765            |
| Utilities                                             | 67,364             |                  |                        |                  |                   |                  |                  |                                | 67,364             |
| G&A Administrative Support                            | 6,675              |                  |                        |                  |                   |                  |                  |                                | 6,675              |
| Insurance                                             | 10,689             |                  |                        |                  |                   |                  |                  |                                | 10,689             |
| Other                                                 | 51,946             |                  |                        |                  |                   |                  |                  |                                | 51,946             |
| MOU                                                   | 131,306            |                  |                        |                  |                   |                  |                  |                                | 131,306            |
| Capital                                               | 6,364              |                  |                        |                  |                   |                  |                  |                                | 6,364              |
| Management Agreements                                 | 51,460             |                  |                        |                  |                   |                  |                  |                                | 51,460             |
| Debt Service Payments                                 |                    |                  |                        |                  | 389,426           |                  |                  |                                | 389,426            |
| Capital Project Costs                                 |                    | 48,277           | 152,869                | 557,021          |                   |                  |                  | 29,091                         | 787,258            |
| Issuance Costs                                        |                    |                  |                        | 2,000            |                   |                  |                  |                                | 2,000              |
| Transfer to Improvement Fund                          | 72,414             |                  |                        |                  | 7,000             |                  |                  |                                | 79,414             |
| Transfer to Construction Fund                         |                    |                  |                        |                  |                   |                  | 3,191            |                                | 3,191              |
| Transfer to Sinking Fund--Aviation Rev. Bds           | 255,748            |                  |                        | 14,232           |                   |                  | 120,000          |                                | 389,980            |
| Transfer to Sinking Fund--DB Bonds                    |                    | 12,773           |                        |                  |                   |                  |                  |                                | 12,773             |
| Subordinate Debt Payments                             |                    | 6,891            |                        |                  |                   | 12,770           |                  |                                | 19,661             |
| Transfer to Reserve Maintenance                       | 40,000             |                  |                        |                  |                   |                  |                  |                                | 40,000             |
| Transfer to Revenue Fund                              |                    | 102,556          |                        |                  |                   |                  |                  |                                | 102,556            |
| <b>Total Expenditures</b>                             | <b>\$1,142,913</b> | <b>\$170,497</b> | <b>\$152,869</b>       | <b>\$573,253</b> | <b>\$396,426</b>  | <b>\$12,770</b>  | <b>\$123,191</b> | <b>\$29,091</b>                | <b>\$2,601,010</b> |
| <b>Excess (Deficit) of Revenues over Expenditures</b> | <b>6,459</b>       | <b>(71,975)</b>  | <b>(104,359)</b>       | <b>(11,232)</b>  | <b>12,845</b>     | <b>2,513</b>     | <b>(6)</b>       | <b>(27,181)</b>                | <b>(192,937)</b>   |
| <b>Ending Cash Balance</b>                            | <b>\$131,707</b>   | <b>\$332,326</b> | <b>\$75,117</b>        | <b>\$184,530</b> | <b>\$480,600</b>  | <b>\$46,648</b>  | <b>\$286,338</b> | <b>\$578</b>                   | <b>\$1,537,845</b> |

Some of the funds detailed above change by more than 10% in terms of beginning and ending cash balances, which is due to MDAD maximizing the appropriation amounts to cover unforeseen expenditures throughout the fiscal year. Most of these fund balances stay within the 10% change range with the cash inflows balancing out the cash outflows. More specifically, the Improvement Fund changed by 17.8% due to the transfer of \$42 million in set-aside funds to the Revenue Fund to stabilize the terminal rates charged to airlines, concessionaires and other terminal tenants; the Reserve Maintenance Fund changed by 58.1% due to an increase in repair and maintenance costs due to aging facilities and the costs related to the replacement of aging vehicles in MDAD's fleet; and the Environmental Recovery Fund changed by 97.9% due to the increase in demand for environmental remediation projects driven by the capital program.

The following schedule represents a historical account of all Aviation Department funds for the last two fiscal years and also reflects the total Budgets for FY 2025 and FY 2026.

### FY2024-2026 Budget and Actual Summary of Revenues and Expenditures for All Funds

| <b>(\$ in 000s)</b>                                   | <b>Actual<br/>FY 2024</b> | <b>Budget<br/>FY 2025</b> | <b>Actual<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> |
|-------------------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Beginning Cash Balance</b>                         | <b>\$1,210,944</b>        | <b>\$1,553,839</b>        | <b>\$1,136,477</b>        | <b>\$1,730,782</b>        |
| <b>Revenues</b>                                       |                           |                           |                           |                           |
| Aviation Fees & Charges                               | \$424,782                 | \$434,900                 | \$443,275                 | \$455,182                 |
| Rental Revenues                                       | 178,573                   | 185,719                   | 188,890                   | 199,160                   |
| Other Revenues                                        | 21,277                    | 24,119                    | 17,798                    | 19,360                    |
| Commercial Operations                                 | 105,749                   | 109,384                   | 105,112                   | 112,096                   |
| Concessions                                           | 226,832                   | 217,756                   | 237,219                   | 233,277                   |
| General Aviation Airports                             | 19,238                    | 18,131                    | 21,323                    | 20,742                    |
| Interest Earnings                                     | 60,572                    | 73,374                    | 59,519                    | 80,912                    |
| Grant Funds and Insurance Reimbursements              | 37,120                    | 27,218                    | 62,779                    | 72,378                    |
| Transfer from Cost of Issuance Account                | --                        | --                        | -                         | --                        |
| Bond Proceeds/CP Draw                                 | 80,000                    | 487,964                   | 389,099                   | 481,452                   |
| Transfer from Improvement Fund                        | 185,868                   | 124,082                   | 177,088                   | 115,329                   |
| Transfer from Revenue Fund                            | 470,374                   | 305,617                   | 415,595                   | 368,162                   |
| Transfer from Sinking Fund                            | 8,418                     | 6,000                     | 3,533                     | 7,000                     |
| Transfer from Capitalized Interest Acct.              | --                        | 50,595                    | --                        | 14,232                    |
| Transfer from PFC Account                             | 54,000                    | 122,791                   | 110,000                   | 123,191                   |
| PFC Revenues                                          | --                        | 103,700                   | --                        | 105,601                   |
| <b>Total Revenues</b>                                 | <b>\$1,872,802</b>        | <b>\$2,291,350</b>        | <b>\$2,231,228</b>        | <b>\$2,408,073</b>        |
| <b>Expenditures</b>                                   |                           |                           |                           |                           |
| Salary & Fringes                                      | \$177,736                 | \$208,193                 | \$201,253                 | \$223,180                 |
| Outside Contract Services                             | 169,003                   | 226,488                   | 181,715                   | 225,765                   |
| Utilities                                             | 65,978                    | 64,618                    | 84,291                    | 67,364                    |
| G&A Administrative Support                            | 4,952                     | 6,013                     | 4,545                     | 6,675                     |
| Insurance                                             | 11,117                    | 10,360                    | 11,097                    | 10,689                    |
| Other                                                 | 19,541                    | 44,295                    | 19,935                    | 51,946                    |
| MOU                                                   | 110,853                   | 122,147                   | 115,428                   | 131,306                   |
| Capital                                               | 2,329                     | 4,818                     | 4,504                     | 6,364                     |
| Management Agreements                                 | 43,064                    | 49,824                    | 48,779                    | 51,460                    |
| Debt Service Payments                                 | 383,389                   | 368,032                   | 347,613                   | 389,426                   |
| Capital Project Costs                                 | 273,912                   | 526,542                   | 388,134                   | 787,258                   |
| Issuance Costs                                        | --                        | 2,369                     | --                        | 2,000                     |
| Comm Paper Interest Payment                           | 1,936                     | --                        | 2,495                     | --                        |
| Transfer to Improvement Fund                          | 183,226                   | 67,585                    | 184,936                   | 79,414                    |
| Transfer to Construction Fund                         | --                        | 12,791                    | --                        | 3,191                     |
| Transfer to Sinking Fund--Aviation Rev. Bds           | 305,025                   | 412,627                   | 242,192                   | 389,980                   |
| Transfer to Sinking Fund--DB Bonds                    | 12,770                    | 12,774                    | 12,774                    | 12,773                    |
| Subordinate Debt Payments                             | 19,383                    | 19,574                    | 19,574                    | 19,661                    |
| Transfer to Reserve Maintenance                       | 78,000                    | 40,000                    | 87,000                    | 40,000                    |
| Transfer to Revenue Fund                              | 85,054                    | 63,308                    | 69,524                    | 102,556                   |
| <b>Total Expenditures</b>                             | <b>\$1,947,270</b>        | <b>\$2,262,358</b>        | <b>\$2,025,787</b>        | <b>\$2,601,010</b>        |
| <b>Excess (Deficit) of Revenues Over Expenditures</b> | <b>(\$74,467)</b>         | <b>\$28,992</b>           | <b>\$205,441</b>          | <b>(\$192,937)</b>        |
| <b>Ending Cash Balance</b>                            | <b>\$1,136,477</b>        | <b>\$1,582,832</b>        | <b>\$1,341,917</b>        | <b>\$1,537,844</b>        |

## Executive Direction

MDAD strives to use its core values and its priorities as a guide to meet the growing passenger demand at MIA.

### Vision:

MIA will grow from a recognized hemispheric hub to a global airport of choice that offers customers a world-class experience and an expanded route network with direct passenger and cargo access to all world regions.

### Mission:

MDAD provides a modern, safe and efficient world-class international gateway that delivers best-in-class customer service, significant economic benefits to our community and rewarding professional development opportunities to our employees.

The Department will innovate, collaborate, and inspire using our core values of:

- ➔ **Professionalism** – we are high-visibility ambassadors for our airport and for our hometown, our behavior, attitude and appearance must always reflect this special role.
- ➔ **Integrity** – we are entrusted with running the largest economic engine in South Florida, that privilege must never be abused for personal gain, financial or otherwise.
- ➔ **Customer Service** – we must consistently treat our airport guests with care and respect and prioritize their safety, which is not only the right thing to do – it is vital to our success as a business.
- ➔ **Innovation** – our future success requires that we embrace a culture of innovation, creativity and outside-the-box thinking; “this is the way it has always been done” is not an acceptable approach or answer in our line of business.
- ➔ **Respect** – we must treat our colleagues and stakeholders with due respect and with the understanding that our individual words and deeds reflect on the entire organization.
- ➔ **Teamwork** – we must work together collegially, fully focused on achieving our shared organizational goals and setting aside any personal differences that could hinder that progress.

In making MIA the County’s top economic engine and one of the premiere airports in the world, the focus is placed on the following priorities:

- ➔ Expand domestic and international travel and tourism.
- ➔ Attract more visitors, meetings and conventions.
- ➔ Improve customer service at airports, hotels and other service providers that support travel and tourism.
- ➔ Expand international trade and commerce.
- ➔ Attract and increase foreign direct investments and international trade from targeted countries.
- ➔ Expand opportunities for small businesses to compete for County contracts.
- ➔ Develop and retain excellent employees and leaders.
- ➔ Provide sound financial and risk management.

- Effectively allocate and utilize resources to meet current and future operating and capital needs.
- Provide well maintained, accessible facilities and assets.
- Facilitate connections between transportation modes.
- Ensure security at airports.
- Provide easy access to transportation information.
- Ensure excellent customer service for passengers.
- Enhance customer services, convenience and security at every level of contact.

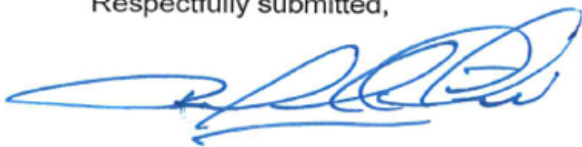
At the October 2024 monthly Miami Airport Affairs Committee (MAAC) meeting, the Airport Director shared the following Aviation Department priorities for the next five years with the MIA Airlines:

1. Prepare the Airport to handle the forecasted volume of passenger growth through 2029. This includes replacing old concourses, installing new equipment at security checkpoints and FIS (international arrival) areas, and replacing antiquated sections of the terminal building.
2. Replace aging infrastructure, including conveyances, jetways, and bathrooms.
3. Prepare the Airport to handle the forecasted volume of cargo growth through 2029.
4. Become a world-class airport through innovation and collaboration.
5. In addition to strongly supporting the Aviation Department's capital program, the Miami-Dade County Mayor created a Modernization In Action Plan, which serves as a medium to make the public aware of MDAD's accomplishments in repairing and restoring MIA infrastructure. The mayor also founded the I AM MIA program, to foster pride in ownership among MDAD employees, MIA airlines, concessionaires ground handlers, and all other governmental partners and stakeholders.

## CONCLUSION

Every effort has been made to ensure that the FY 2026 Budget reflects the priorities of the County and meets all federal safety and security mandates and legislative requirements. The Budget also allows the Department to fulfill its strategic goals in the coming fiscal year and provides for continued operation of the Airport System.

Respectfully submitted,



**Ralph Cutié**

Aviation Director and Chief Executive Officer

# Overview

## Miami International Airport History



1920 Miami International Airport



1928 Miami International Airport

During 1920 Miami City Airport opened and was the first airport to open on the current site of Miami International Airport.

In 1927, Pan American Airways decided to move to Miami and purchased 116 acres of land from Seminole Fruit and Land Company. Pan American engaged the New York architectural firm Delano and Aldrich to design and build hangars, runways, and an expanded terminal facility adjacent to Miami City Airport.

Miami International Airport was founded in 1928 with scheduled flights beginning September 15, 1928.

In 1945, the City of Miami established a Port Authority and raised bond revenue to purchase Pan American Airways. In 1948, after World War II, the airport was adopted by Miami Army Airport. By 1951, the airfield had grown and covered 2,878 acres due to additional land purchases. The United States Air Force Reserve troop carrier and rescue squadrons also operated at the airport from 1949 through 1959, when they relocated to Homestead Air Force Base in Homestead, Florida.

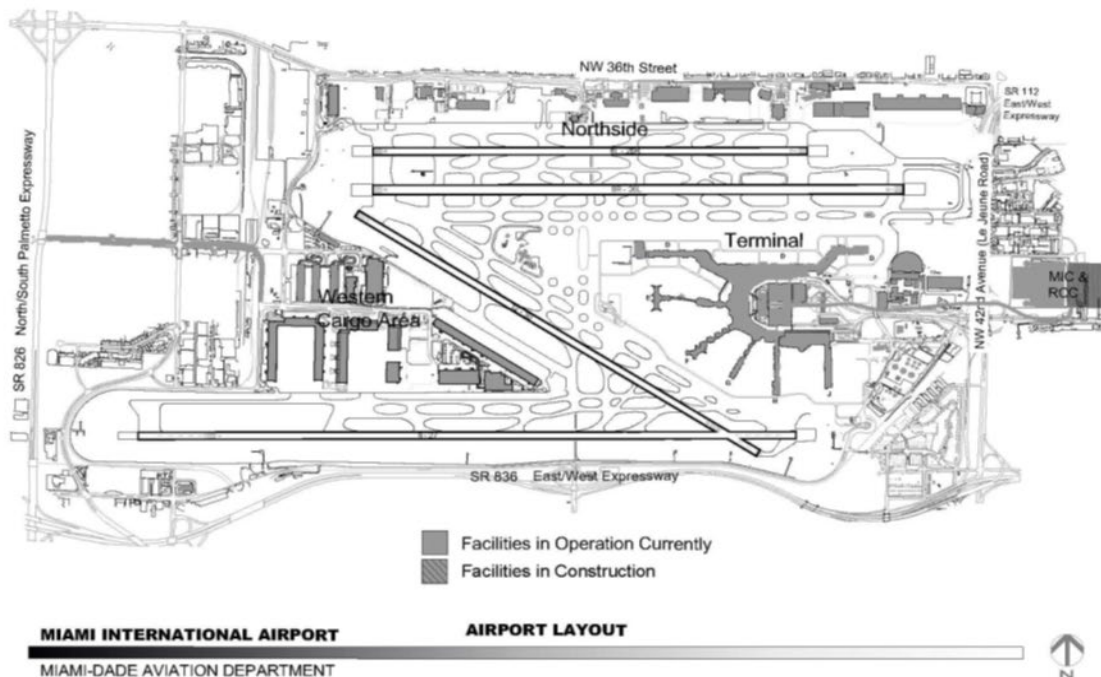
Today, Miami International Airport is operated by the Miami-Dade Aviation Department and is the property of Miami-Dade County government.

## Overview (cont)

The Airport System consists of five active airports and one decommissioned airport. Miami International Airport (MIA) is the only commercial-service airport in the Airport System and accounted for 98% of the Revenues of the Airport System in FY 2025.

Miami International Airport occupies approximately 3,230 acres of land in the unincorporated area of Miami-Dade County, approximately 7 miles west of the downtown area of the City of Miami and 9 miles west of the City of Miami Beach.

Figure 1  
**Airport Layout Plan**



### Terminal Facilities

Figure 1 shows the Airport Layout Plan for MIA. The terminal complex at MIA consists of a single horseshoe-shaped passenger terminal with six concourses (designated by a letter code) radiating from the passenger terminal building. Counterclockwise from northeast, the concourses are D, E, F, G, H, and J.

Concourse D and the associated terminal areas are referred to as the North Terminal. Concourse E, F, and G and associated terminal areas between those concourses are referred to as the Central Terminal. Concourses H and J, together with the associated terminal area between those concourses, are referred to as the South Terminal.

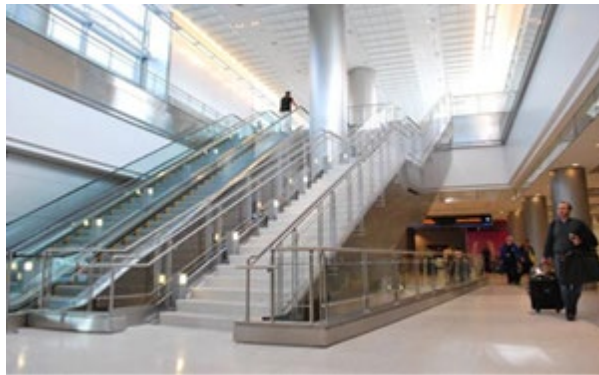
## Overview (cont)



### North Terminal

Miami International Airport's North Terminal consists of approximately 3.80 million square feet with 61 gates and is used by American Airlines as its Latin American and Caribbean hub. Features include granite floors with bronze inlays, extensive use of polished stainless steel and glass, soaring ceilings, numerous local, national and international branded food and retail stores.

A primary feature of the mile-long concourse is the SkyTrain automated people mover system located on the rooftop of North Terminal. Passengers can travel from station #1 near Gate D-17 at the easternmost end of Concourse D to station #2 for domestic baggage claim; continue to station #3 for connecting flights at gates D-26 to D-39, passport control or exit to Central or South Terminal; or carry you all the way to station #4 for gates D-40 to D-60 and American Airlines commuter flights at the Regional Commuter Facility - all within five minutes. The SkyTrain was designed to decrease walking time by 70 percent for domestic connecting passengers and 34 percent for international connecting passengers in Concourse D. SkyTrain also provides the capacity to transport 9,000 passengers per hour.



Passengers arriving from international locations are welcomed through a 72-lane passport control hall capable of serving 2,000 passengers per hour while connecting passengers are directed through the eight-lane security checkpoint before continuing their journey.



### Central Terminal

Central Terminal consists of approximately 2.15 million square feet and includes 18 gates at Concourse E, 17 gates at Concourse F and 14 gates at Concourse G. Central Terminal also includes the 259-room MIA Hotel, a Federal Inspection Services area and the E-Satellite train connecting Concourse E with Concourse E - Satellite.

## Overview (cont)

### South Terminal

South Terminal consists of approximately 2.0 million square feet and transports one fourth of MIA's passengers. Features such as vaulted ceilings, towering windows, natural lighting and Florida-themed artwork make transiting through the terminal a visual delight.

Functionally, South Terminal provides three passenger screening checkpoints, 13 gates at concourse H, 15 gates at concourse J and a ground level bus station used for connectivity between the airport and seaport.



### Airfield Facilities

The Airport has four air carrier aircraft runways, consisting of three parallel east-west runways (8L-26R, 9-27, and 8R-26L) and a crosswind northwest-southeast runway (12-30). The parallel runways are 10,506 feet, 13,016 feet, and 8,600 feet long respectively, and Runway 12-30 is 9,355 feet long. Runways 8L-26R, 9-27 and 12-30 are each 150 feet wide, and Runway 8R-26L is 200 feet wide. Runways 8R-26L and 9-27 can accommodate all passenger aircraft currently in use and are equipped with parallel precision approach capabilities. Runways 9-27, 8R-26L, and 12-30 provide for Category I instrument landing system precision approaches and Runway 8L-26R provides for non-precision localizer-only approaches.

## Overview (cont)

### Cargo and Other Facilities

Cargo and other facilities are concentrated on the north and west sides of the Airport. The cargo warehouse areas serve as a combination of belly cargo (cargo carried in the belly compartments of passenger aircraft) and freighter cargo (cargo carried in dedicated all-cargo aircraft). Other facilities include aircraft maintenance hangars and shops; aircraft simulator and flight training facilities; test cell engine facilities; a Cargo Clearance Center that houses U.S Customs and Border Protection, the U.S. Department of Agriculture and the Food and Drug Administration; a fixed base operator (FBO) and General Aviation Center; two aircraft rescue and firefighting (ARFF) stations; a U.S. Postal Service center; and the FAA's Airport Traffic Control Tower and Terminal Radar Approach Control Facility.

### Landside Facilities

MIA provides approximately 8,598 public parking spaces as of October 2025. Most of the parking spaces are provided in two parking garages, referred to as the Dolphin Garage and Flamingo Garage. These parking garages are located within the semicircle formed by the passenger terminal building and its access roadway. The remaining spaces are located within smaller garages (Park 1 and Park 6), or used for high-vehicle parking, valet parking and surface lot parking.

The Rental Car Center (RCC) is located within the Miami Intermodal Center (MIC). Multiple South Florida rapid transit systems, such as Metrorail and the Brightline multi-county express train, converge at the MIC. The MIA Mover, which is an automated people mover system, connects the MIC/RCC with the terminal complex.

### General Aviation Airports

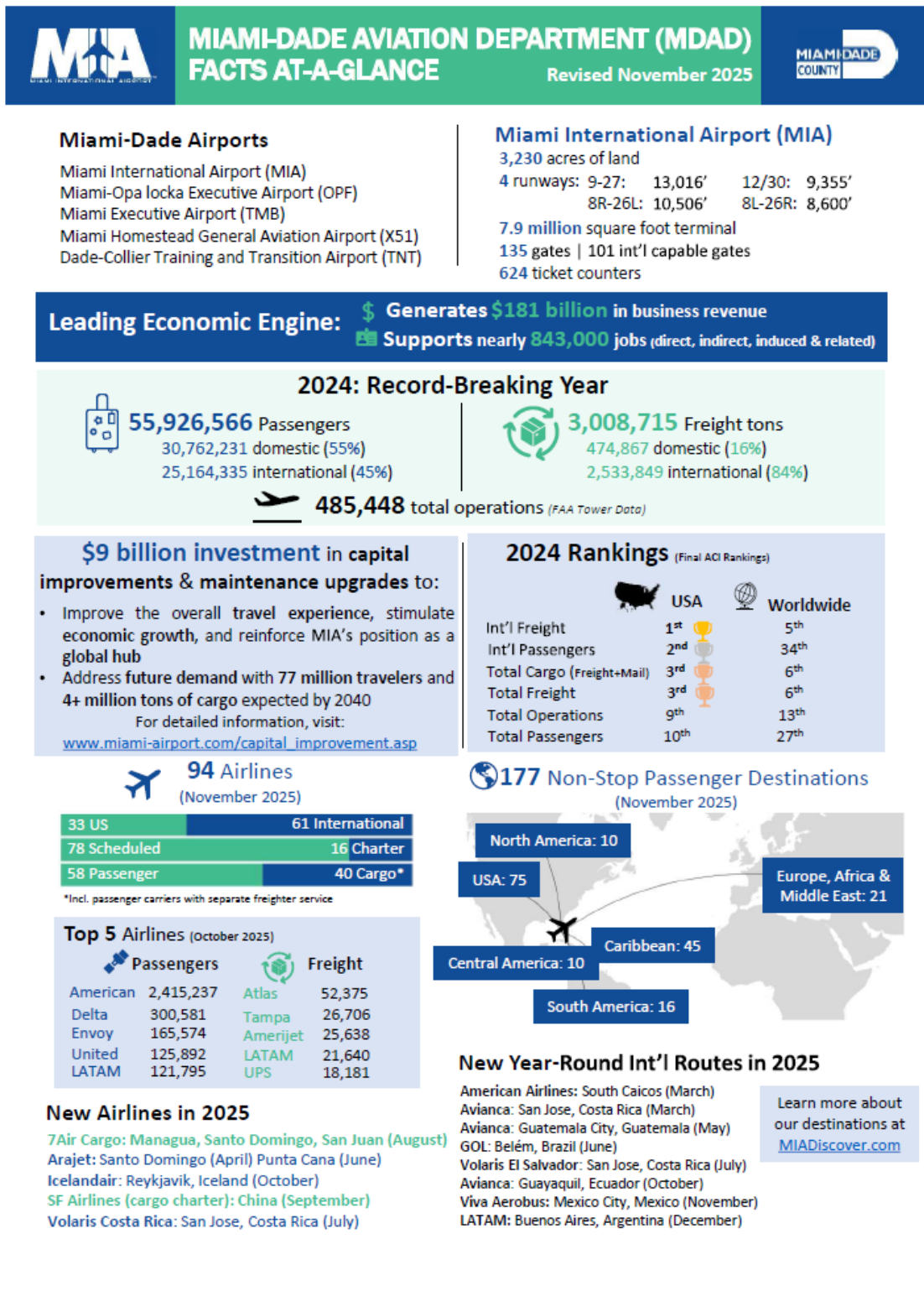
In addition to MIA, the Miami-Dade Aviation Department operates five General Aviation Airports. Three are used for traditional general aviation activities such as fixed base operations, and aircraft storage and maintenance facilities. One is used primarily for training purposes while another has been decommissioned for the purpose of mining the limestone deposits located on its premises. The following narrative describes the facilities at each of these airports.

- ➔ Miami-Opa Locka Executive Airport (OPF) is the airport closest to MIA and serves as a private jet reliever for the gateway hub. It is home to four full-service fixed-base operator (FBO) facilities for private jet service, Customs and Border Protection offices, the busiest U.S. Coast Guard Air/Sea Rescue station in the United States, and Miami-Dade Police and Fire Rescue helicopter operations. OPF offers a wide range of GA services for both private and public sector users.
- ➔ Miami Executive Airport (TMB) is a reliever airport for MIA. The airport is one of the busiest general aviation airports in Florida and offers full-service FBO facilities serving the expanding corporate and business interests of South Florida. TMB is also home to numerous local and federal government tenants.

## Overview (cont)

- ➔ Miami Homestead General Aviation Airport (X51) is the County's southernmost GA airport. With its two paved and lighted runways and one ultralight turf runway, the airport serves all aspects of the general aviation community. Activities include charter flights, flight training, helicopter operations, sport recreational activities, agriculture applicator aircraft, parachuting and ultralight activities. Services offered include aircraft maintenance, fueling, aerial tours, aircraft tie down and storage, car rentals, and T-hangars.
- ➔ Dade-Collier Training and Transition Airport (TNT) is located partially within the County and partially within Collier County, approximately 33 miles west of Miami International Airport. This airport has one runway and is used for commercial air carriers and military flight training, and private aircraft training. The 24,960 acre property has approximately 900 acres of developed and operational land; the remaining area is managed and operated by the Florida Game and Freshwater Fish Commission.
- ➔ Opa-Locka West Airport (X46) was decommissioned in 2006. The Aviation Department entered into an agreement with the Florida Department of Transportation (FDOT) in 2008 for FDOT to serve as manager for the purpose of mining limestone rock at the 422-acre airport site.

## Overview (cont)



## Overview (cont)

### Keeping MIA Competitive

**Pharma:** MIA is the first IATA designated “Pharma Hub Airport” in North America for developing a CEIV community of companies. The designation underscores MIA’s leading role as both a safe and efficient global logistics hub for high-value, temperature-sensitive pharmaceuticals. Working with MIA, a total of 9 companies have obtained the IATA CEIV pharma certification.

**Foreign Trade Zone (FTZ):** The MIA FTZ is ideally suited for import/export, with the opportunity to reduce, defer or eliminate trade duties. Interested businesses may inquire to the Miami-Dade Aviation Department (MDAD) Marketing and Air Service Development Division at [marketing@miami-airport.com](mailto:marketing@miami-airport.com).

**Phytosanitary Treatment & Cold Chain Processing Facility:** Future 340,000+ sq. ft. perishables facility serving both MIA and PortMiami.

**MIA Cargo Facilities:** Include 24 buildings, 2.8 million sq. ft. warehouse space. 5.4 million sq. ft. apron space and 74 aircraft parking positions.

**Cargo Clearance Center:** Centralized CBP functions for trade documentation processing.

**APHIS Facility:** Our Animal & Plant Health Inspection Service (APHIS) is the nation’s most comprehensive hub for Veterinary Services’ import/export operations and inspections labs.

**Cargo Flight Tracker:** Available on the MIA website – [www.miami-airport.com/home-cargo.asp](http://www.miami-airport.com/home-cargo.asp) Click on the “Cargo Flight Tracker” link to locate your flight and see real time information on where your cargo is.

**MIA Airport Official:** Download our app MIA Airport Official available in the APP Store & Google Play. The free app provides Real -Time TSA Wait Times, Flight Updates, Shopping & Dining, Mobile Food Ordering and is available in English/Spanish.

**MIA Discover:** MIA’s travel planning tool at [MIADISCOVER.COM](http://MIADISCOVER.COM) offers passengers non-stop network maps, flight schedules and direct booking with airlines to MIA destinations.

**TSA Checkpoint 3-D Scanning** is available to departing passengers to enhance safety and efficiency.

**Global Entry (fees apply), and Mobile Passport Control (MPC)** are available for arriving passengers to ensure seamless border entry and shorter waiting times.

**Biometric Facial Recognition** is available for departing and arriving passengers for safe and efficient processing of passengers.

**myMIAccess:** An airport initiative offering passengers with disabilities a dedicated platform for accessing services, amenities, and information when traveling through Miami International Airport. myMIAccess programs include the multisensory rooms, wheelchair charging stations, hidden disabilities sunflower lanyards, and Aira – a wayfinding app for passengers who need visual assistance.

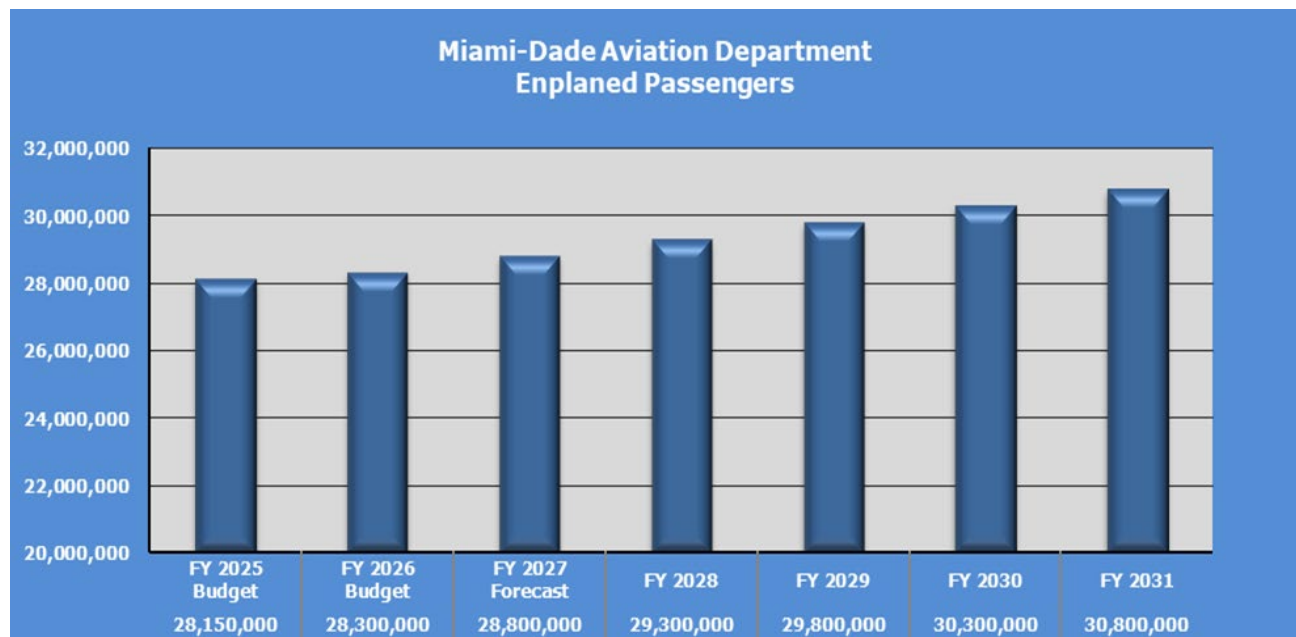
## Five-Year Financial Outlook

The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of the Miami International Airport (MIA) and four general aviation and training airports: Miami-Opa Locka Executive Airport, Miami Executive Airport (previously Kendall-Tamiami Executive Airport), Homestead General Aviation Airport and Dade-Collier Training and Transition Airport. The Airport System is considered a primary economic engine for Miami-Dade County, as well as for South Florida. More than 36,000 people are employed in the Miami-Dade County System of Airports, 1,762 of whom are County employees.

### Enplaned Passengers

It is forecasted that during FY 2025-26, 28.3 million enplaned passengers will transit through MIA, representing an increase of 0.7 percent over FY 2024-25, when 28.1 million enplaned passengers are estimated to have moved through MIA. Domestic enplanements are projected to be 15.6 million during FY 2025-26, remaining flat when compared to FY 2024-25, while international enplanements are projected to be 12.7 million, representing an increase of 1.6 percent when compared to FY 2024-25. Domestic traffic is projected at 55 percent of MIA total passengers while international traffic is projected at 45 percent of MIA total passengers.

In international air travel, MIA's geographical location, close proximity to a cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 38 percent of the South American market, 19 percent of the Central America market and 18 percent of the Caribbean market. With 45 percent of total passenger traffic being international, MIA ranks second in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.

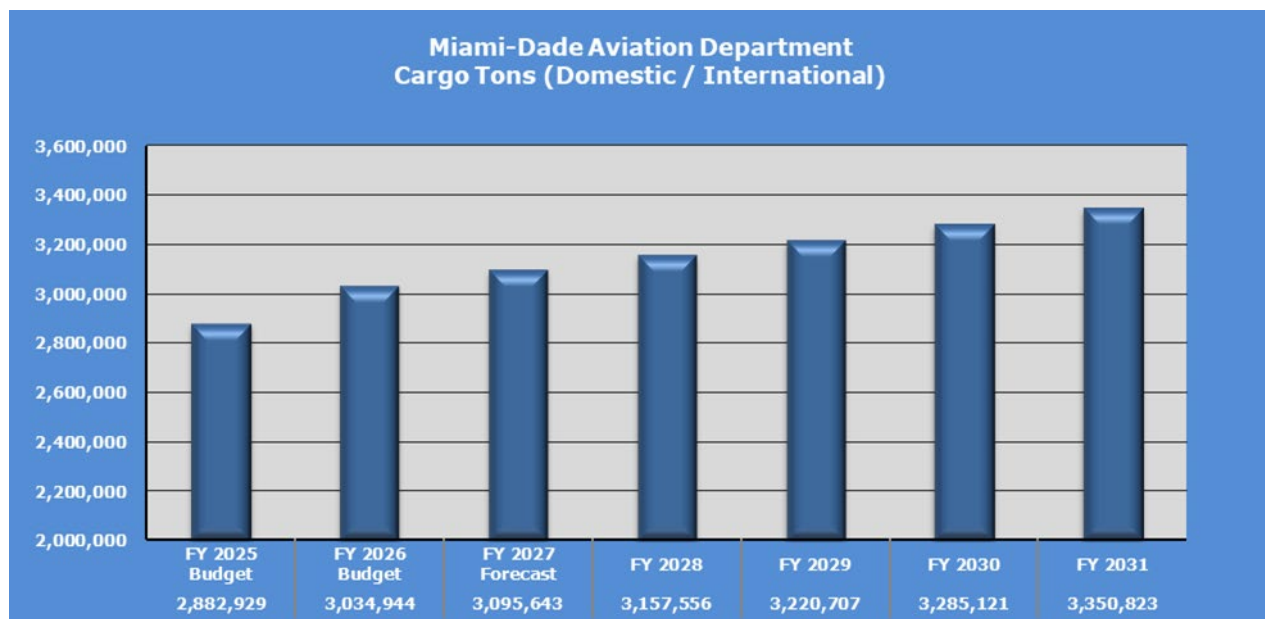


## Five-Year Financial Outlook (cont)

### Cargo

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. During FY 2024-25, it is estimated that 2.88 million tons of cargo (freight plus mail) will move through MIA, representing a 1.4 percent decrease from the prior year's tonnage of 2.92 million; however, through the first six months for FY 2024-25, cargo tonnage exceeded projections by 13 percent. Cargo tonnage is projected to increase by 5.3 percent in FY 2025-26 to 3.03 million tons and maintain a two percent growth rate thereafter. International tonnage, representing 83 percent of total tonnage, is projected to be 2.51 million tons in FY 2025-26 and domestic tonnage is projected at 523,000 tons. It is projected that these amounts will grow proportionally at a two percent annual growth factor.

MIA's total air trade is valued at \$82.4 billion annually and experienced an increase of 10 percent compared to the prior year. Additionally, MIA's total air trade accounts for 90 percent of the dollar value of Florida's total air imports and exports, and 42 percent of the state's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 82 percent of all air imports and 73 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 66 percent of all perishable import products, 91 percent of all cut-flower imports, 51 percent of all fish imports and 59 percent of all fruit and vegetable imports.



## Five-Year Financial Outlook (cont)

### Capital Improvement Program (CIP) Financial Update

The Aviation Department unveiled its revised CIP Program to the Board of County Commissioners on June 4<sup>th</sup>, 2019; the CIP Program was subsequently approved by the Board. The CIP Program is currently programmed at 12.03 billion in the FY 2025-26 Proposed Capital and Multi-Year Plan.

This CIP Program will be built through 2043 and beyond. An in-depth assessment was conducted of the County's Airport System (including general aviation airports) by the Aviation Department staff that considered factors such as demand for growth, operational needs (airside, landside, cargo and terminal) and funding capacity. In 2020, MDAD completed its Supplemental Airport Master Planning Study, which updated the previously completed 2009 Strategic Airport Master Planning Study (SMP). The SMP addressed the 20-year capacity and operational needs for MIA and the four general aviation airports. The SMP also evaluated MIA's longer-range needs for a strategic planning horizon that extended to the 2050 timeframe. The Supplemental Airport Master Planning Study refined MDAD's overall approach to implementing the long-term capital needs for its airports to continue providing a high level of service to the surrounding communities.

This CIP Program has been structured to facilitate the "phasing in" and "phasing out" of capital projects in order to adjust to emerging airline needs or changing conditions, and to allow for the utilization of MIA during construction. Furthermore, it provides a path for responding to MIA's present and future growth needs.

The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes a multi-year CIP which has 24 subprograms: MIA – General Aviation Airport projects, Airfield/Airside, Cargo and Non-Terminal buildings, Central Base Apron and Utilities, Central Terminal, Concourse E, Fuel Facilities, Land Acquisitions, Landside and Roadways, Bridges, Building Recertifications, Conveyance Equipment, Facilities Lifecycle Replacement, Miscellaneous projects, North Terminal, Passenger Boarding Bridges, Reserve Maintenance projects, South Terminal Expansion, South Terminal, Support projects, Terminal Wide projects, Terminal Wide Re-roofing, Terminal Wide Restrooms, and New Program Contingency.

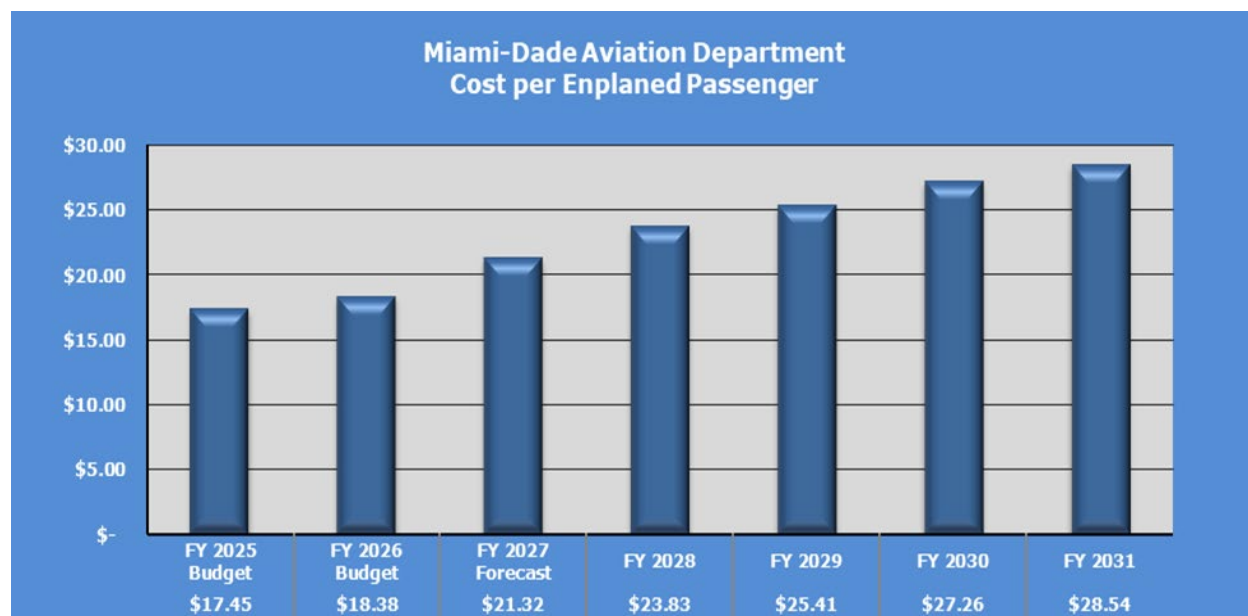
MIA's current CIP Program includes \$3.811 billion as approved through a Majority-In-Interest (MII) review process (by a majority of the 19 Signatory Airlines that represent the MIA Signatory Airlines as members of the Miami Airport Affairs Committee). Additionally, there are approximately \$578 million in capital projects included in the capital budget that do not require an MII review. Some of the projects already completed include: South and Central Terminal Automated Baggage Handling System (BHS); Concourse E renovations; revamped Automated People Mover (APM) connecting Lower Concourse E with Satellite E; renovated Federal Inspection Services (FIS) facility in Concourse E; rehabilitation of Taxiways R, S and T; and central base apron and utilities. Projects in progress include: South Terminal expansion (Concourse K), central terminal E-H ticket counter; airport-wide passenger loading bridge replacements; new employee parking garage; existing parking garages structural repairs; state-of-the-art Airport Operations Center (AOC); Conveyance Equipment Replacement project; and many other projects that will improve aesthetics, meet current life-safety and security requirements, and address maintenance needs.

## Five-Year Financial Outlook (cont)

To keep these capital costs affordable, the Department's goal is to remain under a \$30 airline cost per enplaned passenger target through FY 2030-31. This target was internally adopted by the Department not only to keep MIA's costs affordable to the air carriers serving MIA, but also to keep the Airport competitive with other airports.

The CIP will continue to evolve to meet market conditions and passenger and cargo growth. As such, periodic adjustments are expected to be made to the program. The Aviation Department will maintain flexibility throughout the implementation of the program to adjust to changing conditions and to the financial performance parameters needed to preserve the economic health of MIA. In addition, an art plan for MIA will be developed by the County's Art in Public Place program concurrent with the execution of projects under the multi-year CIP.

Future funding for the Department's capital program consists of Aviation Revenue Bonds, commercial paper, federal and state grants, and Passenger Facility Charges. The Department maximizes the use of the grants as an equity funding source in order to lessen the amount of Aviation Revenue Bonds (debt) required to fund the capital projects.



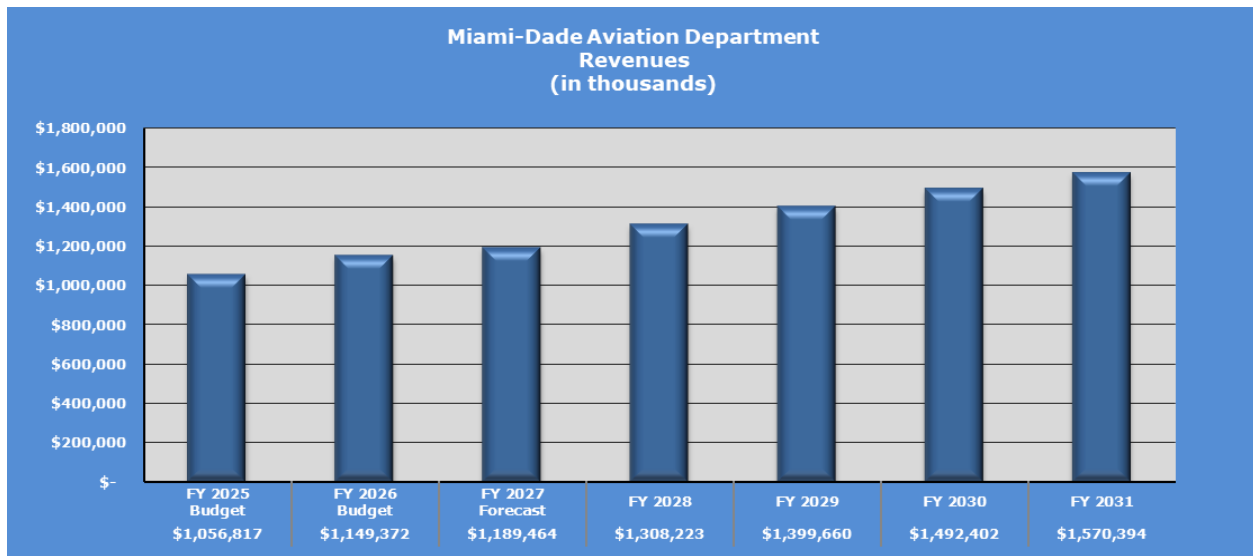
To keep MIA's costs competitive with other airports, the Department's goal is to remain under a \$30 cost per enplaned passenger target through FY 2030-31.

## Economic Outlook

MDAD recognizes sound management and financial investment strategies as priority outcomes. Currently, the Department's bonds are rated A1 (stable outlook) by Moody's, A+ (stable outlook) by Standard & Poor's, A+ (stable outlook) by Fitch Ratings and AA- (positive outlook) by KBRA (Kroll Bond Rating Agency). In April 2024, Standard & Poor's upgraded MDAD's bond ratings, citing that the ratings reflect MIA's role as one of the largest airports in the U.S. for international passenger traffic, MIA's robust activity and demand that outpaces pre-pandemic trends as well as its growth compared with that of large hub peers, and MDAD's strong management and governance.

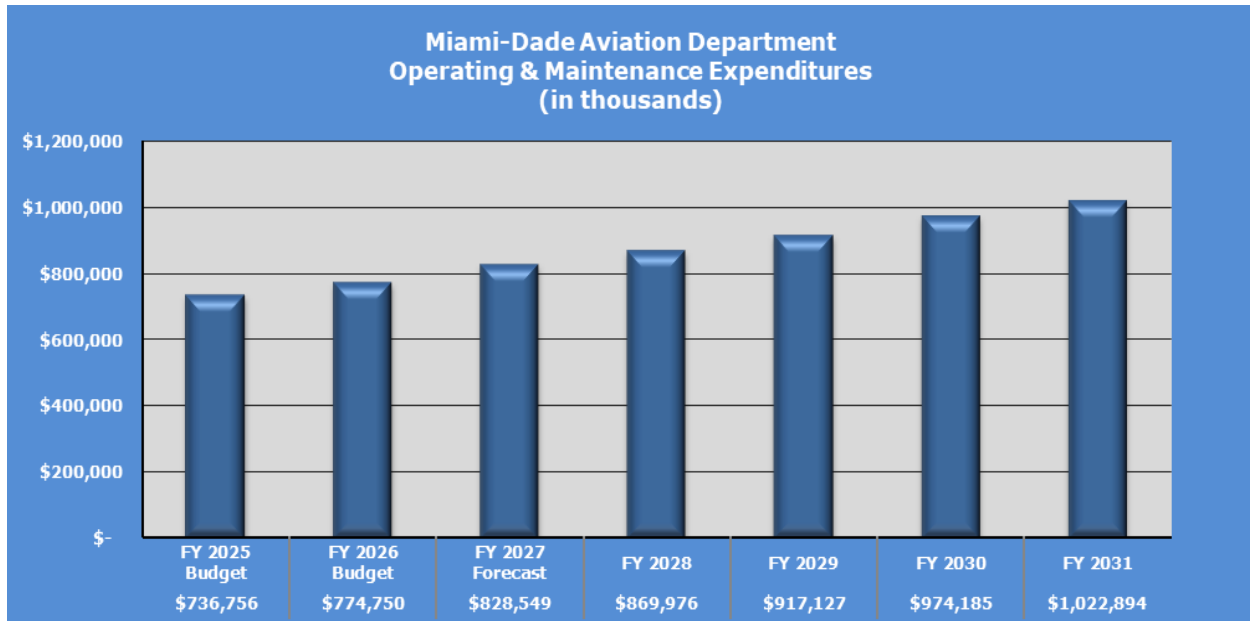
## Five-Year Financial Outlook (cont)

In order to maintain strong bond ratings, the Airport must demonstrate the ability to generate positive future net revenues. The generation of net revenues is heavily dependent on the volume of commercial flights, the number of passengers and the amount of cargo processed at the Airport, all three of which are dependent upon a wide range of factors including: (1) local, national and international economic conditions, including international trade volume, (2) regulation of the airline industry, (3) passenger reaction to disruptions and delays arising from security concerns, (4) airline operating and capital expenses, including security, labor and fuel costs, (5) environmental regulations, (6) the capacity of the national air traffic control system, (7) currency values, (8) hurricanes and (9) world-wide infectious diseases.

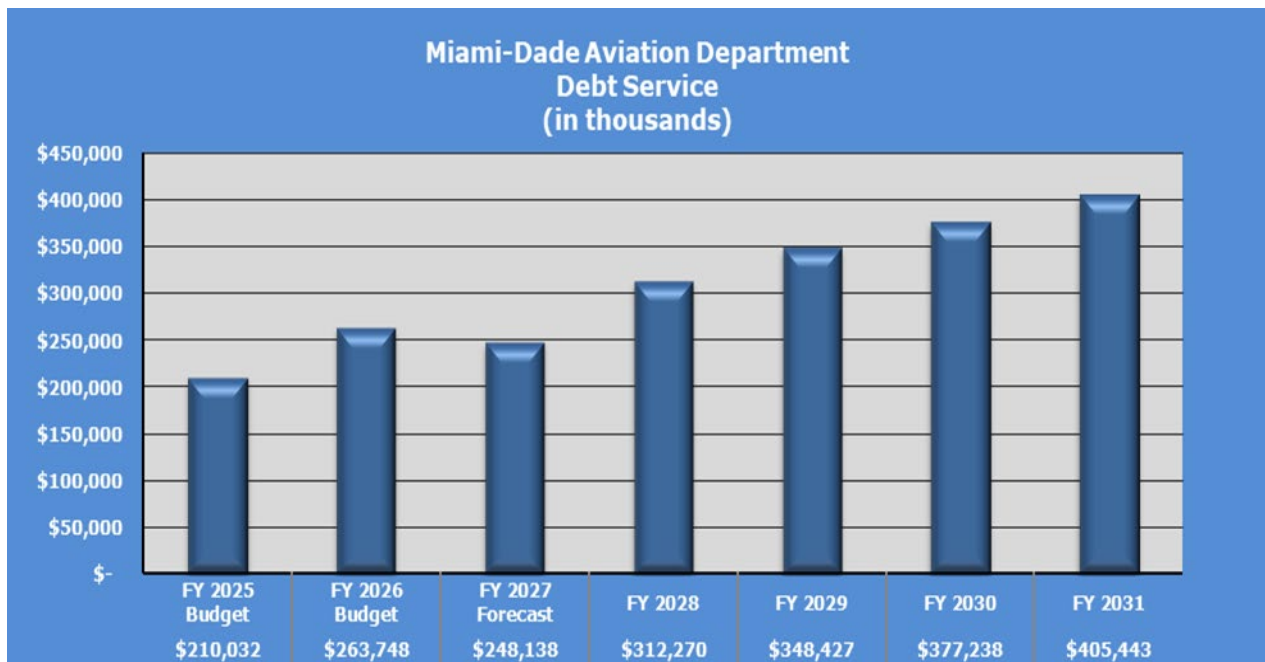


MDAD's revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates the landing fee rate based on expenses that are not covered by direct fees for services provided.

## Five-Year Financial Outlook (cont)



MDAD's operating and maintenance expenditures include expenditures associated with running MIA, as well as four general aviation airports. This amount excludes depreciation and transfers to debt service accounts, improvement fund and maintenance reserve accounts, and a mandated operating cash reserve.



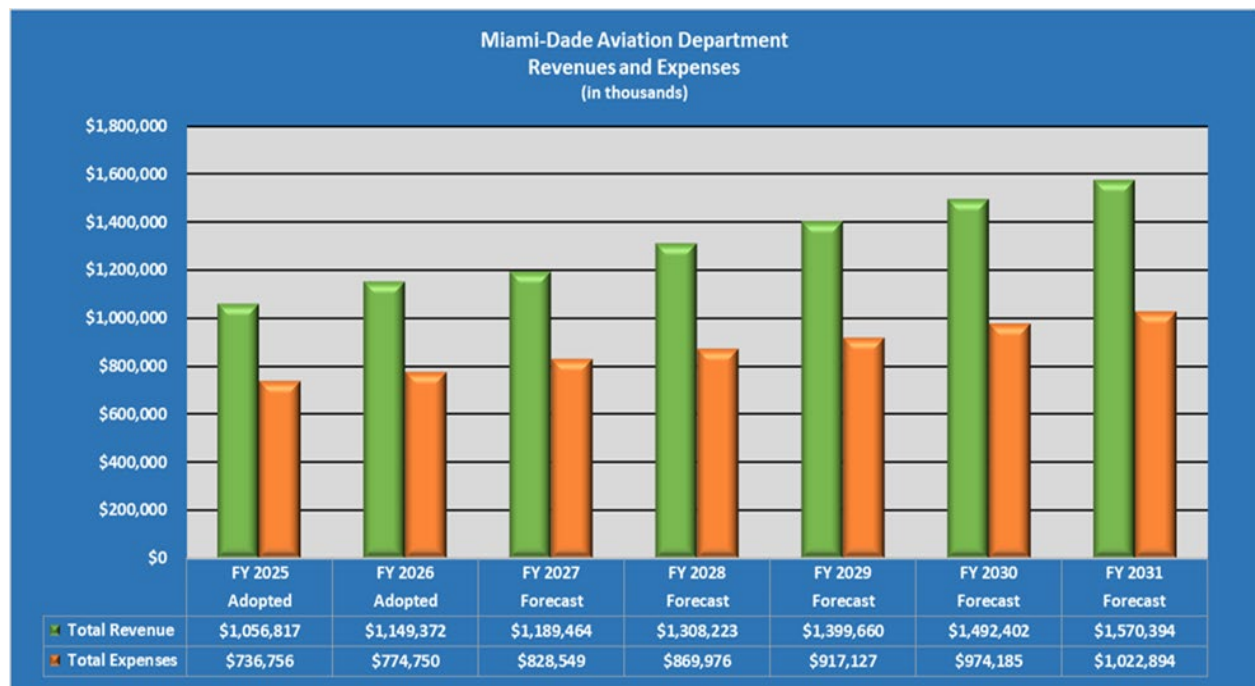
To keep MIA's costs affordable to the air carriers serving MIA, the Department's goal is to manage the Debt Service level, so that the airline cost per enplaned passenger remains under the target of \$30 per enplaned passenger through FY 2030-31.

## Five-Year Financial Outlook (cont)

### Financial Outlook Summary

|                                   | Adopted<br>FY 2025 | Adopted<br>FY 2026 | Forecast<br>FY 2027 | Forecast<br>FY 2028 | Forecast<br>FY 2029 | Forecast<br>FY 2030 | Forecast<br>FY 2031 |
|-----------------------------------|--------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Revenues</b>                   |                    |                    |                     |                     |                     |                     |                     |
| Aviation Fees                     | \$498,208          | \$515,738          | \$569,897           | \$667,215           | \$737,016           | \$806,595           | \$863,279           |
| Commercial Revenues               | 327,140            | 345,372            | 353,403             | 365,827             | 374,988             | 384,489             | 393,963             |
| Rental Revenues                   | 185,719            | 199,160            | 214,639             | 225,374             | 236,829             | 249,402             | 260,169             |
| General Aviation Airport Revenues | 18,131             | 20,742             | 19,988              | 20,487              | 20,999              | 21,524              | 22,062              |
| Other Revenues                    | 27,619             | 68,360             | 31,538              | 29,319              | 29,827              | 30,392              | 30,921              |
| <b>Total Revenue</b>              | <b>\$1,056,817</b> | <b>\$1,149,372</b> | <b>\$1,189,464</b>  | <b>\$1,308,223</b>  | <b>\$1,399,660</b>  | <b>\$1,492,402</b>  | <b>\$1,570,394</b>  |
| <b>Expenses</b>                   |                    |                    |                     |                     |                     |                     |                     |
| Salary and Benefits               | \$208,193          | \$223,180          | \$227,859           | \$239,252           | \$251,455           | \$264,947           | \$278,194           |
| Outside Contract Services (a)     | 365,009            | 374,436            | 418,138             | 439,045             | 464,208             | 496,985             | 521,835             |
| Utilities                         | 64,618             | 67,364             | 72,949              | 76,597              | 80,616              | 85,372              | 89,640              |
| Other Operating                   | 44,295             | 51,946             | 49,360              | 51,828              | 54,429              | 57,140              | 59,997              |
| Capital                           | 4,818              | 6,364              | 5,312               | 5,577               | 5,857               | 6,151               | 6,459               |
| <b>Subtotal</b>                   | <b>\$686,933</b>   | <b>\$723,290</b>   | <b>\$773,618</b>    | <b>\$812,299</b>    | <b>\$856,566</b>    | <b>\$910,595</b>    | <b>\$956,125</b>    |
| Management agreements             | 49,824             | 51,460             | 54,931              | 57,677              | 60,561              | 63,589              | 66,769              |
| <b>Total Expenses</b>             | <b>\$736,756</b>   | <b>\$774,750</b>   | <b>\$828,549</b>    | <b>\$869,976</b>    | <b>\$917,127</b>    | <b>\$974,185</b>    | <b>\$1,022,894</b>  |
| <b>Transfers to Other Funds</b>   | <b>\$320,061</b>   | <b>\$374,622</b>   | <b>\$360,915</b>    | <b>\$438,247</b>    | <b>\$482,533</b>    | <b>\$518,217</b>    | <b>\$547,500</b>    |

(a) Includes Insurance, Memorandum of Understanding and Charges for County Services



## Organizational Goals & Key Strategies

The County has been recognized for its achievements in implementing a result-oriented government culture. With the adoption of the "Governing for Results" Ordinance (05-136), the County is committed to revitalizing and strengthening its public services through a series of management processes: strategic planning, business planning, aligned resource allocation, accountability, measurement, monitoring and review. The County's "Governing for Results" framework is often expressed in terms of "Plan, Measure, Monitor." The goal of this framework is to have all County departments working towards the same core goals and objectives and knowing what actions to take to achieve those goals. Guided by the strategic goals and objectives of the County's comprehensive Strategic Plan, all County departments develop their annual Business Plans, which in turn drives the Department's annual fiscal budget.

The Executive Office of the Aviation Department's Director and Chief Executive Officer partners with the County's Office of the Mayor to establish the strategic goals and objectives for the Aviation Department. Through this partnership, goals are established and refined annually when the Department develops the annual Business Plan, which ultimately drives the annual budget for the department. Guided by the County's Strategic Plan, the Aviation Department updates the Business Plan with its strategic goals and objectives. The annual budget provides the funding needed for the given fiscal year to support the activities of the department to meet the goals and objectives of the department's Business Plan and the County-wide Strategic Plan. Using a balanced scorecard approach, the County monitors the performance results of the Aviation Department and produces quarterly performances and financial reports made available to residents and stakeholders. The "Governing for Results" framework ensures that the Aviation Department's Business Plan, and by extension, the annual budget aligns with the County's Strategic Plan.

The County Strategic Plan and the Aviation Department's Business Plan is available on the County website. Below are links to the currently adopted County Strategic Plan and the most recent Aviation Department Business Plan:

**County Strategic Plan:** [Miami-Dade County Strategic Plan](#)

**Aviation Department Business Plan:** [Aviation Department FY 25-26 Business Plan \(miamidade.gov\)](#)

### Department Purpose/Mission

**VISION** - to grow from a recognized hemispheric hub to a global airport of choice that offers customers a world-class experience and an expanded route network with direct passenger and cargo access to all world regions

**MISSION** - to provide a modern, safe and efficient world-class international gateway that delivers best-in-class customer service, significant economic benefits to our community and rewarding professional development opportunities to our employees

# Strategic Goals, Objectives and Performance Measures

The Strategic Plan is the foundation for the County's management and is intended to be complementary to community strategies, as well as supportive of community priorities such as improving transportation, expanding the availability of affordable housing, and enhancing community resilience. It defines the County's vision, mission, guiding principles, goals, objectives, and key performance indicators and measures. Ultimately, it serves as a strategic roadmap for the County and its departments; one that articulates where we want to be, how we will get there and how we will know when we have arrived. The Aviation Department aligns its vision, mission, and annual goals and objectives to the County's Strategic Plan via its business plan. The Aviation Department business plan is updated on an annual basis.

The Aviation Department achieves its strategic goals by systematically tracking performance measures that align with the goals and objectives in the County's Strategic Plan. The Aviation Department develops a comprehensive scorecard based on four key perspectives: Customer, Financial, Internal, and Learning and Growth. Following County guidance, the Aviation Department's Division Directors are responsible for providing performance measures that specify the objective, target, data validity, frequency, name, and description for each initiative. These measures are monitored on a monthly, quarterly, or yearly basis. Each division is required to update their performance measures in the Strategic Management System and submit a variance report when targets are not met. This structured approach ensures accountability, enables timely adjustments, and supports the successful achievement of the Aviation Department's strategic goals and objectives.

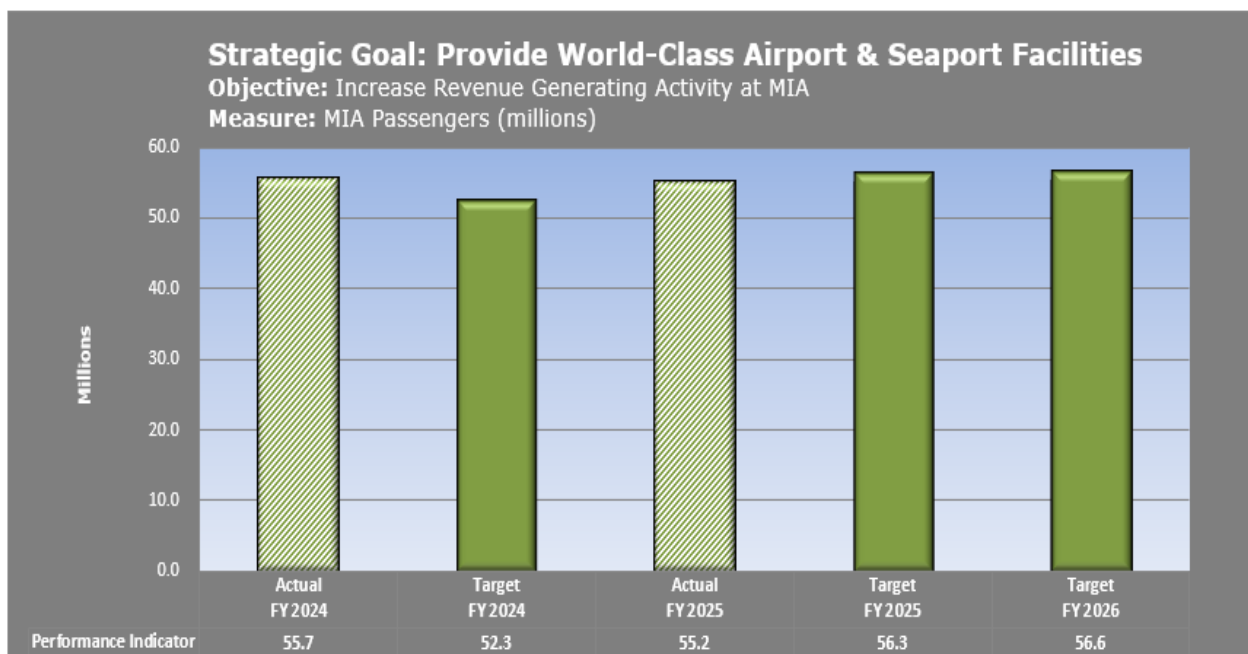
The following table and graphs illustrate the Aviation Department strategic goals, objectives, and performance measures that align to the County's Strategic Plan and the department's business plan:

| Miami-Dade Aviation Department Performance Measures |                                                                                       |                                                                 |                                                                                                      |                |                |                |                |                |
|-----------------------------------------------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Group                                               | Strategic Goal                                                                        | Objective                                                       | Measure                                                                                              | Actual FY 2024 | Target FY 2024 | Actual FY 2025 | Target FY 2025 | Target FY 2026 |
| Executive                                           | Provide world-class airport and seaport facilities                                    | Increase revenue generating activity at MIA                     | MIA passengers (millions)                                                                            | 55.7           | 52.3           | 55.2           | 56.3           | 56.6           |
|                                                     |                                                                                       |                                                                 | Enplaned passengers (millions)                                                                       | 27.8           | 26.1           | 27.7           | 28.1           | 28.3           |
| Administration                                      | Expand opportunities for small businesses to compete for Miami-Dade County contracts. | Seek involvement of communities in economic development efforts | Airport Concession Disadvantaged Business Enterprise (ACDBE) overall participation at MIA (millions) | \$238.1        | \$168.4        | \$150.0        | \$210.0        | \$260.0        |
|                                                     |                                                                                       |                                                                 | Small business & community outreach meetings held                                                    | 177            | 138            | 188            | 144            | 60             |
| Business Retention & Development                    | Provide sound financial and risk management                                           | Increase revenue generating activity at MIA                     | MIA non-terminal rental revenue (millions)                                                           | \$87.2         | \$43.2         | \$97.2         | \$81.0         | \$88.2         |
|                                                     |                                                                                       |                                                                 | GAA revenue (millions)                                                                               | \$18.3         | \$17.2         | \$17.8         | \$15.9         | \$15.9         |

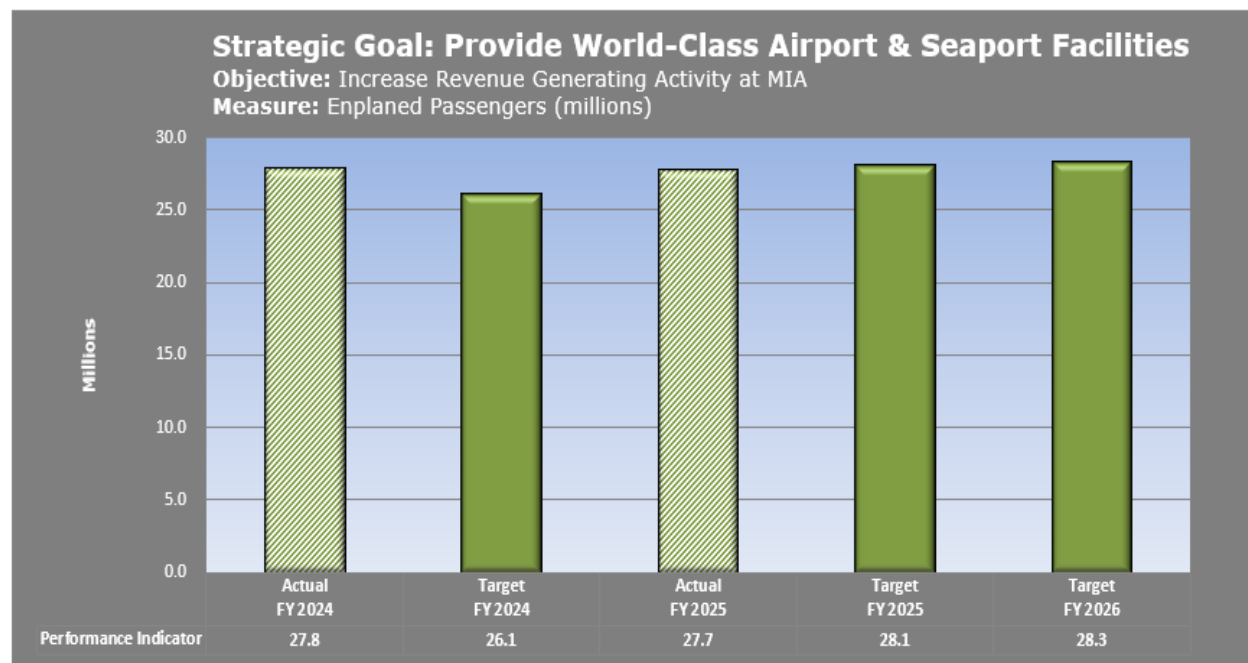
## Strategic Goals, Objectives and Performance Measures (cont)

| Miami-Dade Aviation Department Performance Measures |                                                                           |                                                                            |                                                                                                     |                |                |                |                |                |
|-----------------------------------------------------|---------------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Group                                               | Strategic Goal                                                            | Objective                                                                  | Measure                                                                                             | Actual FY 2024 | Target FY 2024 | Actual FY 2025 | Target FY 2025 | Target FY 2026 |
| Facilities Development                              | Provide world-class airport and seaport facilities                        | Enhance Customer Service                                                   | Percent of airspace analysis for off-airport construction performed after 10 days (monthly average) | 42%            | 50%            | 27%            | 50%            | 50%            |
| Finance & Strategy                                  | Provide world-class airport and seaport facilities                        | Increase revenue generating activity at MIA                                | MIA cost per enplaned passenger                                                                     | \$17.09        | \$17.39        | \$17.62        | \$17.45        | \$18.38        |
|                                                     |                                                                           |                                                                            | MIA cargo tonnage (millions)                                                                        | 2.9            | 3.0            | 3.3            | 2.8            | 3.0            |
|                                                     |                                                                           |                                                                            | Landing Fee Rate (per 1,000 lbs. in dollars)                                                        | \$1.62         | \$1.62         | \$1.62         | \$1.65         | \$1.65         |
| Operations                                          | Provide sound financial and risk management                               | Comply with AOA certification requirements                                 | Air Operations Area (AOA) certification driver training attendance                                  | 8,453          | 8,095          | 8,849          | 7,670          | 7,895          |
| Facilities Management                               | Provide world-class airport and seaport facilities                        | Enhance Customer Service                                                   | Percentage of emergency work order requests within (2) hours                                        | N/A            | N/A            | 100%           | 100%           | 100%           |
| Policy Advisement                                   | Provide world-class airport and seaport facilities                        | Improve overall customer satisfaction at MIA                               | Percentage of airport workers trained through "Miami Begins with MIA"                               | 100%           | 100%           | 100%           | 100%           | 100%           |
|                                                     |                                                                           |                                                                            | Overall customer service ratings for MIA*                                                           | 591            | 750            | 615            | 750            | 500            |
|                                                     |                                                                           | Increase revenue generating activity at MIA                                | New passenger routes (FYTD)                                                                         | N/A            | N/A            | 4              | 2              | 3              |
| Public Safety & Security                            | Protect key infrastructure and enhance security in large gathering places | Adhere to acceptable certified police officer levels to secure the airport | Average number of overall crimes at MIA                                                             | 32             | 65             | 29             | 65             | 65             |

## Strategic Goals, Objectives and Performance Measures (cont)

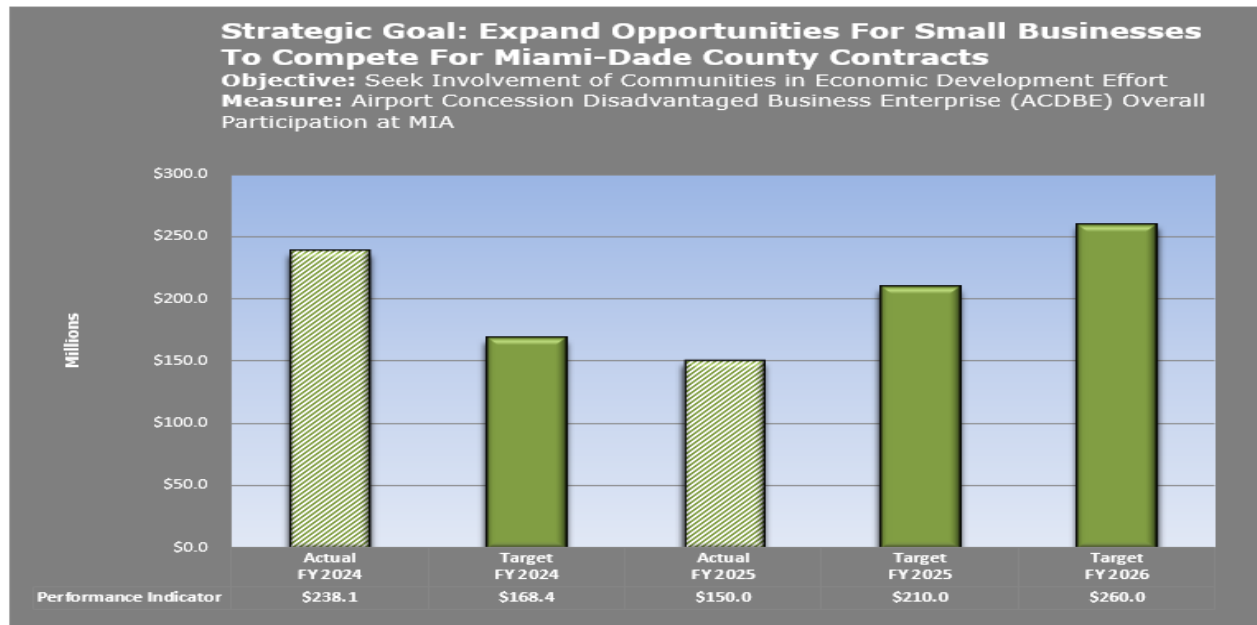


The chart above illustrates the comparison between actuals and targets for total passengers arriving and departing at MIA; for FY 2024-25 the actual was below the target.

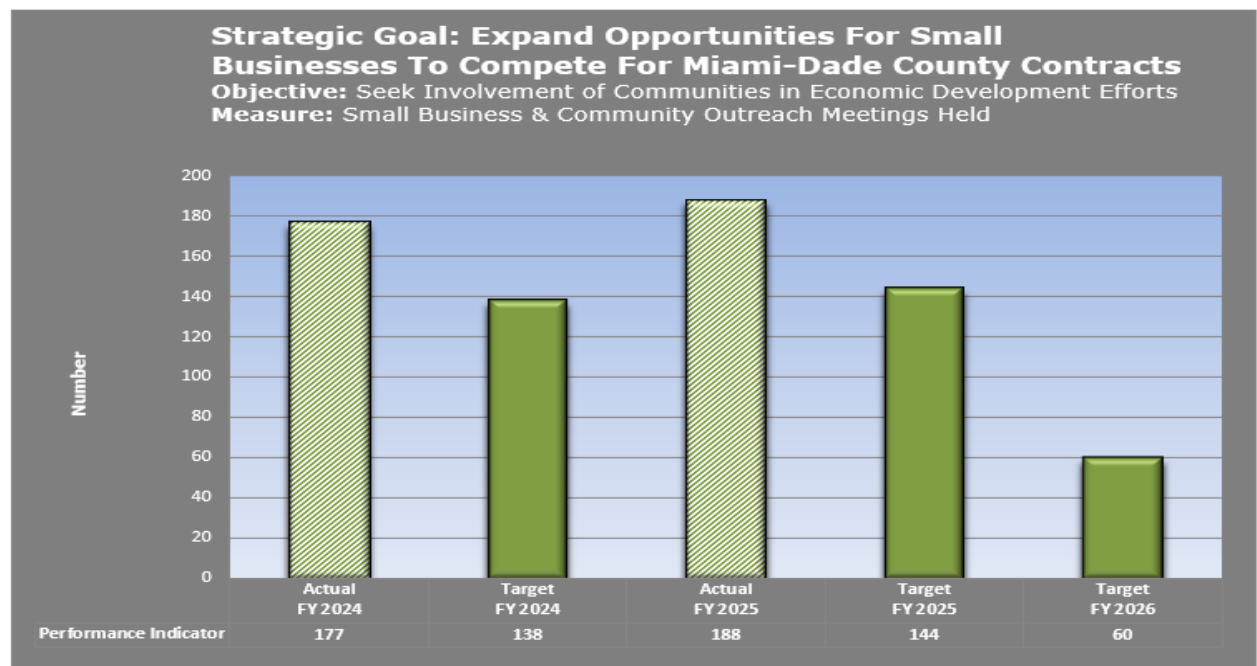


The chart above illustrates the comparison between actuals and targets for enplaned passengers, which is the number of passengers that departed from MIA; for FY 2024-25 the actual was below the target.

## Strategic Goals, Objectives and Performance Measures (cont)

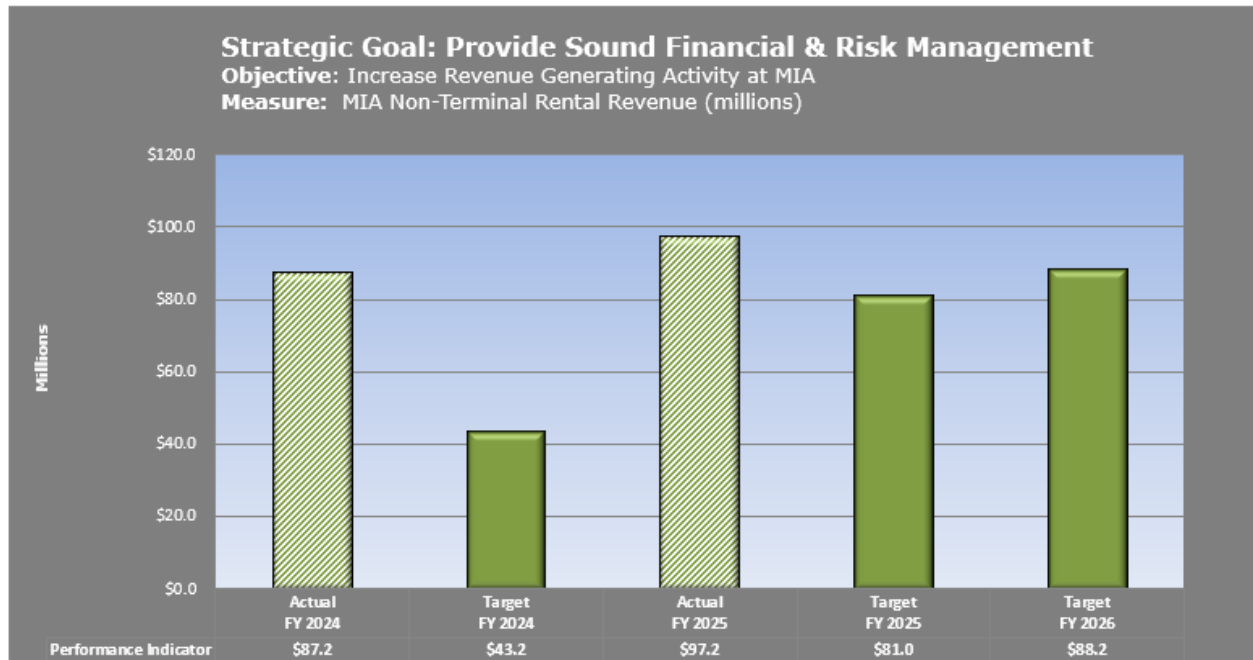


The chart above illustrates the comparison between actuals and targets of the Airport Concession Disadvantaged Business Enterprise (ACDBE) overall participation at MIA which ensures that small and disadvantaged businesses are provided the maximum opportunity to participate in airport contracts; for FY 2024-25 the actual was below the target.

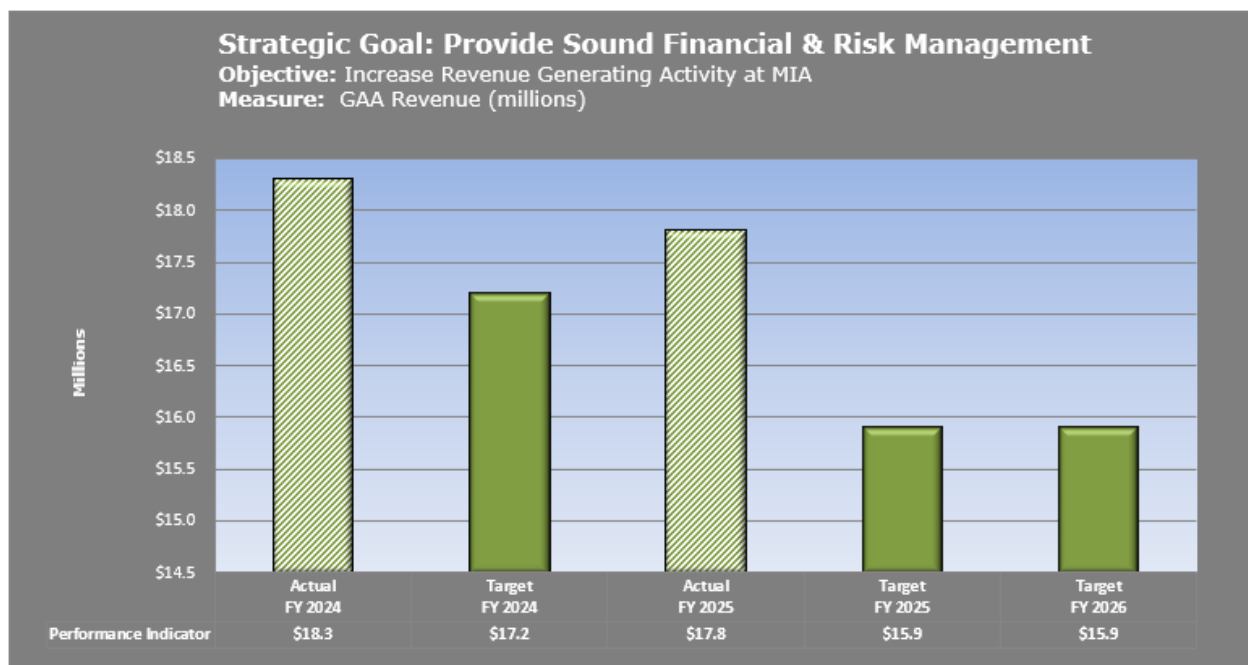


The chart above illustrates the comparison between actuals and targets of Small Business and Community Outreach meetings held, which is a monthly meeting to present upcoming opportunities from MDAD and various county departments; information on legal, financial and human resources assistance and current economic conditions are provided; for FY 2024-25 the actual exceeded the target.

## Strategic Goals, Objectives and Performance Measures (cont)

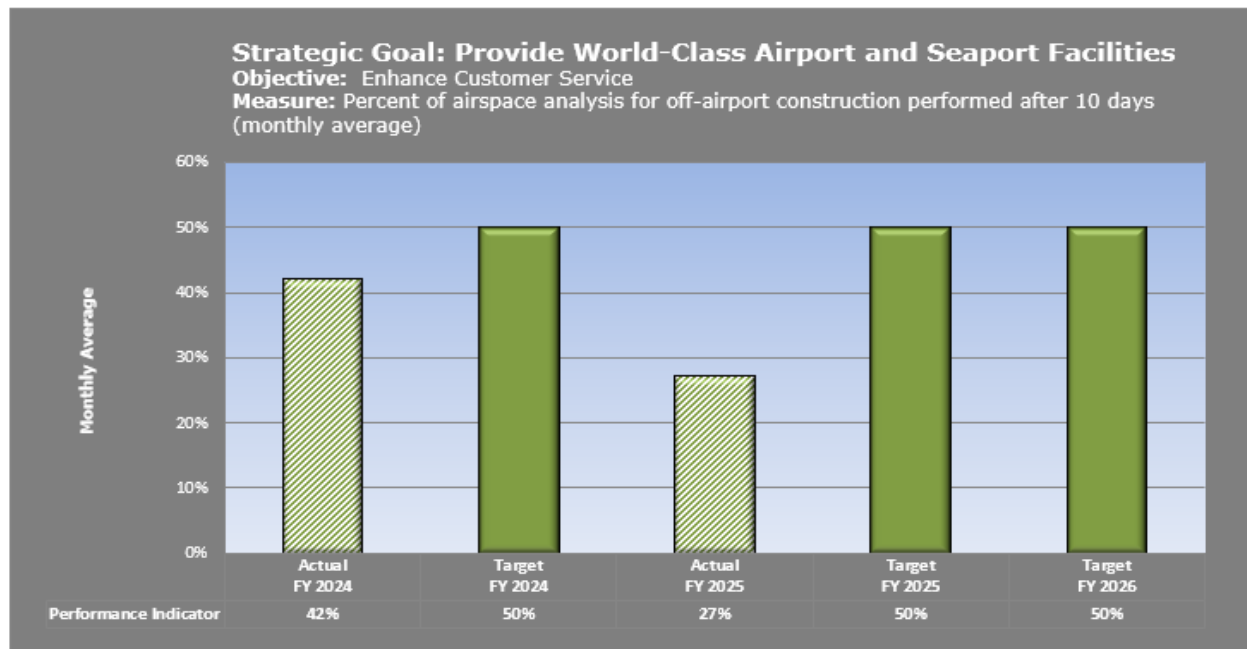


The chart above illustrates the comparison between actuals and targets for MIA non-terminal rental revenue that is generated from aviation land and structures; for FY 2024-25 the actual exceeded the target.

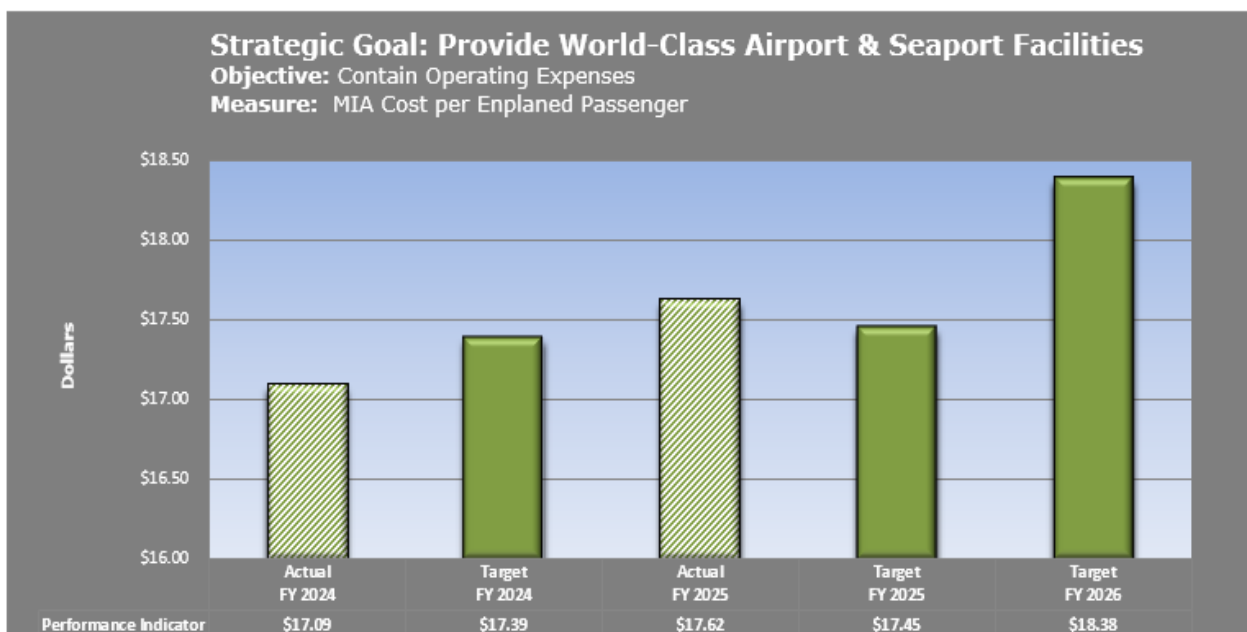


The chart above illustrates the comparison between actuals and targets for General Aviation Airport (GAA) revenue that is generated from rental of land and structures at General Aviation Airports; for FY 2024-25 the actual exceeded the target.

## Strategic Goals, Objectives and Performance Measures (cont)

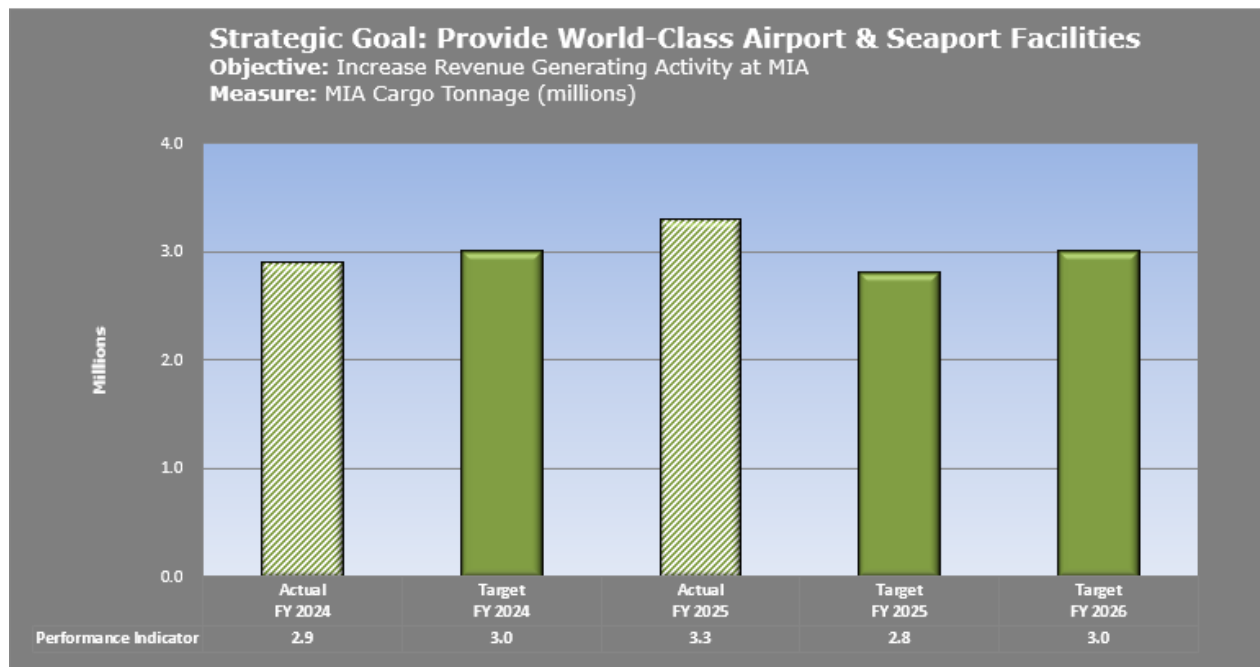


The chart above represents a performance measure tracked by MDAD, it illustrates the comparison between actuals and targets for the percentage of airspace analysis for off-airport construction performed after 10 days (monthly average).

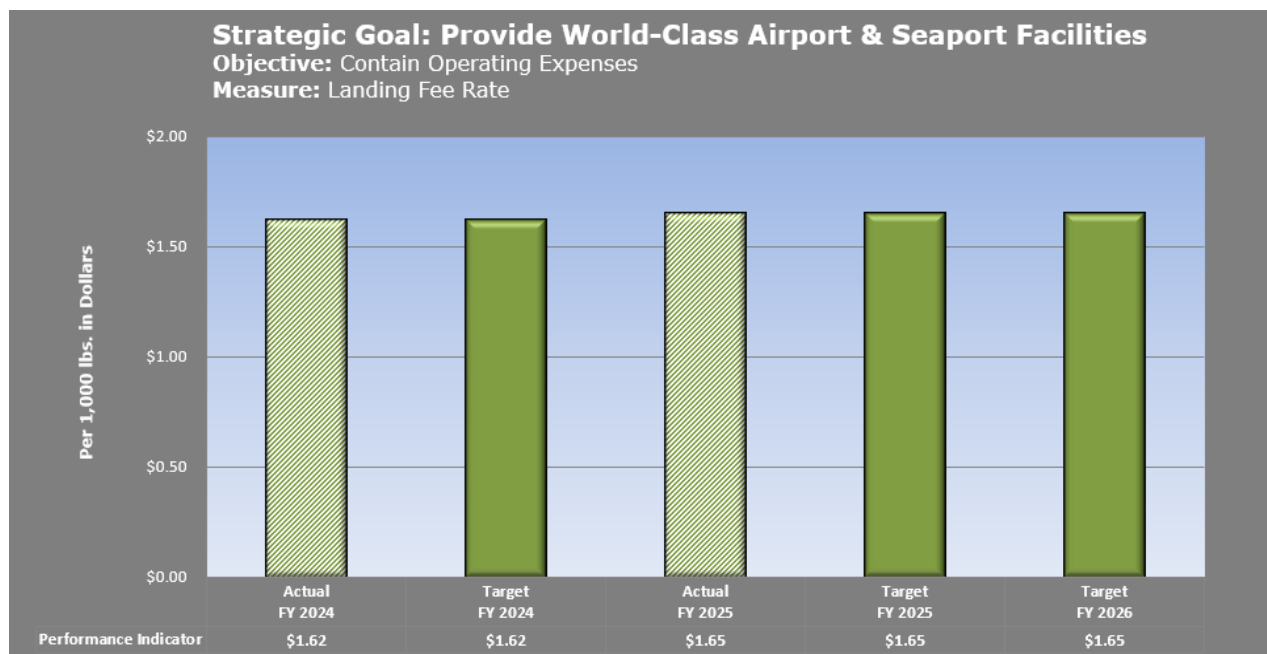


The chart above illustrates the comparison between actuals and targets for the cost per enplaned passenger, which is the average cost to an airline for basic airport charges (landing fees, terminal rent, etc.) divided by the number of departing passengers; for FY 2024-25 the actual exceeded the target.

## Strategic Goals, Objectives and Performance Measures (cont)



The chart above illustrates the comparison between actuals and targets for cargo tonnage; for FY 2024-25 the actual exceeded the target.

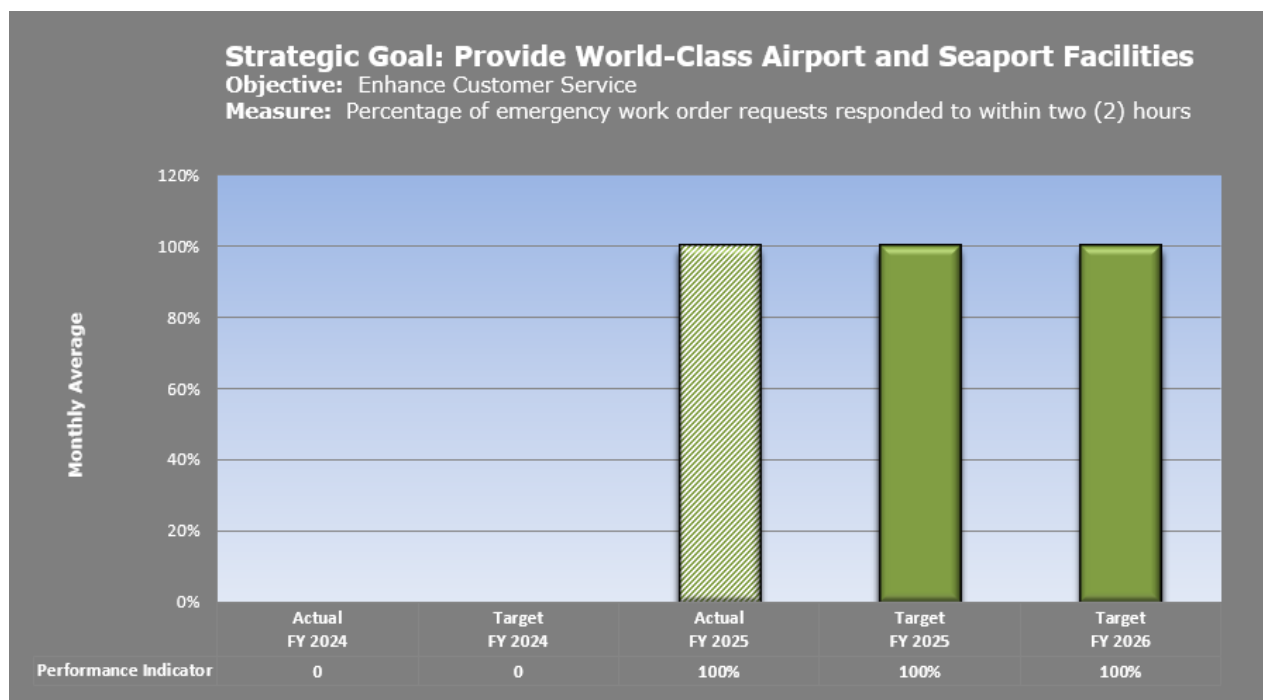


The chart above illustrates the comparison between actuals and targets for the landing fee, which is the rate per 1,000 lb. units charged to airlines for landing of aircraft; for FY 2024-25 the actual met the target.

## Strategic Goals, Objectives and Performance Measures (cont)

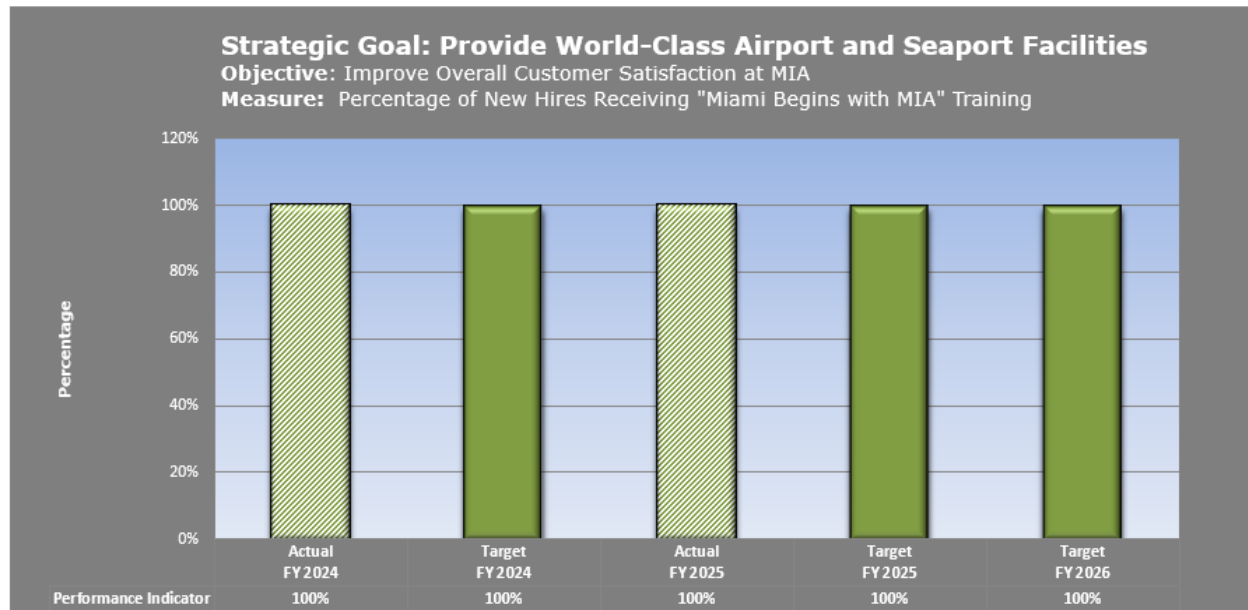


The chart above illustrates the comparison between actuals and targets for the number of AOA (Airport Operations Area) certification driver trainings conducted, which provide airport drivers with the rules and regulations required to safely operate a motor vehicle on the AOA of Miami International Airport; for FY 2024-25 the actual exceeded the target.



The chart above represents a new performance measure tracked by MDAD, it illustrates the comparison between actuals and targets for the percentage of emergency work order requests responded to within two (2) hours, for FY 2024-25 the actual met the target.

## Strategic Goals, Objectives and Performance Measures (cont)

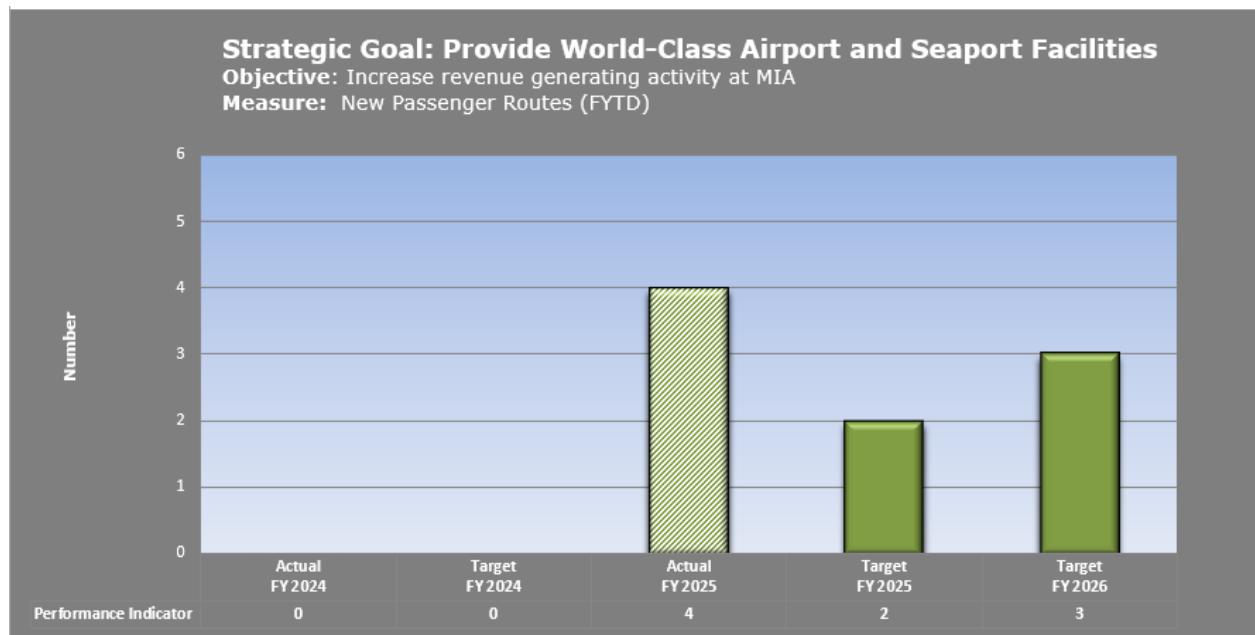


The chart above illustrates the comparison between actuals and targets for the percentage of new hires (any worker that receives an identification badge to work at MIA, including contracted and sub-contracted) receiving the "Miami Begins With MIA" training; for FY 2024-25 the actual met the target.

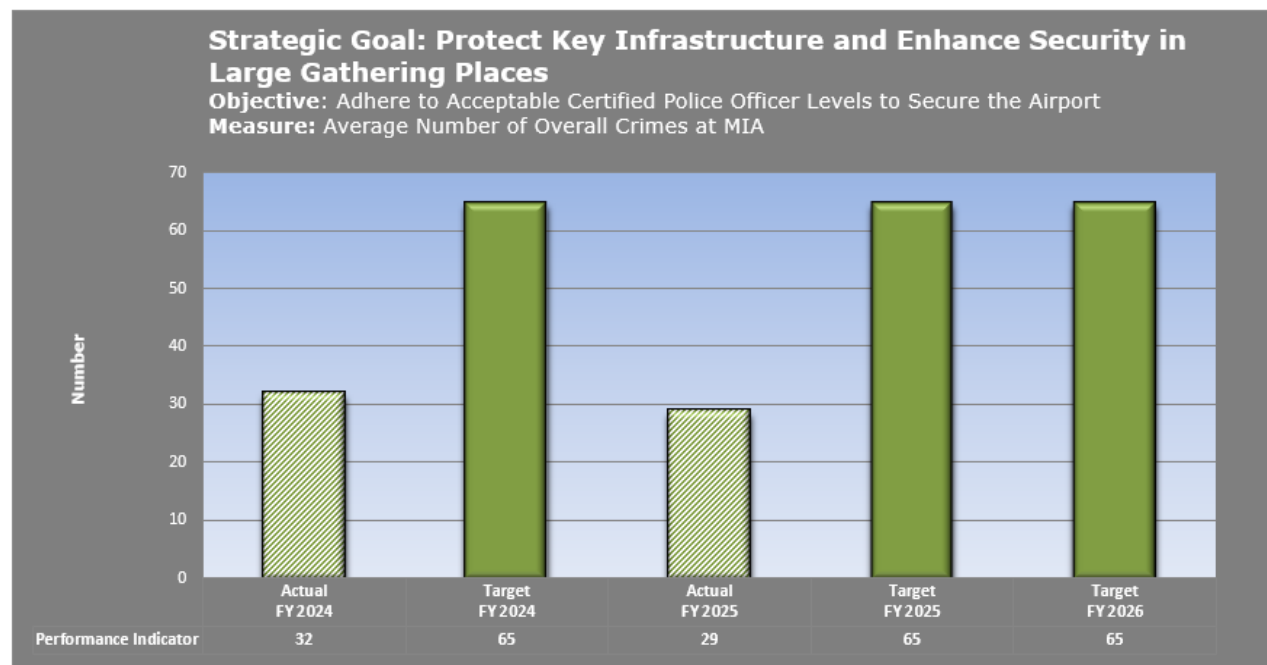


The chart above illustrates the comparison between actuals and targets for the number of overall customer service ratings for MIA which is based on a scale of 1,000 possible points; for FY 2024-25 the actual was below the target.

## Strategic Goals, Objectives and Performance Measures (cont)



The chart above represents a new performance measure tracked by MDAD. It illustrates the comparison between actuals and targets for passenger routes added during the fiscal year at MIA (not including returning seasonal routes), for FY 2024-25 the actual exceeded the target.



The chart above illustrates the comparison between actuals and targets of the average monthly number of crimes such as assault, battery, homicide, robbery, burglary, and auto theft at MIA; for FY 2024-25 the actual was below the target.

# Financial Structure

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## Overview

The Airport System is operated by Miami-Dade County through the Miami-Dade Aviation Department (MDAD) with policy guidance from the County Mayor and the Board of County Commissioners. The County operates under a strong mayoral form of government; the Mayor is the chief administrative officer and appoints the Aviation Director who serves as the chief administrative officer of the department. MDAD is operated as a financially self-sufficient entity, without property tax or budgetary support from the County.

In 1973, the Board established the Dade County Aviation Department as the successor organization to the Dade County Port Authority, and in 1997, this organization was renamed the Miami-Dade Aviation Department to reflect the County's name to Miami-Dade County. The term "Port Authority Properties" (PAP) as used in the Trust Agreement remains in effect.

PAP includes all properties financed or refinanced by debt obligations issued under the Trust Agreement and any other properties added to the PAP pursuant to Section 1308 of the Trust Agreement are referred to herein as Non-Port Authority Properties (NPAP). Such properties are mainly tenant-financed cargo facilities and may include other types of tenant-financed facilities. Any NPAP can be added to PAP subject to the provisions of Section 1308 of the Trust Agreement.

## Funds

The Miami-Dade County Budget is comprised of appropriations in various funds. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions, or limitations. Miami-Dade County's funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows such a fund structure. The following details the Miami-Dade County Fund Structure, describing the various funds and providing information regarding appropriations.

## Funds (cont)

- ➔ **Governmental funds** account for most of the County's basic services. General revenues, grants, or contributions principally support the activities reported in these funds.
- ➔ **Proprietary Funds** are those funds where the County charges a user fee in order to recover costs. The County's proprietary funds include enterprise funds and an internal service fund. Enterprise funds are used to finance and account for the acquisition, operation and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers.
- ➔ **Fiduciary Funds** are used to report assets held in a trustee or agency capacity for others.

The Miami-Dade Aviation Department operates as an Enterprise Fund of Miami-Dade County. The total budget is comprised of seven separate self-balancing funds that are reflected in the County's Budget Ordinance which is approved by the BCC.

- ➔ **Revenue Fund** is the depository for all revenues of the Port Authority Properties (PAP).
- ➔ **Sinking Fund** is comprised of the Bond Service Account, the Redemption Account, and the Reserve Account.
- ➔ **Reserve Maintenance Fund** pays for all or part of the cost of unusual or extraordinary maintenance or repairs, renewals and replacements, and premiums on insurance.
- ➔ **Improvement Fund** provides money for any airport or airport related purposes.
- ➔ **Construction Fund** is used for capital project costs.
- ➔ **Environmental Fund** is used for environmental remediation project costs.
- ➔ **Passenger Facility Charges (PFC) Fund** is the depository for all PFC collections authorized by the Federal Aviation Administration (FAA).

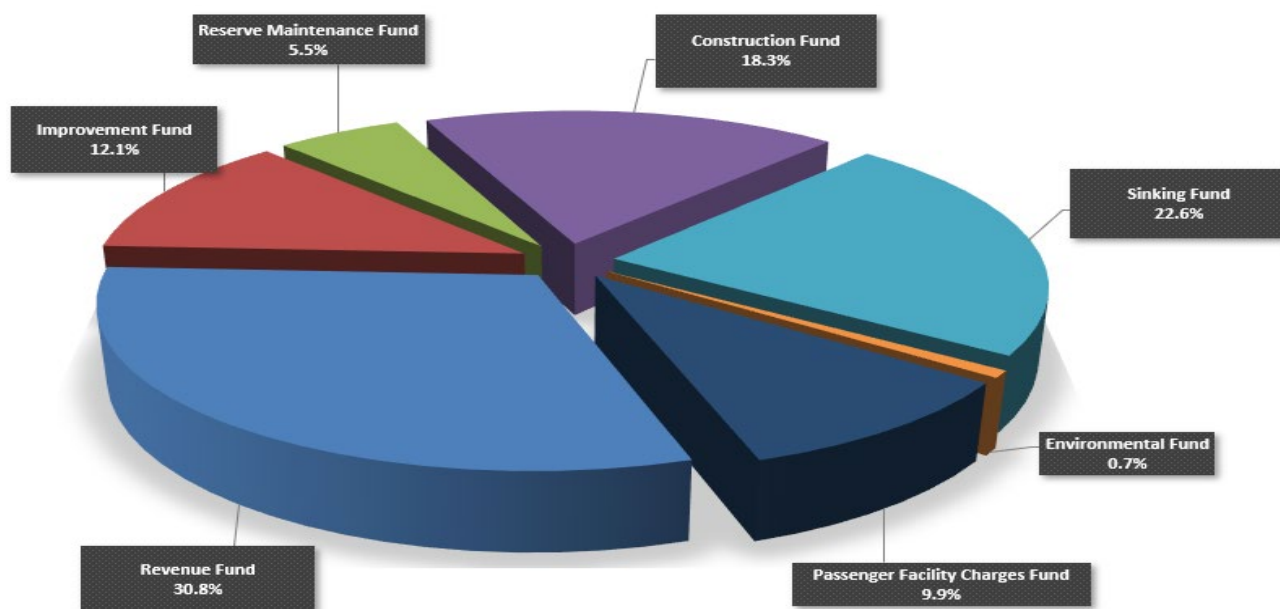
## Fund Usage

The table below illustrates the usage of funds by groups.

| Group                                | Enterprise Fund |              |                  |                          |                   |                    |                                 |
|--------------------------------------|-----------------|--------------|------------------|--------------------------|-------------------|--------------------|---------------------------------|
|                                      | Revenue Fund    | Sinking Fund | Improvement Fund | Reserve Maintenance Fund | Construction Fund | Environmental Fund | Passenger Facility Charges Fund |
| Executive                            | X               |              |                  |                          |                   |                    |                                 |
| Innovation & Customer Experience     | X               |              |                  |                          |                   |                    |                                 |
| Policy Advisement                    | X               |              |                  |                          |                   |                    |                                 |
| Policy and External Affairs          | X               |              |                  |                          |                   |                    |                                 |
| Strategic Marketing & Communications | X               |              |                  |                          |                   |                    |                                 |
| Finance & Strategy                   | X               | X            | X                | X                        |                   |                    | X                               |
| Operations                           | X               |              |                  |                          | X                 |                    |                                 |
| Public Safety & Security             | X               |              |                  | X                        | X                 |                    |                                 |
| Facilities Management                | X               |              |                  | X                        | X                 |                    |                                 |
| Administration                       | X               |              |                  | X                        | X                 |                    |                                 |
| Business Retention & Development     | X               |              |                  | X                        |                   |                    |                                 |
| Facilities Development               | X               |              |                  | X                        | X                 | X                  |                                 |

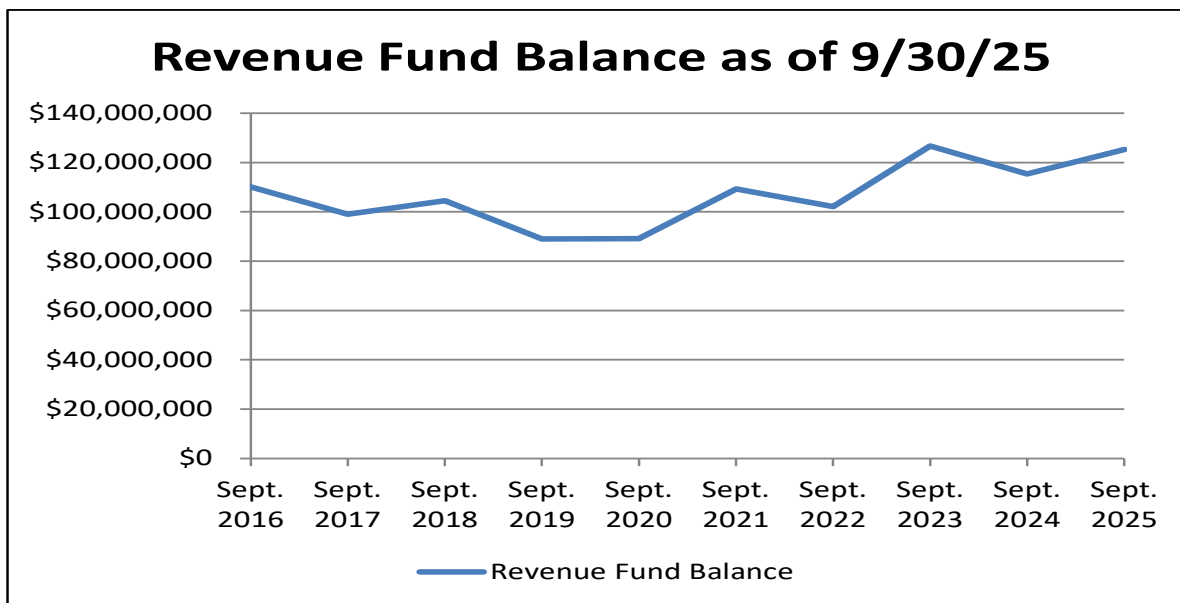
## Major Budgetary Funds

A major budgetary fund represents at least 10% or more of the revenues or expenditures of the total revenues or expenditures from all appropriated funds. The chart below depicts the percentage of appropriated funds for each of the seven funds that comprise the total budget. In FY 2026, the major budgetary funds include the Revenue Fund at 30.8%, Sinking Fund at 22.6%, Construction Fund at 18.3%, and Improvement Fund at 12.1% of total revenues or expenditures from all appropriated funds.



## Fund Balance

Reflected in the chart below is the trend line for the Revenue Fund balance over the last ten fiscal years. The Revenue Fund balance is \$125.2 million in FY 2025. The primary reason for the increase in the Revenue Fund balance is the increase in the operating reserve requirement. The operating reserve requirement is 17.0% of the annual budgeted amount of operating expenses. The operating reserve requirement was \$80.5 million in FY 2016 and \$125.2 million in FY 2025.



## Financial Policies

The financial operations of the Miami-Dade Aviation Department are governed by the Airline Use Agreement (AUA) and the Trust Agreement, which set forth the guidelines for both current activities and long-range planning. These documents provide the framework for overall fiscal management and help maintain financial stability. They reflect long-standing principles and practices to guide the Department.

## Financial Policies (cont)

### The Airline Use Agreement (AUA)

This is the primary document between the County and the airline operating at the Airport that identifies the Airlines' rights and obligation for their use of MIA. A new AUA was negotiated in 2018 which is called the "2018 AUA", the terms will extend for 15 years and is scheduled to expire on April 30, 2033.

- 1) The AUA sets forth:
  - The County's operating policies such as gate and ticket counter assignments and ground and cargo handling regulations.
  - The mechanism for the Airlines' approval of capital improvement projects for the Airport System.
  - The rates and charges methodologies that apply to the calculation of landing fees, terminal building rental rates and aviation fees.
- 2) The AUA confirms the Airlines' acceptance of the landing fees being determined under the Airport System residual methodology, which assures collection of revenues sufficient to meet the 120% bond coverage requirement.

Under the terms of the 2018 AUA, landing fees are reviewed annually and appropriately adjusted effective October 1, and semi-annually adjusted April 1. Landing fees can also be adjusted at other times, as required, as a result of "emergency conditions" determined by the County in consultation with the airlines. The County reserves the right to modify the landing fee methodology from time to time, as well as other applicable fees and charges established by the County or MDAD, in order to comply with its requirements under the Trust Agreement or under federal law, or as a result of a Board-approved modification resulting after consultation with the airlines serving MIA.

## Description of Landing Fee

### **RESIDUAL LANDING FEE**

- MDAD employs an “**airport system residual**” formula to calculate MIA landing fees.
- MDAD calculates landing fees effective October 1 based upon budget estimates and, if necessary, adjusts landing fees effective April 1 based upon revised budget estimates.
- Each year MDAD calculates MIA landing fees in such a way as to ensure that revenues from landing fees together with Revenues from all other sources will be at least sufficient to meet the requirements of the Rate Covenant as defined in Section 501 of the Amended and Restated Trust Agreement.

### **Landing Fee Calculation**

#### **[A] Revenue Requirement**

- + Net Principal and Interest Requirements (net of Passenger Facility Charge revenue contribution)
- + 20 percent coverage margin (based on Net Principal & Interest)
- + Current Expenses
- + Changes in operating reserve
- + Deposit to Bond Reserve Account
- + Deposit to Reserve Maintenance Fund
- + Debt service on commercial paper
- + Debt service on other indebtedness
- + Required deposits for commercial paper and other indebtedness
- Deposit from Bond Service Account (interest income)
- = **Total Revenue Requirement**

#### **[B] Revenue Credits**

- Aviation Fees
- Terminal Rentals
- Structures and Other Rentals
- Commercial Revenues
- Other Revenues
- General Aviation Airports
- Deposit from Improvement Fund
- = **Total Revenue Credits**

#### **[A–B] = Amount to be Recovered from Landing Fees**

- Revenues for September landings
- = **Net Amount to be Recovered from Landing Fees/Landing Fee Requirement**

**Divided by Total Landed Weight (11 months October thru August)**

**= Landing Fee Rate**

## Financial Policies (cont)

The 2018 AUA contains two significant changes:

- In FY 2020, all fees associated with international arriving passengers that utilize the Federal Inspection Services (FIS) facility will pay for the terminal space costs related to the international arriving facilities. These costs were previously recovered through the Concourse Use Fee charged to all arriving and departing aircraft seats at MIA.
- In FY 2021, Signatory Airlines have the right to use certain gates on a preferential use basis.

### Preferential Gates

The 2018 AUA provides for the use of gates at MIA on either a common use or preferential use basis. Under the prior AUA all gates were assigned by the Aviation Department on a common use basis. In the new agreement, the Aviation Department continues to assign all gates whether common use or preferential use, but an Airline qualifying for the use of a gate on a preferential basis has the right to the use of the gate at a fixed location in the terminal building for its scheduled and non-scheduled aircraft.

The new agreement contains explicit qualification requirements for an airline's eligibility for continued use of a preferential use gate and provides specific procedures allowing the Aviation Department to recapture a preferential use gate that is not being sufficiently utilized by an airline. An airline having a preferential use gate is required to sign a Preferential Gate Use Agreement and to allow the Aviation Department to assign to airlines on a daily basis the use of the preferential gate in the event the gate becomes available on any day. The Aviation Department retains its exclusive right to make the daily assignments of common use gates to the airlines.

The 2018 AUA confirms the long-standing policy of the County that all gates at the Airport whether used on a common use basis or preferential gate basis are not leased nor are they to be used on an exclusive basis.

## Financial Policies (cont)

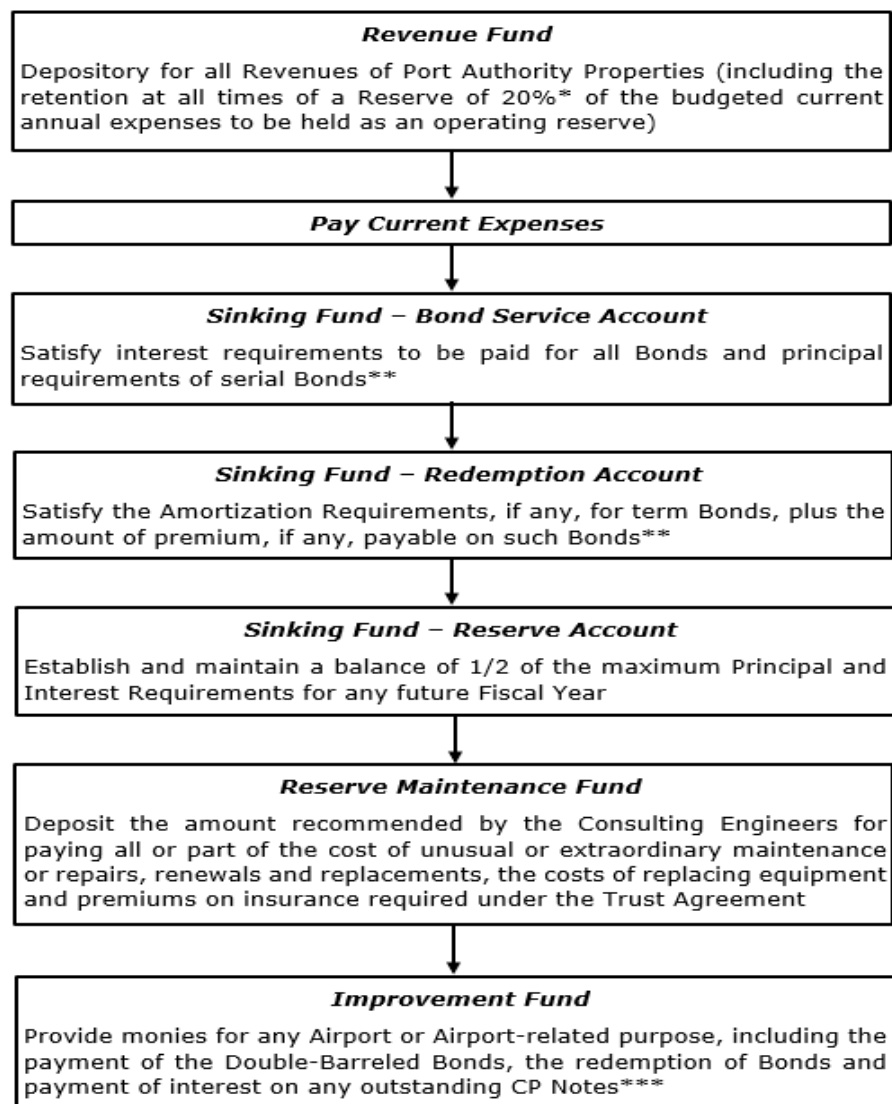
### The Trust Agreement

The County issues Aviation Revenue Bonds for improvements to the Airport System on behalf of MDAD pursuant to the terms and conditions set forth in the Trust Agreement between the County and the Trustee and Co-Trustee. The Trust Agreement was established October 1, 1954 and it was amended and restated December 15, 2002. Aviation Revenue Bonds are special, limited obligations of the County payable solely from and secured by the Net Revenues of the Port Authority Properties (PAP). The faith and credit of the County are not pledged to the payment of the Bonds. Principal and Interest Requirements on Outstanding Bonds are payable from the Sinking Fund, to which the County has covenanted to deposit sufficient Net Revenues of the PAP after retention of an operating reserve.

- **Net Revenues** are defined by the Trust Agreement as Revenues minus Current Expenses. The term "Revenues" is defined as "all moneys received or earned by the County for the use of, and for the services and facilities furnished by, the Port Authority Properties and all other income derived by the County from the operation or ownership of said Properties...." Revenues include ground rent paid for land on which PAP and most NPAP are located and certain moneys remaining in the Improvement Fund at the end of the fiscal year. Revenues do not include moneys received from Federal or State grants, the sale of surplus property as permitted under the Trust Agreement, or Passenger Facility Charges (PFC) revenues, unless otherwise provided for by resolution of the Board. Customer Facility Charge (CFC) revenues are also not included in the definition of Revenues as they are used to pay the operating costs of the Rental Car Center (RCC) among other uses.
- **Current Expenses** are defined by the Trust Agreement as the reasonable and necessary current expenses of maintenance, repair, operation, and administration of the PAP, including reasonable payments to pension or retirement funds, insurance premiums, and taxes. Current expenses do not include depreciation, reserves for extraordinary maintenance or repair, or deposits to the credit of the Sinking Fund, the Reserve Maintenance Fund, or the Improvement Fund.

## Financial Policies (cont)

- **Application of Revenues** per the Trust Agreement provides that all Revenues of the PAP are to be deposited in the Revenue Fund to be held in trust by the Co-Trustee. The flow chart below illustrates how moneys in the Revenue fund are to be applied, pursuant to the requirement of the Trust Agreement:



Note: \*The Trust Agreement authorizes the Board to designate a lesser percentage by resolution. Currently, the Board budgets 17% of the budgeted current expenses as an operating reserve.

\*\*Requirements payable from Revenues may be reduced to the extent such requirements are satisfied from other resources outside the Trust Agreement (e.g. PFC's) set aside and deposited into the Bond Service Account or Redemption Account for such purpose.

\*\*\*Certain monies are transferred annually from the Improvement Fund to the Reserve Fund pursuant to the terms of the 2018 AUA. Such transferred deposits to the Revenue Fund are treated as Revenues under the Trust Agreement. In addition, monies on deposit in the Aviation Capital Account of the Improvement Fund are used to pay debt service on the FDOT State Infrastructure Bank Loan.

**The Rate Covenant** in Section 501 of the Trust Agreement states that the County has covenanted that it will, at all times, establish and collect rates and charges relating to PAP that will be sufficient to:

- 1) Provide adequate funds for the payment of Current Expenses.
- 2) Provide for making deposits to the Reserve Maintenance Fund in the amounts recommended by the Consulting Engineers.
- 3) Provide for:
  - Deposits to the Sinking Fund (other than the Reserve Account) that in each fiscal year will equal not less than 120% of the Principal & Interest Requirements due in that fiscal year.
  - Deposits to the Reserve Account and payments to reimburse providers of Reserve Facilities.

## Financial Policies Budget Compliance

Pursuant to the requirements of the Trust Agreement, the adopted budget must include an operating reserve equal to 17% of the current expenses for the budgeted fiscal year, a 20% debt service coverage for the net principal and interest payment obligations for the fiscal year, and an annual transfer from the Revenue Fund to the Reserve Maintenance Fund based on the Annual Report prepared by a third-party engineer firm. The Annual Report assesses the need for repairs and improvements of structures and facilities at all airport campuses. To comply with the requirements of the Trust Agreement, the FY 2025-26 operating budget includes an operating reserve amount of \$131,707,634, a debt service coverage of \$52,749,600, and a transfer from the Revenue Fund to the Reserve Maintenance Fund of \$40 million.

## Financial Reporting

The Miami-Dade Aviation Department accounts for its operations on a cash basis for Trust Agreement purposes and on an accrual basis for financial reporting purposes. The budget for all the funds is prepared using the cash basis of accounting as required by the Trust Agreement.

The Aviation Department prepares the Annual Comprehensive Financial Report (ACFR) on an annual basis, and it is audited by an outside audit firm. The report contains three financial statements: the statement of net position, statement of revenues, expenses, and changes in net position, and statement of cash flows. The financial statements are prepared with U.S. generally accepted accounting principles as promulgated by the Governmental Accounting Standards Board (GASB). Revenue is recorded when earned and expenses are recorded at the time the liabilities are incurred regardless of when the cash flow takes place.

The County also provides investment guidance regarding all the funds owned by MDAD. As required by the Trust Agreement all cash funds are held by the Trustee or Co-Trustee but all investing, and reinvesting is done at the direction of the County's Finance Department.

## Budget Policies

**Balanced Budget** – the County defines a balanced budget as a set of self-balancing funds in which revenue equals expenditures.

The annual budget is determined for a fiscal year, which is the 12-month cycle that comprises the Department's reporting period. The Aviation Department's fiscal year begins on October 1 of each year and ends on September 30 of the following year. Pursuant to Article 5 of the Miami-Dade County Charter, the Mayor is required to prepare a proposed budget between June 1 and July 15 and then presents the budget to the Board of County Commissioners (BCC) for approval. Expenditures reflected in the Board of County Commissioners (BCC), approved annual budget are considered appropriated amounts for purposes of expenditure authorization. The Department must submit a budget amendment to the BCC for approval if it needs to increase the appropriated amounts at any point during the fiscal year.

In accordance with Section 1800A of the Code (Section 1800A), public meetings are required to be held throughout the County in August to discuss proposed new or increased rates for fees and taxes. Two public budget hearings are held in September prior to the adoption of the budget, set by a very specific calendar outlined in state law. At the conclusion of the second public hearing, the BCC makes final budget decisions, establishes tax rates, and adopts the budget ordinances for the fiscal year which begins on October 1. During the course of the fiscal year the budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during mid-year and at year-end.

The Capital Finance & Budget Division closely monitors expenditures to ensure fiscal stability and accountability. Each division must operate within their budgeted line item. If a division is over its budgeted expense within a line item, budget transfers are required to ensure funding is available. Requests for budget transfers are evaluated and approved by the Capital Finance & Budget Division.

# Budget Development Process

The Miami-Dade Aviation Department must comply with established County deadlines; therefore, the year-round budget process below was established:

- **Prep-Phase (October-Early November)** – the timeline, budget process, and budget directives are developed. The business plan for the department is reviewed and updated and the budget process commences.
- **Budget Development Phase (Mid November–September)** – this phase is further broken-out into three stages:
  - **Budget Estimates Stage (Mid November–February)** – all divisions submit their operating resource allocation requests. Those requests are linked to the priorities in the Department Business Plan. Preliminary Rates, Fees and Charges are calculated and the preliminary proposed Operating and Capital Budgets are submitted as part of the County Budget.
  - **Refinement Stage/Stakeholders Input (March–August)** – various meetings take place, both internally and externally. Internally, meetings are held with Executive Management to review budgets. Externally, Resource Allocation meetings are held with the Office of Management and Budget (OMB) and the Mayor’s Office. The proposed preliminary budget is presented to the Miami Airport Affairs Committee (MAAC) and Union in March and meetings are held with the MAAC and Union in April to discuss their feedback and input of the preliminary proposed budget. Additionally, during the month of August, six Public Budget Town Hall Meetings are hosted at different locations across Miami-Dade County to present the proposed budget to the residents and the needs of the community are taken into consideration based on the feedback received from the residents. The feedback and input from the various key stakeholders are considered during the finalization stage when adjustments are made to the preliminary proposed budget.
  - **Finalization Stage (Late May–September)** – during this stage adjustments are made to the preliminary proposed Operating and Capital Budgets based on the feedback and input received from key stakeholders during the refinement stage and the final budget is submitted to OMB. The Mayor’s Proposed Budget and Multi-Year Capital Plan are presented, Commission Committee meetings occur and the first and second County level public budget hearings are held in September for final adoption of the budget.
- **Wrap-Up Phase (Late October–Early December)** – the Adopted Budget Book and Rates, Fees, and Charges Book are published, budget presentation is submitted for receipt of the GFOA Award, and the new fiscal year commences.

# Budget Calendar

|                                                                                                                                                                                     | Prep-Phase |     | Budget Development Phase |     |     |     |     |     |     |     |     |     |     |     | Wrap-Up Phase |  |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|--------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------------|--|--|
|                                                                                                                                                                                     | Oct        | Nov | Dec                      | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec           |  |  |
| PREP-PHASE                                                                                                                                                                          | →          | →   |                          |     |     |     |     |     |     |     |     |     |     |     |               |  |  |
| Development of Budget Process Timeline                                                                                                                                              | →          | →   |                          |     |     |     |     |     |     |     |     |     |     |     |               |  |  |
| Development of Budget Process                                                                                                                                                       | →          | →   |                          |     |     |     |     |     |     |     |     |     |     |     |               |  |  |
| Development of Budget Directives                                                                                                                                                    | →          | →   |                          |     |     |     |     |     |     |     |     |     |     |     |               |  |  |
| Development of Business Plan                                                                                                                                                        |            | →   |                          |     |     |     |     |     |     |     |     |     |     |     |               |  |  |
| Budget Kick-Off                                                                                                                                                                     |            | →   |                          |     |     |     |     |     |     |     |     |     |     |     |               |  |  |
| BUDGET DEVELOPMENT PHASE                                                                                                                                                            |            |     |                          |     |     |     |     |     |     |     |     |     |     |     |               |  |  |
| Budget Estimates Stage                                                                                                                                                              |            | →   | →                        | →   | →   |     |     |     |     |     |     |     |     |     |               |  |  |
| Initial operating budget estimates are prepared by Divisions                                                                                                                        |            | →   | →                        | →   |     |     |     |     |     |     |     |     |     |     |               |  |  |
| Development of the Capital Budget                                                                                                                                                   |            |     | →                        | →   |     |     |     |     |     |     |     |     |     |     |               |  |  |
| Preliminary calculation of Rates, Fees, and Charges                                                                                                                                 |            |     |                          | →   | →   |     |     |     |     |     |     |     |     |     |               |  |  |
| Submission of Departmental Preliminary Proposed Operating Budget & Capital Budget as part of the County Budget                                                                      |            |     |                          |     | →   |     |     |     |     |     |     |     |     |     |               |  |  |
| Refinement Stage/Stakeholders Input                                                                                                                                                 |            |     |                          |     |     | →   | →   | →   | →   | →   | →   |     |     |     |               |  |  |
| MAAC consultation for mid-year financial results and adjustments                                                                                                                    |            |     |                          |     | →   |     |     |     |     |     |     |     |     |     |               |  |  |
| Meet with MAAC Liaison                                                                                                                                                              |            |     |                          |     | →   | →   |     |     |     |     |     |     |     |     |               |  |  |
| Meet with Union Liaison                                                                                                                                                             |            |     |                          |     | →   | →   |     |     |     |     |     |     |     |     |               |  |  |
| Resource Allocation Meeting with OMB & Mayor's Office to discuss Dept. major concerns and budget submittal                                                                          |            |     |                          |     |     |     | →   |     |     |     |     |     |     |     |               |  |  |
| Mayor's Office meeting with the Aviation Director to discuss unresolved issues & brief the Mayor's staff                                                                            |            |     |                          |     |     |     | →   |     |     |     |     |     |     |     |               |  |  |
| Review of Operating and Capital Budget in consideration of MAAC and Union comments                                                                                                  |            |     |                          |     |     |     | →   | →   |     |     |     |     |     |     |               |  |  |
| Review budget in consideration of Mayor's Office comments                                                                                                                           |            |     |                          |     |     |     | →   | →   |     |     |     |     |     |     |               |  |  |
| Operating Budget review & refinements                                                                                                                                               |            |     |                          |     |     |     | →   | →   | →   | →   | →   |     |     |     |               |  |  |
| MAAC Presentation of revised Proposed Budget and A/L Rates, Fees, & Charges                                                                                                         |            |     |                          |     |     |     |     |     | →   |     |     |     |     |     |               |  |  |
| Public Budget Townhall Meetings hosted at different County locations                                                                                                                |            |     |                          |     |     |     |     |     |     |     | →   |     |     |     |               |  |  |
| Review of Operating and Capital Budget in consideration of community residents comments                                                                                             |            |     |                          |     |     |     |     |     |     |     | →   |     |     |     |               |  |  |
| Finalization Stage                                                                                                                                                                  |            |     |                          |     |     |     |     | →   | →   | →   | →   | →   |     |     |               |  |  |
| Final Proposed Budget is submitted to the Office of Management & Budget                                                                                                             |            |     |                          |     |     |     |     | →   |     |     |     |     |     |     |               |  |  |
| Commission Committee meetings are held                                                                                                                                              |            |     |                          |     |     |     |     |     | →   | →   | →   |     |     |     |               |  |  |
| Mayor's Proposed Budget & Multi-Year Capital Plan is presented                                                                                                                      |            |     |                          |     |     |     |     |     |     | →   |     |     |     |     |               |  |  |
| Final amedments to adjust the Final Proposed budget are done based on feedback and input from key stakeholders (MAAC, Union, Board of County Commissioners (BCC) and the community) |            |     |                          |     |     |     |     |     |     |     | →   |     |     |     |               |  |  |
| First & second budget hearing presentations are held for the BCC to approve and adopt the fiscal year budget                                                                        |            |     |                          |     |     |     |     |     |     |     |     | →   |     |     |               |  |  |
| WRAP-UP PHASE                                                                                                                                                                       |            |     |                          |     |     |     |     |     |     |     |     |     | →   | →   | →             |  |  |
| Commencement of Fiscal Year                                                                                                                                                         |            |     |                          |     |     |     |     |     |     |     |     |     | →   |     |               |  |  |
| Adopted Operating and Capital Budget is loaded into MDAD'S financial system                                                                                                         |            |     |                          |     |     |     |     |     |     |     |     |     | →   |     |               |  |  |
| Approved Rates, Fees, & Charges Book is finalized, published, and placed on the Department's intranet site                                                                          |            |     |                          |     |     |     |     |     |     |     |     |     |     | →   |               |  |  |
| Approved Budget Book is finalized, published and placed on the Department's intranet site                                                                                           |            |     |                          |     |     |     |     |     |     |     |     |     |     |     | →             |  |  |
| Budget document is submitted for receipt of GFOA Award                                                                                                                              |            |     |                          |     |     |     |     |     |     |     |     |     |     |     | →             |  |  |
| Parties Responsible for Action:                                                                                                                                                     |            |     |                          |     |     |     |     |     |     |     |     |     |     |     |               |  |  |
| County Governance                                                                                                                                                                   |            |     |                          |     |     |     |     |     |     |     |     |     |     |     |               |  |  |
| MDAD Executive Management                                                                                                                                                           |            |     |                          |     |     |     |     |     |     |     |     |     |     |     |               |  |  |
| MDAD Budget Division                                                                                                                                                                |            |     |                          |     |     |     |     |     |     |     |     |     |     |     |               |  |  |
| MDAD Divisions                                                                                                                                                                      |            |     |                          |     |     |     |     |     |     |     |     |     |     |     |               |  |  |

## Debt Policies

The Aviation Department issues Aviation Revenue Bonds in accordance with the Trust Agreement, which requires certain covenants and tests to be met before the bonds can be issued. Additionally, the Board of County Commissioners approves all debt and capital projects for which bond funds serve as a funding source. In the past, the Aviation Department implemented a funding program primarily using commercial paper to interim finance the capital project costs and then issued Aviation Revenue Bonds to pay off the commercial paper. This process is similar to the treatment of bond anticipation notes.

To issue bonds, the Trust Agreement requires the County to meet specific requirements, including statements signed by various outside parties and the Aviation Department Director, who must certify that the capital improvements are necessary and that there will be sufficient net revenues to pay 120% of the annual debt service during the forecast period. After issuing the Bonds, the Aviation Department first uses the Bonds to 1) pay off commercial paper, 2) pay financing costs, and 3) deposit monies into a capitalized interest account, which is used to pay interest on the bonds for one to two years after issuance. Any remaining bond proceeds are then deposited into a construction fund account to be used for direct payment of CIP costs. All the various bond issues are deposited into separate bank accounts, where the funds can be accounted for and tracked separately.

The Trust Agreement also requires the Aviation Department to meet the debt service Reserve Account Requirement upon issuance of any new Bonds. This requirement is one-half of the maximum Principal and Interest Requirements for any Fiscal Year thereafter on all Bonds then outstanding. This requirement can be cash funded or covered with a surety bond underwritten by a provider that meets the requirements as described in the Trust Agreement and in the Debt Service section of this report.

# AIRLINES SERVING MIAMI INTERNATIONAL AIRPORT

## NOVEMBER 2025

### TOTAL CARRIERS: 94 | SCHEDULED CARRIERS: 78

#### 10 US SCHEDULED PASSENGER/CARGO CARRIERS INCLUDING COMMUTERS

|                                                |                        |
|------------------------------------------------|------------------------|
| ALASKA AIRLINES                                | FRONTIER AIRLINES      |
| AMERICAN AIRLINES                              | SOUTHWEST AIRLINES     |
| AMERICAN EAGLE (Envoy Air & Republic Airlines) | SPIRIT AIRLINES        |
| AVELO AIRLINES (Seasonal)                      | SUN COUNTRY (Seasonal) |
| DELTA AIR LINES                                | UNITED AIRLINES        |

#### 10 US SCHEDULED ALL-CARGO CARRIERS

|                            |                             |
|----------------------------|-----------------------------|
| 7AIR                       | IBC AIRWAYS                 |
| ABX AIR                    | MOUNTAIN AIR CARGO          |
| AERONAVES TSM (UPS Feeder) | (FedEx Feeder)              |
| AMERJET                    | SKYLEASE                    |
| ATLAS AIR                  | UNITED PARCEL SERVICE (UPS) |
| FEDEX EXPRESS              |                             |

#### 44 FOREIGN SCHEDULED PASSENGER/CARGO CARRIERS

|                             |                      |                                      |                      |
|-----------------------------|----------------------|--------------------------------------|----------------------|
| AEROLINEAS ARGENTINAS       | (ARGENTINA)          | ITA AIRWAYS                          | (ITALY)              |
| AEROMEXICO                  | (MEXICO)             | KLM                                  | (NETHERLANDS)        |
| AER LINGUS (Seasonal)       | (IRELAND)            | LATAM AIRLINES GROUP                 | (CHILE)              |
| ARAJET                      | (DOMINICAN REPUBLIC) | LOT POLISH AIRLINES                  | (POLAND)             |
| <b>AIR CANADA*</b>          | <b>(CANADA)</b>      | LUFTHANSA                            | (GERMANY)            |
| AIR EUROPA                  | (SPAIN)              | NORSE ATLANTIC AIRWAYS UK            | (U.K.)               |
| AIR FRANCE                  | (FRANCE)             | PORTER AIRLINES (Seasonal)           | (CANADA)             |
| AVIANCA                     | (COLOMBIA)           | <b>QATAR AIRWAYS*</b>                | <b>(QATAR)</b>       |
| BAHAMASAIR                  | (BAHAMAS)            | ROYAL AIR MAROC                      | (MOROCCO)            |
| BOA - BOLIVIANA DE AVIACION | (BOLIVIA)            | SAS SCANDINAVIAN AIRLINES (Seasonal) | (SCANDINAVIA)        |
| BRITISH AIRWAYS             | (U.K.)               | SKY AIRLINE PERU                     | (PERU)               |
| CARIBBEAN AIRLINES          | (TRINIDAD & TOBAGO)  | SKY HIGH                             | (DOMINICAN REPUBLIC) |
| CAYMAN AIRWAYS              | (CAYMAN ISLANDS)     | SURINAM AIRWAYS                      | (SURINAME)           |
| CONDOR                      | (GERMANY)            | SWISS INTL AIRLINES                  | (SWITZERLAND)        |
| COPA                        | (PANAMA)             | TACA (AVIANCA EL SALVADOR)           | (EL SALVADOR)        |
| EL AL ISRAEL AIRLINES       | (ISRAEL)             | TAP AIR PORTUGAL                     | (PORTUGAL)           |
| <b>EMIRATES*</b>            | <b>(UAE)</b>         | <b>TURKISH AIRLINES*</b>             | <b>(TURKEY)</b>      |
| FINNAIR (Seasonal)          | (FINLAND)            | VIRGIN ATLANTIC                      | (U.K.)               |
| FRENCH BEE                  | (FRANCE)             | VIVA AEROBUS                         | (MEXICO)             |
| GOL                         | (BRAZIL)             | VOLARIS                              | (MEXICO)             |
| IBERIA                      | (SPAIN)              | VOLARIS COSTA RICA                   | (COSTA RICA)         |
| ICELANDAIR                  | (ICELAND)            | VOLARIS EL SALVADOR                  | (EL SALVADOR)        |

**\* Carrier provides separate freighter scheduled service at MIA.**

#### 14 FOREIGN SCHEDULED ALL-CARGO CARRIERS

|                         |              |                               |            |
|-------------------------|--------------|-------------------------------|------------|
| AER CARIBE S.A.         | (COLOMBIA)   | ETHIOPIAN AIRLINES            | (ETHIOPIA) |
| CARGOLUX AIRLINES INT'L | (LUXEMBOURG) | KOREAN AIR                    | (KOREA)    |
| CARGOJET AIRWAYS        | (CANADA)     | LATAM CARGO CHILE             | (CHILE)    |
| CATHAY PACIFIC AIRWAYS  | (HONG KONG)  | LATAM CARGO COLOMBIA          | (COLOMBIA) |
| CHINA AIRLINES          | (TAIWAN)     | MARTINAIR CARGO               | (HOLLAND)  |
| DHL AEROEXPRESO         | (PANAMA)     | TAMPA CARGO/AVIANCA CARGO     | (COLOMBIA) |
| ESTAFETA                | (MEXICO)     | TRANSPORTES AEREOS BOLIVIANOS | (BOLIVIA)  |

#### Notes:

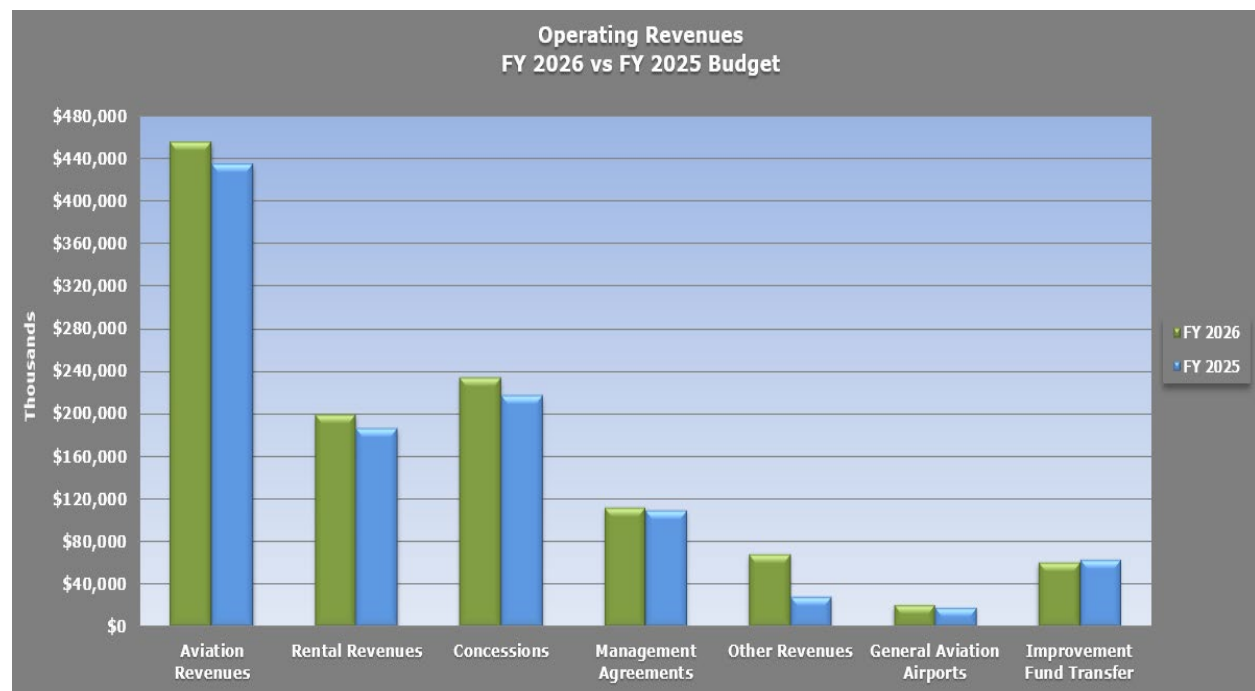
**\*Denotes new listing for the current month**



# Operating Budget Overview: Revenues

## Budget Comparison

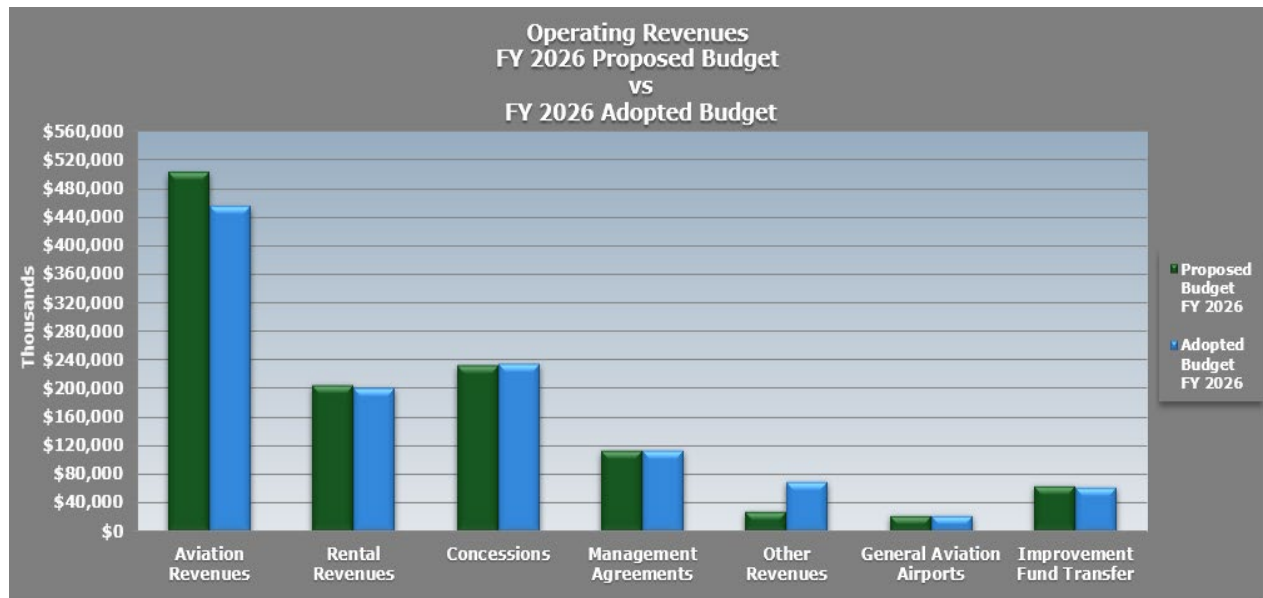
|                                 | <i>Actual</i><br>FY 2024 | <i>Adopted</i><br>Budget<br>FY 2025 | <i>Adopted</i><br>Budget<br>FY 2026 | <i>Inc/(Dec)</i><br>FY 2026 vs FY 2025 |              |
|---------------------------------|--------------------------|-------------------------------------|-------------------------------------|----------------------------------------|--------------|
|                                 |                          |                                     |                                     | \$                                     | %            |
| <b>Cash Carryover</b>           | <b>\$103,666,724</b>     | <b>\$110,804,251</b>                | <b>\$125,248,544</b>                | <b>\$14,444,293</b>                    | <b>13.0%</b> |
| Aviation Revenues               | 424,781,641              | 434,900,056                         | 455,181,687                         | 20,281,631                             | 4.7%         |
| Rental Revenues                 | 178,573,322              | 185,718,989                         | 199,159,649                         | 13,440,660                             | 7.2%         |
| Concessions                     | 226,831,574              | 217,755,928                         | 233,276,893                         | 15,520,965                             | 7.1%         |
| Management Agreements           | 105,748,951              | 109,384,333                         | 112,095,561                         | 2,711,228                              | 2.5%         |
| Other Revenues                  | 25,901,860               | 27,618,991                          | 68,359,552                          | 40,740,561                             | 147.5%       |
| General Aviation Airports       | 19,238,342               | 18,131,066                          | 20,742,305                          | 2,611,239                              | 14.4%        |
| Improvement Fund Transfer       | 85,638,046               | 63,308,000                          | 60,556,000                          | (2,752,000)                            | -4.3%        |
| <b>Total Operating Revenues</b> | <b>\$1,170,380,460</b>   | <b>\$1,167,621,614</b>              | <b>\$1,274,620,191</b>              | <b>\$106,998,577</b>                   | <b>9.2%</b>  |



The chart above is a comparison of FY 2026 and FY 2025 operating revenues by the major categories; the major changes are in Other Revenues which are projected to increase by \$40,740,561 (147.5%), Aviation Revenues which are projected to increase by \$20,281,631 (4.7%), Concessions which are projected to increase by \$15,520,965 (7.1%), Rental Revenues which are projected to increase by \$13,440,660 (7.2%), and Management Agreements which are projected to increase by \$2,711,228 (2.5%). Overall, revenues are projected to increase by \$106,998,577 (9.2%) in 2026.

## Adopted vs Proposed Budget

|                                 | <i>Proposed<br/>Budget<br/>FY 2026</i> | <i>Adopted<br/>Budget<br/>FY 2026</i> | <i>Inc/(Dec)<br/>FY 2026 Proposed vs FY 2026 Adopted</i> |              |
|---------------------------------|----------------------------------------|---------------------------------------|----------------------------------------------------------|--------------|
|                                 |                                        |                                       | <i>\$</i>                                                | <i>%</i>     |
| <b>Cash Carryover</b>           | <b>\$125,248,544</b>                   | <b>\$125,248,544</b>                  | <b>\$0</b>                                               | <b>0.0%</b>  |
| Aviation Revenues               | 501,795,340                            | 455,181,687                           | (46,613,653)                                             | -9.3%        |
| Rental Revenues                 | 204,493,393                            | 199,159,649                           | (5,333,744)                                              | -2.6%        |
| Concessions                     | 231,432,993                            | 233,276,893                           | 1,843,900                                                | 0.8%         |
| Management Agreements           | 112,095,561                            | 112,095,561                           | -                                                        | 0.0%         |
| Other Revenues                  | 26,359,552                             | 68,359,552                            | 42,000,000                                               | 159.3%       |
| General Aviation Airports       | 20,742,305                             | 20,742,305                            | -                                                        | 0.0%         |
| Improvement Fund Transfer       | 61,860,000                             | 60,556,000                            | (1,304,000)                                              | -2.1%        |
| <b>Total Operating Revenues</b> | <b>\$1,284,027,688</b>                 | <b>\$1,274,620,191</b>                | <b>(\$9,407,497)</b>                                     | <b>-0.7%</b> |



The chart above illustrates the differences between the proposed and adopted budget for FY 2026. The overall decrease in revenues when comparing the proposed budget to the adopted budget is due to the Department's residual cost recovery method of budgeting; thus, the decrease in expenses that were identified during the refinement stage of the budget development process and included in the adopted budget, resulted in an equal decrease in revenues for the adopted budget.

## Description of Revenues

The Aviation Department classifies revenues into:

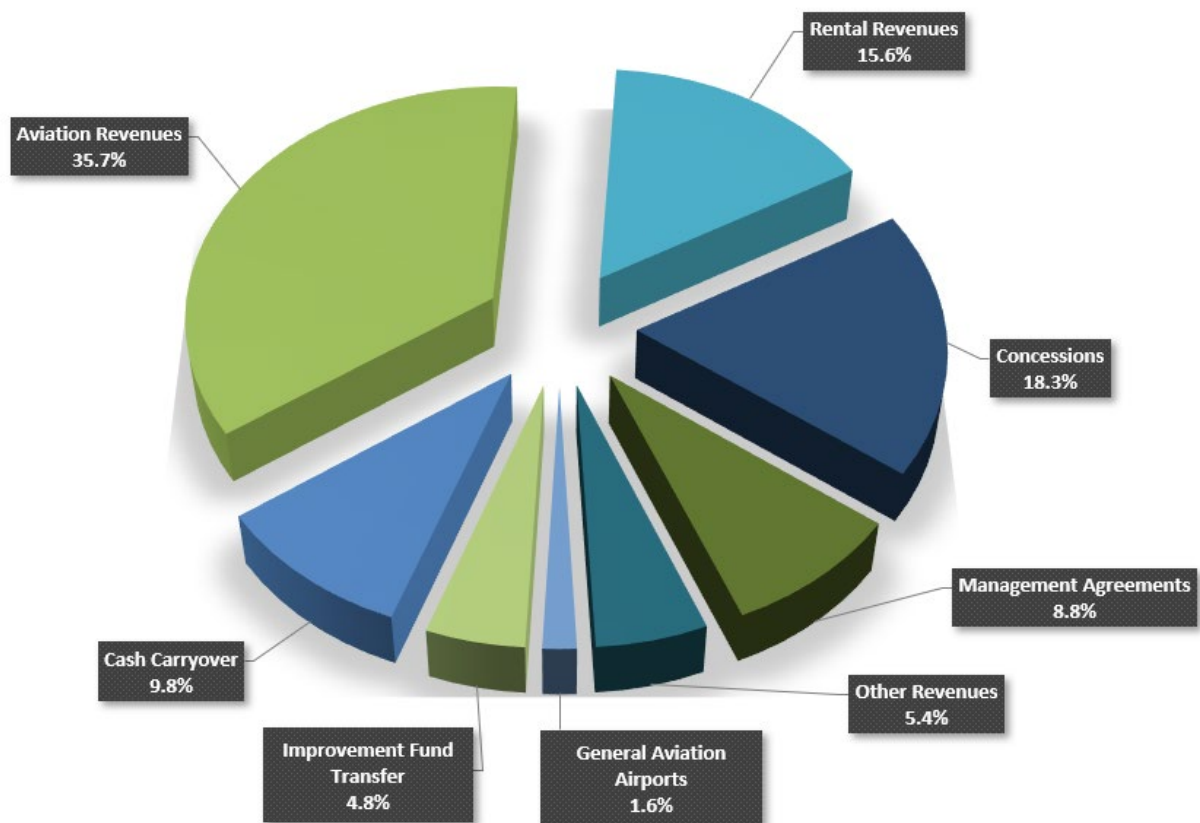
- **Operating Revenue** – those revenues received from airport operations through rates and fees charged to customers and tenants for use of the airport's assets.
- **Non-operating Revenue** – includes interest earnings, certain grants, and Passenger Facility Charges (PFC).

Within these classifications the major sources are:

- **Aviation Revenues** – includes landing fees, concourse use fees, and equipment and parking fees; aviation fees are primarily based on cost recovery type calculations as defined in the Airline Use Agreement, which is the governing document for most airline rates charged at the airport.
- **Rental Revenues** – includes passenger airline and concession terminal rents, ground rents, utilities reimbursements, and other rents primarily from cargo, maintenance, and aircraft support facilities.
- **Other Revenues** – includes interest earnings, delinquency charges, sales tax payable, operating grant revenues, reimbursements for direct services and other non-operating revenues.
- **Management Agreements** – represents revenues received from companies that operate under a management contract with the Aviation Department; under the terms of the management contract MDAD receives total gross revenues and pays operating expenses plus a management fee. These companies manage certain airport operations such as public parking, (aircraft) fuel farm, and the MIA Airport Hotel.
- **Concessions** – represents revenues from companies that operate under a concession type agreement, which means the Aviation Department receives a negotiated percentage of the companies' gross revenue. Examples of concession activities include rental cars, food & beverage, retail, and duty free.
- **General Aviation Airports** – represents revenues received from Miami-Opa Locka Executive Airport, Miami Executive Airport, Homestead General Aviation Airport and Dade-Collier Training & Transition Airport.
- **Improvement Fund Transfer** – annual transfer made from any surplus earned in the prior year that resides in the Improvement Fund. This amount is used to offset the net operating expense requirement as reflected in the landing fee calculation.

## Major Sources of Revenues

| Sources                   | Adopted<br>Budget<br>FY 2026  |
|---------------------------|-------------------------------|
| Cash Carryover            | \$125,248,544                 |
| Aviation Revenues         | 455,181,687                   |
| Rental Revenues           | 199,159,649                   |
| Concessions               | 233,276,893                   |
| Management Agreements     | 112,095,561                   |
| Other Revenues            | 68,359,552                    |
| General Aviation Airports | 20,742,305                    |
| Improvement Fund Transfer | 60,556,000                    |
| <b>Total</b>              | <b><u>\$1,274,620,191</u></b> |



The chart above represents the major sources of revenues by percentage; for FY 2026 the major source of revenues is Aviation Revenues which is projected to be 35.7% of total revenues.

# Revenue Summary Detail

|                                     | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs 2025</b> |              |
|-------------------------------------|---------------------------|---------------------------------------|---------------------------------------|--------------------------------------|--------------|
|                                     |                           |                                       |                                       | <b>\$</b>                            | <b>%</b>     |
| <b>Aviation Fees</b>                |                           |                                       |                                       |                                      |              |
| Airfield Escort                     | 84,355                    | 90,526                                | 115,966                               | 25,440                               | 28.1%        |
| Baggage Devices (Claim)             | 10,324,995                | 11,372,575                            | 12,278,424                            | 905,849                              | 8.0%         |
| Baggage Make-Up                     | 24,718,086                | 19,926,894                            | 26,734,669                            | 6,807,775                            | 34.2%        |
| Concourse Use                       | 99,765,150                | 98,819,651                            | 105,510,721                           | 6,691,070                            | 6.8%         |
| International Facilities            | 143,597,401               | 152,676,207                           | 157,971,088                           | 5,294,881                            | 3.5%         |
| Pre-Conditioned Air                 | (290,412)                 | -                                     | -                                     | -                                    | 0.0%         |
| CUTE System                         | 1,784,680                 | 1,818,475                             | 1,802,292                             | (16,183)                             | -0.9%        |
| Loading Bridges                     | 15,821,686                | 14,761,678                            | 15,490,850                            | 729,172                              | 4.9%         |
| Aircraft Parking                    | 17,280,003                | 18,488,171                            | 18,510,744                            | 22,573                               | 0.1%         |
| Screening                           | 37,971,283                | 40,613,035                            | 40,810,600                            | 197,565                              | 0.5%         |
| Premium Landing Fees                | 578,883                   | 600,000                               | 600,000                               | -                                    | 0.0%         |
| <b>Sub-Total</b>                    | <b>\$351,636,110</b>      | <b>\$359,167,212</b>                  | <b>\$379,825,354</b>                  | <b>\$20,658,142</b>                  | <b>5.8%</b>  |
| <b>Landing Fees</b>                 |                           |                                       |                                       |                                      |              |
| Landing Fees                        | 73,145,531                | 75,732,844                            | 75,356,333                            | (376,511)                            | -0.5%        |
| <b>Sub-Total</b>                    | <b>\$73,145,531</b>       | <b>\$75,732,844</b>                   | <b>\$75,356,333</b>                   | <b>(\$376,511)</b>                   | <b>-0.5%</b> |
| <b>Total Aviation Fees With L/F</b> | <b>\$424,781,641</b>      | <b>\$434,900,056</b>                  | <b>\$455,181,687</b>                  | <b>\$20,281,631</b>                  | <b>4.7%</b>  |
| <b>Rentals</b>                      |                           |                                       |                                       |                                      |              |
| Structures                          | 46,656,069                | 46,981,892                            | 47,729,813                            | 747,921                              | 1.6%         |
| Terminal Rent - Airline             | 60,209,716                | 63,598,129                            | 71,339,799                            | 7,741,670                            | 12.2%        |
| Terminal Rent - Non Airline         | 12,741,550                | 13,101,630                            | 13,000,000                            | (101,630)                            | -0.8%        |
| Terminal Rent - CUTE                | 9,886,097                 | 10,507,561                            | 11,176,247                            | 668,686                              | 6.4%         |
| Aircraft Pavement                   | 2,750,644                 | 2,828,964                             | 2,696,262                             | (132,702)                            | -4.7%        |
| Ground                              | 38,021,904                | 41,057,869                            | 44,028,840                            | 2,970,971                            | 7.2%         |
| Telephone Services                  | 2,153,147                 | 1,807,071                             | 2,299,270                             | 492,199                              | 27.2%        |
| Janitorial Reg                      | 369,291                   | 373,500                               | 373,650                               | 150                                  | 0.0%         |
| Utilities                           | 5,784,905                 | 5,462,373                             | 6,515,768                             | 1,053,395                            | 19.3%        |
| <b>Total</b>                        | <b>\$178,573,322</b>      | <b>\$185,718,989</b>                  | <b>\$199,159,649</b>                  | <b>\$13,440,660</b>                  | <b>7.2%</b>  |
| <b>Commercial Operations</b>        |                           |                                       |                                       |                                      |              |
| <b>Concessions</b>                  |                           |                                       |                                       |                                      |              |
| Duty Free                           | 23,638,954                | 27,488,047                            | 24,284,323                            | (3,203,724)                          | -11.7%       |
| Food & Beverage                     | 30,404,855                | 28,438,705                            | 31,400,025                            | 2,961,320                            | 10.4%        |
| Retail/Merchandise                  | 24,876,955                | 19,934,112                            | 21,713,944                            | 1,779,832                            | 8.9%         |
| Passenger Service                   | 25,839,476                | 24,106,467                            | 26,967,827                            | 2,861,360                            | 11.9%        |
| Ground Transportation               | 18,417,352                | 15,874,201                            | 20,151,482                            | 4,277,281                            | 26.9%        |
| Rental Cars                         | 53,020,081                | 55,097,014                            | 55,056,209                            | (40,805)                             | -0.1%        |
| Aeronautical Services               | 21,155,348                | 20,612,655                            | 21,384,118                            | 771,463                              | 3.7%         |
| In-Flight Food Services             | 15,485,168                | 13,067,032                            | 15,883,137                            | 2,816,105                            | 21.6%        |
| Security Services                   | 4,134,811                 | 5,472,885                             | 5,132,692                             | (340,193)                            | -6.2%        |
| Operational Services                | 9,154,398                 | 6,860,453                             | 9,696,219                             | 2,835,766                            | 41.3%        |
| Fuel & Oil                          | 704,176                   | 804,357                               | 1,606,917                             | 802,560                              | 99.8%        |
| <b>Total</b>                        | <b>\$226,831,574</b>      | <b>\$217,755,928</b>                  | <b>\$233,276,893</b>                  | <b>\$15,520,965</b>                  | <b>7.1%</b>  |
| <b>Management Agreements</b>        |                           |                                       |                                       |                                      |              |
| Garage Parking - Taxi Lot           | 66,577,945                | 68,231,196                            | 66,145,890                            | (2,085,306)                          | -3.1%        |
| Airport Clubs                       | -                         | -                                     | 1,577,000                             | 1,577,000                            | 100.0%       |
| Fuel Farm                           | 18,083,961                | 19,104,070                            | 20,581,662                            | 1,477,592                            | 7.7%         |
| Fuel Farm - Midfield                | 3,319,187                 | 3,779,991                             | 3,954,587                             | 174,596                              | 4.6%         |
| Park N Fly                          | 383,933                   | -                                     | 808,480                               | 808,480                              | 100.0%       |
| Hotel                               | 17,383,924                | 18,269,076                            | 19,027,942                            | 758,866                              | 4.2%         |
| <b>Total</b>                        | <b>\$105,748,951</b>      | <b>\$109,384,333</b>                  | <b>\$112,095,561</b>                  | <b>\$2,711,228</b>                   | <b>2.5%</b>  |
| <b>Total Commercial Operations</b>  | <b>\$332,580,525</b>      | <b>\$327,140,261</b>                  | <b>\$345,372,454</b>                  | <b>\$18,232,193</b>                  | <b>5.6%</b>  |

## Revenue Summary Detail (cont)

|                                        | <i>Actual</i><br><i>FY 2024</i> | <i>Adopted</i><br><i>Budget</i><br><i>FY 2025</i> | <i>Adopted</i><br><i>Budget</i><br><i>FY 2026</i> | <i>Inc/(Dec)</i><br><i>FY 2026 vs 2025</i> |               |
|----------------------------------------|---------------------------------|---------------------------------------------------|---------------------------------------------------|--------------------------------------------|---------------|
|                                        |                                 |                                                   |                                                   | \$                                         | %             |
| <b>Other Revenues</b>                  |                                 |                                                   |                                                   |                                            |               |
| Delinquency Charges                    | 882,337                         | 1,507,294                                         | 1,207,836                                         | (299,458)                                  | -19.9%        |
| Expense Refunds                        | 156,117                         | 300,000                                           | 100,000                                           | (200,000)                                  | -66.7%        |
| Interest Income                        | 8,054,760                       | 3,500,000                                         | 7,000,000                                         | 3,500,000                                  | 100.0%        |
| Security Deposits                      | 50,455                          | 500,000                                           | 500,000                                           | -                                          | 0.0%          |
| Reimbursement                          | 274,130                         | 944,233                                           | 940,479                                           | (3,754)                                    | -0.4%         |
| Enforcement                            | 1,155,319                       | 3,239,160                                         | 1,289,202                                         | (1,949,958)                                | -60.2%        |
| Miscellaneous Income                   | 8,796,483                       | 9,128,304                                         | 48,822,035                                        | 39,693,731                                 | 434.8%        |
| Sales Tax                              | 6,532,258                       | 8,500,000                                         | 8,500,000                                         | -                                          | 0.0%          |
| <b>Total</b>                           | <b>\$25,901,860</b>             | <b>\$27,618,991</b>                               | <b>\$68,359,552</b>                               | <b>\$40,740,561</b>                        | <b>147.5%</b> |
| <b>General Aviation Airports</b>       |                                 |                                                   |                                                   |                                            |               |
| <b>Miami Executive</b>                 |                                 |                                                   |                                                   |                                            |               |
| Fuel & Oil                             | 407,443                         | 428,805                                           | 418,940                                           | (9,865)                                    | -2.3%         |
| Building Rentals                       | 1,285,854                       | 1,299,916                                         | 1,297,031                                         | (2,885)                                    | -0.2%         |
| Pavement                               | 144,786                         | 140,176                                           | 163,921                                           | 23,745                                     | 16.9%         |
| Ground Rentals                         | 1,632,078                       | 1,626,216                                         | 1,980,525                                         | 354,309                                    | 21.8%         |
| Delinquency Charges                    | 5,598                           | 5,332                                             | 5,699                                             | 367                                        | 6.9%          |
| Miscellaneous Income                   | 19,005                          | 15,002                                            | 18,275                                            | 3,273                                      | 21.8%         |
| Sales Tax                              | 25,503                          | 28,134                                            | 26,904                                            | (1,230)                                    | -4.4%         |
| <b>Total</b>                           | <b>\$3,520,267</b>              | <b>\$3,543,581</b>                                | <b>\$3,911,295</b>                                | <b>\$367,714</b>                           | <b>10.4%</b>  |
| <b>Opa Locka Executive</b>             |                                 |                                                   |                                                   |                                            |               |
| Aircraft Parking                       | 74,364                          | 87,853                                            | 85,000                                            | (2,853)                                    | -3.2%         |
| Fuel & Oil                             | 2,728,791                       | 2,797,486                                         | 2,718,240                                         | (79,246)                                   | -2.8%         |
| Building Rentals                       | 1,568,403                       | 1,575,290                                         | 1,784,115                                         | 208,825                                    | 13.3%         |
| Pavement                               | 127,169                         | 125,799                                           | 141,524                                           | 15,725                                     | 12.5%         |
| Ground Rentals                         | 9,321,451                       | 9,091,999                                         | 10,900,943                                        | 1,808,944                                  | 19.9%         |
| Delinquency Charges                    | 11,260                          | 14,091                                            | 28,015                                            | 13,924                                     | 98.8%         |
| Miscellaneous Income                   | 1,118,114                       | 60,503                                            | 344,026                                           | 283,523                                    | 468.6%        |
| Sales Tax                              | 294,799                         | 352,540                                           | 331,966                                           | (20,574)                                   | -5.8%         |
| <b>Total</b>                           | <b>\$15,244,349</b>             | <b>\$14,105,561</b>                               | <b>\$16,333,829</b>                               | <b>\$2,228,268</b>                         | <b>15.8%</b>  |
| <b>Miami Homestead General</b>         |                                 |                                                   |                                                   |                                            |               |
| Aircraft Parking                       | 432                             | -                                                 | 500                                               | 500                                        | 100.0%        |
| Fuel & Oil                             | 19,563                          | 35,727                                            | 20,000                                            | (15,727)                                   | -44.0%        |
| Building Rentals                       | 115,497                         | 115,497                                           | 127,985                                           | 12,488                                     | 10.8%         |
| Ground Rentals                         | 315,376                         | 315,361                                           | 326,576                                           | 11,215                                     | 3.6%          |
| Delinquency Charges                    | 210                             | 94                                                | 201                                               | 107                                        | 113.8%        |
| Miscellaneous Income                   | 1,710                           | -                                                 | -                                                 | -                                          | 0.0%          |
| Sales Tax                              | 1,995                           | 2,483                                             | 2,008                                             | (475)                                      | -19.1%        |
| <b>Total</b>                           | <b>\$454,783</b>                | <b>\$469,162</b>                                  | <b>\$477,270</b>                                  | <b>\$8,108</b>                             | <b>1.7%</b>   |
| <b>Training &amp; Transition</b>       |                                 |                                                   |                                                   |                                            |               |
| Training Landings                      | -                               | 1,500                                             | 1,500                                             | -                                          | 0.0%          |
| Miscellaneous Income                   | 18,750                          | 11,180                                            | 18,319                                            | 7,139                                      | 63.9%         |
| Sales Tax                              | 193                             | 82                                                | 92                                                | 10                                         | 12.2%         |
| <b>Total</b>                           | <b>\$18,943</b>                 | <b>\$12,762</b>                                   | <b>\$19,911</b>                                   | <b>\$7,149</b>                             | <b>56.0%</b>  |
| <b>Total General Aviation Airports</b> | <b>\$19,238,342</b>             | <b>\$18,131,066</b>                               | <b>\$20,742,305</b>                               | <b>\$2,611,239</b>                         | <b>14.4%</b>  |

## Revenue Summary Detail (cont)

|                                    | <i>Actual</i><br><i>FY 2024</i> | <i>Adopted</i><br><i>Budget</i><br><i>FY 2025</i> | <i>Adopted</i><br><i>Budget</i><br><i>FY 2026</i> | <i>Inc/(Dec)</i><br><i>FY 2026 vs 2025</i> |                    |
|------------------------------------|---------------------------------|---------------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------|
|                                    |                                 |                                                   |                                                   | <i>\$</i>                                  | <i>%</i>           |
| <b>Revenue Summary</b>             |                                 |                                                   |                                                   |                                            |                    |
| Aviation Fees                      | 351,636,110                     | 359,167,212                                       | 379,825,354                                       | 20,658,142                                 | 5.8%               |
| Landing Fees                       | 73,145,531                      | 75,732,844                                        | 75,356,333                                        | (376,511)                                  | -0.5%              |
| Rentals                            | 178,573,322                     | 185,718,989                                       | 199,159,649                                       | 13,440,660                                 | 7.2%               |
| Concessions                        | 226,831,574                     | 217,755,928                                       | 233,276,893                                       | 15,520,965                                 | 7.1%               |
| Management Agreements              | 105,748,951                     | 109,384,333                                       | 112,095,561                                       | 2,711,228                                  | 2.5%               |
| Other Revenues                     | 25,901,860                      | 27,618,991                                        | 68,359,552                                        | 40,740,561                                 | 147.5%             |
| General Aviation Airports          | 19,238,342                      | 18,131,066                                        | 20,742,305                                        | 2,611,239                                  | 14.4%              |
| <b>Total Revenue Summary</b>       | <b><u>\$981,075,690</u></b>     | <b><u>\$993,509,363</u></b>                       | <b><u>\$1,088,815,647</u></b>                     | <b><u>\$95,306,284</u></b>                 | <b><u>9.6%</u></b> |
| Cash Carryover                     | 103,666,724                     | 110,804,251                                       | 125,248,544                                       | 14,444,293                                 | 13.0%              |
| Transfer from Improvement Fund     | 85,638,046                      | 63,308,000                                        | 60,556,000                                        | (2,752,000)                                | -4.3%              |
| <b>Grand Total Revenue Summary</b> | <b><u>\$1,170,380,460</u></b>   | <b><u>\$1,167,621,614</u></b>                     | <b><u>\$1,274,620,191</u></b>                     | <b><u>\$106,998,577</u></b>                | <b><u>9.2%</u></b> |

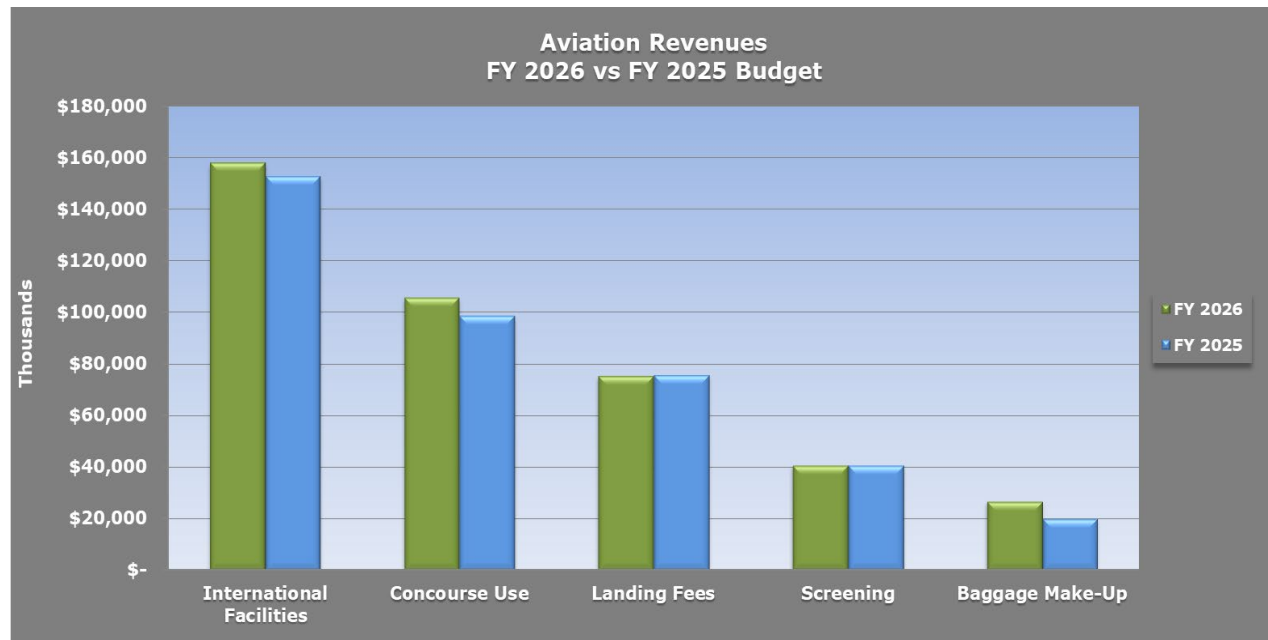
## Revenue Narrative

The Aviation Department's total revenues, including operating and non-operating are projected to increase from \$1,167,621,614 in FY 2025 to \$1,274,620,191 in FY 2026. This represents an increase of \$106,998,577 (9.2%).

### Aviation Revenues

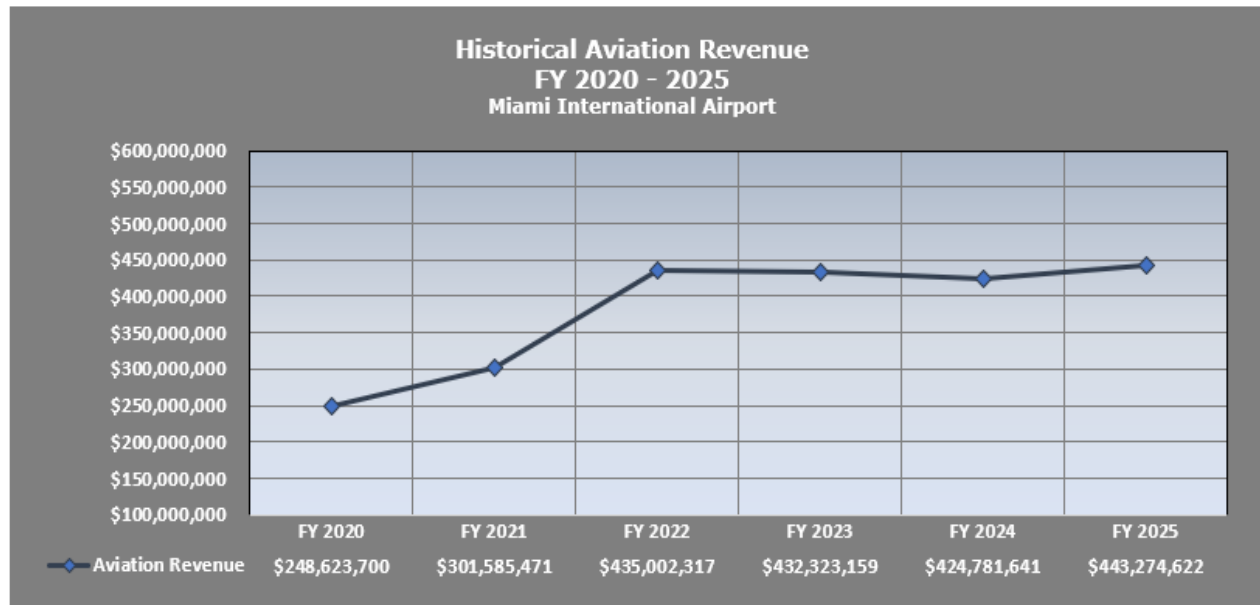
Aviation revenues are fees charged to the MIA air carriers based on their flight activity into and out of the Airport. A majority of aviation revenues are generated from concourse use fees (for the use of concourses, international arrivals area and hold rooms), outbound and inbound baggage charges, and various other charges that are all based on either departing or arriving aircraft seats or both. Additional aviation revenues are generated from airfield escort services, loading bridges and aircraft parking.

Landing Fee revenues are generated from commercial passenger carriers, commercial cargo carriers and general aviation aircraft based on 1,000 lb. increments of gross landed weight. Landing fee rates are calculated to provide a level of revenues that, when added to other revenues of Port Authority Properties, allows the Aviation Department to meet the requirements of the Trust Agreement. Following on page 76 contains the landing fee calculation; this summary schedule reflects all components of the landing fee calculation including transfers from the Improvement Fund. Amounts accumulated in the Improvement Fund during the prior fiscal year are applied to the following fiscal year rate calculation to offset operating expenses and reduce the landing fee rate. The landing fee is expected to increase to \$1.65 per 1,000 lb. units of gross landed weight during FY 2026.



The chart above is a comparison of the FY 2026 and FY 2025 budgets for major categories within Aviation Revenues; overall, there is an increase in this category with the majority attributed to Baggage Makeup, which increased by \$6,807,775 (34.2%).

## Aviation Revenues (cont)



The chart above is a historical trend of actual Aviation Revenues from FY 2020 - FY 2025. In FY 2020, Aviation Revenues experienced a significant decrease due to the COVID-19 global pandemic. By FY 2022, Aviation Revenues recovered and surpassed pre-pandemic levels primarily due to increased flight operations by existing carriers and the addition of three low-cost carriers at Miami International Airport; Jet Blue, Spirit Airlines and Southwest Airlines. Aviation Revenues stabilized during FY 2023 through FY 2024 and improved slightly during FY 2025.

# Landing Fee

## LANDING FEE CALCULATION MIAMI INTERNATIONAL AIRPORT For Fiscal Years Ended September 30

| Landing Fee Calculation                                            | Budget Calculation     |                        | Variance            | % Chg        |
|--------------------------------------------------------------------|------------------------|------------------------|---------------------|--------------|
|                                                                    | FY 2024-25             | FY 2025-26             |                     |              |
| <b>Airport System Requirement:</b>                                 |                        |                        |                     |              |
| Principal & Interest Requirement                                   | \$368,032,399          | <b>\$383,748,000</b>   | \$15,715,601        | 4.3%         |
| Less:                                                              |                        |                        |                     |              |
| PFC Revenue - Terminal cost centers                                | (110,000,000)          | <b>(120,000,000)</b>   | (10,000,000)        | 9.1%         |
| Improvement Fund Contribution - Terminal cost centers              | (15,000,000)           | -                      | 15,000,000          | -100.0%      |
| Improvement Fund Contribution - all cost centers                   | -                      | -                      | -                   | 0.0%         |
| Airport Rescue Grant Offset to P&I - Terminal cost centers         | (33,000,000)           | -                      | 33,000,000          | -100.0%      |
| Airport Rescue Grant Offset to P&I - all cost centers              | -                      | -                      | -                   | 0.0%         |
| Net P & I Requirement                                              | \$210,032,399          | <b>\$263,748,000</b>   | <b>\$53,715,601</b> | <b>25.6%</b> |
| Times Coverage Factor                                              | <u>1.20</u>            | <u>1.20</u>            |                     |              |
| P&I Requirement Plus Coverage                                      | \$252,038,879          | <b>\$316,497,600</b>   | \$64,458,721        | 25.6%        |
| Current Expenses                                                   | 736,756,144            | <b>774,750,788</b>     | 37,994,644          | 5.2%         |
| Increase/(Decrease) in O&M Reserve                                 | 14,444,293             | <b>6,459,089</b>       | (7,985,204)         | -55.3%       |
| Deposit from Bond Service Account (Interest)                       | (6,000,000)            | <b>(8,000,000)</b>     | (2,000,000)         | 33.3%        |
| Deposit to Reserve Maintenance Fund                                | 40,000,000             | <b>40,000,000</b>      | -                   | 0.0%         |
| Subordinate Debt Payment                                           | 19,578,047             | <b>19,664,169</b>      | 86,122              | 0.4%         |
| <b>Total Requirement [A]</b>                                       | <b>\$1,056,817,363</b> | <b>\$1,149,371,647</b> | <b>\$92,554,284</b> | <b>8.8%</b>  |
| <b>Less: Revenues Net of Landing Fees</b>                          |                        |                        |                     |              |
| Aviation Fees                                                      | \$359,167,212          | <b>\$379,825,354</b>   | \$20,658,142        | 5.8%         |
| Terminal Rentals                                                   | 87,207,320             | <b>95,516,046</b>      | 8,308,726           | 9.5%         |
| Structure & Other Rentals                                          | 98,511,669             | <b>103,643,603</b>     | 5,131,934           | 5.2%         |
| Commercial Revenues                                                | 327,140,261            | <b>345,372,454</b>     | 18,232,193          | 5.6%         |
| Other Revenues                                                     | 27,618,991             | <b>26,359,552</b>      | (1,259,439)         | -4.6%        |
| G/A Airports                                                       | 18,131,066             | <b>20,742,305</b>      | 2,611,239           | 14.4%        |
| Transfer from Improvement Fund (Set-Aside) - Terminal cost centers | -                      | <b>42,000,000</b>      | 42,000,000          | 100.0%       |
| Transfer from Improvement Fund (Set-Aside) - All cost centers      | -                      | -                      | -                   | 0.0%         |
| Transfer from Improvement Fund (Deposit to RF)                     | 63,308,000             | <b>60,556,000</b>      | (2,752,000)         | -4.3%        |
| <b>Total Revenues [B]</b>                                          | <b>\$981,084,519</b>   | <b>\$1,074,015,314</b> | <b>\$92,930,795</b> | <b>9.5%</b>  |
| <b>Amount Recovered from Landing Fees [A-B] [C]</b>                | <b>\$75,732,844</b>    | <b>\$75,356,333</b>    | <b>(\$376,511)</b>  | <b>-0.5%</b> |
| Less: Sept. collections (prior yr) from Ldg. Fees                  | \$6,283,035            | <b>\$5,462,774</b>     | (820,261)           | -13.1%       |
| <b>Net Amt Recovered from Landing Fees [C-D] [E]</b>               | <b>\$69,449,809</b>    | <b>\$69,893,559</b>    | <b>\$443,750</b>    | <b>0.6%</b>  |
| Estimated Landed Weight in 1,000 lb. units (1)                     | 42,090,000             | <b>42,341,000</b>      | 251,000             | 0.6%         |
| <b>Landing Fee Rate (per 1,000 lb. unit) [E/F] [G]</b>             | <b>\$1.65</b>          | <b>\$1.65</b>          | <b>\$0.00</b>       | <b>0.0%</b>  |
| <b>Total Landing Fee Revenue [G*F+D]</b>                           | <b>\$75,732,844</b>    | <b>\$75,356,333</b>    | <b>(\$376,511)</b>  | <b>-0.5%</b> |

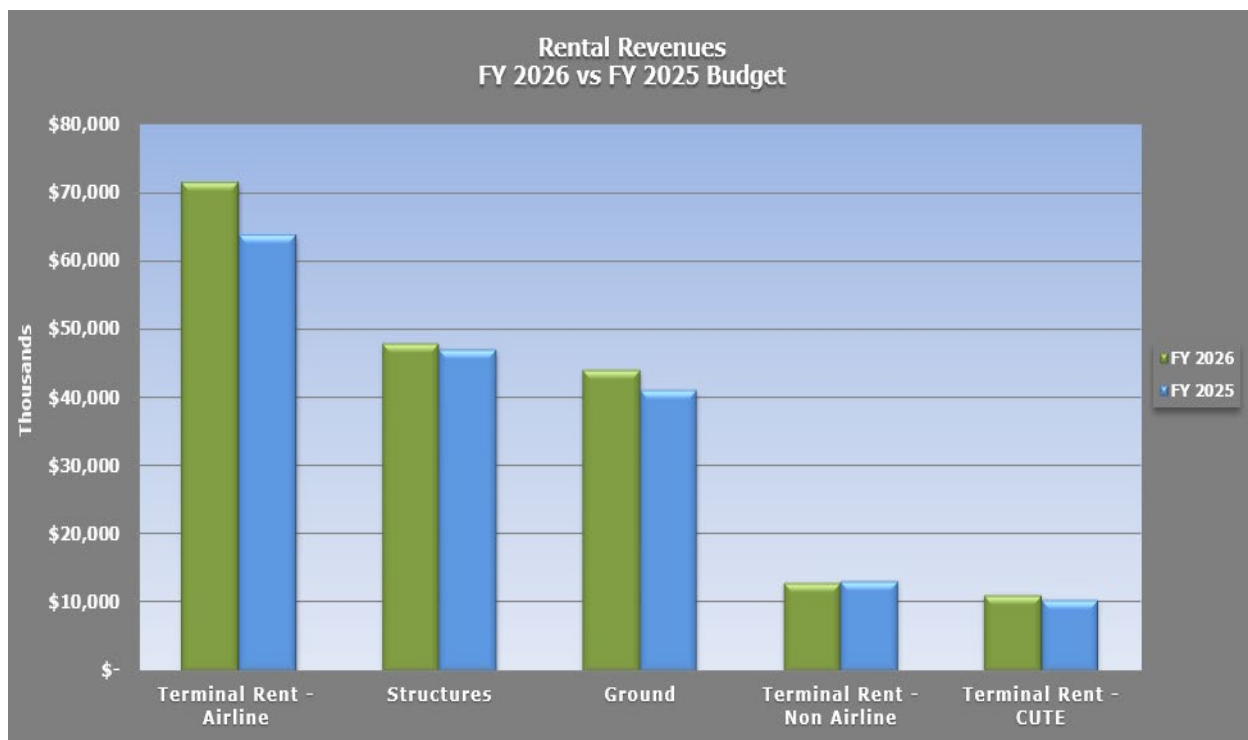
(1) Represents estimated landed weight for 11 months

## Rental Revenues

Rental revenues primarily consist of terminal and non-terminal rental revenues. Terminal rental rates are charged to airline and non-airline tenants and are based on a cost-recovery calculation as required by the Airline Use Agreement. Non-terminal revenue is based upon rates determined through the annual appraisal process and charged to tenants performing cargo services, aircraft maintenance services and other support functions. In addition to building rentals, ground rentals are also charged for land that is leased in conjunction with these facilities that are also determined during the annual appraisal process.

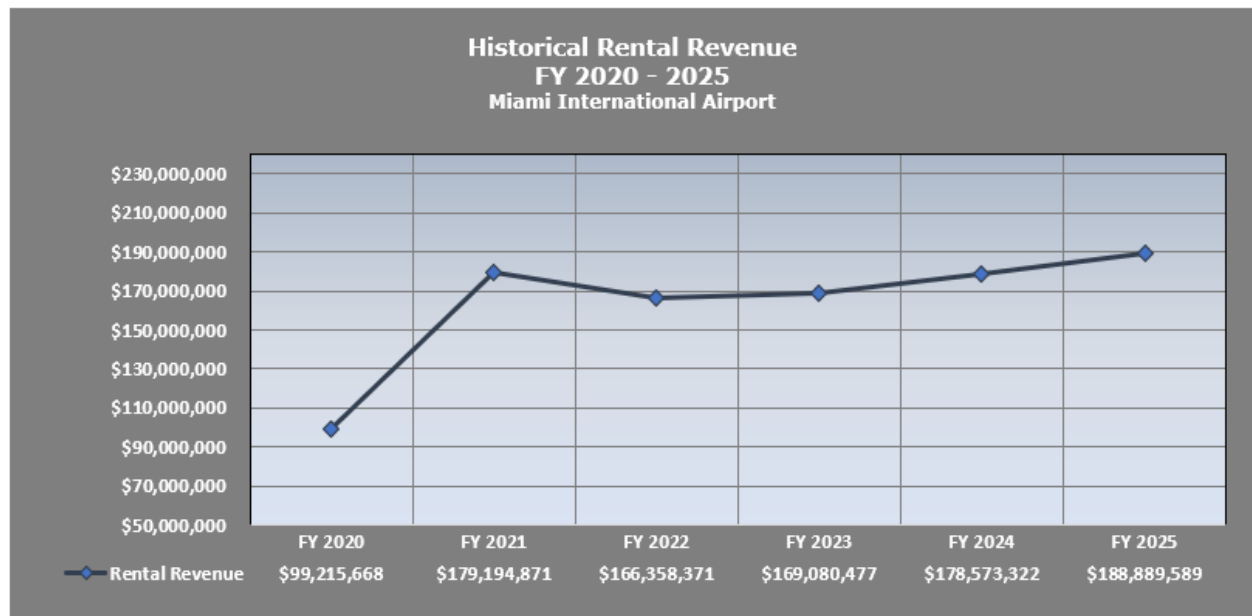
Terminal rental revenues are expected to be slightly higher during FY 2026 as airlines and non-airline tenants adjust space for passenger lounges, concessions and storage due to continued improvements in passenger activity.

Non-terminal rental revenues are expected to be higher when compared to FY 2025 due to higher land and building appraisal rates for non-terminal buildings such as cargo buildings, engine test cells and cold-storage facilities. Appraisal rates are determined and recommended by independent real estate consulting firms.



The chart above is a comparison of the FY 2026 and FY 2025 budgets for major categories within Rental Revenues; overall, there is an increase in this category with the majority attributed to Terminal Rent - Airline, which increased \$7,741,670 (12.2%) and Ground, which increased by \$2,970,971 (7.2%).

## Rental Revenues (cont)



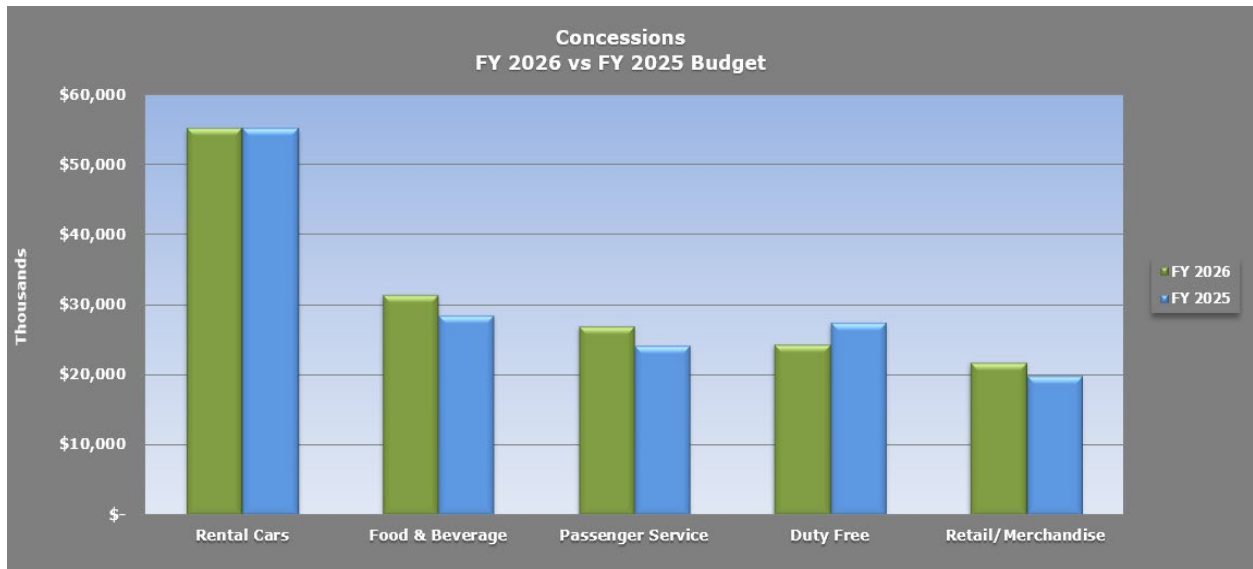
The chart above is a historical trend of actual Rental Revenues from FY 2020 - FY 2025. In FY 2020, Rental Revenues experienced a significant decrease due to the COVID-19 global pandemic. Airport tenants were granted emergency relief through deferral of rental payments. By FY 2021, most deferred rent had been paid and by FY 2022, rental revenues began to stabilize. FY 2023 through FY 2025 reflect slightly higher building and land appraisal rates in addition to higher terminal rents paid by airlines.

## Concessions

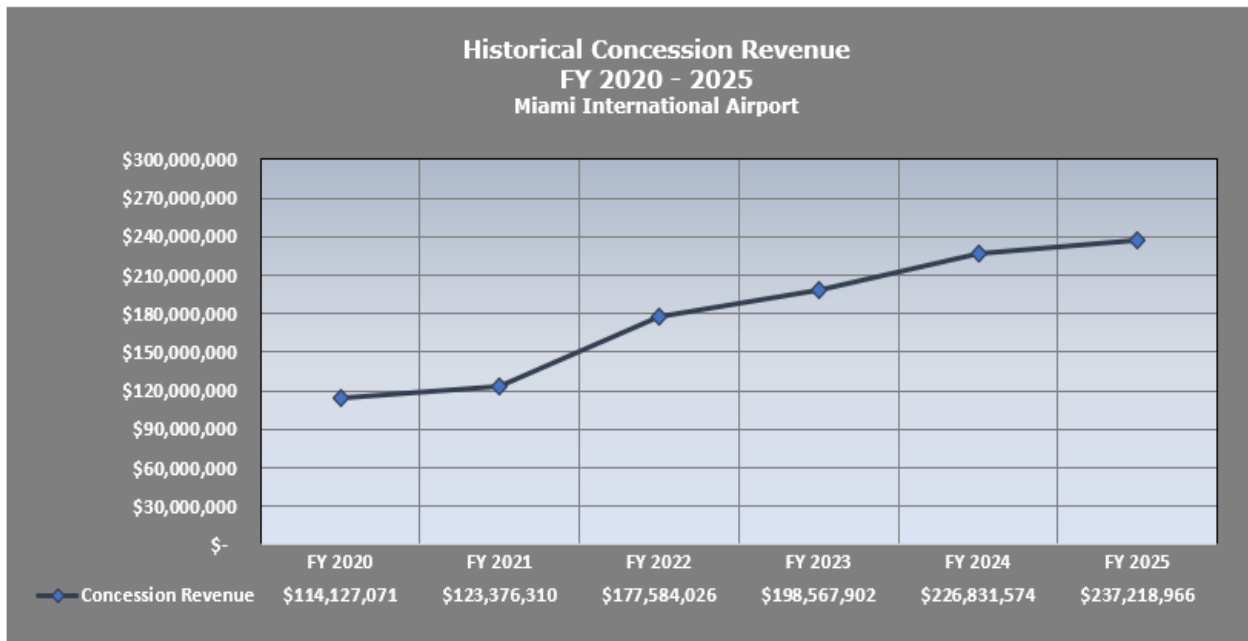
Concession revenue is generated from third party companies that conduct business at the Airport and pay the Aviation Department a percentage of their gross revenue. The percentage of gross revenue is submitted as part of the bid process and considered when being selected to operate at MIA. Concession activities within the terminal include food and beverage, retail, duty free shops, passenger services and others. Food & Beverage and passenger services generate the highest proportion of revenues within the terminal. Examples of passenger services include advertising, various baggage services, currency exchange and luggage carts. Concession activities considered outside of the terminal include rental cars, aeronautical services, ground transportation, in-flight food services and others. Rental cars and aeronautical services generate the highest proportion of revenues outside of the terminal. Examples of aeronautical services include cargo handling, aircraft repair & maintenance and services performed by GASP (General Aeronautical Services Permittee) companies.

Concession revenues are projected to be higher than FY 2025 as passenger and flight activities continue to improve over pre-pandemic levels. Food & Beverage contribute to most of the increase while Passenger Services and Retail & Merchandise also contribute to the increase as overall passengers continue to improve.

## Concessions (cont)



The chart above is a comparison of the FY 2026 and FY 2025 budgets for major categories within Concessions; overall, there is an increase in this category with the majority attributed to Food & Beverage, which increased by \$2,961,320 (10.4%) and Passenger Services, which increased by \$2,861,360 (11.9%).

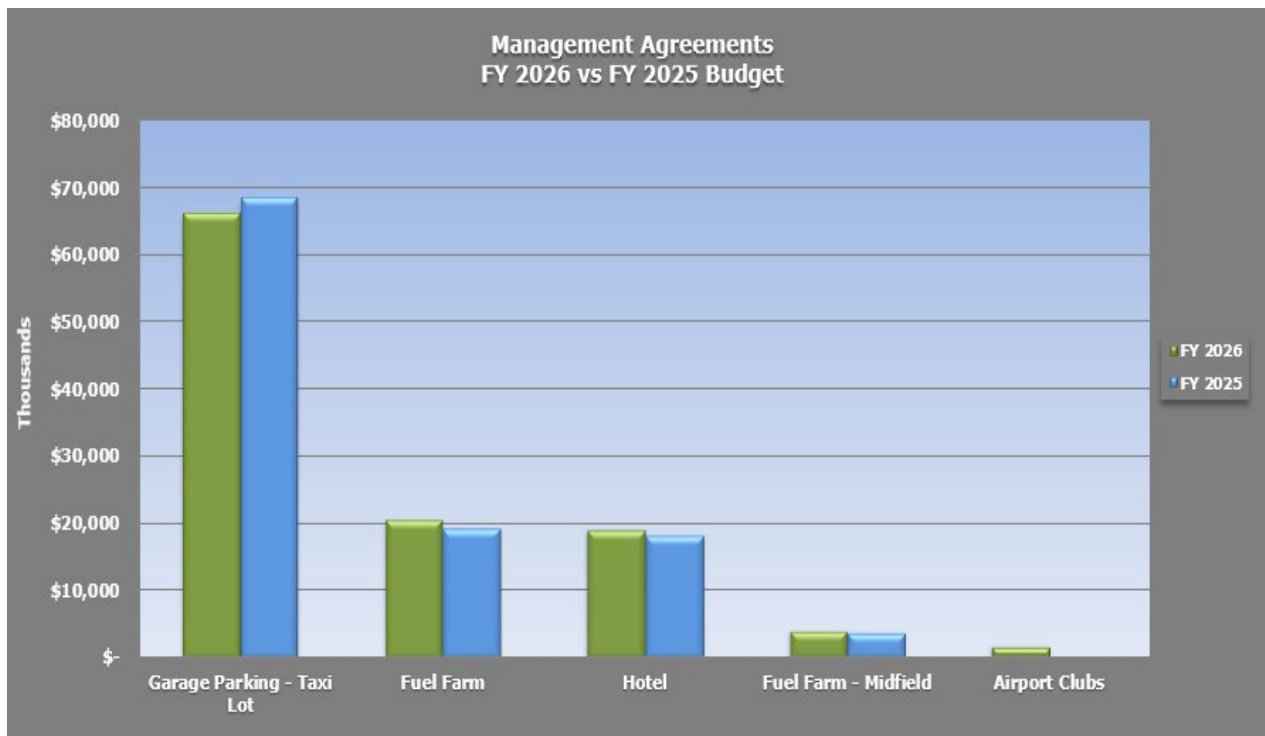


The chart above is a historical trend of actual Concession Revenue from FY 2020 - FY 2025. In FY 2020, Concession Revenues experienced a significant decrease due to the COVID-19 global pandemic. Concession Revenues improved slightly during FY 2021 but remained low due to reduced domestic flights and continued loss of international flights. By FY 2022, Concession Revenues improved across all categories and surpassed pre-pandemic levels during FY 2023. Concession revenues continued to improve during FY 2024 and FY 2025 primarily in Duty Free stores, Food & Beverage and Passenger Services.

## Management Agreements

Management Agreement companies operate at Miami International Airport under the condition that the Aviation Department collects all revenues and pays all expenses including a management fee. The management fee is paid when revenues exceed expenses and can be fixed, variable, or a combination of fixed and variable. Passenger vehicle parking (garage parking) is by far the highest contributor to Management Agreement revenues.

Management Agreement revenue is projected to increase in FY 2026 primarily due to the reopening of Airport Clubs which were closed due to the pandemic. Garage parking revenue, which also includes taxi lot revenue, is projected to decrease as more local passengers choose ridesharing programs such as Uber and Lyft. Fuel Farm revenues are projected to increase due to increased passenger traffic and flight activity.



The chart above is a comparison of the FY 2026 and FY 2025 budgets for major categories within Management Agreements; overall, there is an increase in this category with the majority attributed to Airport Clubs, which increased by \$1,577,000 (100%).

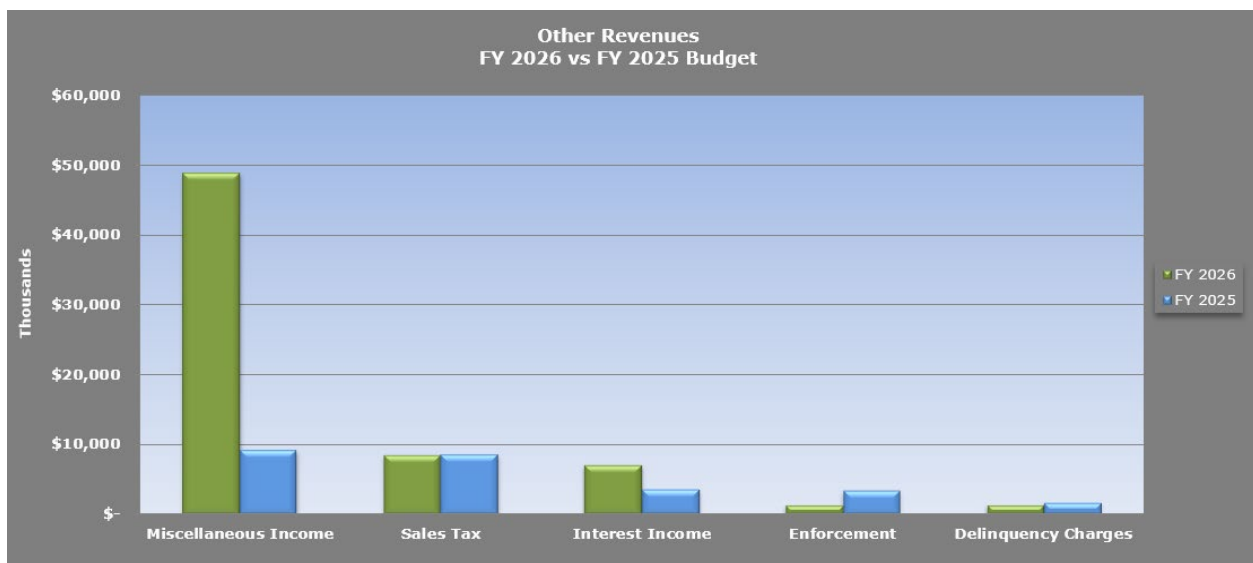
## Management Agreements (cont)



The chart above is a historical trend of actual Management Agreement Revenue from FY 2020 - FY 2025. In FY 2020, Management Agreement Revenues experienced a significant decrease due to the COVID-19 global pandemic. Management Agreement Revenues started to improve during the fourth quarter of FY 2021 and by FY 2022 surpassed pre-pandemic levels primarily due to unprecedented demand for garage parking and higher airport hotel revenue. FY 2023 Management Agreement Revenues continued on this upward trajectory as parking rates were adjusted higher to correspond with parking demand while Fuel Farm revenues declined slightly during FY 2024. Garage parking revenue declined slightly during FY 2025 due to the opening of Park-N-Fly economy lot.

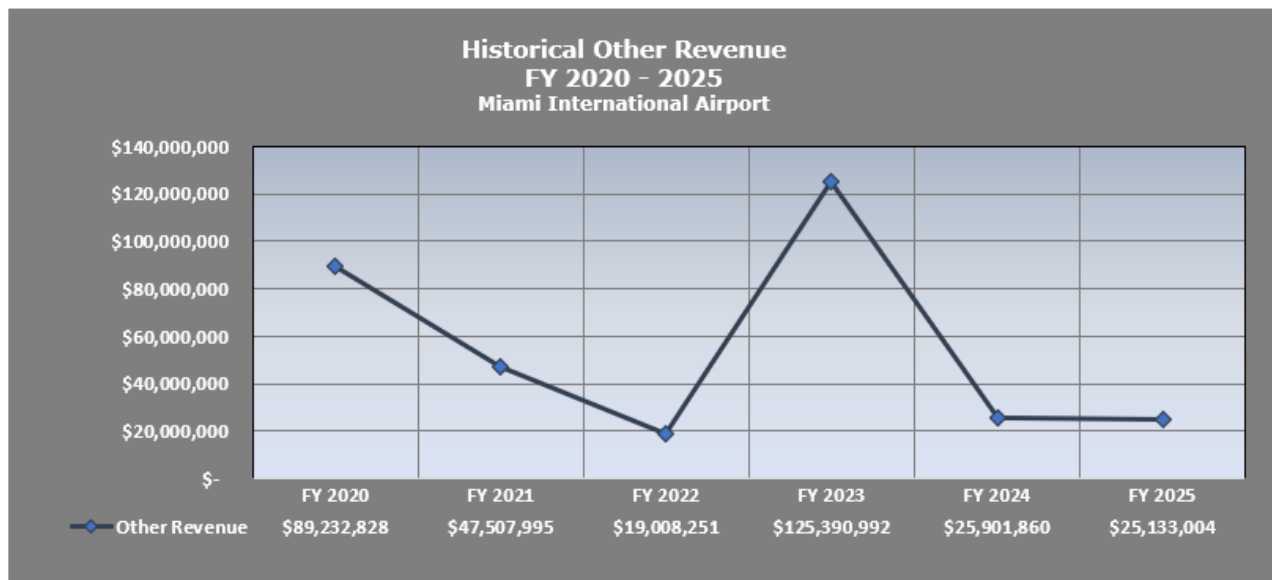
## Other Revenues

Other Revenues consist of various items including delinquency charges, expense refunds, interest income, security deposits, grant reimbursement, miscellaneous income and sales tax. Other revenues are projected to increase in FY 2026 due to higher miscellaneous income which includes an internal transfer from the Improvement Fund.



## Other Revenues (cont)

The chart above is a comparison of the FY 2026 and FY 2025 budget for major categories within Other Revenues; overall, there is a increase in this category with the majority attributed to Miscellaneous Income which increased by \$39,693,731 (434.8%).

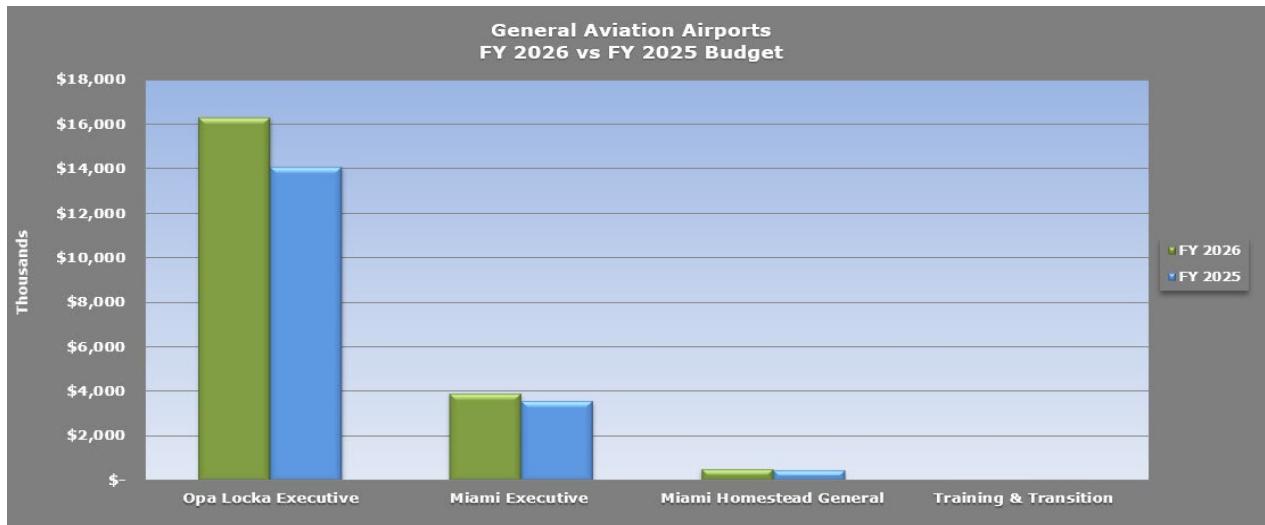


The chart above is a historical trend of actual Other Revenue from FY 2020 - FY 2025. In FY 2020, the category of Other Revenue experienced a significant increase due to receipt of approximately \$72 million in CARES Act grants related to the COVID-19 global pandemic. In FY 2021, Miami International Airport received a combination of CARES Act and CRRSA grants of approximately \$24 million, a majority being CRRSA grants. Funding from these grants were used to offset operating expenses which minimized financial impacts to airlines and airport tenants. There were no federal grant fundings received in FY 2022 to offset operating expenses while approximately \$90 million in ARPA funding and \$4.6 million in CRRSA funding was received in FY 2023. Other Revenues returned to historical levels during FY 2024 and FY 2025.

## General Aviation Airports

General Aviation Airport revenues are generated from building rentals, ground rentals, aircraft parking, training & transition approaches, special events, fuel & oil sales, miscellaneous income and sales taxes collected at the Department's four general aviation facilities. General Aviation Airport revenues are projected to increase during FY 2026 primarily from land, pavement and building rentals at Opa Locka Executive Airport and Miami Executive Airport.

## General Aviation Airports (cont)



The chart above is a comparison of the FY 2026 and FY 2025 budgets for the four General Aviation Airports; overall, there is an increase with the majority attributed to Opa Locka Executive Airport which increased by \$2,228,268 (15.8%) while Miami Executive increased by \$367,714 (10.4%), Miami Homestead General increased by \$8,108 (1.7%) and Training & Transition which increased by \$7,149 (56.0%).



The chart above is a historical trend of actual General Aviation Airport (GAA) Revenue from FY 2020 - FY 2025. In FY 2020, approximately \$4.6 million was received in the first quarter for one-time contract assignment fees and construction fees at Opa Locka Executive Airport. FY 2021 reflects the addition of new tenants offset by stable land and building appraisal rates across all GA airports due to the COVID-19 pandemic. FY 2022 through FY 2025 reflect higher land and building appraisal rates along with the resumption of construction fees and contract assignment fees (miscellaneous income) at Opa Locka Executive Airport during FY 2024. Fixed Base Operators (Signature and Fountainbleau) also experienced improvements in aircraft parking during FY 2025 at Opa Locka Executive Airport.

## Fee Impact

| Fee Description                    | Current Fee | Dollar Impact   | Adopted    | Dollar Impact   | Variance  |                |
|------------------------------------|-------------|-----------------|------------|-----------------|-----------|----------------|
|                                    | FY 2024-25  | FY 2024-25      | FY 2025-26 | FY 2025-26      | Rate      | Dollar Impact  |
| • Landing Fee                      | \$1.65      | \$75,733,000.00 | \$1.65     | \$75,356,000.00 | \$0.00    | (\$377,000.00) |
| • Concourse Use Fee – Common Use   | 3.46        | 34,404,000.00   | 3.91       | 39,078,000.00   | 0.45      | \$4,674,000.00 |
| • Concourse Use Fee - Preferential | 731,997.41  | 64,416,000.00   | 781,560.90 | 66,433,000.00   | 49,563.49 | \$2,017,000.00 |
| • Baggage Claim Fee                | 0.60        | 11,373,000.00   | 0.66       | 12,278,000.00   | 0.06      | \$905,000.00   |
| • Baggage Make-up (Capital)        | 0.23        | 4,020,000.00    | 0.32       | 5,555,000.00    | 0.09      | \$1,535,000.00 |
| • Screening Fee                    | 1.25        | 40,613,000.00   | 1.26       | 40,811,000.00   | 0.01      | \$198,000.00   |
| • International Facility Fee       | 11.32       | 152,733,000.00  | 11.48      | 157,905,000.00  | 0.16      | \$5,172,000.00 |
| • Terminal Rent - Class I          | 96.67       | 2,006,000.00    | 102.55     | 2,453,000.00    | 5.88      | \$447,000.00   |
| • Terminal Rent - Class II         | 145.01      | 24,137,000.00   | 153.83     | 29,268,000.00   | 8.82      | \$5,131,000.00 |
| • Terminal Rent - Class III        | 96.67       | 26,714,000.00   | 102.55     | 28,016,000.00   | 5.88      | \$1,302,000.00 |
| • Terminal Rent - Class IV         | 48.34       | 10,281,000.00   | 51.28      | 11,090,000.00   | 2.94      | \$809,000.00   |
| • Terminal Rent - Class V          | 24.17       | 123,000.00      | 25.64      | 131,000.00      | 1.47      | \$8,000.00     |
| • Terminal Rent - Class VI         | 96.67       | 338,000.00      | 102.55     | 382,000.00      | 5.88      | \$44,000.00    |

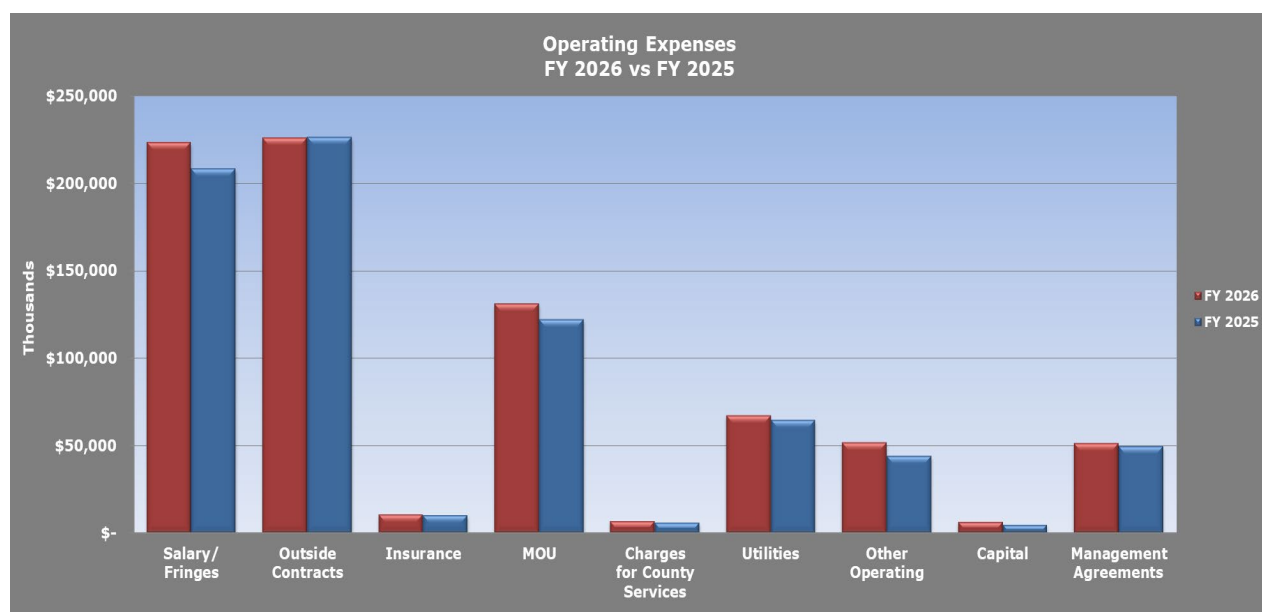
The table above compares selected aviation and terminal rates between the FY 2024-25 budget and FY 2025-26 budget. The Dollar Impact columns represent the total revenue generated for each rate.

The overall increase in rates is due to the residual methodology used to calculate rates and the increase in operating expenditures for FY 2025-26 proportionately exceeding the increase in activity (i.e. aircraft seats and landed weight) that drive operating revenues.

# Operating Budget Overview: Expenses

## Budget Comparison

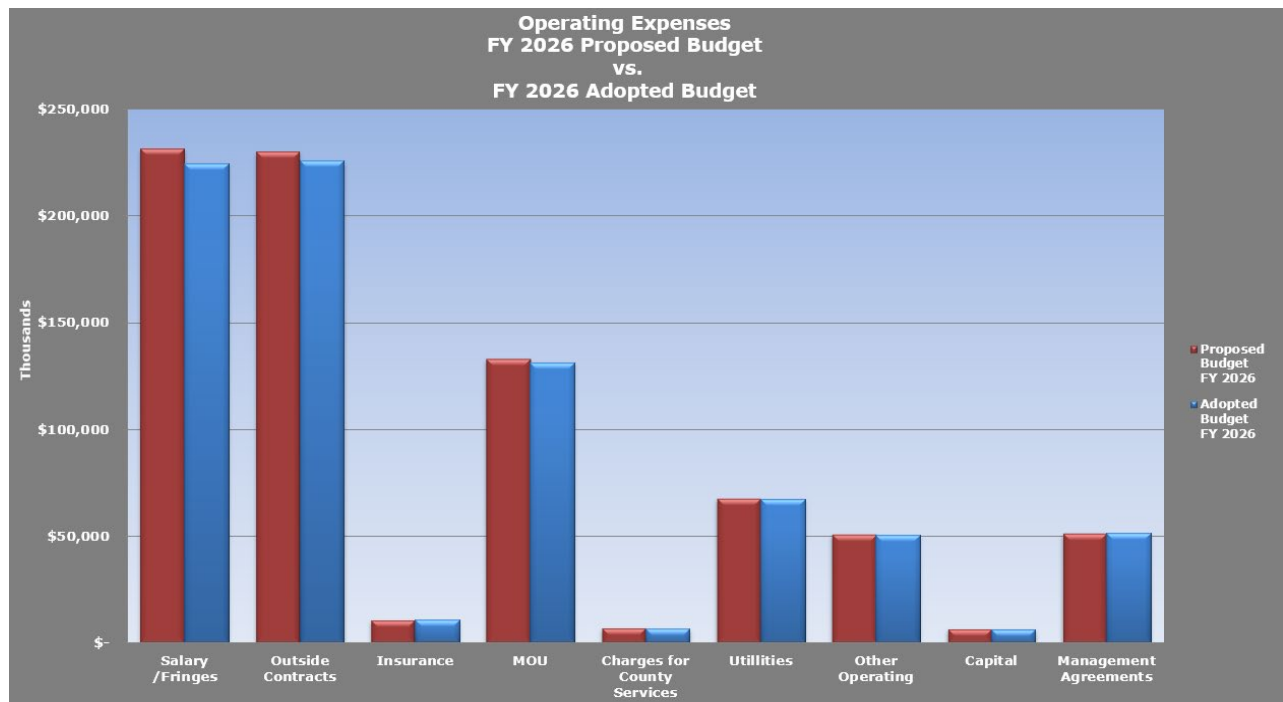
|                                               | Actual<br>FY 2024      | Adopted<br>Budget<br>FY 2025 | Adopted<br>Budget<br>FY 2026 | Inc/(Dec)<br>FY 2026 vs FY 2025 |              |
|-----------------------------------------------|------------------------|------------------------------|------------------------------|---------------------------------|--------------|
|                                               |                        |                              |                              | \$                              | %            |
| <b>Salary/Fringes</b>                         |                        |                              |                              |                                 |              |
| Regular                                       | \$117,381,110          | \$139,469,310                | \$150,969,837                | \$11,500,527                    | 8.2%         |
| Over-time                                     | 8,017,059              | 4,382,900                    | 58                           | (4,382,842)                     | -100.0%      |
| Fringes                                       | 52,337,449             | 64,340,767                   | 72,210,351                   | 7,869,584                       | 12.2%        |
| <b>Total Salary/Fringes</b>                   | <b>\$177,735,618</b>   | <b>\$208,192,977</b>         | <b>\$223,180,246</b>         | <b>\$14,987,269</b>             | <b>7.2%</b>  |
| Outside Contracts                             | 169,003,444            | 226,488,140                  | 225,765,242                  | (722,898)                       | -0.3%        |
| Insurance                                     | 11,117,176             | 10,360,100                   | 10,689,100                   | 329,000                         | 3.2%         |
| MOU                                           | 110,853,246            | 122,147,139                  | 131,306,377                  | 9,159,238                       | 7.5%         |
| Charges for County Services                   | 4,952,338              | 6,013,372                    | 6,675,382                    | 662,010                         | 11.0%        |
| Utilities                                     | 65,977,672             | 64,617,756                   | 67,363,901                   | 2,746,145                       | 4.2%         |
| Other Operating                               | 19,540,851             | 44,295,030                   | 51,946,108                   | 7,651,078                       | 17.3%        |
| Capital                                       | 2,328,834              | 4,817,850                    | 6,364,020                    | 1,546,170                       | 32.1%        |
| <b>Total Other</b>                            | <b>\$383,773,561</b>   | <b>\$478,739,387</b>         | <b>\$500,110,130</b>         | <b>\$21,370,743</b>             | <b>4.5%</b>  |
| Management Agreements                         | 43,063,534             | 49,823,780                   | 51,460,412                   | 1,636,632                       | 3.3%         |
| <b>Total Operating Expenses</b>               | <b>\$604,572,713</b>   | <b>\$736,756,144</b>         | <b>\$774,750,788</b>         | <b>\$37,994,644</b>             | <b>5.2%</b>  |
| Transfer to Improvement Fund                  | 155,426,789            | 42,006,480                   | 52,749,600                   | 10,743,120                      | 25.6%        |
| Transfer to Debt Service-Sinking Fund         | 265,565,499            | 204,032,399                  | 255,748,000                  | 51,715,601                      | 25.3%        |
| Transfer to Reserve Maintenance               | 30,000,000             | 40,000,000                   | 40,000,000                   | -                               | 0.0%         |
| Subordinate Debt-Energy Performance Contracts | 6,611,153              | 6,804,466                    | 6,890,838                    | 86,372                          | 100.0%       |
| DB GOB Debt Service Account                   | 12,770,331             | 12,773,581                   | 12,773,331                   | (250)                           | 0.0%         |
| <b>Total Transfers</b>                        | <b>\$470,373,772</b>   | <b>\$305,616,926</b>         | <b>\$368,161,769</b>         | <b>\$62,544,843</b>             | <b>20.5%</b> |
| Cash Reserve                                  | 95,433,975             | 125,248,544                  | 131,707,634                  | 6,459,090                       | 5.2%         |
| <b>Total Expenses &amp; Transfers</b>         | <b>\$1,170,380,460</b> | <b>\$1,167,621,615</b>       | <b>\$1,274,620,191</b>       | <b>\$106,998,577</b>            | <b>9.2%</b>  |



The chart above is a comparison of the FY 2026 and FY 2025 budgeted operating expenses by category; overall operating expenses increased by \$37,994,644 or 5.2%. The major increase is reflected in Capital and Other Operating.

## Adopted vs Proposed Budget

|                                               | <i>Proposed<br/>Budget<br/>FY 2026</i> | <i>Adopted<br/>Budget<br/>FY 2026</i> | <i>Inc/(Dec)<br/>FY 2026 Proposed vs FY 2026 Adopted</i> |              |
|-----------------------------------------------|----------------------------------------|---------------------------------------|----------------------------------------------------------|--------------|
|                                               |                                        |                                       | <i>\$</i>                                                | <i>%</i>     |
| <b>Salary/Fringes</b>                         |                                        |                                       |                                                          |              |
| Regular                                       | \$153,967,588                          | \$150,969,837                         | (2,997,751)                                              | -1.9%        |
| Over-time                                     | 58                                     | 58                                    | -                                                        | 0.0%         |
| Fringes                                       | 77,342,219                             | 72,210,351                            | (5,131,868)                                              | -6.6%        |
| <b>Total Salary/Fringes</b>                   | <b>\$231,309,865</b>                   | <b>\$223,180,246</b>                  | <b>(8,129,619)</b>                                       | <b>-3.5%</b> |
| Outside Contracts                             | 229,765,242                            | 225,765,242                           | (4,000,000)                                              | -1.7%        |
| Insurance                                     | 10,689,100                             | 10,689,100                            | -                                                        | 0.0%         |
| MOU                                           | 132,676,377                            | 131,306,377                           | (1,370,000)                                              | -1.0%        |
| Charges for County Services                   | 6,844,915                              | 6,675,382                             | (169,533)                                                | -2.5%        |
| Utilities                                     | 67,363,901                             | 67,363,901                            | -                                                        | 0.0%         |
| Other Operating                               | 50,558,227                             | 51,946,108                            | 1,387,881                                                | 2.7%         |
| Capital                                       | 6,464,020                              | 6,364,020                             | (100,000)                                                | -1.5%        |
| <b>Total Other</b>                            | <b>\$504,361,782</b>                   | <b>\$500,110,130</b>                  | <b>(\$4,251,652)</b>                                     | <b>-0.8%</b> |
| Management Agreements                         | 51,460,412                             | 51,460,412                            | -                                                        | 0.0%         |
| <b>Total Operating Expenses</b>               | <b>\$787,132,059</b>                   | <b>\$774,750,788</b>                  | <b>(\$12,381,271)</b>                                    | <b>-1.6%</b> |
| Transfer to Improvement Fund                  | 51,903,168                             | 52,749,600                            | 846,432                                                  | 1.6%         |
| Transfer to Debt Service-Sinking Fund         | 251,515,842                            | 255,748,000                           | 4,232,158                                                | 1.7%         |
| Transfer to Reserve Maintenance               | 40,000,000                             | 40,000,000                            | -                                                        | 0.0%         |
| Subordinate Debt-Energy Performance Contracts | 6,890,838                              | 6,890,838                             | -                                                        | 0.0%         |
| DB GOB Debt Service Account                   | 12,773,331                             | 12,773,331                            | -                                                        | 0.0%         |
| <b>Total Transfers</b>                        | <b>\$363,083,179</b>                   | <b>\$368,161,769</b>                  | <b>\$5,078,590</b>                                       | <b>1.4%</b>  |
| Cash Reserve                                  | 133,812,450                            | 131,707,634                           | (2,104,816)                                              | -1.6%        |
| <b>Total Expenses &amp; Transfers</b>         | <b>\$1,284,027,688</b>                 | <b>\$1,274,620,191</b>                | <b>(\$9,407,497)</b>                                     | <b>-0.7%</b> |



The chart above illustrates the differences between the proposed and adopted budgets for FY 2026. These differences emerged from a refinement process that analyzed historical data to identify reductions in various categories of actual costs and budgeted amounts. Additionally, an adjustment to the Florida Retirement System rate has led to decreased salary and fringe benefit costs.

## Major Drivers

### FY 2024-25 Budget

**\$1,167,621,614**

#### Proposed personnel costs

|                           |             |
|---------------------------|-------------|
| Salary/Fringe Adjustments | 19,370,112  |
| Decrease in over-time     | (4,382,842) |

#### Proposed variance in personnel costs

**\$1,182,608,884**

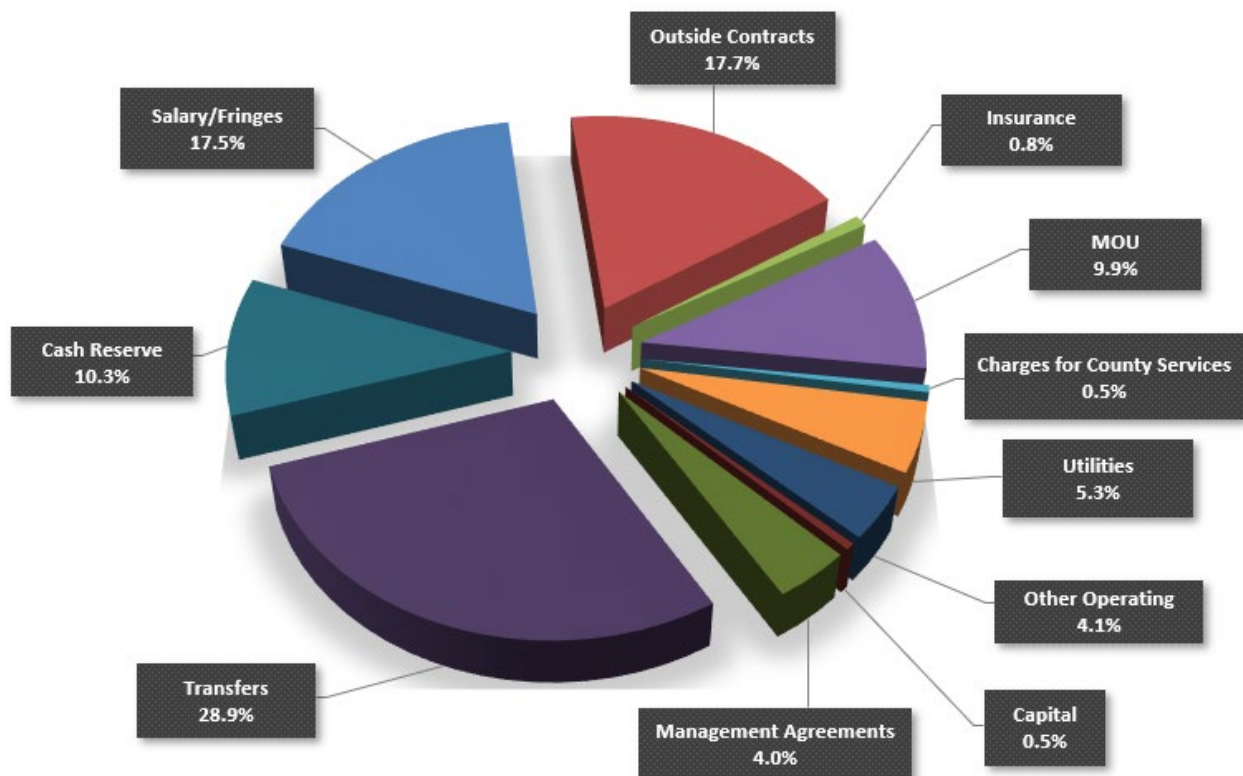
|                             |            |
|-----------------------------|------------|
| Outside Contract Services   | (722,897)  |
| Insurance                   | 329,000    |
| MOU                         | 9,159,238  |
| Charges for County Services | 662,010    |
| Utilities                   | 2,746,145  |
| Other Operating             | 7,651,078  |
| Capital                     | 1,546,170  |
| Management Agreements       | 1,636,632  |
| Transfers                   | 62,544,843 |
| Cash Reserve                | 6,459,090  |

### FY 2025-26 Budget

**\$1,274,620,191**

## Budget by Category

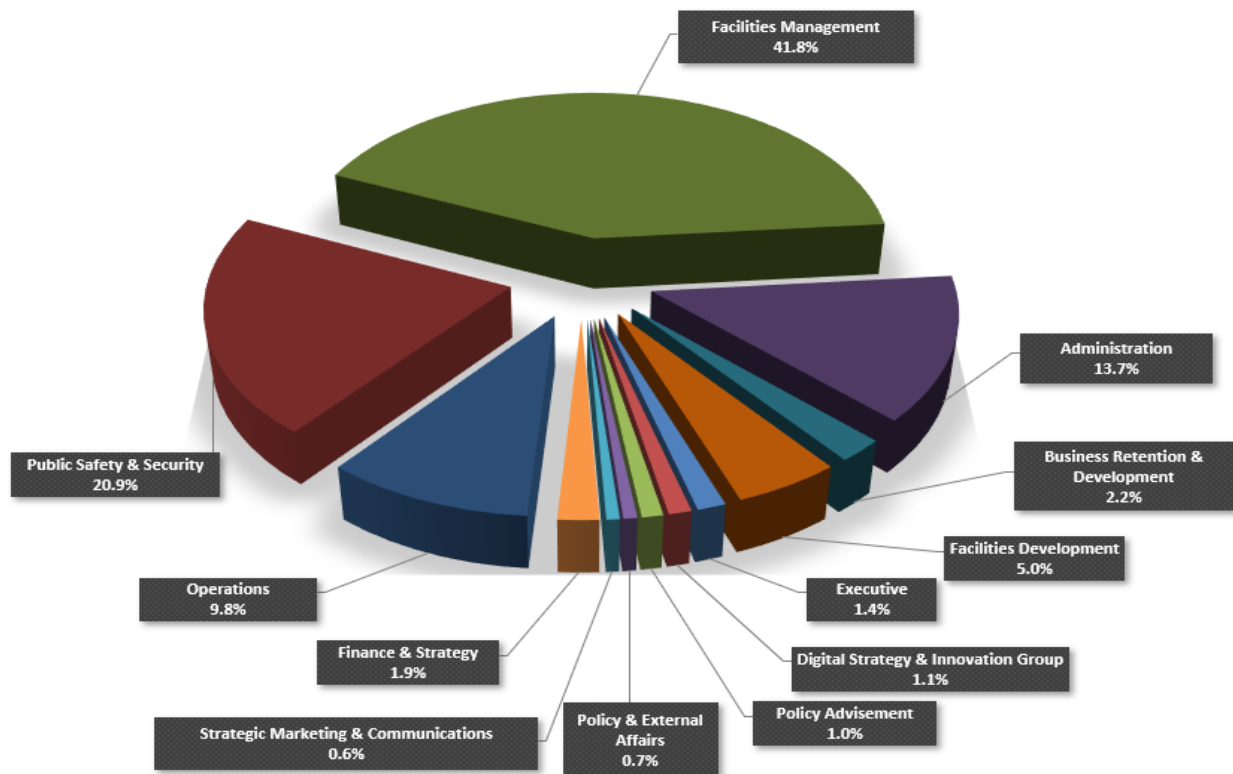
| Category                    | Adopted Budget FY 2026        |
|-----------------------------|-------------------------------|
| Salary/Fringes              | \$223,180,246                 |
| Outside Contracts           | 225,765,242                   |
| Insurance                   | 10,689,100                    |
| MOU                         | 131,306,377                   |
| Charges for County Services | 6,675,382                     |
| Utilities                   | 67,363,901                    |
| Other Operating             | 51,946,108                    |
| Capital                     | 6,364,020                     |
| Management Agreements       | 51,460,412                    |
| Transfers                   | 368,161,769                   |
| Cash Reserve                | 131,707,634                   |
| <b>Total</b>                | <b><u>\$1,274,620,191</u></b> |



The chart above represents the categories within the operating and non-operating expenses as a percentage of the total. The major component of the operating expenses is Outside Contracts with 17.7%, while the major component of non-operating expenses is Transfers with 28.9%.

## Budget by Group

| Group                                | Adopted Budget FY 2026 |
|--------------------------------------|------------------------|
| Executive                            | \$8,741,659            |
| Digital Strategy & Innovation Group  | 6,980,117              |
| Policy Advisement                    | 6,481,294              |
| Policy & External Affairs            | 4,203,221              |
| Strategic Marketing & Communications | 4,033,314              |
| Finance & Strategy                   | 12,483,606             |
| Operations                           | 62,939,586             |
| Public Safety & Security             | 134,617,437            |
| Facilities Management                | 269,952,444            |
| Administration                       | 88,133,869             |
| Business Retention & Development     | 14,109,153             |
| Facilities Development               | 32,388,210             |
| <b>Total of all Groups</b>           | <b>\$645,063,909</b>   |
| Non-Departmental                     | 78,226,467             |
| Management Agreements                | 51,460,412             |
| <b>Total Operating Expenses</b>      | <b>\$774,750,788</b>   |



The chart above represents the budgeted expenses by Group as a percentage of the total. The major contributor is the Facilities Management Group which makes up 41.8%.

# Expense Summary by Group

|                                                       | <i>Actual<br/>FY 2024</i> | <i>Adopted<br/>Budget<br/>FY 2025</i> | <i>Adopted<br/>Budget<br/>FY 2026</i> | <i>Inc/(Dec)<br/>FY 2026 vs FY 2025</i> |              |
|-------------------------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                                                       |                           |                                       |                                       | <i>\$</i>                               | <i>%</i>     |
| <b>Executive Group</b>                                |                           |                                       |                                       |                                         |              |
| Salary/Fringes                                        | 7,394,931                 | 6,246,690                             | 7,055,084                             | 808,394                                 | 12.9%        |
| Outside Contracts                                     | 916,625                   | 217,100                               | 324,800                               | 107,700                                 | 49.6%        |
| MOU                                                   | 601                       | 750,000                               | 750,000                               | -                                       | 0.0%         |
| Other Operating                                       | 584,247                   | 537,788                               | 611,775                               | 73,987                                  | 13.8%        |
| Capital                                               | -                         | -                                     | -                                     | -                                       | 0.0%         |
| <b>Total</b>                                          | <b>\$8,896,404</b>        | <b>\$7,751,578</b>                    | <b>\$8,741,659</b>                    | <b>\$990,081</b>                        | <b>12.8%</b> |
| <b>Digital Strategy &amp; Innovation Group</b>        |                           |                                       |                                       |                                         |              |
| Salary/Fringes                                        | -                         | 2,836,356                             | 3,514,882                             | 678,526                                 | 23.9%        |
| Outside Contracts                                     | -                         | 2,451,300                             | 2,152,000                             | (299,300)                               | -12.2%       |
| Other Operating                                       | -                         | 257,622                               | 304,235                               | 46,613                                  | 18.1%        |
| Capital                                               | -                         | 360,000                               | 1,009,000                             | 649,000                                 | 180.3%       |
| <b>Total</b>                                          | <b>\$0</b>                | <b>\$5,905,278</b>                    | <b>\$6,980,117</b>                    | <b>\$1,074,839</b>                      | <b>18.2%</b> |
| <b>Policy Advisement Group</b>                        |                           |                                       |                                       |                                         |              |
| Salary/Fringes                                        | 2,942,008                 | 2,658,537                             | 2,942,854                             | 284,317                                 | 10.7%        |
| Outside Contracts                                     | 913,918                   | 1,336,982                             | 2,298,708                             | 961,726                                 | 71.9%        |
| MOU                                                   | 737,460                   | 1,100,000                             | 1,000,000                             | (100,000)                               | -9.1%        |
| Other Operating                                       | 116,628                   | 250,597                               | 239,732                               | (10,865)                                | -4.3%        |
| Capital                                               | -                         | -                                     | -                                     | -                                       | 0.0%         |
| <b>Total</b>                                          | <b>\$4,710,013</b>        | <b>\$5,346,116</b>                    | <b>\$6,481,294</b>                    | <b>\$1,135,178</b>                      | <b>21.2%</b> |
| <b>Policy &amp; External Affairs Group</b>            |                           |                                       |                                       |                                         |              |
| Salary/Fringes                                        | 3,014,177                 | 2,728,746                             | 3,180,261                             | 451,515                                 | 16.5%        |
| Outside Contracts                                     | 410,011                   | 407,000                               | 418,800                               | 11,800                                  | 2.9%         |
| MOU                                                   | 189,929                   | 200,000                               | 225,000                               | 25,000                                  | 12.5%        |
| Other Operating                                       | 178,876                   | 322,960                               | 334,160                               | 11,200                                  | 3.5%         |
| Capital                                               | 47,186                    | 50,000                                | 45,000                                | (5,000)                                 | -10.0%       |
| <b>Total</b>                                          | <b>\$3,840,178</b>        | <b>\$3,708,706</b>                    | <b>\$4,203,221</b>                    | <b>\$494,515</b>                        | <b>13.3%</b> |
| <b>Strategic Marketing &amp; Communications Group</b> |                           |                                       |                                       |                                         |              |
| Salary/Fringes                                        | -                         | 2,054,455                             | 2,743,253                             | 688,798                                 | 33.5%        |
| Outside Contracts                                     | -                         | 473,815                               | 889,329                               | 415,514                                 | 87.7%        |
| MOU                                                   | -                         | 90,000                                | 90,000                                | -                                       | 0.0%         |
| Charges for County Services                           | -                         | -                                     | 100,000                               | 100,000                                 | 100.0%       |
| Other Operating                                       | -                         | 76,832                                | 210,732                               | 133,900                                 | 174.3%       |
| Capital                                               | -                         | -                                     | -                                     | -                                       | 0.0%         |
| <b>Total</b>                                          | <b>\$0</b>                | <b>\$2,695,102</b>                    | <b>\$4,033,314</b>                    | <b>\$1,338,212</b>                      | <b>49.7%</b> |
| <b>Finance &amp; Strategy Group</b>                   |                           |                                       |                                       |                                         |              |
| Salary/Fringes                                        | 8,772,750                 | 8,429,588                             | 8,422,106                             | (7,482)                                 | -0.1%        |
| Outside Contracts                                     | 3,756,016                 | 3,320,500                             | 3,195,500                             | (125,000)                               | -3.8%        |
| MOU                                                   | 82,907                    | 153,800                               | 183,600                               | 29,800                                  | 19.4%        |
| Other Operating                                       | 653,494                   | 629,683                               | 682,400                               | 52,717                                  | 8.4%         |
| Capital                                               | -                         | -                                     | -                                     | -                                       | 0.0%         |
| <b>Total</b>                                          | <b>\$13,265,167</b>       | <b>\$12,533,571</b>                   | <b>\$12,483,606</b>                   | <b>(\$49,965)</b>                       | <b>-0.4%</b> |
| <b>Operations Group</b>                               |                           |                                       |                                       |                                         |              |
| Salary/Fringes                                        | 46,509,226                | 56,070,922                            | 55,069,536                            | (1,001,386)                             | -1.8%        |
| Outside Contracts                                     | 661,051                   | 946,000                               | 854,750                               | (91,250)                                | -9.6%        |
| MOU                                                   | 2,767,024                 | 5,353,552                             | 4,651,000                             | (702,552)                               | -13.1%       |
| Charges for County Services                           | 2,412                     | -                                     | 2,000                                 | 2,000                                   | 100.0%       |
| Utilities                                             | 317,806                   | 317,500                               | 350,000                               | 32,500                                  | 10.2%        |
| Other Operating                                       | 439,108                   | 1,339,300                             | 1,386,300                             | 47,000                                  | 3.5%         |
| Capital                                               | 17,010                    | 919,624                               | 626,000                               | (293,624)                               | -31.9%       |
| <b>Total</b>                                          | <b>\$50,713,635</b>       | <b>\$64,946,898</b>                   | <b>\$62,939,586</b>                   | <b>(\$2,007,312)</b>                    | <b>-3.1%</b> |
| <b>Public Safety &amp; Security Group</b>             |                           |                                       |                                       |                                         |              |
| Salary/Fringes                                        | 15,231,509                | 18,998,628                            | 19,302,738                            | 304,110                                 | 1.6%         |
| Outside Contracts                                     | 230,695                   | 460,418                               | 582,418                               | 122,000                                 | 26.5%        |
| Insurance                                             | 82,500                    | 84,100                                | 88,100                                | 4,000                                   | 4.8%         |
| MOU                                                   | 93,830,886                | 100,814,336                           | 109,509,548                           | 8,695,212                               | 8.6%         |
| Charges for County Services                           | 1,043,245                 | 1,847,832                             | 2,109,703                             | 261,871                                 | 14.2%        |
| Utilities                                             | 32,164                    | 93,250                                | 89,750                                | (3,500)                                 | -3.8%        |
| Other Operating                                       | 607,369                   | 2,274,820                             | 2,244,680                             | (30,140)                                | -1.3%        |
| Capital                                               | 446,770                   | 494,718                               | 690,500                               | 195,782                                 | 39.6%        |
| <b>Total</b>                                          | <b>\$111,505,139</b>      | <b>\$125,068,102</b>                  | <b>\$134,617,437</b>                  | <b>\$9,549,335</b>                      | <b>7.6%</b>  |

## Expense Summary by Group (cont)

|                                                   | <b>Actual</b>        | <b>Adopted</b>       | <b>Adopted</b>       | <b>Inc/(Dec)</b>          |              |
|---------------------------------------------------|----------------------|----------------------|----------------------|---------------------------|--------------|
|                                                   | <b>FY 2024</b>       | <b>Budget</b>        | <b>Budget</b>        | <b>FY 2026 vs FY 2025</b> |              |
|                                                   |                      | <b>FY 2025</b>       | <b>FY 2026</b>       | <b>\$</b>                 | <b>%</b>     |
| <b>Facilities Management Group</b>                |                      |                      |                      |                           |              |
| Salary/Fringes                                    | 53,596,212           | 59,955,039           | 66,684,407           | 6,729,368                 | 11.2%        |
| Outside Contracts                                 | 137,816,750          | 183,000,750          | 178,713,815          | (4,286,935)               | -2.3%        |
| MOU                                               | 784,541              | 697,574              | 850,677              | 153,103                   | 21.9%        |
| Utilities                                         | 5,434,450            | 4,723,500            | 4,913,425            | 189,925                   | 4.0%         |
| Other Operating                                   | 6,129,420            | 11,591,978           | 16,046,765           | 4,454,787                 | 38.4%        |
| Capital                                           | 1,378,415            | 1,893,153            | 2,743,355            | 850,202                   | 44.9%        |
| <b>Total</b>                                      | <b>\$205,139,788</b> | <b>\$261,861,994</b> | <b>\$269,952,444</b> | <b>\$8,090,450</b>        | <b>3.1%</b>  |
| <b>Administration Group</b>                       |                      |                      |                      |                           |              |
| Salary/Fringes                                    | 24,447,137           | 27,204,510           | 30,498,507           | 3,293,997                 | 12.1%        |
| Outside Contracts                                 | 15,022,063           | 17,165,002           | 17,248,210           | 83,208                    | 0.5%         |
| Insurance                                         | 11,034,676           | 10,276,000           | 10,601,000           | 325,000                   | 3.2%         |
| MOU                                               | 11,968,211           | 12,481,377           | 13,715,052           | 1,233,675                 | 9.9%         |
| Charges for County Services                       | 294,793              | -                    | -                    | -                         | 0.0%         |
| Utilities                                         | 9,726,417            | 10,000,000           | 10,000,000           | -                         | 0.0%         |
| Other Operating                                   | 2,984,990            | 4,003,251            | 4,820,935            | 817,684                   | 20.4%        |
| Capital                                           | 439,454              | 1,100,355            | 1,250,165            | 149,810                   | 13.6%        |
| <b>Total</b>                                      | <b>\$75,917,740</b>  | <b>\$82,230,495</b>  | <b>\$88,133,869</b>  | <b>\$5,903,374</b>        | <b>7.2%</b>  |
| <b>Business Retention &amp; Development Group</b> |                      |                      |                      |                           |              |
| Salary/Fringes                                    | 7,044,145            | 8,495,130            | 10,059,094           | 1,563,964                 | 18.4%        |
| Outside Contracts                                 | 339,217              | 2,099,461            | 1,726,821            | (372,640)                 | -17.7%       |
| Other Operating                                   | 614,449              | 1,708,924            | 2,323,238            | 614,314                   | 35.9%        |
| Capital                                           | -                    | -                    | -                    | -                         | 0.0%         |
| <b>Total</b>                                      | <b>\$7,997,812</b>   | <b>\$12,303,515</b>  | <b>\$14,109,153</b>  | <b>\$1,805,638</b>        | <b>14.7%</b> |
| <b>Facilities Development Group</b>               |                      |                      |                      |                           |              |
| Salary/Fringes                                    | 8,783,522            | 12,514,376           | 13,707,525           | 1,193,149                 | 9.5%         |
| Outside Contracts                                 | 8,706,696            | 13,474,671           | 15,575,910           | 2,101,239                 | 15.6%        |
| MOU                                               | 491,687              | 506,500              | 331,500              | (175,000)                 | -34.6%       |
| Utilities                                         | 2,048,852            | 2,100,000            | 2,500,000            | 400,000                   | 19.0%        |
| Other Operating                                   | 73,376               | 273,275              | 273,275              | -                         | 0.0%         |
| Capital                                           | -                    | -                    | -                    | -                         | 0.0%         |
| <b>Total</b>                                      | <b>\$20,104,134</b>  | <b>\$28,868,822</b>  | <b>\$32,388,210</b>  | <b>\$3,519,388</b>        | <b>12.2%</b> |
| <b>Total of all Groups</b>                        |                      |                      |                      |                           |              |
| Salary/Fringes                                    | 177,735,617          | 208,192,977          | 223,180,247          | 14,987,270                | 7.2%         |
| Outside Contracts                                 | 168,773,042          | 225,352,999          | 223,981,061          | (1,371,938)               | -0.6%        |
| Insurance                                         | 11,117,176           | 10,360,100           | 10,689,100           | 329,000                   | 3.2%         |
| MOU                                               | 110,853,246          | 122,147,139          | 131,306,377          | 9,159,238                 | 7.5%         |
| Charges for County Services                       | 1,340,450            | 1,847,832            | 2,211,703            | 363,871                   | 19.7%        |
| Utilities                                         | 17,559,689           | 17,234,250           | 17,853,175           | 618,925                   | 3.6%         |
| Other Operating                                   | 12,381,957           | 23,267,030           | 29,478,227           | 6,211,197                 | 26.7%        |
| Capital                                           | 2,328,835            | 4,817,850            | 6,364,020            | 1,546,170                 | 32.1%        |
| <b>Total</b>                                      | <b>\$502,090,010</b> | <b>\$613,220,177</b> | <b>\$645,063,909</b> | <b>\$31,843,732</b>       | <b>5.2%</b>  |

## Expense Narrative

The Aviation Department's total expenses, including non-operating expenses are estimated to increase from \$1,167,621,615 in FY 2025 to \$1,1274,620,191 in FY 2026. This represents an increase of \$106,998,577 or 9.2%.

## Operating Expenses

- **Salary** includes regular, overtime, sick, annual, holiday leave, etc. Regular salaries increased by \$7,117,686 or 4.9% from \$143,852,210 in FY 2025 to \$150,969,895 in FY 2026.
- **Fringes** includes the Department's contribution for social security, retirement, health insurance, life insurance, workmen's compensation insurance, unemployment insurance, long-term disability insurance and short-term disability insurance. Fringes will increase by \$7,869,584 or 12.2%, from \$64,340,767 in FY 2025 to \$72,210,351 in FY 2026.
- **Outside Contractual Services** represents expenses for services provided by outside sources. These expenses decrease by \$722,898 or 0.3% from \$226,488,140 in FY 2025 to \$225,765,242 in FY 2026.
- **Insurance** includes expenses for various types of insurance premiums such as motor vehicle liability, fire/property, airport public liability, deductible claims liability, etc. These expenses will increase by \$329,000 or 3.2%, from \$10,360,100 in FY 2025 to \$10,689,100 in FY 2026.
- **MOU** includes reimbursements for services provided by other Miami-Dade County Departments, such as the Miami-Dade Police Department, Miami-Dade Fire Rescue Department, Enterprise Technology Services Department (ETSD), and Department of Environmental Resource Management (DERM). These expenses will increase by \$9,159,238 or 7.5% from \$122,147,139 in FY 2025 to \$131,306,377 in FY 2026.
- **Charges for County Services** include the Aviation Department's indirect payment to the County for support services. General & Administrative Support expenses increased by \$662,010 or 11.0%, from \$6,013,372 in FY 2025 to \$6,675,382 in FY 2026.
- **Utilities** include expenses for telephone, gas, electric, water, waste collection, and storm water utility services. These expenses are expected to increase by \$2,746,145 or 4.2% from \$64,617,756 in FY 2025 to \$67,363,901 in FY 2026.

## Expense Narrative (cont)

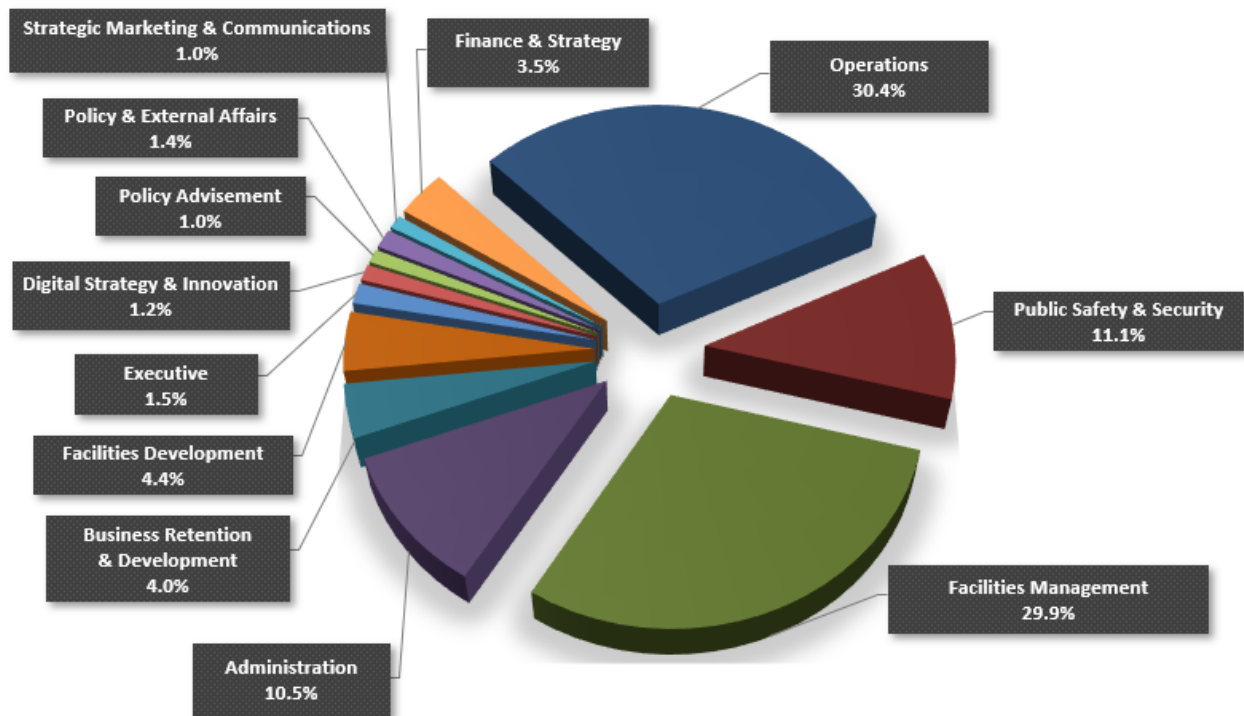
- **Other Operating** represents expenses that support the daily administrative and operational functions of the various divisions within the Department. These expenses are expected to increase by \$7,651,078 or 17.3% from \$44,295,030 in FY 2025 to \$51,946,108 in FY 2026.
- **Capital** includes expenses for purchases costing \$1,000 or more and with a life expectancy of one year or more. These expenses are expected to increase by \$1,546,170 or 32.1%, from \$4,817,850 in FY 2025 to \$6,364,020 in FY 2026.
- **Management Agreements** includes expenses associated with the various management companies and operating agreements (refer to Supplemental Data section for more detail). These expenses will increase by \$1,636,632 or 3.3%, from \$49,823,780 in FY 2025 to \$51,460,412 in FY 2026.

## Non-Operating Expenses

- **Transfers** include transfers made from the Revenue Fund to various funds such as Improvement, Debt Service-Sinking, Reserve Maintenance, Subordinate Debt-Energy Performance Contract, and Double-Barreled Bond. Transfers are expected to increase by \$62,544,843 or 20.5% from \$305,616,926 in FY 2025 to \$368,161,769 in FY 2026.

## Personnel Count by Group

| Group                                | Adopted<br>Budget<br>FY 2026 |
|--------------------------------------|------------------------------|
| Executive                            | 27                           |
| Digital Strategy & Innovation        | 21                           |
| Policy Advisement                    | 18                           |
| Policy & External Affairs            | 25                           |
| Strategic Marketing & Communications | 18                           |
| Finance & Strategy                   | 62                           |
| Operations                           | 535                          |
| Public Safety & Security             | 196                          |
| Facilities Management                | 526                          |
| Administration                       | 185                          |
| Business Retention & Development     | 71                           |
| Facilities Development               | 78                           |
| <b>Total</b>                         | <b>1,762</b>                 |



The chart above represents the budgeted positions by Group as a percentage of the total; the Group that comprises the majority of the positions is the Operations Group with 30.4%.

## Personnel Summary by Group & Division

| Occupational Title                                         | FY 2024<br>Actuals | FY 2025<br>Adopted<br>Budget | FY 2026<br>Adopted<br>Budget |
|------------------------------------------------------------|--------------------|------------------------------|------------------------------|
| <b>Executive Group</b>                                     |                    |                              |                              |
| <b>Executive Division</b>                                  |                    |                              |                              |
| Director Miami-Dade Aviation Department                    | 1                  | 1                            | 1                            |
| Deputy Director Miami-Dade Aviation Department             | 1                  | 1                            | 1                            |
| Deputy Director Avia Business Dev & Admin                  | 1                  | 1                            | 1                            |
| Chief Av Bus Development Strat                             | -                  | 1                            | 1                            |
| Chief of Staff & Senior Policy Advisor                     | 1                  | 1                            | 1                            |
| Assistant Director, Senior Contracts Strategic Advisor     | -                  | 1                            | -                            |
| Division Director 3, Aviation                              | 1                  | 1                            | 1                            |
| Aviation Operations Strategic Manager                      | 1                  | 1                            | 1                            |
| Aviation Strategic Marketing & Cust Experience Advisor     | -                  | -                            | 1                            |
| Customer Experience Manager                                | -                  | -                            | 1                            |
| Economic Development Advisor                               | 1                  | 1                            | 1                            |
| Sr. Executive Assistant to Director                        | 1                  | 1                            | 1                            |
| Departmental Administrative Coordinator                    | 1                  | 1                            | 1                            |
| Special Projects Administrator 2                           | -                  | -                            | 1                            |
| Strategy Officer                                           | -                  | -                            | 1                            |
| Executive Secretary                                        | 3                  | 3                            | 3                            |
| <b>Total Executive Division</b>                            | <b>12</b>          | <b>14</b>                    | <b>17</b>                    |
| <b>Legal Division</b>                                      |                    |                              |                              |
| Assistant County Attorney 4                                | 1                  | 1                            | 1                            |
| Assistant County Attorney 3                                | 1                  | 1                            | 1                            |
| Assistant County Attorney 2                                | 2                  | 2                            | 2                            |
| Paralegal Specialist 2                                     | 1                  | 1                            | 1                            |
| Paralegal Specialist                                       | -                  | 1                            | 1                            |
| <b>Total Legal Division</b>                                | <b>5</b>           | <b>6</b>                     | <b>6</b>                     |
| <b>Cargo Infrastructure Development</b>                    |                    |                              |                              |
| Aviation Cargo Infrastructure Advisor                      | -                  | 1                            | 1                            |
| Administrative Officer 3                                   | -                  | 1                            | 1                            |
| Airport Administrative Secretary                           | -                  | 1                            | 1                            |
| Real Estate Advisor                                        | -                  | 1                            | 1                            |
| <b>Total Cargo Infrastructure Development Division</b>     | <b>-</b>           | <b>4</b>                     | <b>4</b>                     |
| <b>Total Executive Group</b>                               | <b>17</b>          | <b>24</b>                    | <b>27</b>                    |
| <b>Digital Strategy &amp; Innovation Group</b>             |                    |                              |                              |
| <b>Innovation &amp; Customer Experience Division</b>       |                    |                              |                              |
| Aviation Sr. Digital Strategy & Innovation Advisor         | 1                  | 1                            | 1                            |
| Transformation & Innovation Chief                          | 1                  | 1                            | 1                            |
| Section Chief Aviation                                     | 1                  | 1                            | 1                            |
| Aviation Systems Coordinator                               | 1                  | 1                            | 1                            |
| Administrative Officer 3                                   | 2                  | 2                            | 2                            |
| Administrative Officer 2                                   | 1                  | 1                            | 1                            |
| Architect 1                                                | 2                  | 2                            | 2                            |
| AV Technical Service Supervisor                            | 1                  | 1                            | 1                            |
| Airport Sr. Cadastral Technician                           | 1                  | 1                            | 1                            |
| Airport Architectural Drafter                              | 3                  | 3                            | 3                            |
| Av Space Management Spec                                   | 1                  | 1                            | 1                            |
| Aviation IT Sr Service Tech                                | 1                  | 1                            | 1                            |
| Aviation IT Sr Software Dev                                | 2                  | 2                            | 2                            |
| Business Intelligence Administrator                        | -                  | 1                            | 2                            |
| Airport Executive Secretary                                | -                  | 1                            | 1                            |
| <b>Total Innovation &amp; Customer Experience Division</b> | <b>18</b>          | <b>20</b>                    | <b>21</b>                    |
| <b>Total Digital Strategy &amp; Innovation Group</b>       | <b>18</b>          | <b>20</b>                    | <b>21</b>                    |

## Personnel Summary by Group & Division (cont)

| Occupational Title                                               | FY 2024<br>Actuals | FY 2025<br>Adopted<br>Budget | FY 2026<br>Adopted<br>Budget |
|------------------------------------------------------------------|--------------------|------------------------------|------------------------------|
| <b>Policy Advisement Group</b>                                   |                    |                              |                              |
| <b>Governmental Affairs Division</b>                             |                    |                              |                              |
| Associate Avia Dir Governmental Affairs                          | 1                  | 1                            | 1                            |
| Special Projects Administrator 2                                 | -                  | 1                            | 1                            |
| Agenda Management Administrator                                  | -                  | -                            | 1                            |
| Airport Administrative Secretary                                 | 1                  | 1                            | 1                            |
| <b>Total Governmental Affairs Division</b>                       | <b>2</b>           | <b>3</b>                     | <b>4</b>                     |
| <b>Marketing Division</b>                                        |                    |                              |                              |
| Division Director 3, Aviation                                    | 1                  | 1                            | 1                            |
| Section Chief, Aviation                                          | 2                  | 2                            | 2                            |
| Aviation Marketing Specialist                                    | 1                  | 1                            | 1                            |
| Administrative Officer 2                                         | 1                  | 1                            | 1                            |
| Administrative Officer 3                                         | 1                  | 1                            | 1                            |
| <b>Total Marketing Division</b>                                  | <b>6</b>           | <b>6</b>                     | <b>6</b>                     |
| <b>Aviation Regulatory Compliance &amp; Audit Division</b>       |                    |                              |                              |
| Division Director 3, Aviation                                    | 1                  | 1                            | 1                            |
| Chief Aviation Professional Compliance                           | -                  | 2                            | 2                            |
| Av Title VI Regulatory Comp Cf                                   | 1                  | 1                            | 1                            |
| AV Regulatory Comp & Audit                                       | 1                  | 3                            | 3                            |
| Airport Hydraulics Mechanic                                      | -                  | 1                            | 1                            |
| <b>Total Aviation Regulatory Compliance &amp; Audit Division</b> | <b>3</b>           | <b>8</b>                     | <b>8</b>                     |
| <b>Total Policy Advisement Group</b>                             | <b>11</b>          | <b>17</b>                    | <b>18</b>                    |
| <b>Policy &amp; External Affairs Group</b>                       |                    |                              |                              |
| <b>Fine Arts &amp; Cultural Affairs Division</b>                 |                    |                              |                              |
| Manager Airport Fine Arts & Cultural Affairs                     | 1                  | 1                            | 1                            |
| Airport Public Art & Community Outreach Coord                    | 1                  | 1                            | 1                            |
| <b>Total Fine Arts &amp; Cultural Affairs Division</b>           | <b>2</b>           | <b>2</b>                     | <b>2</b>                     |
| <b>Customer Initiatives Division</b>                             |                    |                              |                              |
| Division Director 2, Aviation                                    | 1                  | 1                            | 1                            |
| Aviation Special Events Admin                                    | -                  | 1                            | -                            |
| Special Projects Administrator 1                                 | 1                  | -                            | 1                            |
| Aviation Customer Service Supervisor                             | 1                  | 1                            | 1                            |
| Aviation Volunteer Information Program Coord                     | 3                  | 3                            | 3                            |
| Airport Information & Program Specialist                         | 2                  | 3                            | 3                            |
| Clerk 4                                                          | -                  | -                            | 1                            |
| <b>Total Customer Initiatives Division</b>                       | <b>8</b>           | <b>9</b>                     | <b>10</b>                    |
| <b>Protocol &amp; External Affairs Division</b>                  |                    |                              |                              |
| Division Director 2, Aviation                                    | 1                  | 1                            | 1                            |
| Administrative Officer 3                                         | 1                  | 1                            | 1                            |
| Aviation Protocol Specialist                                     | 1                  | 1                            | 1                            |
| Airport Protocol Representative                                  | 1                  | 1                            | 1                            |
| Airport Protocol Officer                                         | 7                  | 7                            | 8                            |
| Administrative Secretary                                         | 1                  | 1                            | 1                            |
| <b>Total Protocol &amp; External Affairs Division</b>            | <b>12</b>          | <b>12</b>                    | <b>13</b>                    |
| <b>Total Policy &amp; External Affairs Group</b>                 | <b>22</b>          | <b>23</b>                    | <b>25</b>                    |

## Personnel Summary by Group & Division (cont)

| Occupational Title                                         | FY 2024<br>Actuals | FY 2025<br>Adopted<br>Budget | FY 2026<br>Adopted<br>Budget |
|------------------------------------------------------------|--------------------|------------------------------|------------------------------|
| <b>Strategy Marketing &amp; Communications Group</b>       |                    |                              |                              |
| <b>Digital Marketing Division</b>                          |                    |                              |                              |
| Division Director 2, Aviation                              | -                  | -                            | 1                            |
| Special Projects Administrator 2                           | 1                  | 1                            | 1                            |
| Sr. Social Media Specialist                                | 3                  | 4                            | 4                            |
| Airport Videographer/Editor                                | -                  | -                            | 1                            |
| <b>Total Digital Marketing Division</b>                    | <b>4</b>           | <b>5</b>                     | <b>7</b>                     |
| <b>Communications Division</b>                             |                    |                              |                              |
| Division Director 2, Aviation                              | 1                  | 1                            | 1                            |
| Special Projects Administrator 2                           | -                  | -                            | 1                            |
| Special Projects Administrator 1                           | 1                  | 1                            | 1                            |
| Media & Public Relations Officer                           | 1                  | 2                            | 1                            |
| <b>Total Communications Division</b>                       | <b>3</b>           | <b>4</b>                     | <b>4</b>                     |
| <b>Marketing &amp; Creative Services Division</b>          |                    |                              |                              |
| Division Director 2, Aviation                              | -                  | -                            | 1                            |
| Section Chief, Aviation                                    | 1                  | 1                            | 1                            |
| Senior Web Designer                                        | -                  | -                            | 1                            |
| Graphic Designer                                           | 3                  | 3                            | 3                            |
| Airport Videographer/Editor                                | 1                  | 1                            | 1                            |
| <b>Total Marketing &amp; Creative Services Division</b>    | <b>5</b>           | <b>5</b>                     | <b>7</b>                     |
| <b>Total Strategy Marketing &amp; Communications Group</b> | <b>12</b>          | <b>14</b>                    | <b>18</b>                    |
| <b>Finance and Strategy Group</b>                          |                    |                              |                              |
| <b>Finance and Strategy Division</b>                       |                    |                              |                              |
| Chief Financial Officer                                    | 1                  | 1                            | 1                            |
| Division Director 3, Aviation                              | 1                  | 1                            | 1                            |
| ERP Business Analyst 3                                     | 2                  | 3                            | 3                            |
| Special Projects Administrator 1                           | 2                  | 2                            | 2                            |
| Special Projects Administrator 2                           | 1                  | 1                            | 1                            |
| Administrative Officer 3                                   | 1                  | 1                            | 1                            |
| Executive Secretary                                        | 1                  | 1                            | 1                            |
| <b>Total Digital Finance and Strategy Division</b>         | <b>9</b>           | <b>10</b>                    | <b>10</b>                    |
| <b>Accounting Division</b>                                 |                    |                              |                              |
| Division Director 3, Aviation                              | 1                  | 1                            | 1                            |
| Assistant Controller                                       | 1                  | 1                            | 1                            |
| Airport Revenue Control Analyst 3                          | 1                  | 1                            | 1                            |
| Airport Revenue Control Analyst 2                          | 4                  | 4                            | 4                            |
| Airport Revenue Control Analyst 1                          | -                  | 1                            | 1                            |
| Accountant 3                                               | 3                  | 3                            | 3                            |
| Airport Accountant 1                                       | 9                  | 10                           | 10                           |
| Accountant 2                                               | 8                  | 9                            | 9                            |
| Airport Collection Specialist                              | 3                  | 3                            | 3                            |
| Airport Collection & Inspection Rep                        | 1                  | 1                            | 1                            |
| Airport Capital Inventory Clerk                            | 1                  | 1                            | 1                            |
| Airport Account Clerk                                      | 6                  | 8                            | 7                            |
| Airport Admin Secretary                                    | 1                  | 1                            | 1                            |
| <b>Total Accounting Division</b>                           | <b>39</b>          | <b>44</b>                    | <b>43</b>                    |

## Personnel Summary by Group & Division (cont)

| Occupational Title                                  | FY 2024<br>Actuals | FY 2025<br>Adopted<br>Budget | FY 2026<br>Adopted<br>Budget |
|-----------------------------------------------------|--------------------|------------------------------|------------------------------|
| <b>Finance and Strategy Group (cont)</b>            |                    |                              |                              |
| <b>Capital Finance and Budgeting Division</b>       |                    |                              |                              |
| Division Director 3, Aviation                       | 1                  | 1                            | 1                            |
| Section Chief Aviation                              | 1                  | 1                            | 1                            |
| Aviation Finance & Performance Administrator        | 2                  | 2                            | 2                            |
| Accountant 4                                        | 1                  | 1                            | 1                            |
| Accountant 3                                        | 1                  | 1                            | 1                            |
| Accountant 2                                        | 2                  | 2                            | 2                            |
| Administrative Officer 1                            | 1                  | 1                            | 1                            |
| <b>Total Capital Finance and Budgeting Division</b> | <b>9</b>           | <b>9</b>                     | <b>9</b>                     |
| <b>Total Finance and Strategy Group</b>             | <b>57</b>          | <b>63</b>                    | <b>62</b>                    |
| <b>Operations Group</b>                             |                    |                              |                              |
| <b>Operations Division</b>                          |                    |                              |                              |
| Assistant Aviation Director, Operations             | 1                  | 1                            | 1                            |
| Division Director 3, Aviation                       | -                  | -                            | 1                            |
| Special Projects Administrator 2                    | 1                  | 1                            | 1                            |
| <b>Total Operations Division</b>                    | <b>2</b>           | <b>2</b>                     | <b>3</b>                     |
| <b>Airside Operations Division</b>                  |                    |                              |                              |
| Division Director 3, Aviation                       | 1                  | 1                            | 1                            |
| Section Chief, Aviation                             | 1                  | 1                            | 1                            |
| Airport Compliance Sr. Specialist                   | 3                  | 3                            | 3                            |
| Airport Compliance Specialist                       | 2                  | 3                            | 3                            |
| Airport Operations Supervisor                       | 7                  | 8                            | 8                            |
| Airport Operations Sr. Agent                        | 9                  | 12                           | 12                           |
| Airport Operations Agent                            | 47                 | 47                           | 47                           |
| Airport Operations Specialist                       | 23                 | 24                           | 25                           |
| Airport Attendant                                   | 18                 | 21                           | 20                           |
| Clerk 4                                             | 1                  | 1                            | 1                            |
| Administrative Secretary                            | 1                  | 1                            | 1                            |
| <b>Total Airside Operations Division</b>            | <b>113</b>         | <b>122</b>                   | <b>122</b>                   |
| <b>Terminal Operations Division</b>                 |                    |                              |                              |
| Division Director 3, Aviation                       | 1                  | 1                            | 1                            |
| Section Chief, Aviation                             | 1                  | 1                            | 1                            |
| Airport Operations Supervisor                       | 5                  | 8                            | 8                            |
| Airport Operations Sr. Agent                        | 11                 | 14                           | 14                           |
| Airport Operations Agent                            | 29                 | 49                           | 72                           |
| Airport Operations Specialist                       | 75                 | 131                          | 107                          |
| Airport Compliance Sr. Specialist                   | 2                  | 2                            | 2                            |
| Airport Compliance Specialist                       | 1                  | 1                            | 1                            |
| Clerk 4                                             | -                  | -                            | 1                            |
| Administrative Secretary                            | 1                  | 1                            | 1                            |
| <b>Total Terminal Operations Division</b>           | <b>126</b>         | <b>208</b>                   | <b>208</b>                   |
| <b>Landside Operations Division</b>                 |                    |                              |                              |
| Division Director 3, Aviation                       | 1                  | 1                            | 1                            |
| Section Chief, Aviation                             | 1                  | 1                            | 1                            |
| Airport Operations Supervisor                       | 6                  | 7                            | 7                            |
| Airport Compliance Sr. Specialist                   | 2                  | 2                            | 2                            |
| Airport Compliance Specialist                       | 5                  | 7                            | 7                            |
| Landside Operations Sr. Officer                     | 7                  | 9                            | 9                            |
| Landside Operations Officer 2                       | 10                 | 16                           | 16                           |
| Landside Operations Officer 1                       | 109                | 121                          | 121                          |

## Personnel Summary by Group & Division (cont)

| Occupational Title                                    | FY 2024<br>Actuals | FY 2025<br>Adopted<br>Budget | FY 2026<br>Adopted<br>Budget |
|-------------------------------------------------------|--------------------|------------------------------|------------------------------|
| <b>Operations Group (cont)</b>                        |                    |                              |                              |
| <b>Landside Operations Division (cont)</b>            |                    |                              |                              |
| Landside Operations Equip Specialist                  | 3                  | 6                            | 6                            |
| Administrative Secretary                              | 1                  | 1                            | 1                            |
| Airport Secretary                                     | 1                  | 1                            | 1                            |
| <b>Total Landside Operations Division</b>             | <b>146</b>         | <b>172</b>                   | <b>172</b>                   |
| <b>General Aviation Airports Operations Division</b>  |                    |                              |                              |
| General Aviation Airports Supervisor                  | 1                  | 3                            | 3                            |
| Airport Operations Agent                              | 16                 | 16                           | 18                           |
| Auxiliary Airport Specialist                          | 2                  | 2                            | 2                            |
| Airport Secretary                                     | 2                  | 2                            | 2                            |
| <b>Total General Aviation Division</b>                | <b>21</b>          | <b>23</b>                    | <b>25</b>                    |
| <b>Aviation Noise Abatement Division</b>              |                    |                              |                              |
| Airport Noise Abatement Officer                       | 4                  | 4                            | 4                            |
| Airport Compliance Specialist                         | 1                  | 1                            | 1                            |
| <b>Total Noise Abatement Division</b>                 | <b>5</b>           | <b>5</b>                     | <b>5</b>                     |
| <b>Total Operations Group</b>                         | <b>413</b>         | <b>532</b>                   | <b>535</b>                   |
| <b>Public Safety and Security Group</b>               |                    |                              |                              |
| <b>Security and Safety Division</b>                   |                    |                              |                              |
| Assistant Aviation Director, Public Safety & Security | 1                  | 1                            | 1                            |
| Section Chief                                         | 1                  | 1                            | 1                            |
| Aviation Security Manager                             | 1                  | 1                            | 1                            |
| Aviation Security Coordinator                         | 2                  | 3                            | 3                            |
| Aviation Support Compliance Coordinator               | 1                  | 1                            | 1                            |
| Airport Operations Supervisor                         | 8                  | 8                            | 8                            |
| Airport Operations Senior Agent                       | 14                 | 17                           | 17                           |
| Airport Operations Agent                              | 20                 | 20                           | 20                           |
| Airport Security Compliance Officer                   | 3                  | 6                            | 6                            |
| Airport Compliance Senior Specialist                  | 2                  | 2                            | 2                            |
| Airport Operations Specialist                         | 99                 | 130                          | 132                          |
| Clerk 4                                               | -                  | 1                            | 1                            |
| Airport Office Support Specialist 2                   | 1                  | 2                            | 2                            |
| Executive Secretary                                   | 1                  | 1                            | 1                            |
| <b>Total Security and Safety Division</b>             | <b>154</b>         | <b>194</b>                   | <b>196</b>                   |
| <b>Total Public Safety and Security Group</b>         | <b>154</b>         | <b>194</b>                   | <b>196</b>                   |
| <b>Facilities Management Group</b>                    |                    |                              |                              |
| <b>Facilities Management Division</b>                 |                    |                              |                              |
| Assistant Aviation Director Facilities Management     | 1                  | 1                            | 1                            |
| Division Director 3, Aviation                         | 4                  | 5                            | 5                            |
| Aviation Facilities Financial Coordinator             | 1                  | 1                            | 1                            |
| Special Projects Administrator 1                      | 1                  | 1                            | 1                            |
| Administrative Officer 3                              | 2                  | 3                            | 3                            |
| Executive Secretary                                   | 1                  | 1                            | 1                            |
| <b>Total Facilities Management Division</b>           | <b>10</b>          | <b>12</b>                    | <b>12</b>                    |
| <b>Facilities Maintenance Division</b>                |                    |                              |                              |
| Chief Aviation Facilities Initiation Engineer         | 1                  | 1                            | 1                            |
| Chief Aviation Maint Utilities & Public Works         | 1                  | 1                            | 1                            |
| Chief Aviation Terminal Building Maintenance          | 2                  | 2                            | 2                            |

## Personnel Summary by Group & Division (cont)

| Occupational Title                            | FY 2024<br>Actuals | FY 2025<br>Adopted<br>Budget | FY 2026<br>Adopted<br>Budget |
|-----------------------------------------------|--------------------|------------------------------|------------------------------|
| <b>Facilities Management Group (cont)</b>     |                    |                              |                              |
| <b>Facilities Maintenance Division (cont)</b> |                    |                              |                              |
| Chief Aviation Safety & Quality Programs      | 1                  | 1                            | 1                            |
| Senior Section Chief, Aviation                | 1                  | 1                            | 1                            |
| Section Chief, Aviation                       | 3                  | 4                            | 7                            |
| Airport Building Systems Manager              | -                  | 1                            | 1                            |
| Aviation Interior Design Space Planning Supv  | -                  | 1                            | 1                            |
| Aviation Signage Manager                      | 1                  | 1                            | 1                            |
| Electrician Supervisor                        | 2                  | 2                            | 2                            |
| Painter Supervisor                            | 1                  | 1                            | 1                            |
| Plumbing Supervisor                           | 1                  | 1                            | 2                            |
| Refrigeration/Air Conditioning Mechanic Supv  | 2                  | 4                            | 5                            |
| Airport Maintenance Supervisor                | 14                 | 14                           | 14                           |
| Airport Plant Maintenance Supervisor          | 1                  | 1                            | 1                            |
| Airport Loading Bridges Maintenance Supv      | 2                  | 2                            | 2                            |
| Airport Lighting Supervisor                   | 1                  | 1                            | 1                            |
| Airport Fire Suppression Systems Supervisor   | 1                  | 1                            | 1                            |
| Av Technical Svc Spec                         | 2                  | 2                            | 2                            |
| Sr. Av Technical Svc Spec                     | 1                  | 1                            | 1                            |
| Fleet Management Facility Supv                | 1                  | 1                            | 1                            |
| Elevator Contract Coordinator                 | -                  | 1                            | 2                            |
| Special Projects Administrator 1              | -                  | 1                            | -                            |
| Administrative Officer 3                      | 1                  | 1                            | 1                            |
| Administrative Officer 2                      | 3                  | 4                            | 5                            |
| Facilities Maintenance Contract Coordinator   | 1                  | 1                            | 1                            |
| Facilities Maintenance Contract Specialist    | 2                  | 2                            | 5                            |
| Airport Elevator Contract Specialist          | 6                  | 6                            | 6                            |
| Interior Design Specialist                    | 3                  | 4                            | 4                            |
| Engineer 4                                    | 2                  | 3                            | 5                            |
| Engineer 3                                    | 3                  | 3                            | 8                            |
| Architect 3                                   | 1                  | 1                            | 1                            |
| Architect 2                                   | 2                  | 3                            | 3                            |
| Architect 1                                   | -                  | 1                            | 2                            |
| Airport Architectural Drafter 2               | 4                  | 6                            | 5                            |
| Construction Manager 3                        | 3                  | 3                            | 3                            |
| Construction Manager 2                        | 6                  | 11                           | 15                           |
| Construction & Renovation Supervisor          | -                  | 1                            | 1                            |
| Construction & Renovation Supervisor 2        | 1                  | 3                            | 3                            |
| Senior Technical Services Planner/Scheduler   | -                  | 1                            | 1                            |
| Technical Services Planner/Scheduler          | 6                  | 7                            | 7                            |
| Building Maintenance Supervisor               | -                  | 1                            | 1                            |
| Aviation Maintenance Services Superintendent  | 1                  | 1                            | 1                            |
| Construction Field Representative             | 1                  | 2                            | 1                            |
| Clerk 4                                       | 1                  | 1                            | 1                            |
| Airport Facilities Superintendent             | 14                 | 15                           | 15                           |
| Airport BMS Operator                          | 5                  | 7                            | 9                            |
| Airport Waste Plant Operator                  | 4                  | 4                            | 4                            |
| Airport Lighting Technician                   | 5                  | 5                            | 5                            |
| Airport Automated People Mover Technician     | 4                  | 4                            | 4                            |

## Personnel Summary by Group & Division (cont)

| Occupational Title                             | FY 2024<br>Actuals | FY 2025<br>Adopted<br>Budget | FY 2026<br>Adopted<br>Budget |
|------------------------------------------------|--------------------|------------------------------|------------------------------|
| <b>Facilities Management Group (cont)</b>      |                    |                              |                              |
| <b>Facilities Maintenance Division (cont)</b>  |                    |                              |                              |
| Administrative Officer 3                       | 1                  | 1                            | 1                            |
| Administrative Officer 2                       | 3                  | 4                            | 5                            |
| Facilities Maintenance Contract Coordinator    | 1                  | 1                            | 1                            |
| Facilities Maintenance Contract Specialist     | 2                  | 2                            | 5                            |
| Airport Elevator Contract Specialist           | 6                  | 6                            | 6                            |
| Interior Design Specialist                     | 3                  | 4                            | 4                            |
| Engineer 4                                     | 2                  | 3                            | 5                            |
| Engineer 3                                     | 3                  | 3                            | 8                            |
| Architect 3                                    | 1                  | 1                            | 1                            |
| Architect 2                                    | 2                  | 3                            | 3                            |
| Architect 1                                    | -                  | 1                            | 2                            |
| Airport Architectural Drafter 2                | 4                  | 6                            | 5                            |
| Construction Manager 3                         | 3                  | 3                            | 3                            |
| Construction Manager 2                         | 6                  | 11                           | 15                           |
| Construction & Renovation Supervisor           | -                  | 1                            | 1                            |
| Construction & Renovation Supervisor 2         | 1                  | 3                            | 3                            |
| Senior Technical Services Planner/Scheduler    | -                  | 1                            | 1                            |
| Technical Services Planner/Scheduler           | 6                  | 7                            | 7                            |
| Building Maintenance Supervisor                | -                  | 1                            | 1                            |
| Aviation Maintenance Services Superintendent   | 1                  | 1                            | 1                            |
| Construction Field Representative              | 1                  | 2                            | 1                            |
| Clerk 4                                        | 1                  | 1                            | 1                            |
| Airport Facilities Superintendent              | 14                 | 15                           | 15                           |
| Airport BMS Operator                           | 5                  | 7                            | 9                            |
| Airport Waste Plant Operator                   | 4                  | 4                            | 4                            |
| Airport Lighting Technician                    | 5                  | 5                            | 5                            |
| Airport Automated People Mover Technician      | 4                  | 4                            | 4                            |
| Airport Electronic Electrical Equipment Tech 2 | 1                  | 1                            | 1                            |
| Airport Electronic Electrical Equipment Tech 1 | 16                 | 16                           | 20                           |
| Airport Fire Suppression Systems Technician    | 15                 | 16                           | 16                           |
| Airport Waste Plant Electrician                | 8                  | 11                           | 11                           |
| Airport Maintenance Mechanic                   | 69                 | 83                           | 86                           |
| Airport Maintenance Repairer                   | 3                  | 3                            | 3                            |
| Airport Heavy Truck Tire Repairer              | -                  | 1                            | 1                            |
| Airport Light Equipment Technician             | 2                  | 4                            | 6                            |
| Airport Motorcycle Mechanic                    | 1                  | 1                            | 1                            |
| Airport Hydraulics Mechanic                    | 12                 | 12                           | 14                           |
| Airport Plant Mechanic                         | 11                 | 12                           | 12                           |
| Airport Automotive Equipment Operator 3        | 7                  | 7                            | 8                            |
| Airport Automotive Equipment Operator 2        | 16                 | 22                           | 22                           |
| Airport Automotive Equipment Operator 1        | 7                  | 11                           | 8                            |
| Airport Automotive Support Specialist          | 1                  | 2                            | 2                            |
| Airport Carpenter/Roofer                       | 2                  | 2                            | 2                            |
| Airport Carpenter                              | 9                  | 13                           | 13                           |

## Personnel Summary by Group & Division (cont)

| Occupational Title                              | FY 2024<br>Actuals | FY 2025<br>Adopted<br>Budget | FY 2026<br>Adopted<br>Budget |
|-------------------------------------------------|--------------------|------------------------------|------------------------------|
| <b>Facilities Management Group (cont)</b>       |                    |                              |                              |
| <b>Facilities Maintenance Division (cont)</b>   |                    |                              |                              |
| Airport Electrician                             | 13                 | 13                           | 13                           |
| Airport Locksmith                               | 3                  | 5                            | 5                            |
| Airport Painter                                 | 24                 | 24                           | 26                           |
| Airport Machinist                               | 1                  | 1                            | 1                            |
| Airport Plumber                                 | 16                 | 23                           | 24                           |
| Airport Mason                                   | 4                  | 8                            | 8                            |
| Airport Refrigeration/Air Conditioning Mechanic | 20                 | 22                           | 24                           |
| Airport Sign Painter                            | 4                  | 4                            | 4                            |
| Airport Welder                                  | 2                  | 2                            | 3                            |
| Airport Sprayer                                 | 2                  | 3                            | 3                            |
| Airport Heavy Equipment Technician              | 8                  | 9                            | 9                            |
| <b>Total Facilities Maintenance Division</b>    | <b>395</b>         | <b>478</b>                   | <b>514</b>                   |
| <b>Total Facilities Management Group</b>        | <b>405</b>         | <b>490</b>                   | <b>526</b>                   |
| <b>Administration Group</b>                     |                    |                              |                              |
| <b>Administration Division</b>                  |                    |                              |                              |
| Assistant Aviation Director Administration      | 1                  | 1                            | 1                            |
| Special Projects Administrator 2                | 1                  | 1                            | 1                            |
| Airport Executive Secretary                     | 1                  | 1                            | 1                            |
| Administrative Trainee                          | 1                  | 1                            | 1                            |
| <b>Total Administration Division</b>            | <b>4</b>           | <b>4</b>                     | <b>4</b>                     |
| <b>Human Resources Division</b>                 |                    |                              |                              |
| Division Director 3, Aviation                   | 1                  | 1                            | 1                            |
| Senior Human Resources Manager                  | 1                  | 1                            | 1                            |
| Human Resources Manager                         | 5                  | 5                            | 5                            |
| Training Specialist 2                           | 1                  | 2                            | 2                            |
| Training Specialist 1                           | -                  | -                            | 1                            |
| Chief, Aviation Risk Mngmt & Support Svcs       | -                  | 1                            | 2                            |
| Records Center Supervisor                       | -                  | 1                            | 1                            |
| Airport Records Center Clerk 2                  | 2                  | 2                            | 2                            |
| HRIS Specialist                                 | 1                  | 1                            | 1                            |
| Risk Management Specialist                      | 2                  | 2                            | 2                            |
| Safety Officer                                  | 1                  | 2                            | 2                            |
| Airport Sr. Personnel Specialist                | 8                  | 8                            | 9                            |
| Airport Training Technician                     | -                  | 1                            | -                            |
| Aviation Safety Supervisor                      | 1                  | 1                            | 1                            |
| Clerk 3                                         | 1                  | 1                            | 1                            |
| Airport Account Clerk                           | -                  | -                            | 1                            |
| Departmental Personnel Record Officer           | 1                  | 1                            | 1                            |
| Airport Risk Management Insurance Rep           | 1                  | 1                            | 2                            |
| Airport Administrative Secretary                | -                  | 1                            | 1                            |
| Airport Secretary                               | 1                  | 1                            | 1                            |
| Airport Driver Messenger                        | 1                  | 1                            | 1                            |
| <b>Total Human Resources Division</b>           | <b>28</b>          | <b>34</b>                    | <b>38</b>                    |

## Personnel Summary by Group & Division (cont)

| Occupational Title                                        | FY 2024<br>Actuals | FY 2025<br>Adopted<br>Budget | FY 2026<br>Adopted<br>Budget |
|-----------------------------------------------------------|--------------------|------------------------------|------------------------------|
| <b>Administration Group (cont)</b>                        |                    |                              |                              |
| <b>Information Systems Division</b>                       |                    |                              |                              |
| Division Director 3, Aviation                             | 1                  | 1                            | 1                            |
| Chief Aviation Telecommunications                         | 1                  | 1                            | 1                            |
| Section Chief, Aviation                                   | -                  | 1                            | 1                            |
| Telecommunications Supervisor                             | -                  | -                            | 1                            |
| Computer Services Senior Manager                          | 1                  | 1                            | -                            |
| Aviation IT Telecomm Manager                              | 1                  | 1                            | 1                            |
| Computer Services Manager                                 | 3                  | 3                            | 3                            |
| Aviation Telecommunications System Supv                   | 1                  | 1                            | 1                            |
| Aviation IT Sr Systems Admin                              | 10                 | 13                           | 14                           |
| Aviation IT Systems Admin                                 | 2                  | 2                            | 2                            |
| Computer Operations Supervisor                            | -                  | 1                            | 1                            |
| Airport IT Sr. Prod Admin                                 | 5                  | 5                            | 5                            |
| Aviation IT Sr. Software Developer                        | 6                  | 6                            | 6                            |
| Aviation IT Software Developer                            | 8                  | 8                            | 9                            |
| Airport Sr Telecommunications Technician                  | 3                  | 3                            | 3                            |
| Airport Building Systems Specialist                       | 2                  | 2                            | 2                            |
| Airport Building Systems Manager                          | 1                  | 1                            | 1                            |
| Airport Telecommunications Technician                     | 11                 | 11                           | 11                           |
| Airport Computer Operator                                 | 3                  | 3                            | 3                            |
| Aviation Systems Coordinator                              | 1                  | 1                            | 1                            |
| Airport Electronic Electrical Equipment Supv              | 1                  | 1                            | 2                            |
| Airport IT Sr. Service Tech                               | 5                  | 6                            | 6                            |
| Airport IT Sr. Service Rep                                | 3                  | 3                            | 3                            |
| Administrative Officer 3                                  | 1                  | 1                            | 1                            |
| Airport Electronic Electrical Equipment 2                 | 1                  | 3                            | 2                            |
| Airport Electronic Electrical Equipment 1                 | 12                 | 12                           | 16                           |
| Airport Administrative Secretary                          | 1                  | 1                            | 1                            |
| Airport Secretary                                         | 1                  | 1                            | 1                            |
| <b>Total Information Systems Division</b>                 | <b>85</b>          | <b>93</b>                    | <b>99</b>                    |
| <b>Minority Affairs Division</b>                          |                    |                              |                              |
| Aviation Small Business Strategic Advisor                 | 1                  | 1                            | 1                            |
| Administrative Officer 3                                  | 1                  | 1                            | 1                            |
| Clerk 4                                                   | 1                  | 1                            | 1                            |
| <b>Total Minority Affairs Division</b>                    | <b>3</b>           | <b>3</b>                     | <b>3</b>                     |
| <b>Procurement and Material Management Division</b>       |                    |                              |                              |
| Division Director 3, Aviation                             | 1                  | 1                            | 1                            |
| Senior Procurement Contracts Officer                      | 4                  | 6                            | 9                            |
| Special Projects Administrator 1                          | 1                  | 1                            | 1                            |
| Administrative Officer 3                                  | 1                  | 1                            | 1                            |
| Aviation Contracts & Materials Mgr                        | 1                  | 1                            | 1                            |
| Aviation Contracts Analyst                                | 2                  | 2                            | 2                            |
| Aviation Contracts Officer                                | -                  | -                            | 3                            |
| Procure & Policies Trng Coordinator                       | -                  | 1                            | 1                            |
| Airport Accountant 1                                      | 1                  | 1                            | 1                            |
| Aviation Warehouse & Purchasing Supv                      | 1                  | 1                            | 1                            |
| Airport Purchasing Specialist                             | 6                  | 8                            | 8                            |
| Airport Inventory Control Specialist                      | 10                 | 13                           | 10                           |
| Clerk 4                                                   | 1                  | 1                            | 1                            |
| Airport Administrative Secretary                          | 1                  | 1                            | 1                            |
| <b>Total Procurement and Material Management Division</b> | <b>30</b>          | <b>38</b>                    | <b>41</b>                    |
| <b>Total Administration Group</b>                         | <b>150</b>         | <b>172</b>                   | <b>185</b>                   |

## Personnel Summary by Group & Division (cont)

| Occupational Title                                                            | FY 2024<br>Actuals | FY 2025<br>Adopted<br>Budget | FY 2026<br>Adopted<br>Budget |
|-------------------------------------------------------------------------------|--------------------|------------------------------|------------------------------|
| <b>Business Retention and Development Group</b>                               |                    |                              |                              |
| <b>Business Retention and Development Division</b>                            |                    |                              |                              |
| Assistant Aviation Director Airport Business Retention & Development          | -                  | 2                            | 2                            |
| Special Projects Administrator 1                                              | 1                  | 1                            | 1                            |
| Aviation Real Estate Manager                                                  | 1                  | 1                            | 1                            |
| Airport Executive Secretary                                                   | 1                  | 1                            | 1                            |
| <b>Total Business Retention and Development Division</b>                      | <b>3</b>           | <b>5</b>                     | <b>5</b>                     |
| <b>Real Estate Management and Development Division</b>                        |                    |                              |                              |
| Division Director 3 Aviation                                                  | 1                  | 1                            | 1                            |
| General Aviation Business Dev Coordinator                                     | 1                  | 1                            | 1                            |
| Section Chief, Aviation                                                       | 3                  | 3                            | 4                            |
| Aviation Business Systems Specialist                                          | -                  | -                            | 1                            |
| Development Coordinator                                                       | -                  | -                            | 1                            |
| Special Projects Administrator 1                                              | 1                  | 1                            | 1                            |
| Senior Aviation Property Manager                                              | 10                 | 12                           | 12                           |
| Administrative Officer 3                                                      | 1                  | 1                            | 1                            |
| Aviation Property Manager                                                     | 5                  | 6                            | 10                           |
| Clerk 4                                                                       | 2                  | 2                            | 3                            |
| Administrative Secretary                                                      | 1                  | 1                            | -                            |
| Airport Secretary                                                             | -                  | 1                            | 1                            |
| <b>Total Real Estate Management and Development Division</b>                  | <b>25</b>          | <b>29</b>                    | <b>36</b>                    |
| <b>Airport Concession Business Development Division</b>                       |                    |                              |                              |
| Division Director 3 Aviation                                                  | 1                  | 1                            | 1                            |
| Chief Aviation, Concessions Business Development                              | 1                  | 1                            | 1                            |
| Section Chief Aviation                                                        | 2                  | 2                            | 2                            |
| Senior Aviation Property Manager                                              | 4                  | 4                            | 4                            |
| Aviation Property Manager                                                     | -                  | 3                            | 4                            |
| Aviation Business System Specialist                                           | 1                  | 1                            | -                            |
| Airport Business Permits Specialist                                           | 1                  | 1                            | 2                            |
| Administrative Officer 3                                                      | 1                  | 1                            | 2                            |
| Administrative Officer 1                                                      | 2                  | 2                            | 2                            |
| Clerk 4                                                                       | 1                  | 1                            | 2                            |
| Clerk 3                                                                       | 1                  | 1                            | 1                            |
| Construction Field Rep                                                        | -                  | 1                            | 1                            |
| <b>Total Airport Concession Business Development Division</b>                 | <b>15</b>          | <b>19</b>                    | <b>22</b>                    |
| <b>Communication, Hospitality, and Transportation Services Division</b>       |                    |                              |                              |
| Chief Aviation Business & Revenue Development                                 | 1                  | 1                            | 1                            |
| Administrative Officer 1                                                      | -                  | 1                            | 1                            |
| Special Projects Administrator 2                                              | 3                  | 4                            | 4                            |
| Special Projects Administrator 1                                              | 1                  | 1                            | 1                            |
| Manager Aviation Rental Car Facility                                          | 1                  | 1                            | 1                            |
| Clerk 4                                                                       | -                  | 1                            | -                            |
| <b>Total Communication, Hospitality, and Transportation Services Division</b> | <b>6</b>           | <b>9</b>                     | <b>8</b>                     |
| <b>Total Business Retention and Development Group</b>                         | <b>49</b>          | <b>62</b>                    | <b>71</b>                    |
| <b>Facilities Development Group</b>                                           |                    |                              |                              |
| <b>Facilities Development Division</b>                                        |                    |                              |                              |
| Assistant Aviation Director, Facilities Development                           | 1                  | 1                            | 1                            |
| Special Projects Administrator 1                                              | 1                  | 1                            | 1                            |
| Executive Secretary                                                           | 1                  | 1                            | 1                            |
| <b>Total Facilities Development Division</b>                                  | <b>3</b>           | <b>3</b>                     | <b>3</b>                     |

## Personnel Summary by Group & Division (cont)

| Occupational Title                                            | FY 2024<br>Actuals | FY 2025<br>Adopted<br>Budget | FY 2026<br>Adopted<br>Budget |
|---------------------------------------------------------------|--------------------|------------------------------|------------------------------|
| <b>Facilities Division</b>                                    |                    |                              |                              |
| Chief, Aviation Construction                                  | 1                  | 1                            | 1                            |
| Chief, Aviation Design                                        | 1                  | 1                            | 1                            |
| Engineer 4                                                    | 1                  | 1                            | 1                            |
| Engineer 3                                                    | -                  | -                            | 1                            |
| Architect 3                                                   | 1                  | 1                            | 1                            |
| Construction Manager 3                                        | 11                 | 11                           | 11                           |
| Construction Manager 2                                        | 11                 | 14                           | 11                           |
| Construction Manager 1                                        | 1                  | 1                            | 1                            |
| AP Imaging & Scanning Clerk                                   | 1                  | 1                            | 1                            |
| Clerk 3                                                       | 1                  | 1                            | 1                            |
| Clerk 4                                                       | 1                  | 1                            | 1                            |
| Airport Secretary                                             | 1                  | 1                            | 1                            |
| <b>Total Facilities Division</b>                              | <b>31</b>          | <b>34</b>                    | <b>32</b>                    |
| <b>Aviation Planning, Land-Use, and Grants Division</b>       |                    |                              |                              |
| Division Director 3, Aviation                                 | 1                  | 1                            | 1                            |
| Aviation Grants Manager                                       | 1                  | 1                            | 1                            |
| Chief Aviation, Planning                                      | 1                  | 1                            | 1                            |
| Grants Specialist                                             | 1                  | 2                            | 2                            |
| Airport Engineer                                              | 1                  | 1                            | 1                            |
| Architect 2                                                   | 1                  | 1                            | 1                            |
| Aviation Planner                                              | 2                  | 2                            | 2                            |
| Administrative Officer 1                                      | 1                  | 1                            | 1                            |
| Administrative Secretary                                      | 1                  | 1                            | 1                            |
| Aviation Projects Dev Coord                                   | -                  | -                            | 1                            |
| <b>Total Aviation Planning, Land-Use, and Grants Division</b> | <b>10</b>          | <b>11</b>                    | <b>12</b>                    |
| <b>Civil Environmental Engineering Division</b>               |                    |                              |                              |
| Division Director 3, Aviation                                 | 1                  | 1                            | 1                            |
| Chief Aviation Civil Engineering                              | 1                  | 1                            | 1                            |
| Chief Aviation Environmental Engineering Systems              | 1                  | 1                            | 1                            |
| Aviation Fueling Systems Supervisor                           | 1                  | 1                            | 1                            |
| Engineer 4                                                    | 1                  | 2                            | 2                            |
| Engineer 3                                                    | 4                  | 4                            | 6                            |
| Construction Manager 3                                        | 1                  | 1                            | 1                            |
| Aviation Projects Development Coordinator                     | -                  | 1                            | -                            |
| Special Projects Administrator 2                              | 1                  | 1                            | 1                            |
| Administrative Officer 3                                      | 1                  | 1                            | 1                            |
| Airport Environmental Inspector                               | 1                  | 1                            | 1                            |
| Administrative Secretary                                      | 1                  | 1                            | 1                            |
| <b>Total Civil Environmental Engineering Division</b>         | <b>14</b>          | <b>16</b>                    | <b>17</b>                    |
| <b>Program Controls Division</b>                              |                    |                              |                              |
| Division Director 2, Aviation                                 | 1                  | 1                            | 1                            |
| Section Chief, Aviation                                       | 1                  | 1                            | 1                            |
| Aviation Senior Cost Manager                                  | 2                  | 2                            | 2                            |
| Aviation Cost Analyst                                         | 3                  | 4                            | 3                            |
| PGTS Coordinator                                              | 4                  | 4                            | 5                            |
| AP Project Scheduler                                          | -                  | -                            | 2                            |
| <b>Total Program Controls Division</b>                        | <b>11</b>          | <b>12</b>                    | <b>14</b>                    |
| <b>Total Facilities Development Group</b>                     | <b>69</b>          | <b>76</b>                    | <b>78</b>                    |
| <b>Total Positions by Group &amp; Division</b>                | <b>1377</b>        | <b>1687</b>                  | <b>1762</b>                  |

## Personnel Changes by Group

| Executive Group                                                                     | Purpose                                                                                               |
|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|
| <b>Executive Division</b>                                                           |                                                                                                       |
| New Position - Strategy Officer                                                     | To assist future growth and development                                                               |
| New Position - Special Project Administrator 2                                      | To assist with the new office of Strategic Marketing, Communication, Customer Experience              |
| Transfer in - Media & Public Relations Officer                                      | Position transferred due to reorganization of staff                                                   |
| Transfer out - Assistant Director                                                   | Position transferred due to reorganization of staff                                                   |
| <b>Digital Strategy &amp; Innovation Group</b>                                      | <b>Purpose</b>                                                                                        |
| <b>Innovation Division</b>                                                          |                                                                                                       |
| New Position - BIM GIS Manager                                                      | To support BIM/GIS Integration for MIA                                                                |
| Transfer in - Airport Executive Secretary                                           | Position transferred due to reorganization of staff                                                   |
| <b>Policy Advisement Group</b>                                                      | <b>Purpose</b>                                                                                        |
| <b>Governmental Affairs Division</b>                                                |                                                                                                       |
| New Position - Agenda Management Administrator                                      | To assist with increase in agenda related activities and more complex monthly reporting to BCC        |
| <b>Policy &amp; External Affairs Group</b>                                          | <b>Purpose</b>                                                                                        |
| <b>Customer Initiatives Division</b>                                                |                                                                                                       |
| Clerk 4                                                                             | To assist Division Director with administrative duties due to higher demand for events                |
| <b>Protocol &amp; International Affairs Division</b>                                |                                                                                                       |
| New Position - Airport Protocol Officer                                             | To assist with the high demand of protocol services                                                   |
| Transfer in - Airport Auto Equip Operator and Reclassed to Airport Protocol Officer | Position transferred due to reorganization of staff                                                   |
| <b>Strategic Marketing &amp; Communications Group</b>                               | <b>Purpose</b>                                                                                        |
| <b>Digital Marketing Division</b>                                                   |                                                                                                       |
| New Position - Division Director 2                                                  | To establish a Division Director for Digital Marketing                                                |
| New Position - Airport Videographer/Editor                                          | To assist with the increase in demand for professional videos                                         |
| <b>Communications Division</b>                                                      |                                                                                                       |
| New Position - Special Project Administrator 2                                      | To replenish a position that was used to reclass the Aviation Marketing & Customer Experience Advisor |
| Transfer out - Media & Public Relations Officer                                     | Position transferred due to reorganization of staff                                                   |
| <b>Marketing &amp; Creative Services Division</b>                                   |                                                                                                       |
| New Position - Division Director 2                                                  | To establish a Division Director for Marketing & Creative Services                                    |
| New Position - Senior Web Designer                                                  | To assist with web design responsibilities                                                            |
| <b>Finance &amp; Strategy Group</b>                                                 | <b>Purpose</b>                                                                                        |
| <b>Finance &amp; Strategy Division</b>                                              |                                                                                                       |
| Transfer out - Section Chief Aviation                                               | Position transferred due to reorganization of staff                                                   |
| <b>Accounting Division</b>                                                          |                                                                                                       |
| Transfer out - Airport Account Clerk                                                | Position transferred due to reorganization of staff                                                   |
| Transfer out - Airport Capital Inventory                                            | Position transferred due to reorganization of staff                                                   |

## Personnel Changes by Group (cont)

| Operations Group                                                | Purpose                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-----------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Operations Division</b>                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| New Position - Division Director 3                              | To establish a Division Director for Operations Division                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Transfer out - Airport Executive Secretary                      | Position transferred due to reorganization of staff                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| <b>GAA Operations Division</b>                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| New Position - two Airport Operation Agent                      | To ensure adequate coverage related to union duties, annual and sick leave                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>Public Safety &amp; Security Group</b>                       | <b>Purpose</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| <b>Security &amp; Safety Division</b>                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| New position - two Airport Operations Specialist                | To fulfill with the new TSA mandates                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| <b>Facilities Management Group</b>                              | <b>Purpose</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| <b>Facilities Management Division</b>                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Transfer out - Section Chief, Aviation                          | Position transferred due to reorganization of staff                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| <b>Maintenance Division</b>                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| New Position - Energy Management Specialist                     | To oversee and manage Building Automation System and functions such as HVAC and Fire Suppression systems, monitor the operations of the A/C system and reports noted malfunctions, and provide analytical monitoring information to maintenance crews out in the field at MIA and GA airports                                                                                                                                                                                                                                                   |
| New Position - Aviation Section Chief                           | To oversee the structural maintenance program                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| New Position - Aviation Section Chief                           | To oversee the planning section which will coordinate projects, and create and validate engineering and construction projects requested by divisions                                                                                                                                                                                                                                                                                                                                                                                            |
| New Position - five Engineer 3                                  | To assist coordinating projects, and create and validate engineering and construction projects                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| New Position - two Engineer 4                                   | To manage terminal-wide restroom renovation, building recertification program, and structural maintenance program                                                                                                                                                                                                                                                                                                                                                                                                                               |
| New Position - two Airport Light Mechanic                       | To fulfill the requirement of the union contract for the Mobile Shop                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| New Position - two Airport Hydraulics Mechanic                  | To perform daily assessments such as check, access, and repair water cabinets, 400Hz service cabinets, and reset PCA cabinets and boom air hose management units to prevent equipment downtime                                                                                                                                                                                                                                                                                                                                                  |
| New Position - three Airport Maintenance Mechanic               | To keep up with requests, workload, which will allow for projects to be completed in a timely manner and reduce impact to overtime                                                                                                                                                                                                                                                                                                                                                                                                              |
| New Position - three Construction Manager 2                     | To authorize and monitor the work of contractors engaged in the maintenance, repair, and upgrade of MDAD facilities, manage multiple work-order and site-specific projects under the MCC7040/7360 Work Order Base Program, General Building Renovation (GBR), Emergency and Capital Projects, including but not limited to the following trades: general contractor, building contractor, electrical, mechanical, HVAC, plumbing, lighting systems, painting and waterproofing, roofing, glass and glazing, bathroom partitions, terrazzo, etc. |
| New Position - Refrigeration A/C Mechanic Supervisor            | To provide supervision for a second shift                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| New Position - Refrigeration A/C Mechanic                       | To provide properly staff a 24/7/365 operation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| New Position - Plumber Supervisor                               | To provide supervision to properly staff a 24/7/365 operation to cover shifts, cargo areas, and GA airports                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| New Position - two Airport Plumber                              | To provide properly staff a 24/7/365 operation to cover shifts, cargo areas, and GA airports                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| New Position - three Facilities Maintenance Contract Specialist | To oversee the inspections, monitor janitorial performance, checking, and submitting quality control reports, and assisting with janitorial response during emergency                                                                                                                                                                                                                                                                                                                                                                           |
| New Position - Airport Facilities Superintendent                | To oversee morning operations within Terminal Maintenance, responsible for managing various essential service contracts such as maintenance of doors throughout the terminal area and pest management services, and to ensure operational continuity and compliance                                                                                                                                                                                                                                                                             |
| New Position - two EEE Tech 1                                   | To perform daily assessments such as check, access, and repair water cabinets, 400Hz service cabinets, and reset PCA cabinets and boom air hose management units to prevent equipment downtime                                                                                                                                                                                                                                                                                                                                                  |
| New Position - two Airport Painter                              | To keep up with requests, workload, which will allow for projects to be completed in a timely manner and reduce impact to overtime                                                                                                                                                                                                                                                                                                                                                                                                              |
| New Position - Airport Welder                                   | To keep up with the workload to assist all divisions within the airport                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |

## Personnel Changes by Group (cont)

| Facilities Management Group (cont)                                       | Purpose                                                                                                                                                                                                                                                    |
|--------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Maintenance Division (cont)</b>                                       |                                                                                                                                                                                                                                                            |
| New Position - two Building Management System Operator                   | To create work orders and communicate with the various shop to transmit critical information to identify and address various repairs throughout MDAD; follow up on status of Work Orders and track Damage Recovery Costs working alongside Risk Management |
| Transfer out - Airport Auto Equipment Operator                           | Position transferred due to reorganization of staff                                                                                                                                                                                                        |
| Transfer in - Section Chief, Aviation                                    | Position transferred due to reorganization of staff                                                                                                                                                                                                        |
| <b>Administration Group</b>                                              | <b>Purpose</b>                                                                                                                                                                                                                                             |
| <b>Human Resources Division</b>                                          |                                                                                                                                                                                                                                                            |
| New Position - Airport Senior Personnel Specialist                       | To support recruitment                                                                                                                                                                                                                                     |
| New Position - Risk Management Insurance Representative                  | To review and monitor compliance of insurance certifications                                                                                                                                                                                               |
| New Position - SMS Manager Chief Risk Management                         | To monitor risk assessments at the airport to comply with FAA regulations                                                                                                                                                                                  |
| Transfer in - Airport Account Clerk                                      | Position transferred due to reorganization of staff                                                                                                                                                                                                        |
| <b>Information Systems Division</b>                                      |                                                                                                                                                                                                                                                            |
| New Position - Telecommunication Supervisor                              | To manage the increase of technicians and expansion of existing systems                                                                                                                                                                                    |
| New Position - four Airport Electric Equipment Tech 1                    | To assist with the increase in camera related projects and upgrade to new read module "Aperta"                                                                                                                                                             |
| New Position - Aviation IT Sr. Systems Admin                             | To administer Microsoft Azure, Microsoft 365, Microsoft SQL, Microsoft Purview                                                                                                                                                                             |
| <b>Procurement &amp; Materials Management Division</b>                   |                                                                                                                                                                                                                                                            |
| New position - three Sr. Procurement Contracts Officer                   | To assist the increase with the new projects for FY 2026 under the CIP and Business Retention Division                                                                                                                                                     |
| <b>Business Retention &amp; Development Group</b>                        | <b>Purpose</b>                                                                                                                                                                                                                                             |
| <b>Business Retention &amp; Development Division</b>                     |                                                                                                                                                                                                                                                            |
| Transfer in - Assistant Director Aviation                                | Position transferred due to reorganization of staff                                                                                                                                                                                                        |
| <b>Real Estate Management &amp; Development Division</b>                 |                                                                                                                                                                                                                                                            |
| New Position - Section Chief, Aviation                                   | To manage divisional finances, manage staff, provide support to internal/external stakeholders                                                                                                                                                             |
| New Position - two Aviation Property Manager                             | To assist with the increase in tenants and space managed at the terminal                                                                                                                                                                                   |
| New Position - two Senior Aviation Property Manager                      | To assist with the increase in tenants and space managed at the terminal                                                                                                                                                                                   |
| New Position - Aviation Business System Specialist                       | To support SAPM by overseeing Propworks and resolving data exceptions in the system                                                                                                                                                                        |
| New Position - Development Coordinator                                   | To manage documentation for compliance with GAA and TAC projects                                                                                                                                                                                           |
| <b>Airport Concession Business Development Division</b>                  |                                                                                                                                                                                                                                                            |
| New Position - Aviation Property Manager                                 | To assist with the increase in tenants and space managed at the terminal                                                                                                                                                                                   |
| New Position - Administrative Officer 3                                  | To assist the new Assistant Director overseeing concessions                                                                                                                                                                                                |
| <b>Facilities Development Group</b>                                      | <b>Purpose</b>                                                                                                                                                                                                                                             |
| <b>Aviation Planning, Land-Use &amp; Grants Division</b>                 |                                                                                                                                                                                                                                                            |
| Transfer Airport Capital Inventory and reclassified to Grants Specialist | Position transferred due to reorganization of staff                                                                                                                                                                                                        |
| <b>Program Controls Division</b>                                         |                                                                                                                                                                                                                                                            |
| New Position - AP Project Scheduler                                      | To manage projected growth and demand from CIP                                                                                                                                                                                                             |
| New Position - PGTS Coordinator from Finance & Strategy Group            | To manage projected growth and demand from CIP                                                                                                                                                                                                             |

# Executive Group

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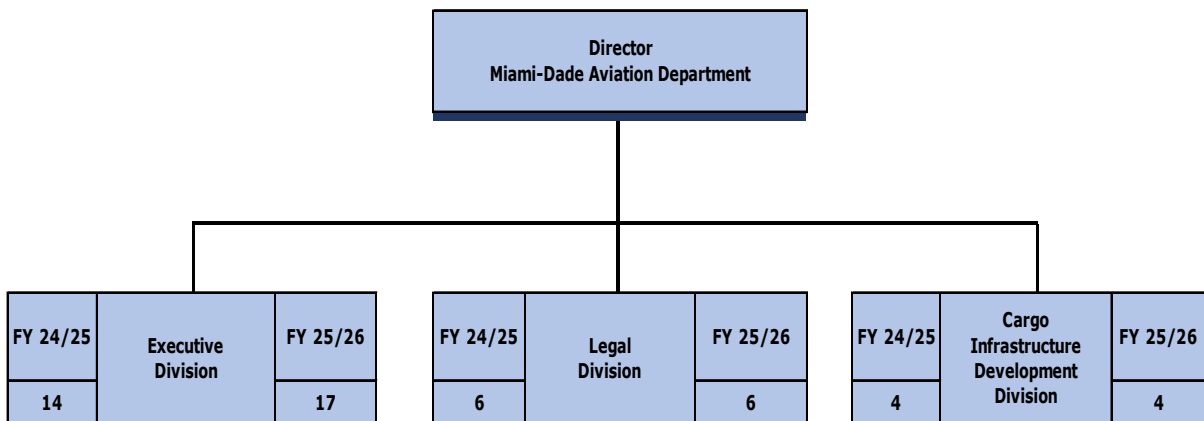
## Overview

The Executive Group provides leadership and direction to the department staff in accomplishing the stated goals and objectives.

The Group consists of the following:

- ➔ Executive Division
- ➔ Legal Division
- ➔ Cargo Infrastructure Division

## Organizational Structure



|          |                 |          |
|----------|-----------------|----------|
| FY 24/25 |                 | FY 25/26 |
| 24       | Total Positions | 27       |

# Executive Division

## Mission Statement

The mission of the Executive Division is to provide the Department staff with leadership and direction to ensure the successful achievement of stated County-wide and Departmental goals and objectives.

## Responsibilities

- Establishes departmental policy
- Directing overall management
- Providing long-term vision and logistics
- Implementing legislative policy and directives from the County Mayor's Office
- Providing day-to-day management through the Deputy Director, Chief of Staff and Senior Policy Advisor

## Personnel Summary

| <b>OCC</b>  |                                                        | <b>Actual</b>  | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>    |
|-------------|--------------------------------------------------------|----------------|---------------------------|---------------------------|---------------------|
| <b>Code</b> | <b>Occupational Title</b>                              | <b>FY 2024</b> | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY26 vs FY25</b> |
| 5197        | Director Miami-Dade Aviation Department                | 1              | 1                         | 1                         | -                   |
| 5196        | Deputy Director Miami-Dade Aviation Department         | 1              | 1                         | 1                         | -                   |
| 5195        | Deputy Director Avia Business Dev & Admin              | 1              | 1                         | 1                         | -                   |
| 5150        | Chief Av Bus Development Strat                         | -              | 1                         | 1                         | -                   |
| 5183        | Chief of Staff & Senior Policy Advisor                 | 1              | 1                         | 1                         | -                   |
| 5182        | Assistant Director, Senior Contracts Strategic Advisor | -              | 1                         | -                         | (1)                 |
| 5148        | Division Director 3, Aviation                          | 1              | 1                         | 1                         | -                   |
| 5299        | Aviation Operations Strategic Manager                  | 1              | 1                         | 1                         | -                   |
| 5054        | Aviation Strategic Marketing & Cust Experience Advisor | -              | -                         | 1                         | 1                   |
| 5131        | Customer Experience Manager                            | -              | -                         | 1                         | 1                   |
| 2581        | Economic Development Advisor                           | 1              | 1                         | 1                         | -                   |
| 1496        | Sr. Executive Assistant to Director                    | 1              | 1                         | 1                         | -                   |
| 1481        | Strategy Officer                                       | -              | -                         | 1                         | 1                   |
| 5312        | Executive Secretary                                    | 3              | 3                         | 3                         | -                   |
| 0832        | Special Projects Administrator 2                       | -              | -                         | 1                         | 1                   |
| 0272        | Departmental Administrative Coordinator                | 1              | 1                         | 1                         | -                   |
|             | <b>Total</b>                                           | <b>12</b>      | <b>14</b>                 | <b>17</b>                 | <b>3</b>            |

## Expense Summary

|                             | <b>Actual</b>      | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>          |              |
|-----------------------------|--------------------|---------------------------|---------------------------|---------------------------|--------------|
|                             | <b>FY 2024</b>     | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY 2026 vs FY 2025</b> |              |
|                             |                    |                           |                           | <b>\$</b>                 | <b>%</b>     |
| <b>Salary/Fringes</b>       |                    |                           |                           |                           |              |
| Regular                     | <b>\$2,323,792</b> | <b>\$2,559,370</b>        | <b>\$3,124,271</b>        | <b>\$564,901</b>          | <b>22.1%</b> |
| Fringes                     | 914,064            | 1,027,114                 | 1,257,957                 | 230,843                   | 22.5%        |
| <b>Total Salary/Fringes</b> | <b>\$3,237,856</b> | <b>\$3,586,484</b>        | <b>\$4,382,228</b>        | <b>\$795,744</b>          | <b>22.2%</b> |
| Outside Contracts           | 271,807            | 117,100                   | 224,800                   | 107,700                   | 92.0%        |
| MOU                         | 601                | 750,000                   | 750,000                   | -                         | 0.0%         |
| Other Operating             | 441,179            | 445,438                   | 530,925                   | 85,487                    | 19.2%        |
| Capital                     | -                  | -                         | -                         | -                         | 0.0%         |
| <b>Total</b>                | <b>\$3,951,443</b> | <b>\$4,899,022</b>        | <b>\$5,887,953</b>        | <b>\$988,931</b>          | <b>20.2%</b> |

# Legal Division

## Mission Statement

The mission of the Miami-Dade County Attorney's Office is to provide legal representation to the Miami-Dade Aviation Department.

## Responsibilities

- ➔ Providing in-house legal counsel and handling legal transactions and litigation involving the County's airport system
- ➔ Liaison with the local, state, and federal government agencies including but not limited to the Miami-Dade State Attorney's Office, US Attorney's Office, US Department of Transportation, Federal Aviation Administration, US Department of Homeland Security and the Transportation Security Administration
- ➔ Providing representation in matters related to the Trust Agreement and financing documents applicable to the airport's bonds and the CIP
- ➔ Reviewing resolutions, ordinances, agreements, permits and solicitation agreements prior to submission to the BCC

## Personnel Summary

| <b>OCC</b>  |                             | <b>Actual</b>  | <b>Adopted</b> | <b>Adopted</b> | <b>Inc/(Dec)</b>    |
|-------------|-----------------------------|----------------|----------------|----------------|---------------------|
| <b>Code</b> | <b>Occupational Title</b>   | <b>FY 2024</b> | <b>Budget</b>  | <b>Budget</b>  | <b>FY26 vs FY25</b> |
|             |                             |                | <b>FY 2025</b> | <b>FY 2026</b> |                     |
| 8556        | Assistant County Attorney 4 | 1              | 1              | 1              | -                   |
| 8554        | Assistant County Attorney 3 | 1              | 1              | 1              | -                   |
| 8552        | Assistant County Attorney 2 | 2              | 2              | 2              | -                   |
| 8524        | Paralegal Specialist 2      | 1              | 1              | 1              | -                   |
| 8520        | Paralegal Specialist        | -              | 1              | 1              | -                   |
|             | <b>Total</b>                | <b>5</b>       | <b>6</b>       | <b>6</b>       | <b>-</b>            |

## Expense Summary

|                             | <b>Actual</b>      | <b>Adopted</b>     | <b>Adopted</b>     | <b>Inc/(Dec)</b>          |             |
|-----------------------------|--------------------|--------------------|--------------------|---------------------------|-------------|
|                             | <b>FY 2024</b>     | <b>Budget</b>      | <b>Budget</b>      | <b>FY 2026 vs FY 2025</b> |             |
|                             |                    | <b>FY 2025</b>     | <b>FY 2026</b>     | <b>\$</b>                 | <b>%</b>    |
| <b>Salary/Fringes</b>       |                    |                    |                    |                           |             |
| Regular                     | <b>\$1,358,501</b> | <b>\$1,557,461</b> | <b>\$1,668,181</b> | <b>\$110,720</b>          | <b>7.1%</b> |
| Fringes                     | 395,056            | 467,190            | 505,180            | 37,990                    | 8.1%        |
| <b>Total Salary/Fringes</b> | <b>\$1,753,558</b> | <b>\$2,024,651</b> | <b>\$2,173,361</b> | <b>\$148,710</b>          | <b>7.3%</b> |
| Outside Contracts           | -                  | 100,000            | 100,000            | -                         | 0.0%        |
| Other Operating             | 65,693             | 80,850             | 80,850             | -                         | 0.0%        |
| Capital                     | -                  | -                  | -                  | -                         | 0.0%        |
| <b>Total</b>                | <b>\$1,819,250</b> | <b>\$2,205,501</b> | <b>\$2,354,211</b> | <b>\$148,710</b>          | <b>6.7%</b> |

# Cargo Infrastructure Development Division

## Mission Statement

The mission of the Cargo Infrastructure Development Division is to provide leadership to expand the cargo capacity at the airports and develop the cargo infrastructure facilities for future projected growth in the air cargo sector. We creatively explore business opportunities to strengthen MIA's position as a world leader in air cargo operations and provide excellent customer service to our airlines, cargo business partners, and users of the cargo facilities.

## Responsibilities

- Oversees the functions of the department's cargo infrastructure
- Prepares development plan to attract new business in the air cargo industry
- Develops, negotiates, leases and acquisitions of land and building spaces for cargo operations
- Responsible for negotiating and developing the lease agreement for a proposed Vertically Integrated Cargo Community

## Personnel Summary

| <i>OCC</i>  |                                       | <i>Actual</i>  | <i>Adopted</i> | <i>Adopted</i> | <i>Inc/(Dec)</i>    |
|-------------|---------------------------------------|----------------|----------------|----------------|---------------------|
| <i>Code</i> | <i>Occupational Title</i>             | <i>FY 2024</i> | <i>Budget</i>  | <i>Budget</i>  | <i>FY26 vs FY25</i> |
|             |                                       |                | <i>FY 2025</i> | <i>FY 2026</i> |                     |
| 6432        | Real Estate Advisor                   | -              | 1              | 1              | -                   |
| 5311        | Airport Administrative Secretary      | -              | 1              | 1              | -                   |
| 5230        | Aviation Cargo Infrastructure Advisor | -              | 1              | 1              | -                   |
| 0812        | Administrative Officer 3              | -              | 1              | 1              | -                   |
|             | <b>Total</b>                          | <b>-</b>       | <b>4</b>       | <b>4</b>       | <b>-</b>            |

## Expense Summary

|                             | <i>Actual</i>  | <i>Adopted</i>   | <i>Adopted</i>   | <i>Inc/(Dec)</i>          |               |
|-----------------------------|----------------|------------------|------------------|---------------------------|---------------|
|                             | <i>FY 2024</i> | <i>Budget</i>    | <i>Budget</i>    | <i>FY 2026 vs FY 2025</i> |               |
|                             |                | <i>FY 2025</i>   | <i>FY 2026</i>   | <i>\$</i>                 | <i>%</i>      |
| <b>Salary/Fringes</b>       |                |                  |                  |                           |               |
| Regular                     | <b>\$0</b>     | <b>\$452,508</b> | <b>\$346,271</b> | <b>(\$106,237)</b>        | <b>-23.5%</b> |
| Fringes                     | -              | 183,047          | 153,224          | (29,823)                  | -16.3%        |
| <b>Total Salary/Fringes</b> | <b>\$0</b>     | <b>\$635,555</b> | <b>\$499,495</b> | <b>(\$136,060)</b>        | <b>-21.4%</b> |
| Other Operating             | -              | 11,500           | -                | (11,500)                  | -100.0%       |
| Capital                     | -              | -                | -                | -                         | 0.0%          |
| <b>Total</b>                | <b>\$0</b>     | <b>\$647,055</b> | <b>\$499,495</b> | <b>(\$147,560)</b>        | <b>-22.8%</b> |



Miami International Airport

# Digital Strategy & Innovation Group

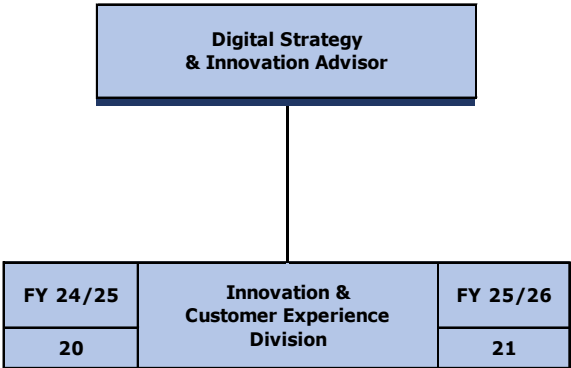
## Overview

The Digital Strategy & Innovation Group serves as the business technology liaison, working with the airport’s business leaders to identify areas for improvement, proactively research potential technological solutions, and determine whether technology can solve problems or capitalize on opportunities through innovation. Emphasize data-driven decision-making and focus on enhancing the customer experience and streamlining operations.

The Group consists of the following:

- ➔ Innovation and Customer Experience Division

## Organizational Structure



|          |                 |          |
|----------|-----------------|----------|
| FY 24/25 |                 | FY 25/26 |
| 20       | Total Positions | 21       |

# Innovation & Customer Experience Division

## Mission Statement

The Innovation & Customer Experience Division mission is to drive transformative changes by promoting a culture of innovation through strategic initiatives in procedures, resources, technology and the integration of Geographic Spatial Architecture. To position Miami International Airport as a globally preferred hub, delivering exceptional experiences for our customers. As catalysts for change, we aim to enhance adaptability, growth and competitiveness while fostering an inclusive and agile environment that encourages collaboration among stakeholders, business partners and economic entities.

## Responsibilities

- Collaborate with airport business leaders to identify areas for improvement and determine if technology can address problems or capitalize on opportunities through innovation
- Nurtures a culture of innovation that promotes cross-functional collaboration and agility to support new ideas
- Ensure all services are of the highest quality and provide value to all customers
- Effectively manages risks associated with innovating and identify opportunities to improve
- Emphasizes data-driven decision making and focuses on enhancing the customer experience and streamlining operations
- Implements Geospatial Enterprise Architecture framework and Building Information Modeling (BIM) to manage building information throughout its lifecycle, from design to maintenance
- Creates and maintains a comprehensive and accurate ESRI geospatial database
- Develops and applies Geographic Information System (GIS) applications to manage operational systems

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>                          | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|----------------------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5236                | Aviation Sr. Digital Strategy & Innovation Advisor | 1                         | 1                                     | 1                                     | -                                 |
| 5126                | Transformation & Innovation Chief                  | 1                         | 1                                     | 1                                     | -                                 |
| 5016                | Section Chief Aviation                             | 1                         | 1                                     | 1                                     | -                                 |
| 5290                | Aviation Systems Coordinator                       | 1                         | 1                                     | 1                                     | -                                 |
| 0812                | Administrative Officer 3                           | 2                         | 2                                     | 2                                     | -                                 |
| 0811                | Administrative Officer 2                           | 1                         | 1                                     | 1                                     | -                                 |
| 1032                | Architect 1                                        | 2                         | 2                                     | 2                                     | -                                 |
| 5233                | AV Technical Service Supervisor                    | 1                         | 1                                     | 1                                     | -                                 |
| 5380                | Airport Sr. Cadastral Technician                   | 1                         | 1                                     | 1                                     | -                                 |
| 5489                | Airport Architectural Drafter                      | 3                         | 3                                     | 3                                     | -                                 |
| 5396                | Aviation IT Sr Service Tech                        | 1                         | 1                                     | 1                                     | -                                 |
| 5395                | Aviation IT Sr Software Dev                        | 2                         | 2                                     | 2                                     | -                                 |
| 5266                | AV Space Management Spec                           | 1                         | 1                                     | 1                                     | -                                 |
| 5296                | Business Intelligence Administrator                | -                         | 1                                     | 2                                     | 1                                 |
| 5312                | Airport Executive Secretary                        | -                         | 1                                     | 1                                     | -                                 |
| <b>Total</b>        |                                                    | <b>18</b>                 | <b>20</b>                             | <b>21</b>                             | <b>1</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$1,784,984</b>        | <b>\$2,054,809</b>                    | <b>\$2,541,726</b>                    | <b>\$486,917</b>                        | <b>23.7%</b> |
| Over-time                   | -                         | 4,000                                 | 2                                     | (3,998)                                 | -100.0%      |
| Fringes                     | 618,533                   | 777,547                               | 973,154                               | 195,607                                 | 25.2%        |
| <b>Total Salary/Fringes</b> | <b>\$2,403,517</b>        | <b>\$2,836,356</b>                    | <b>\$3,514,882</b>                    | <b>\$678,526</b>                        | <b>23.9%</b> |
| Outside Contracts           | 644,818                   | 2,451,300                             | 2,152,000                             | (299,300)                               | -12.2%       |
| Other Operating             | 77,375                    | 257,622                               | 304,235                               | 46,613                                  | 18.1%        |
| Capital                     | -                         | 360,000                               | 1,009,000                             | 649,000                                 | 180.3%       |
| <b>Total</b>                | <b>\$3,125,710</b>        | <b>\$5,905,278</b>                    | <b>\$6,980,117</b>                    | <b>\$1,074,839</b>                      | <b>18.2%</b> |

Note: The Innovation & Customer Experience Division was previously part of the Executive Group during FY 2024 and due to departmental reorganization, it was transferred to the Digital Strategy & Innovation Group.



Miami International Airport

# Policy Advisement Group

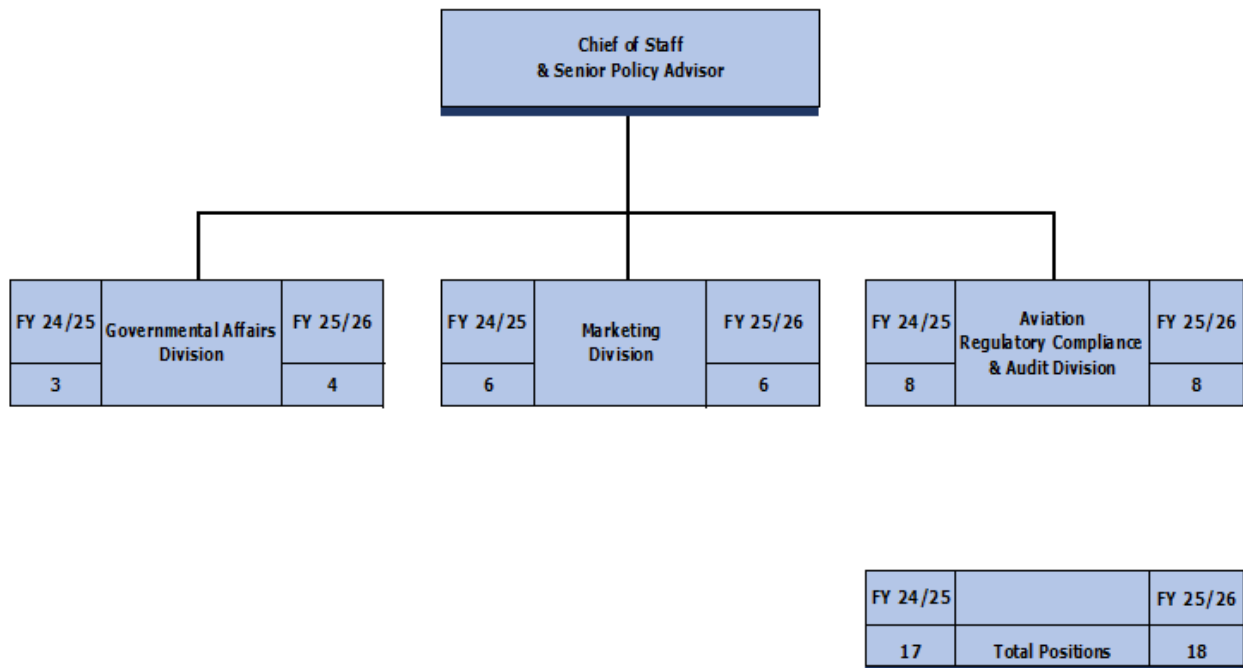
## Overview

The Policy Advisement Group protects and advances the strategic interests of the Miami-Dade system of airports through superior government relations at the local, state, and federal levels, global promotion of MIA, assures compliance with established policies, rules and regulations as well as industry best practices.

The Group consists of the following:

- ➔ Governmental Affairs Division
- ➔ Marketing Division
- ➔ Aviation Regulatory Compliance & Audit Division

## Organizational Structure



# Governmental Affairs Division

## Mission Statement

The mission of the Governmental Affairs Division is to protect and advance the strategic interests of the Miami-Dade System of Airports through superior government relations at the local, state and federal levels.

## Responsibilities

- Developing and/or reviewing of all departmental submissions to the Board of County Commissioners, coordinating agenda items with departmental senior staff, the Mayor's Office, County Attorney's Office, Clerk of the Board and County Commission members and staff
- Monitoring and reviewing proposed state and federal legislation and regulations and formulating strategies to protect the interest of the County's airport system
- Working with Regional, State, Federal regulations government and elected officials, in coordination with the County's Office of Intergovernmental Affairs (OIA)
- Working with Departmental and Federal agency staff (Federal Aviation Administration (FAA), Customs & Border Protection (CBP), Transportation Security Administration (TSA), and Department of Homeland Security (DHS) to efficiently handle current and future passenger, cargo volumes and adequately staff inspection operations
- Maintaining relationships with government, business, civic and industry groups and leaders to obtain support for departmental objectives and programs
- Promotes the Department's grant applications to secure maximum funding for County airport projects and seeks other funding opportunities

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>               | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|-----------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5147                | Associate Avia Dir Governmental Affairs | 1                         | 1                                     | 1                                     | -                                 |
| 0832                | Special Projects Administrator 2        | -                         | 1                                     | 1                                     | -                                 |
| 8308                | Agenda Management Administrator         | -                         | -                                     | 1                                     | 1                                 |
| 5311                | Administrative Secretary                | 1                         | 1                                     | 1                                     | -                                 |
| <b>Total</b>        |                                         | <b>2</b>                  | <b>3</b>                              | <b>4</b>                              | <b>1</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$251,370</b>          | <b>\$375,106</b>                      | <b>\$424,645</b>                      | <b>\$49,539</b>                         | <b>13.2%</b> |
| Fringes                     | 81,842                    | 130,672                               | 168,610                               | 37,938                                  | 29.0%        |
| <b>Total Salary/Fringes</b> | <b>\$333,212</b>          | <b>\$505,778</b>                      | <b>\$593,255</b>                      | <b>\$87,477</b>                         | <b>17.3%</b> |
| Other Operating             | 16,487                    | 35,100                                | 29,850                                | (5,250)                                 | -15.0%       |
| Capital                     | -                         | -                                     | -                                     | -                                       | 0.0%         |
| <b>Total</b>                | <b>\$349,699</b>          | <b>\$540,878</b>                      | <b>\$623,105</b>                      | <b>\$82,227</b>                         | <b>15.2%</b> |

# Marketing Division

## Mission Statement

The mission of the Marketing Division is to grow passenger and cargo activity and generate airport revenue through activities and development of world-class advertisements, advertorials, collateral materials, photography, and videos that enhance the airport's image as the community's leading economic engine.

## Responsibilities

- Formulating and implementing an international air service plan to develop new international passenger and cargo routes that will diversify MIA's route network
- Monitoring and seeking opportunities for expansion of present passenger and cargo route structure
- Formulating and implementing a domestic air service plan to develop low-cost air carrier service from key U.S. markets
- Promoting MIA at industry trade shows for business development
- Performing extensive industry and passenger/cargo research and analyses
- Conducting advertising, media-buying and advertorial development in industry publications in support of air service and business development efforts
- Coordinating the special events, conferences, delegations and community related functions hosted by Miami-Dade Aviation Department
- Exposing organizations to the airport's environment through tours and educating the community on the importance of aviation and the airport's user friendliness
- Researching and procuring promotional items to effectively promote public and industry awareness of Miami International Airport and GA Airports

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>     | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|-------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5148                | Division Director 3, Aviation | 1                         | 1                                     | 1                                     | -                                 |
| 5016                | Section Chief, Aviation       | 2                         | 2                                     | 2                                     | -                                 |
| 5234                | Aviation Marketing Specialist | 1                         | 1                                     | 1                                     | -                                 |
| 0811                | Administrative Officer 2      | 1                         | 1                                     | 1                                     | -                                 |
| 0812                | Administrative Officer 3      | 1                         | 1                                     | 1                                     | -                                 |
|                     | <b>Total</b>                  | <b>6</b>                  | <b>6</b>                              | <b>6</b>                              | <b>-</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$1,077,724</b>        | <b>\$678,067</b>                      | <b>\$771,505</b>                      | <b>\$93,438</b>                         | <b>13.8%</b> |
| Fringes                     | 367,995                   | 246,900                               | 283,234                               | 36,334                                  | 14.7%        |
| <b>Total Salary/Fringes</b> | <b>\$1,445,719</b>        | <b>\$924,967</b>                      | <b>\$1,054,739</b>                    | <b>\$129,772</b>                        | <b>14.0%</b> |
| Outside Contracts           | 862,535                   | 1,336,982                             | 2,298,708                             | 961,726                                 | 71.9%        |
| MOU                         | 12,293                    | 100,000                               | -                                     | (100,000)                               | -100.0%      |
| Other Operating             | 94,899                    | 185,997                               | 180,382                               | (5,615)                                 | -3.0%        |
| Capital                     | -                         | -                                     | -                                     | -                                       | 0.0%         |
| <b>Total</b>                | <b>\$2,415,446</b>        | <b>\$2,547,946</b>                    | <b>\$3,533,829</b>                    | <b>\$985,883</b>                        | <b>38.7%</b> |

# Aviation Regulatory Compliance & Audit Division

## Mission Statement

The mission of the Aviation Regulatory Compliance & Audit Division is to provide support to the Aviation Department's operations through the performance of audits, investigations, analytics, and Memorandum of Understandings (MOU), which will enhance the Department's operating efficiencies, address employee malfeasance and assure compliance with County policies, ordinances, or Federal Aviation law.

## Responsibilities

- Identifying operational areas that are of high risk to the Department, evaluating operational processes and establishing internal controls
- Assuring compliance with established policies, rules and regulations as well as industry best practices
- Collecting performance data and management information for policy development (Written Directives) and management review activities
- Performing routinely scheduled internal administrative inspections of identified areas/contractual agreements to ensure compliance with written directives, agreed stipulations and/or established policies/rules/regulations
- Coordinating Memorandums of Understanding (MOU) for direct billed services from other County Departments
- Assuring MOU's have been properly executed, services are relevant and properly delineated and the invoices for services are in compliance with OMB A-87 and the FAA Final Policy and Procedures on Use of Airport Revenue (64 FR 7695)
- Working with the Office of the Inspector General (OIG) and Audit & Management Services (AMS) to facilitate their reviews and assure responses and corrective actions are implemented
- Assuring services provided from these entities and paid for by the Department are in accordance with stipulations in the signed Memorandum of Understanding
- Maintaining the Department's Written Directive System, which provides guidance to MDAD employees or Miami International Airport users in a manner which is controlled, efficient and in compliance with the Department's goals, rules and policies

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>              | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|----------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5148                | Division Director 3, Aviation          | 1                         | 1                                     | 1                                     | -                                 |
| 5024                | Chief Aviation Professional Compliance | -                         | 2                                     | 2                                     | -                                 |
| 5241                | Av Title VI Regulatory Comp Cf         | 1                         | 1                                     | 1                                     | -                                 |
| 5283                | Av Regulatory Comp & Audit             | 1                         | 3                                     | 3                                     | -                                 |
| 5418                | Airport Hydraulics Mechanic            | -                         | 1                                     | 1                                     | -                                 |
| <b>Total</b>        |                                        | <b>3</b>                  | <b>8</b>                              | <b>8</b>                              | <b>-</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |             |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|-------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>    |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |             |
| Regular                     | <b>\$451,968</b>          | <b>\$888,816</b>                      | <b>\$925,418</b>                      | <b>\$36,602</b>                         | <b>4.1%</b> |
| Fringes                     | 149,711                   | 338,976                               | 369,442                               | 30,466                                  | 9.0%        |
| <b>Total Salary/Fringes</b> | <b>\$601,679</b>          | <b>\$1,227,792</b>                    | <b>\$1,294,860</b>                    | <b>\$67,068</b>                         | <b>5.5%</b> |
| MOU                         | 657,073                   | 1,000,000                             | 1,000,000                             | -                                       | 0.0%        |
| Other Operating             | 300                       | 29,500                                | 29,500                                | -                                       | 0.0%        |
| Capital                     | -                         | -                                     | -                                     | -                                       | 0.0%        |
| <b>Total</b>                | <b>\$1,259,052</b>        | <b>\$2,257,292</b>                    | <b>\$2,324,360</b>                    | <b>\$67,068</b>                         | <b>3.0%</b> |



Sunset view at Miami International Airport

# Policy & External Affairs Group

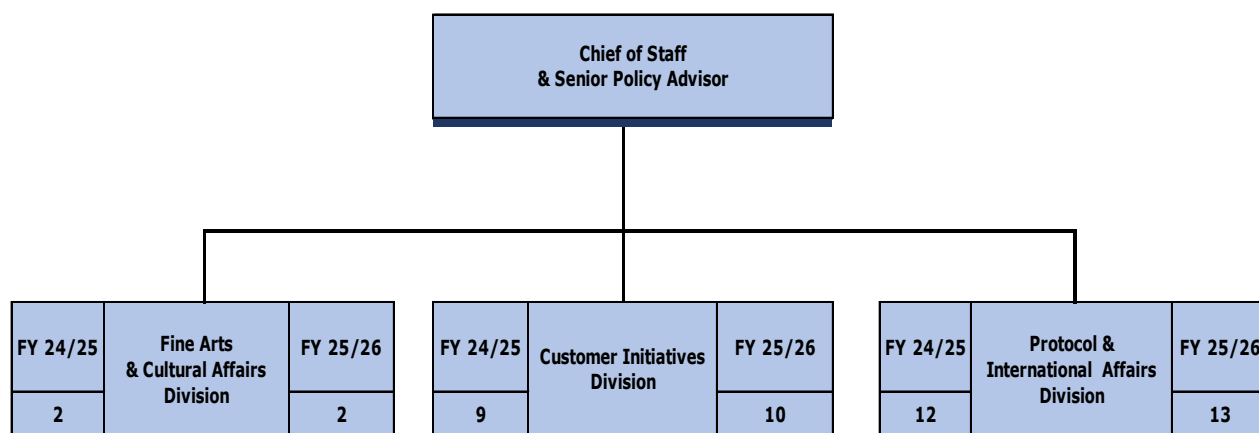
## Overview

The Policy & External Affairs Group oversees and utilizes the airport facility to create an environment that is visually stimulating for passengers at the airport, customer service, and provides protocol services to ensure a smooth passage of dignitaries through the airport.

The Group consists of the following:

- Fine Arts & Cultural Affairs Division
- Customer Initiatives Division
- Protocol & International Affairs Division

## Organizational Structure



|          |                 |          |
|----------|-----------------|----------|
| FY 24/25 |                 | FY 25/26 |
| 23       | Total Positions | 25       |

# Fine Arts & Cultural Affairs Division

## Mission Statement

The mission of Fine Arts & Cultural Affairs Division is to enhance the passenger experience by creating a visually engaging environment that is contemporary, thought-provoking, and reflective of our community through the commission of contemporary artwork and the presentation of exhibitions that communicate culture, environment, and art resources of an international scope.

## Responsibilities

- ➔ Maintain and improve MIA competitiveness by solidifying it as a state-of-the-art "global airport of choice" that offers customers a world class experience
- ➔ Presenting art exhibits that communicate culture, environment, and art resources of an international scope with special emphasis on those areas served by MIA
- ➔ Utilizing the airport facility by humanizing and enriching the airport environment through arts & culture
- ➔ Administering the Art in Public Places Program and the Rotating Exhibition Program (MIA Galleries)

## Personnel Summary

| <b>OCC</b>  |                                               | <b>Actual</b>  | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>    |
|-------------|-----------------------------------------------|----------------|---------------------------|---------------------------|---------------------|
| <b>Code</b> | <b>Occupational Title</b>                     | <b>FY 2024</b> | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY26 vs FY25</b> |
| 5023        | Manager Airport Fine Arts & Cultural Affairs  | 1              | 1                         | 1                         | -                   |
| 0812        | Airport Public Art & Community Outreach Coord | 1              | 1                         | 1                         | -                   |
|             | <b>Total</b>                                  | <b>2</b>       | <b>2</b>                  | <b>2</b>                  | <b>-</b>            |

## Expense Summary

|                             | <b>Actual</b>    | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>          |             |
|-----------------------------|------------------|---------------------------|---------------------------|---------------------------|-------------|
|                             | <b>FY 2024</b>   | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY 2026 vs FY 2025</b> |             |
|                             |                  |                           |                           | <b>\$</b>                 | <b>%</b>    |
| <b>Salary/Fringes</b>       |                  |                           |                           |                           |             |
| Regular                     | <b>\$210,202</b> | <b>\$230,457</b>          | <b>\$240,245</b>          | <b>\$9,788</b>            | <b>4.2%</b> |
| Fringes                     | 73,472           | 83,495                    | 90,910                    | 7,415                     | 8.9%        |
| <b>Total Salary/Fringes</b> | <b>\$283,674</b> | <b>\$313,952</b>          | <b>\$331,155</b>          | <b>\$17,203</b>           | <b>5.5%</b> |
| Outside Contracts           | 35,169           | 80,000                    | 76,800                    | (3,200)                   | -4.0%       |
| MOU                         | 189,929          | 200,000                   | 225,000                   | 25,000                    | 12.5%       |
| Other Operating             | 60,949           | 105,550                   | 88,750                    | (16,800)                  | -15.9%      |
| Capital                     | 47,186           | 50,000                    | 45,000                    | (5,000)                   | -10.0%      |
| <b>Total</b>                | <b>\$616,907</b> | <b>\$749,502</b>          | <b>\$766,705</b>          | <b>\$17,203</b>           | <b>2.3%</b> |

# Customer Initiatives Division

## Mission Statement

The mission of the Customer Initiatives Division is to provide every passenger with seamless, efficient and welcoming experience from check-in to departure. We are committed to delivering exceptional service with a focus on safety, comfort and convenience, ensuring that every traveler feels valued and supported throughout their journey. By embracing professionalism, courtesy, and innovation, we strive to exceed expectations and create positive, memorable airport experience for all.

## Responsibilities

- Plan, organize and host special events and conferences on behalf of MDAD Divisions
- Maintain database for passenger inquiries and complaints
- Provide timely responses to passenger inquiries and complaints
- Managing and directing MIA's Rewards and Recognition programs including MIA's Employee of the Year event
- Managing and directing the Department's Volunteer Ambassador Program including MIA's Volunteer of the Year event
- Organize yearly Thanksgiving luncheon and Gala for volunteers
- Organize Information Fair to present to all stakeholders and partners
- Process and issue filming permits
- Organize and host tours at MIA
- Organize bring your child to workday

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>                    | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|----------------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5054                | Division Director 2, Aviation                | 1                         | 1                                     | 1                                     | -                                 |
| 5209                | Aviation Special Events Admin                | -                         | 1                                     | -                                     | (1)                               |
| 0831                | Special Projects Administrator 1             | 1                         | -                                     | 1                                     | 1                                 |
| 5207                | Aviation Customer Service Supervisor         | 1                         | 1                                     | 1                                     | -                                 |
| 5251                | Aviation Volunteer Information Program Coord | 3                         | 3                                     | 3                                     | -                                 |
| 5362                | Airport Information & Program Specialist     | 2                         | 3                                     | 3                                     | -                                 |
| 0013                | Clerk 4                                      | -                         | -                                     | 1                                     | 1                                 |
|                     | <b>Total</b>                                 | <b>8</b>                  | <b>9</b>                              | <b>10</b>                             | <b>1</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$602,046</b>          | <b>\$716,225</b>                      | <b>\$821,447</b>                      | <b>\$105,222</b>                        | <b>14.7%</b> |
| Over-time                   | 17,168                    | 10,000                                | -                                     | (10,000)                                | -100.0%      |
| Fringes                     | 272,933                   | 334,090                               | 401,274                               | 67,184                                  | 20.1%        |
| <b>Total Salary/Fringes</b> | <b>\$892,147</b>          | <b>\$1,060,315</b>                    | <b>\$1,222,721</b>                    | <b>\$162,406</b>                        | <b>15.3%</b> |
| Outside Contracts           | 239,951                   | 267,000                               | 277,000                               | 10,000                                  | 3.7%         |
| Other Operating             | 43,405                    | 149,010                               | 157,010                               | 8,000                                   | 5.4%         |
| <b>Total</b>                | <b>\$1,175,504</b>        | <b>\$1,476,325</b>                    | <b>\$1,656,731</b>                    | <b>\$180,406</b>                        | <b>12.2%</b> |

# Protocol & International Affairs Division

## Mission Statement

The mission of Protocol and International Affairs Division is to guarantee the successful entry, transiting, and movement of dignitaries, delegations, official guests, and VIPs through Miami International Airport and support the airport's international programs and initiatives.

## Responsibilities

- ➔ Providing protocol services to foreign heads of state and high-ranking international officials at the national, state and local governmental levels
- ➔ Coordinating with the Secret Service, US Department of State, US Customs and Border Protection Agency and other agencies at the airport in order to provide a smooth passage for high-level dignitaries
- ➔ Establishing, monitoring, and enforcing rules and regulations pertaining to all diplomatic activities being conducted at MIA
- ➔ Operating, coordinating and assisting with activities at MIA's diplomatic lounge
- ➔ Serving as the County liaison office for the Miami-Dade County diplomatic corps, the sister cities, sister airports programs and other programs pertaining to the development of the County's international agenda
- ➔ Coordinating all requests from consulates that hold memberships to the Consular Lounge for its use when they hold meetings and cultural events pertaining to their countries
- ➔ Assisting with ceremonial and official events
- ➔ Assisting in coordinating airport tours for members of Consular Corps of Miami and visiting delegations
- ➔ Coordinating the pre-clearance of guests, airport greeters and issue gate passes and escort badges to members of the Consular Corps to provide them with access to post-security areas
- ➔ Providing translations as needed

## Personnel Summary

| <i>OCC</i>   |                                 | <i>Actual</i>  | <i>Adopted</i> | <i>Adopted</i> | <i>Inc/(Dec)</i>    |
|--------------|---------------------------------|----------------|----------------|----------------|---------------------|
| <i>Code</i>  | <i>Occupational Title</i>       | <i>FY 2024</i> | <i>Budget</i>  | <i>Budget</i>  | <i>FY26 vs FY25</i> |
|              |                                 |                | <i>FY 2025</i> | <i>FY 2026</i> |                     |
| 5054         | Division Director 2, Aviation   | 1              | 1              | 1              | -                   |
| 0812         | Administrative Officer 3        | 1              | 1              | 1              | -                   |
| 5361         | Aviation Protocol Specialist    | 1              | 1              | 1              | -                   |
| 5363         | Airport Protocol Representative | 1              | 1              | 1              | -                   |
| 5360         | Airport Protocol Officer        | 7              | 7              | 8              | 1                   |
| 5311         | Administrative Secretary        | 1              | 1              | 1              | -                   |
| <b>Total</b> |                                 | <b>12</b>      | <b>12</b>      | <b>13</b>      | <b>1</b>            |

## Expense Summary

|                             | <i>Actual</i>      | <i>Adopted</i>     | <i>Adopted</i>     | <i>Inc/(Dec)</i>          |              |
|-----------------------------|--------------------|--------------------|--------------------|---------------------------|--------------|
|                             | <i>FY 2024</i>     | <i>FY 2025</i>     | <i>FY 2026</i>     | <i>FY 2026 vs FY 2025</i> |              |
|                             |                    |                    |                    | <i>\$</i>                 | <i>%</i>     |
| <b>Salary/Fringes</b>       |                    |                    |                    |                           |              |
| Regular                     | <b>\$887,614</b>   | <b>\$929,003</b>   | <b>\$1,116,570</b> | <b>\$187,567</b>          | <b>20.2%</b> |
| Over-time                   | 23,608             | 20,000             | 1                  | (19,999)                  | -100.0%      |
| Fringes                     | 360,385            | 405,476            | 509,814            | 104,338                   | 25.7%        |
| <b>Total Salary/Fringes</b> | <b>\$1,271,608</b> | <b>\$1,354,479</b> | <b>\$1,626,385</b> | <b>\$271,906</b>          | <b>20.1%</b> |
| Outside Contracts           | 38,914             | 60,000             | 65,000             | 5,000                     | 8.3%         |
| Other Operating             | 62,228             | 68,400             | 88,400             | 20,000                    | 29.2%        |
| <b>Total</b>                | <b>\$1,372,750</b> | <b>\$1,482,879</b> | <b>\$1,779,785</b> | <b>\$296,906</b>          | <b>20.0%</b> |



Miami International Airport on October 8, 2019 exhibited  
Duane Hanson 1981 life like sculpture "Football Player"

# Strategic Marketing & Communications Group

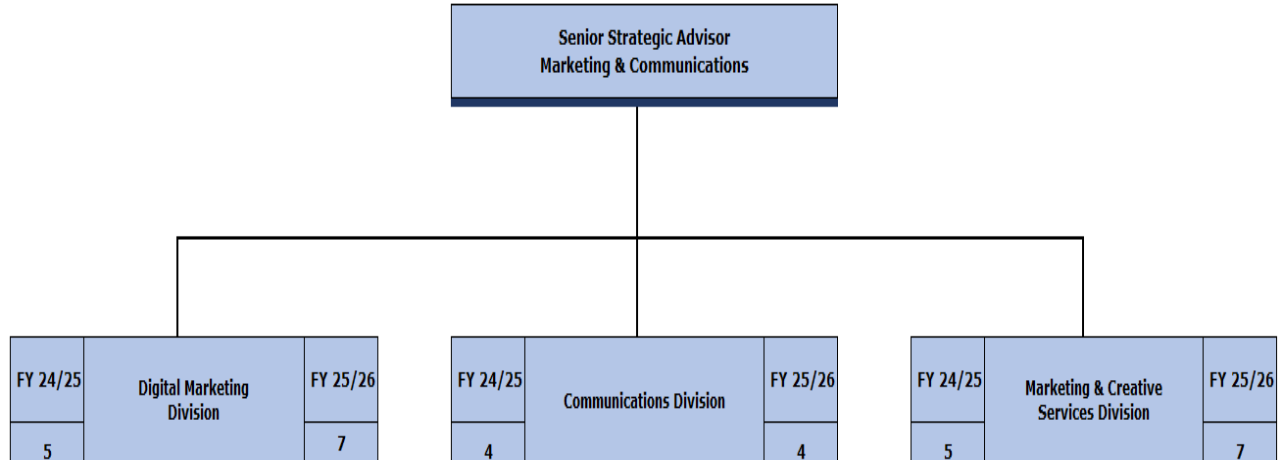
## Overview

The Strategic Marketing and Communications Group plays a crucial role in managing the airport's public image, promoting its services, and communicating with stakeholders including passengers, airlines, cargo partners, government agencies, and the general public.

The Group consists of the following:

- ➔ Digital Marketing Division
- ➔ Communications Division
- ➔ Marketing & Creative Services Division

## Organizational Structure



|          |                 |          |
|----------|-----------------|----------|
| FY 24/25 |                 | FY 25/26 |
| 14       | Total Positions | 18       |

# Digital Marketing Division

## Mission Statement

The mission of the Digital Marketing Division is to create a digital environment that is the premier location for accurate and timely information about Miami International Airport (MIA), the Miami-Dade Aviation Department and the shops at MIA.

The Digital Marketing Division will deliver the latest travel information through engaging content and ensure this critical information is posted on all of our digital avenues. We will also strive to promote exceptional customer service through engagement with passengers and stakeholders on social media and the web chatbot.

The Digital Marketing Division will also develop digital multimedia campaigns that promote MIA's services and programs in alignment with the Department's mission, vision, core values, and priorities.

## Responsibilities

- ➔ Create content for social media for the airport and the shops on social media platforms such as Facebook, Twitter, Instagram, YouTube, LinkedIn, NextDoor, and the threads that enhance the image of MIA and its GA Airports
- ➔ Coordinate and oversee all customer service issues received digitally through social media channels and our web chatbot for the airport and the shops at MIA
- ➔ Ensure that all digital communication platforms, such as our website, the Shops at MIA website and the MIA Airport Official App, are current and have the latest updates and information
- ➔ Increase traffic to the MIA website by using search engine optimization on all web copy. Also, increase page views by directing customer inquiries and complaints to the appropriate web page for their questions or concerns
- ➔ Increase conversion rates between social media and the MIA newsroom and website by creating engaging and newsworthy clickable content

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>        | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|----------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5054                | Division Director 2, Aviation    | -                         | -                                     | 1                                     | 1                                 |
| 0832                | Special Projects Administrator 2 | 1                         | 1                                     | 1                                     | -                                 |
| 0844                | Sr. Social Media Specialist      | 3                         | 4                                     | 4                                     | -                                 |
| 5225                | Airport Videographer/Editor      | -                         | -                                     | 1                                     | 1                                 |
| <b>Total</b>        |                                  | <b>4</b>                  | <b>5</b>                              | <b>7</b>                              | <b>2</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$418,872</b>          | <b>\$491,750</b>                      | <b>\$696,327</b>                      | <b>\$204,577</b>                        | <b>41.6%</b> |
| Fringes                     | 147,875                   | 191,212                               | 287,614                               | 96,402                                  | 50.4%        |
| <b>Total Salary/Fringes</b> | <b>\$566,747</b>          | <b>\$682,962</b>                      | <b>\$983,941</b>                      | <b>\$300,979</b>                        | <b>44.1%</b> |
| Outside Contracts           | 95,977                    | 343,815                               | 394,329                               | 50,514                                  | 14.7%        |
| Other Operating             | 12,293                    | 48,297                                | 48,297                                | -                                       | 0.0%         |
| Capital                     | -                         | -                                     | -                                     | -                                       | 0.0%         |
| <b>Total</b>                | <b>\$675,017</b>          | <b>\$1,075,074</b>                    | <b>\$1,426,567</b>                    | <b>\$351,493</b>                        | <b>32.7%</b> |

Note: The Digital Marketing Division was previously part of the Policy & External Affairs Group during FY 2024 and due to departmental reorganization, it was transferred to the Strategic Marketing & Communications Group.

# Communications Division

## Mission Statement

The mission of the Communications Division is to promote Miami International Airport (MIA) and its General Aviation Airports (GAA) to external and internal customers as a world-class airport system and promote MIA's services and progress in alignment with the Department's mission, vision, core values, priorities to achieve exceptional public, and community relations.

## Responsibilities

- Generating positive media exposure for MIA and the GA Airports through proactive media relations
- Coordinating new coverage, advertising campaigns in a variety of mediums
- Developing content for all press releases, advertising and marketing materials, speeches, internal newsletter, and distributing all printed materials for the media
- Conducting daily media monitoring to keep the Department's administration apprised of relevant news coverage
- Fulfilling public records request from the media
- Coordinating media interview requests to MDAD executives
- Serving as spokesperson for MIA with local, national, and international media
- Distributing internal communications such as daily news updates and quarterly newsletter columns to MIA employees

## Personnel Summary

| <i>OCC</i>   |                                  | <i>Actual</i>  | <i>Adopted</i> | <i>Adopted</i> | <i>Inc/(Dec)</i>    |
|--------------|----------------------------------|----------------|----------------|----------------|---------------------|
| <i>Code</i>  | <i>Occupational Title</i>        | <i>FY 2024</i> | <i>Budget</i>  | <i>Budget</i>  | <i>FY26 vs FY25</i> |
|              |                                  |                | <i>FY 2025</i> | <i>FY 2026</i> |                     |
| 5039         | Division Director 2, Aviation    | 1              | 1              | 1              | -                   |
| 0832         | Special Projects Administrator 2 | -              | -              | 1              | 1                   |
| 0831         | Special Projects Administrator 1 | 1              | 1              | 1              | -                   |
| 0842         | Media & Public Relations Officer | 1              | 2              | 1              | (1)                 |
| <b>Total</b> |                                  | <b>3</b>       | <b>4</b>       | <b>4</b>       | <b>-</b>            |

## Expense Summary

|                             | <i>Actual</i>    | <i>Adopted</i>   | <i>Adopted</i>   | <i>Inc/(Dec)</i>          |             |
|-----------------------------|------------------|------------------|------------------|---------------------------|-------------|
|                             | <i>FY 2024</i>   | <i>Budget</i>    | <i>Budget</i>    | <i>FY 2026 vs FY 2025</i> |             |
|                             |                  | <i>FY 2025</i>   | <i>FY 2026</i>   | <i>\$</i>                 | <i>%</i>    |
| <b>Salary/Fringes</b>       |                  |                  |                  |                           |             |
| Regular                     | <b>\$424,013</b> | <b>\$449,783</b> | <b>\$490,479</b> | <b>\$40,696</b>           | <b>9.0%</b> |
| Fringes                     | 137,385          | 164,782          | 183,967          | 19,185                    | 11.6%       |
| <b>Total Salary/Fringes</b> | <b>\$561,398</b> | <b>\$614,565</b> | <b>\$674,446</b> | <b>\$59,881</b>           | <b>9.7%</b> |
| Outside Contracts           | 51,382           | 130,000          | 130,000          | -                         | 0.0%        |
| MOU                         | 68,094           | 90,000           | 90,000           | -                         | 0.0%        |
| Other Operating             | 4,942            | 28,535           | 28,535           | -                         | 0.0%        |
| Capital                     | -                | -                | -                | -                         | 0.0%        |
| <b>Total</b>                | <b>\$685,816</b> | <b>\$863,100</b> | <b>\$922,981</b> | <b>\$59,881</b>           | <b>6.9%</b> |

Note: The Communications Division was previously part of the Policy Advisement Group during FY 2024 and due to departmental reorganization, it was transferred to the Digital Marketing & Communication Group.

# Marketing & Creative Services Division

## Mission Statement

To enhance and promote brand identity and overall public image of Miami International Airport (MIA) & Miami-Dade Aviation Department (MDAD) system of airports. To ensure cohesion with the Miami-Dade County (MDC) message and centralized brand strategy. To actively promote our airports globally through the development of world-class promotional campaigns and strategic marketing.

## Responsibilities

Coordinate the Department's marketing & creative media efforts working with all MDAD divisions, MDC Mayors office, MDC Communications, the aviation industry, local / national media and the community.

Develop promotional campaigns and collateral communication materials for MIA and the GA Airports utilized for promotion and business development purposes.

Responsibilities include:

- ➔ Creation and production of MDAD collateral print and digital media
- ➔ Creation, production and management of online marketing media
- ➔ Creation and production of MDAD multi-media projects
- ➔ Creation, production and management of video broadcast services
- ➔ Creation, production and management of photographic services
- ➔ Creation, production and management of MIA/MDAD website
- ➔ Management of Department printing MOU and budget
- ➔ Management of Department photo / video / music licensing contract
- ➔ Collaborative service provider for MDAD business associates, vendors, and county departments
- ➔ Research and development opportunities to promote MIA / MDAD initiatives
- ➔ Development and management of in-kind partnerships & agreements

## Personnel Summary

| <b>OCC Code</b> | <b>Occupational Title</b>     | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|-----------------|-------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5039            | Division Director 2, Aviation | -                         | -                                     | 1                                     | 1                                 |
| 5016            | Section Chief, Aviation       | 1                         | 1                                     | 1                                     | -                                 |
| 1807            | Senior Web Designer           | -                         | -                                     | 1                                     | 1                                 |
| 0244            | Graphic Designer              | 3                         | 3                                     | 3                                     | -                                 |
| 5225            | Airport Videographer/Editor   | 1                         | 1                                     | 1                                     | -                                 |
| <b>Total</b>    |                               | <b>5</b>                  | <b>5</b>                              | <b>7</b>                              | <b>2</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |               |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|---------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>      |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |               |
| Regular                     | <b>\$0</b>                | <b>\$552,875</b>                      | <b>\$779,386</b>                      | <b>\$226,511</b>                        | <b>41.0%</b>  |
| Over-time                   | -                         | -                                     | -                                     | -                                       | 0.0%          |
| Fringes                     | -                         | 204,053                               | 305,480                               | 101,427                                 | 49.7%         |
| <b>Total Salary/Fringes</b> | <b>\$0</b>                | <b>\$756,928</b>                      | <b>\$1,084,866</b>                    | <b>\$327,938</b>                        | <b>43.3%</b>  |
| Outside Contracts           | -                         | -                                     | 365,000                               | 365,000                                 | 100.0%        |
| MOU                         | -                         | -                                     | -                                     | -                                       | 0.0%          |
| Charges for County Services | -                         | -                                     | 100,000                               | 100,000                                 | 100.0%        |
| Other Operating             | -                         | -                                     | 133,900                               | 133,900                                 | 100.0%        |
| Capital                     | -                         | -                                     | -                                     | -                                       | 0.0%          |
| <b>Total</b>                | <b>\$0</b>                | <b>\$756,928</b>                      | <b>\$1,683,766</b>                    | <b>\$926,838</b>                        | <b>122.4%</b> |

Note: The Marketing & Creative Services Division was previously part of the Policy Advisement Group during FY 2024 and due to departmental reorganization, it was transferred to the Strategic Marketing & Communications Group.



Carybe Mural is painted at Miami International Airport, South Terminal H, level 2  
artist Hector Julio Paride Bernabo

# Finance & Strategy Group

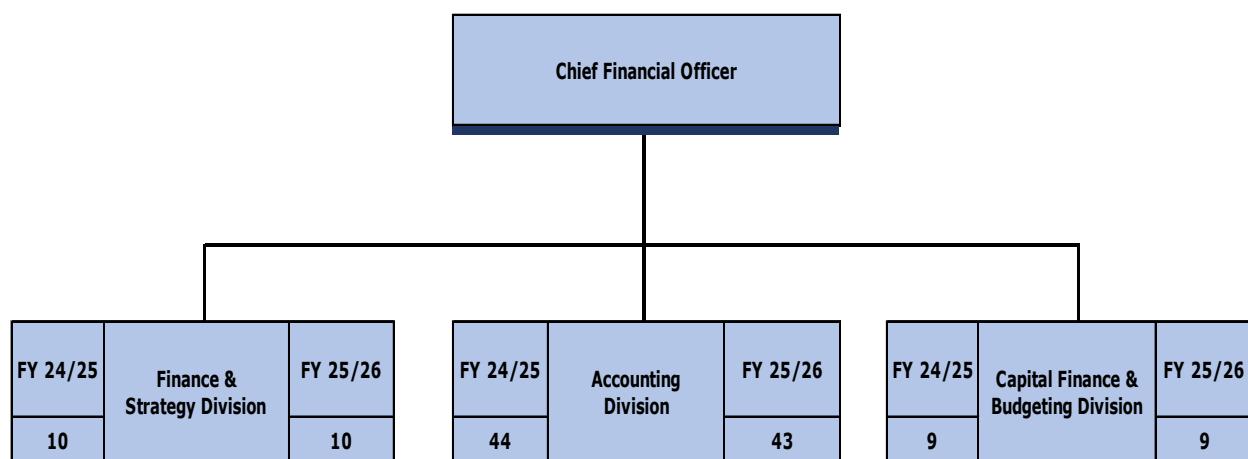
## Overview

The Finance & Strategy Group oversees accounting and financial services, development and monitoring of the operating and capital budgets, and development and monitoring of the Department's business plan.

The Group consists of the following:

- ➔ Finance & Strategy Division
- ➔ Accounting Division
- ➔ Capital Finance & Budgeting Division

## Organizational Structure



|          |                 |          |
|----------|-----------------|----------|
| FY 24/25 |                 | FY 25/26 |
| 63       | Total Positions | 62       |

# Finance & Strategy Division

## Mission Statement

The mission of the Finance & Strategy Division is to provide leadership, operational oversight, program control, internal control and system coordination of financial products and services for the Airport. We add value with accurate, insightful, and timely information, analysis and solutions that promote informed decision making.

## Responsibilities

- Oversees the overall financial management of MDAD, its financial reporting and transparency and all accounting activities, including cost accounting, accounts payable and receivable, cash management, generating financial statements, and coordinates with external auditor for year-end financial audit
- Establish internal control, oversee the financial results of the Department, review financial, economic and airline industry data to develop and recommend airline rates, charges, rent and fee structures
- Manages the development of the department's annual capital and operating budget programs
- Providing strategic assistance to MDAD's executive management team in establishing long-range goals, strategies, plans and policies

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>        | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|----------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5181                | Chief Financial Officer          | 1                         | 1                                     | 1                                     | -                                 |
| 5148                | Division Director 3, Aviation    | 1                         | 1                                     | 1                                     | -                                 |
| 0382                | ERP Business Analyst 3           | 2                         | 3                                     | 3                                     | -                                 |
| 0831                | Special Projects Administrator 1 | 2                         | 2                                     | 2                                     | -                                 |
| 0832                | Special Projects Administrator 2 | 1                         | 1                                     | 1                                     | -                                 |
| 0812                | Administrative Officer 3         | 1                         | 1                                     | 1                                     | -                                 |
| 5312                | Executive Secretary              | 1                         | 1                                     | 1                                     | -                                 |
| <b>Total</b>        |                                  | <b>9</b>                  | <b>10</b>                             | <b>10</b>                             | <b>-</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |               |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|---------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>      |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |               |
| Regular                     | <b>\$1,127,056</b>        | <b>\$1,478,077</b>                    | <b>\$1,306,894</b>                    | <b>(\$171,183)</b>                      | <b>-11.6%</b> |
| Fringes                     | 417,304                   | 544,488                               | 542,841                               | (1,647)                                 | -0.3%         |
| <b>Total Salary/Fringes</b> | <b>\$1,544,360</b>        | <b>\$2,022,565</b>                    | <b>\$1,849,735</b>                    | <b>(\$172,830)</b>                      | <b>-8.5%</b>  |
| Other Operating             | 398                       | 17,748                                | 17,748                                | -                                       | 0.0%          |
| Capital                     | -                         | -                                     | -                                     | -                                       | 0.0%          |
| <b>Total</b>                | <b>\$1,544,758</b>        | <b>\$2,040,313</b>                    | <b>\$1,867,483</b>                    | <b>(\$172,830)</b>                      | <b>-8.5%</b>  |

# Accounting Division

## Mission Statement

The mission of the Accounting Division is to provide accurate financial reports and services to the Miami-Dade Aviation Department and its external customers, maintain strong internal controls to mitigate risks, safeguard the department assets, ensure compliance with federal, state, and other regulatory entities' laws and regulations, provide timely, accurate, and defensive reporting that not only withstands all audits, but provides reliable and meaningful information that supports the department's strategic initiatives, establish and communicate policies and procedures necessary to ensure efficient use of department resources, and encourage change through continuous processes and quality improvement with a progressive vision towards the future.

## Responsibilities

- Coordinating and preparing the Department's Year-End Financial Reports and the Single Audit Report
- Reviewing financial statements and the closing of monthly books and reconciliations
- Coordinating internal and external audits and management consulting services
- Maintaining, reporting and managing of all general ledger accounts and providing cost accounting services in support of the Department's financial goals and objectives
- Managing and overseeing the general ledger and accounting for grant awards and passenger facility charges, and overseeing and reviewing the preparation of various monthly, quarterly and annual reports required by the Trust Agreement
- Processing vendor invoices in a timely manner
- Collecting all cash received for all related airport services
- Generating accurate customer invoices
- Producing accurate and timely Aviation Statistics
- Complying with all governing principles, Generally Accepted Accounting Principles (GAAP), Generally Accepted Auditing Standards (GAAS), and all other regulatory entities

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>           | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|-------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5148                | Division Director 3, Aviation       | 1                         | 1                                     | 1                                     | -                                 |
| 0849                | Assistant Controller                | 1                         | 1                                     | 1                                     | -                                 |
| 5239                | Airport Revenue Control Analyst 3   | 1                         | 1                                     | 1                                     | -                                 |
| 5238                | Airport Revenue Control Analyst 2   | 4                         | 4                                     | 4                                     | -                                 |
| 5237                | Airport Revenue Control Analyst 1   | -                         | 1                                     | 1                                     | -                                 |
| 0317                | Accountant 3                        | 3                         | 3                                     | 3                                     | -                                 |
| 0316                | Accountant 2                        | 9                         | 10                                    | 10                                    | -                                 |
| 5339                | Airport Accountant 1                | 8                         | 9                                     | 9                                     | -                                 |
| 5335                | Airport Collection Specialist       | 3                         | 3                                     | 3                                     | -                                 |
| 5334                | Airport Collection & Inspection Rep | 1                         | 1                                     | 1                                     | -                                 |
| 5319                | Airport Capital Inventory Clerk     | 1                         | 1                                     | 1                                     | -                                 |
| 5338                | Airport Account Clerk               | 6                         | 8                                     | 7                                     | (1)                               |
| 5311                | Airport Admin Secretary             | 1                         | 1                                     | 1                                     | -                                 |
| <b>Total</b>        |                                     | <b>39</b>                 | <b>44</b>                             | <b>43</b>                             | <b>(1)</b>                        |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$3,079,978</b>        | <b>\$3,435,151</b>                    | <b>\$3,410,361</b>                    | <b>(\$24,790)</b>                       | <b>-0.7%</b> |
| Over-time                   | 79                        | 9,700                                 | 4                                     | (9,696)                                 | -100.0%      |
| Fringes                     | 1,250,139                 | 1,517,845                             | 1,597,616                             | 79,771                                  | 5.3%         |
| <b>Total Salary/Fringes</b> | <b>\$4,330,196</b>        | <b>\$4,962,696</b>                    | <b>\$5,007,981</b>                    | <b>\$45,285</b>                         | <b>0.9%</b>  |
| Outside Contracts           | 320,995                   | 410,500                               | 348,500                               | (62,000)                                | -15.1%       |
| MOU                         | 4,500                     | 10,000                                | 10,000                                | -                                       | 0.0%         |
| Other Operating             | 3,591                     | 17,940                                | 20,540                                | 2,600                                   | 14.5%        |
| Capital                     | -                         | -                                     | -                                     | -                                       | 0.0%         |
| <b>Total</b>                | <b>\$4,659,281</b>        | <b>\$5,401,136</b>                    | <b>\$5,387,021</b>                    | <b>(\$14,115)</b>                       | <b>-0.3%</b> |

# Capital Finance & Budgeting Division

## Mission Statement

The mission of the Capital Finance & Budgeting Division is to maintain and provide accurate and timely cash, investment, grant, debt and bond information while facilitating the availability of funds and treasury services when needed to meet Aviation Department obligations and to manage, develop and track the Aviation Department's capital budget, consistent with its financial capacity, that will enable the completion of capital projects as needed through the issuance of short and long-term debt. Additionally, provide the primary support to our internal and external customers with efficient and effective methods for the preparation, planning, and monitoring of the budget cycle; calculation of the airline rates and charges and the fee-setting process; and generate timely analytical reports that support internal planning and management decision making.

## Responsibilities

- Affirm compliance with bond covenants, the Trust Agreement, Federal Securities, and tax law
- Assuring the availability of capital funding when needed, through application of a strategic plan of finance to achieve cost-effective funding for the Airport's capital program
- Performing assessments of the Department's financial capacity and recommending how to fund the Airport's capital program in order to obtain the lowest cost of capital over time
- Supervising the administrative operations in the issuance and refunding of bonds, financial management, cash management and other activities in compliance with established regulations
- Ensuring cash for debt service requirements and for direct construction draws, making PFC applications and performing accounting computations for the Department's investment portfolio, debt service payments, grant revenues and PFC revenues
- Managing short-term and long-term debt issuance, to ensure that cash needs are met, and ensuring sufficient cash for meeting debt service requirements per the Trust Agreement and for direct construction draws
- Supervising the debt service requirements of the Aviation Department and for monitoring and ensuring that bond applications are prepared and submitted in accordance with funding source requirements
- Monitoring the performance of monthly bank statement reconciliation in accordance with the Trust Agreement and GAAP
- Ensuring that all debt and investment transactions are recorded in conformity with General Accepted Accounting Principles (GAAP)
- Allocating interest earned and interest expense to the appropriate accounts in accordance with statutory requirements

## Responsibilities (cont)

- Verifying that all cash and investment transactions have been properly recorded and reconciled
- Verifying sufficient liquidity in the various bank accounts to cover operating expenses
- Monitoring and ensuring reserve requirements are satisfactorily met
- Performing monthly inspections of all MDAD related credit card machines for PCI compliance
- Develop and monitor the Aviation Department's annual operating budget
- Establish the annual airlines Rates, Fees & Charges
- Update and maintain the landing fee and CUTE models
- Provide support and expertise to the Department during the Budget Development Process
- Develop and monitor quarterly projections for revenues and expenses
- Prepare and publish the annual Adopted Operating Budget book and Rates, Fees and Charges manual
- Liaison between MDAD and the Office of Management & Budget (OMB)
- Liaison between MDAD and the Office of Commission Auditor (OCA)
- Oversee the Departments Performance Measure results on the County's Strategic Management System
- Prepare reports for the ALO, MAAC, and Union
- Prepare the quarterly Administrative Reimbursement payment to the County
- Prepare quarterly advertising report for Department of Communications
- Monitor quarterly statistical analysis
- Administrator for Non-Departmental, Contingency, Reserve Maintenance Capital and Reserve Maintenance Emergencies operating budgets
- Comply with internal and external auditor requests
- Monitor Request to Advertise projects
- Administer the Ramp Management Agreement
- Administer the Air Service Incentive Program (ASIP)
- Comply with various airline industry surveys (annual ACI Financial Benchmark survey)
- Prepare Organizational Charts

## Personnel Summary

| <b>OCC</b>  |                                              | <b>Actual</b>  | <b>Adopted</b> | <b>Adopted</b> | <b>Inc/(Dec)</b>    |
|-------------|----------------------------------------------|----------------|----------------|----------------|---------------------|
| <b>Code</b> | <b>Occupational Title</b>                    | <b>FY 2024</b> | <b>Budget</b>  | <b>Budget</b>  | <b>Inc/(Dec)</b>    |
|             |                                              |                | <b>FY 2025</b> | <b>FY 2026</b> | <b>FY26 vs FY25</b> |
| 5148        | Division Director 3, Aviation                | 1              | 1              | 1              | -                   |
| 5016        | Section Chief Aviation                       | 1              | 1              | 1              | -                   |
| 5285        | Aviation Finance & Performance Administrator | 2              | 2              | 2              | -                   |
| 0318        | Accountant 4                                 | 1              | 1              | 1              | -                   |
| 0317        | Accountant 3                                 | 1              | 1              | 1              | -                   |
| 0316        | Accountant 2                                 | 2              | 2              | 2              | -                   |
| 0810        | Administrative Officer 1                     | 1              | 1              | 1              | -                   |
|             | <b>Total</b>                                 | <b>9</b>       | <b>9</b>       | <b>9</b>       | <b>-</b>            |

## Expense Summary

|                             | <b>Actual</b>      | <b>Adopted</b>     | <b>Adopted</b>     | <b>Inc/(Dec)</b>          |             |
|-----------------------------|--------------------|--------------------|--------------------|---------------------------|-------------|
|                             | <b>FY 2024</b>     | <b>Budget</b>      | <b>Budget</b>      | <b>FY 2026 vs FY 2025</b> |             |
|                             |                    | <b>FY 2025</b>     | <b>FY 2026</b>     | <b>\$</b>                 | <b>%</b>    |
| <b>Salary/Fringes</b>       |                    |                    |                    |                           |             |
| Regular                     | <b>\$851,999</b>   | <b>\$1,064,784</b> | <b>\$1,115,624</b> | <b>\$50,840</b>           | <b>4.8%</b> |
| Fringes                     | 285,686            | 379,543            | 448,766            | 69,223                    | 18.2%       |
| <b>Total Salary/Fringes</b> | <b>\$1,137,685</b> | <b>\$1,444,327</b> | <b>\$1,564,390</b> | <b>\$120,063</b>          | <b>8.3%</b> |
| Outside Contracts           | 2,010,366          | 2,910,000          | 2,847,000          | (63,000)                  | -2.2%       |
| MOU                         | 78,407             | 143,800            | 173,600            | 29,800                    | 20.7%       |
| Other Operating             | 628,344            | 593,995            | 644,112            | 50,117                    | 8.4%        |
| Capital                     | -                  | -                  | -                  | -                         | 0.0%        |
| <b>Total</b>                | <b>\$3,854,802</b> | <b>\$5,092,122</b> | <b>\$5,229,102</b> | <b>\$136,980</b>          | <b>2.7%</b> |

# Operations Group

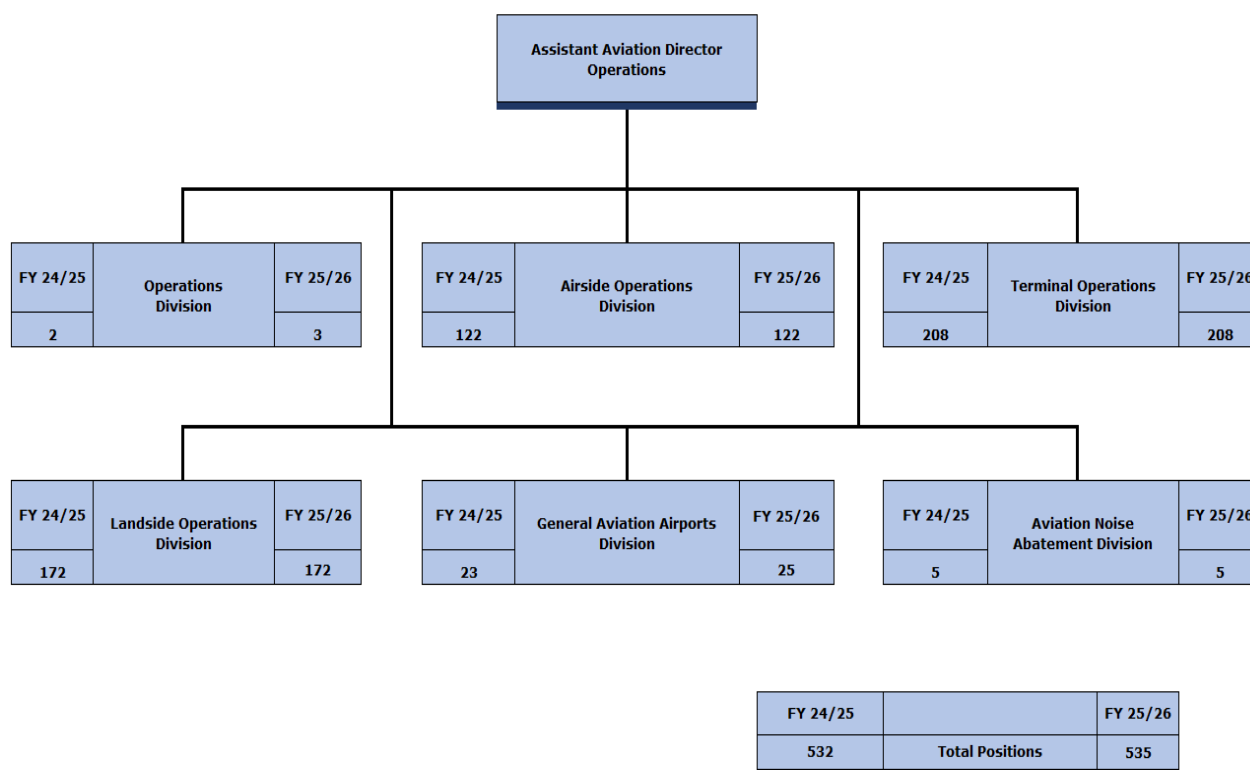
## Overview

The Operations Group provides for a safe and secure airfield, manages the day-to-day operations within the terminal building, directs the 24 hour traffic operations which extend from the terminal curb to the airport property line and includes the cargo area, oversees operations at the General Aviation Airports (GAA), and addresses issues within the community related to aircraft noise and land compatibility.

The Group consists of the following:

- ➔ Operations Division
- ➔ Airside Operations Division
- ➔ Terminal Operations Division
- ➔ Landside Operations Division
- ➔ GAA Operations Division
- ➔ Aviation Noise Abatement Division

## Organizational Structure



# Operations Division

## Mission Statement

The mission of the Operations Division is to provide leadership to the divisions within this group to ensure Miami International Airport continues to be a world class international gateway and significant economic engine to our community.

## Responsibilities

- ➔ Provide a modern, safe, and efficient world class international gateway that delivers best-in-class customer service, significant economic benefits to our community and rewarding professional development to our employees
- ➔ Overseeing the functions of the Operations Group
- ➔ Serving our customers to ensure their experience is safe, seamless, and memorable

## Personnel Summary

| <b>OCC</b>  |                                         | <b>Actual</b>  | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>    |
|-------------|-----------------------------------------|----------------|---------------------------|---------------------------|---------------------|
| <b>Code</b> | <b>Occupational Title</b>               | <b>FY 2024</b> | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY26 vs FY25</b> |
| 5182        | Assistant Aviation Director, Operations | 1              | 1                         | 1                         | -                   |
| 5148        | Division Director 3, Aviation           | -              | -                         | 1                         | 1                   |
| 0831        | Special Projects Administrator 2        | 1              | 1                         | 1                         | -                   |
|             | <b>Total</b>                            | <b>2</b>       | <b>2</b>                  | <b>3</b>                  | <b>1</b>            |

## Expense Summary

|                             | <b>Actual</b>    | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>          |              |
|-----------------------------|------------------|---------------------------|---------------------------|---------------------------|--------------|
|                             | <b>FY 2024</b>   | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY 2026 vs FY 2025</b> |              |
|                             |                  |                           |                           | <b>\$</b>                 | <b>%</b>     |
| <b>Salary/Fringes</b>       |                  |                           |                           |                           |              |
| Regular                     | <b>\$271,020</b> | <b>\$343,370</b>          | <b>\$436,934</b>          | <b>\$93,564</b>           | <b>27.2%</b> |
| Fringes                     | 98,216           | 123,195                   | 196,381                   | 73,186                    | 59.4%        |
| <b>Total Salary/Fringes</b> | <b>\$369,236</b> | <b>\$466,565</b>          | <b>\$633,315</b>          | <b>\$166,750</b>          | <b>35.7%</b> |
| Outside Contracts           | 120,018          | 340,000                   | 240,000                   | (100,000)                 | -29.4%       |
| Other Operating             | 4,956            | 35,450                    | 35,450                    | -                         | 0.0%         |
| Capital                     | 1,713            | 350,000                   | 250,000                   | (100,000)                 | -28.6%       |
| <b>Total</b>                | <b>\$495,923</b> | <b>\$1,192,015</b>        | <b>\$1,158,765</b>        | <b>(\$33,250)</b>         | <b>-2.8%</b> |

# Airside Operations Division

## Mission Statement

The mission of the Airside Operations Division is to oversee and direct the safe, orderly, and efficient movement of aircraft, vehicles, passengers, and cargo on the airfield while delivering professional and courteous service to our business partners, passengers, and employees.

## Responsibilities

- Providing a safe and secure airfield environment for the operations of aircraft, in compliance with Federal Aviation Regulations (FAR) Part 139, Transportation Security Administration (TSA) Part 1542, and Miami-Dade County Aviation Department Rules & Regulations – Chapter 25
- Collecting aviation fees associated with the operations of aircraft and airport users
- Controlling the movement of aircraft in non-Federal Aviation Administration (FAA) controlled areas
- Administering the Airport Operations Area (AOA) decal and vehicle safety inspection insurance verification
- Controlling the access and movement of persons and vehicles entering the AOA
- Conducting daily inspections of the airfield lighting system, striping, pavement conditions, Foreign Object Debris (FOD) and airfield training programs in compliance with FAR 139
- Approving advance airline schedules and preparing passenger projection reports, in conjunction with planning real-time gate assignment and maintaining real-time flight information on the Flight Information Display System (FIDS)
- Providing passenger bus service for aircrafts assigned to remote parking
- Administering the AOA Driver Training, Movement Area Driver Training, Loading Bridge Training, and Part 139 Operations Training programs
- Reviewing and approving construction plans, maintenance of traffic/safety plans on the AOA
- Working with airlines to ensure compliance with Tarmac Delay Plan and Passenger Bill of Rights during irregular operations such as weather events

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>         | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|-----------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5148                | Division Director 3, Aviation     | 1                         | 1                                     | 1                                     | -                                 |
| 5016                | Section Chief, Aviation           | 1                         | 1                                     | 1                                     | -                                 |
| 5202                | Airport Operations Supervisor     | 7                         | 8                                     | 8                                     | -                                 |
| 5203                | Airport Operations Sr. Agent      | 9                         | 12                                    | 12                                    | -                                 |
| 5331                | Airport Compliance Sr. Specialist | 3                         | 3                                     | 3                                     | -                                 |
| 5204                | Airport Operations Agent          | 47                        | 47                                    | 47                                    | -                                 |
| 5205                | Airport Operations Specialist     | 23                        | 24                                    | 25                                    | 1                                 |
| 5330                | Airport Compliance Specialist     | 2                         | 3                                     | 3                                     | -                                 |
| 5374                | Airport Attendant                 | 18                        | 21                                    | 20                                    | (1)                               |
| 0013                | Clerk 4                           | 1                         | 1                                     | 1                                     | -                                 |
| 5311                | Administrative Secretary          | 1                         | 1                                     | 1                                     | -                                 |
| <b>Total</b>        |                                   | <b>113</b>                | <b>122</b>                            | <b>122</b>                            | <b>-</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$8,670,850</b>        | <b>\$8,932,724</b>                    | <b>\$9,113,776</b>                    | <b>\$181,052</b>                        | <b>2.0%</b>  |
| Over-time                   | 902,063                   | 864,000                               | 5                                     | (863,995)                               | -100.0%      |
| Fringes                     | 3,833,464                 | 4,193,059                             | 4,394,630                             | 201,571                                 | 4.8%         |
| <b>Total Salary/Fringes</b> | <b>\$13,406,378</b>       | <b>\$13,989,783</b>                   | <b>\$13,508,411</b>                   | <b>(\$481,372)</b>                      | <b>-3.4%</b> |
| Outside Contracts           | 238,500                   | 101,000                               | 101,000                               | -                                       | 0.0%         |
| MOU                         | 5,490                     | 5,000                                 | 5,000                                 | -                                       | 0.0%         |
| Other Operating             | 24,492                    | 409,600                               | 409,600                               | -                                       | 0.0%         |
| Capital                     | 5,476                     | 297,700                               | 297,700                               | -                                       | 0.0%         |
| <b>Total</b>                | <b>\$13,680,336</b>       | <b>\$14,803,083</b>                   | <b>\$14,321,711</b>                   | <b>(\$481,372)</b>                      | <b>-3.3%</b> |

# Terminal Operations Division

## Mission Statement

The mission of the Terminal Operations Division is to operate the airport terminal by providing a safe, efficient, and friendly environment for all airport users while ensuring confidence and exceeding expectations by delivering exceptional customer service.

## Responsibilities

- Managing the day-to-day operation of the facility and acting as an ombudsman to resolve complaints/issues for tenants, airlines and passengers in MIA terminals
- Operating the Terminal Operations Control Room (OCR), Paging and Information Center (PIC), MIA's Information Center at Concourse E, MDAD's Lost and Found Center (L&F)
- Providing crowd control/crisis management, standards compliance and enforcement, and facilities inspections
- Managing the Departments Janitorial contracts
- Maintaining customer advocacy (internal/external), providing one-stop service and eliminating inefficiencies
- Operating MDAD liaison to Transportation Security Administration (TSA), U.S. Customs and Border Protection (CBP)

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>         | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|-----------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5148                | Division Director 3, Aviation     | 1                         | 1                                     | 1                                     | -                                 |
| 5017                | Section Chief, Aviation           | 1                         | 1                                     | 1                                     | -                                 |
| 5202                | Airport Operations Supervisor     | 5                         | 8                                     | 8                                     | -                                 |
| 5203                | Airport Operations Sr. Agent      | 11                        | 14                                    | 14                                    | -                                 |
| 5204                | Airport Operations Agent          | 29                        | 49                                    | 49                                    | -                                 |
| 5205                | Airport Operations Specialist     | 75                        | 131                                   | 131                                   | -                                 |
| 5331                | Airport Compliance Sr. Specialist | 2                         | 2                                     | 2                                     | -                                 |
| 5330                | Airport Compliance Specialist     | 1                         | 1                                     | 1                                     | -                                 |
| 5311                | Administrative Secretary          | 1                         | 1                                     | 1                                     | -                                 |
|                     | <b>Total</b>                      | <b>126</b>                | <b>208</b>                            | <b>208</b>                            | <b>-</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$7,948,614</b>        | <b>\$11,853,262</b>                   | <b>\$11,803,391</b>                   | <b>(\$49,871)</b>                       | <b>-0.4%</b> |
| Over-time                   | 766,742                   | 711,200                               | 4                                     | (711,196)                               | -100.0%      |
| Fringes                     | 3,842,998                 | 6,288,549                             | 6,630,860                             | 342,311                                 | 5.4%         |
| <b>Total Salary/Fringes</b> | <b>\$12,558,354</b>       | <b>\$18,853,011</b>                   | <b>\$18,434,255</b>                   | <b>(\$418,756)</b>                      | <b>-2.2%</b> |
| Outside Contracts           | 8,000                     | 156,200                               | 156,200                               | -                                       | 0.0%         |
| MOU                         | 2,685,034                 | 4,508,000                             | 4,508,000                             | -                                       | 0.0%         |
| Other Operating             | 379,943                   | 759,500                               | 779,500                               | 20,000                                  | 2.6%         |
| Capital                     | 1,544                     | 40,000                                | -                                     | (40,000)                                | -100.0%      |
| <b>Total</b>                | <b>\$15,632,874</b>       | <b>\$24,316,711</b>                   | <b>\$23,877,955</b>                   | <b>(\$438,756)</b>                      | <b>-1.8%</b> |

# Landside Operations Division

## Mission Statement

The mission of the Landside Operations Division is to provide the operational controls and customer-oriented administrative support services necessary to ensure the secure, safe, efficient, and effective utilization of the airport roadway and curbside system, parking facilities and ground transportation modes available for the use of our valued patrons and employees at Miami International Airport.

## Responsibilities

- ➔ Providing traffic control, employee and public parking, and monitoring and reporting maintenance, janitorial, and signage deficiencies
- ➔ Responding to all incidents/accidents occurring in the area including the public parking facilities and MIA Mover stations
- ➔ Monitoring ground transportation activity at MIA and enforcing regulations pertaining to taxicab, bus, limousine and transportation network entities (TNE)
- ➔ Coordinating all special events parking and transportation activities
- ➔ Ensuring the efficient flow of traffic
- ➔ Addressing the American with Disabilities Act (ADA) concerns and work with coordinator's office of ADA at MIA
- ➔ Ensuring new and existing facilities are ADA compliant
- ➔ Removing ADA barriers, compliance with new ADA design guidelines and initiative liaison to the County's ADA coordination following federal guidelines for stricter ADA enforcement
- ➔ Issuing Ground Transportation Service Permits and enforce Operational Directives No. 24 and 24-A, to ensure efficient service to users, commercial ground transportation providers, and maximize revenue to the Department
- ➔ Coordinating taxi operations and enforce Chapter 31 and Operational Directive No. 42 to ensure efficient, equitable service to both users and taxicab drivers
- ➔ Operating a 24-hour control center to monitor landside areas and ensure effective management of the operation
- ➔ Explore and provide alternative methods for the operation and management of Taxi Operations to address AA Special Equipment Vehicles

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>            | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|--------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5148                | Division Director 3, Aviation        | 1                         | 1                                     | 1                                     | -                                 |
| 5016                | Section Chief, Aviation              | 1                         | 1                                     | 1                                     | -                                 |
| 5202                | Airport Operations Supervisor        | 6                         | 7                                     | 7                                     | -                                 |
| 5331                | Airport Compliance Sr. Specialist    | 2                         | 2                                     | 2                                     | -                                 |
| 5330                | Airport Compliance Specialist        | 5                         | 7                                     | 7                                     | -                                 |
| 5389                | Landside Operations Sr. Officer      | 7                         | 9                                     | 9                                     | -                                 |
| 5388                | Landside Operations Officer 2        | 10                        | 16                                    | 16                                    | -                                 |
| 5386                | Landside Operations Officer 1        | 109                       | 121                                   | 121                                   | -                                 |
| 5390                | Landside Operations Equip Specialist | 3                         | 6                                     | 6                                     | -                                 |
| 5311                | Administrative Secretary             | 1                         | 1                                     | 1                                     | -                                 |
| 5310                | Airport Secretary                    | 1                         | 1                                     | 1                                     | -                                 |
| <b>Total</b>        |                                      | <b>146</b>                | <b>172</b>                            | <b>172</b>                            | <b>-</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$10,962,854</b>       | <b>\$12,886,273</b>                   | <b>\$12,737,942</b>                   | <b>(\$148,331)</b>                      | <b>-1.2%</b> |
| Over-time                   | 1,069,657                 | 426,000                               | 3                                     | (425,997)                               | -100.0%      |
| Fringes                     | 4,890,403                 | 5,879,498                             | 6,231,029                             | 351,531                                 | 6.0%         |
| <b>Total Salary/Fringes</b> | <b>\$16,922,914</b>       | <b>\$19,191,771</b>                   | <b>\$18,968,974</b>                   | <b>(\$222,797)</b>                      | <b>-1.2%</b> |
| Outside Contracts           | 7,858                     | 28,800                                | 30,800                                | 2,000                                   | 6.9%         |
| Other Operating             | 16,101                    | 41,000                                | 2,000                                 | (39,000)                                | -95.1%       |
| Capital                     | -                         | 84,224                                | 49,500                                | (34,724)                                | -41.2%       |
| <b>Total</b>                | <b>\$16,946,873</b>       | <b>\$19,345,795</b>                   | <b>\$19,051,274</b>                   | <b>(\$294,521)</b>                      | <b>-1.5%</b> |

# General Aviation Airports Operations Division

## Mission Statement

The mission of the General Aviation Airports Division is to operate and provide modern, safe, and efficient system of airports from which services associated with general aviation activities such as flight training, business, sport, and recreational flying that are not permitted at Miami International Airport can be acquired at different airport locations and performed in accordance with FAA regulations.

## Responsibilities

- Inspecting Aircraft Operation Area and pavement area for safety
- Examining the airport markings and signs and airfield lighting to ensure operation and correct color, size and legibility
- Monitoring all aspects of operational safety during construction
- Performing pre-operational inspections
- Keeping safety areas free of personnel and materials, ensuring preventative measures are taken to prevent FOD, identifying causes and ensuring timely removal
- Monitoring ground vehicles, fueling operations and the presence of unauthorized personnel and vehicles
- Performing access control and AOA security functions by challenging unfamiliar individuals on the airport, and staying alert for unusual activities
- Assisting with the safe operation of aircraft in the movement area, responding to aircraft emergencies and working with the FAA and local Fire and Law enforcement to help expedite the safe recovery of disabled aircraft to include detailed reports of these incidents
- Providing facilities for corporate and business aircraft, flight training, law enforcement, Air Rescue, and military, as well as all types of personal and recreational sport aviation activities

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>            | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|--------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5202                | General Aviation Airports Supervisor | 1                         | 3                                     | 3                                     | -                                 |
| 5204                | Airport Operations Agent             | 16                        | 16                                    | 18                                    | 2                                 |
| 5372                | Auxiliary Airport Specialist         | 2                         | 2                                     | 2                                     | -                                 |
| 5310                | Airport Secretary                    | 2                         | 2                                     | 2                                     | -                                 |
|                     | <b>Total</b>                         | <b>21</b>                 | <b>23</b>                             | <b>25</b>                             | <b>2</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |               |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|---------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>      |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |               |
| Regular                     | <b>\$1,675,043</b>        | <b>\$1,903,141</b>                    | <b>\$1,929,204</b>                    | <b>\$26,063</b>                         | <b>1.4%</b>   |
| Over-time                   | 255,262                   | 215,000                               | 4                                     | (214,996)                               | -100.0%       |
| Fringes                     | 768,450                   | 881,700                               | 917,725                               | 36,025                                  | 4.1%          |
| <b>Total Salary/Fringes</b> | <b>\$2,698,755</b>        | <b>\$2,999,841</b>                    | <b>\$2,846,933</b>                    | <b>(\$152,908)</b>                      | <b>-5.1%</b>  |
| Outside Contracts           | 25,410                    | 45,000                                | 48,000                                | 3,000                                   | 6.7%          |
| MOU                         | 76,500                    | 823,000                               | 120,000                               | (703,000)                               | -85.4%        |
| Utilities                   | 317,806                   | 317,500                               | 350,000                               | 32,500                                  | 10.2%         |
| Other Operating             | 9,214                     | 60,650                                | 72,650                                | 12,000                                  | 19.8%         |
| Capital                     | 6,378                     | 142,700                               | 73,300                                | (69,400)                                | -48.6%        |
| <b>Total</b>                | <b>\$3,134,062</b>        | <b>\$4,388,691</b>                    | <b>\$3,510,883</b>                    | <b>(\$877,808)</b>                      | <b>-20.0%</b> |

# Aviation Noise Abatement Division

## Mission Statement

The mission of the Aviation Noise Abatement Division is to develop and implement measures to reduce the negative impact of aircraft noise in residential areas of Miami-Dade County, thus helping to improve the quality of life for the residents and to mitigate all wildlife at the MDAD system of airports.

## Responsibilities

- Establishing and maintaining a good working relationship with environmental communities
- Participates in the Aviation Department's Aircraft Noise Abatement Advisory Board for MIA (NAAB)
- Evaluating procedures to reduce off-airport noise impacts
- Meeting on a regular basis with Federal Aviation Administration (FAA) and Air Traffic Control Tower (ATCT) to evaluate existing departure and arrival procedures
- Updating aircraft noise contours for all MDAD operated airports using the FAA's Integrated Noise Model (INM)
- Operating and maintaining MDAD's permanent Noise Monitoring System (PNMS)
- Operating MDAD's Aircraft Noise and Operations Monitoring System (ANOMS)
- Monitoring aircraft noise in the community with portable equipment
- Maintaining and expanding MIA's "Good Neighbor Policy"
- Providing information to the community through public meetings and demonstrations on issues related to aircraft noise
- Investigating all noise complaints, maintaining complaint log, and looking for trends in areas where noise complaints are increasing/decreasing
- Monitoring airline compliance with MDAD noise abatement procedures and "Good Neighbor Policy"
- Managing MDAD's Wildlife Management Program for all MDAD operated airports
- Mitigating wildlife at MDAD system of airports and maintain Part 139 certification
- Conducting Environmental Assessments, Environmental Impact Statements, and other environmental studies as needed
- Providing ANOMS aircraft landing information to the General Aviation Airports (GAA) during tower closures

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>       | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|---------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5253                | Airport Noise Abatement Officer | 4                         | 4                                     | 4                                     | -                                 |
| 5330                | Airport Compliance Specialist   | 1                         | 1                                     | 1                                     | -                                 |
|                     | <b>Total</b>                    | <b>5</b>                  | <b>5</b>                              | <b>5</b>                              | <b>-</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$366,757</b>          | <b>\$379,606</b>                      | <b>\$461,850</b>                      | <b>\$82,244</b>                         | <b>21.7%</b> |
| Over-time                   | 27,229                    | 20,000                                | 1                                     | (19,999)                                | -100.0%      |
| Fringes                     | 159,604                   | 170,345                               | 215,797                               | 45,452                                  | 26.7%        |
| <b>Total Salary/Fringes</b> | <b>\$553,589</b>          | <b>\$569,951</b>                      | <b>\$677,648</b>                      | <b>\$107,697</b>                        | <b>18.9%</b> |
| Outside Contracts           | 261,265                   | 275,000                               | 278,750                               | 3,750                                   | 1.4%         |
| MOU                         | -                         | 17,552                                | 18,000                                | 448                                     | 2.6%         |
| Charges for County Services | 2,412                     | -                                     | -                                     | -                                       | 0.0%         |
| Other Operating             | 4,403                     | 33,100                                | 39,600                                | 6,500                                   | 19.6%        |
| Capital                     | 1,899                     | 5,000                                 | 5,000                                 | -                                       | 0.0%         |
| <b>Total</b>                | <b>\$823,568</b>          | <b>\$900,603</b>                      | <b>\$1,018,998</b>                    | <b>\$118,395</b>                        | <b>13.1%</b> |



Miami International Airport

# Public Safety & Security Group

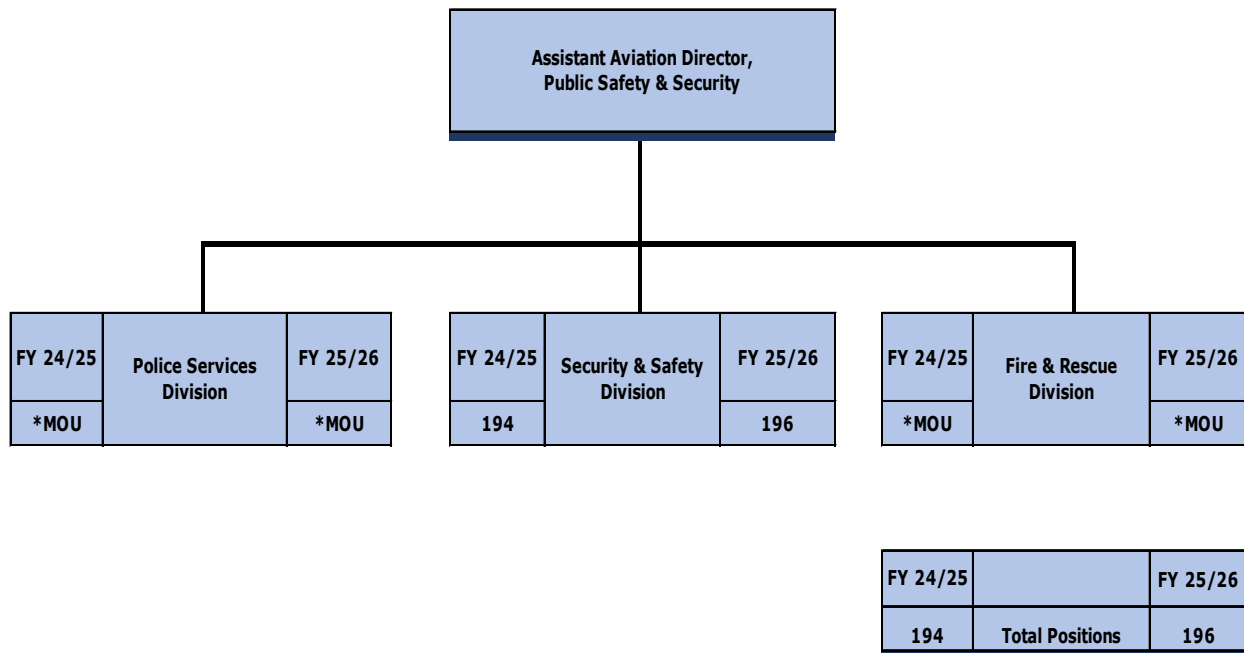
## Overview

The Public Safety & Security Group oversees investigative uniform and Police Services, Fire & Rescue Services, and Security & Safety at MIA, ensures enforcement of all local, state and federally mandated security requirements.

The Group consists of the following:

- ➔ Police Services Division
- ➔ Fire & Rescue Division
- ➔ Security & Safety Division

## Organizational Structure



\*Memorandum of Understanding (MOU) is a service agreement under which MDAD pays for services provided.

# Police Services Division

## Mission Statement

The mission of the Police Services Division is to commit its resources in partnership with the community to promote a safe and secure environment that is free from crime and the fear of crime, maintain order and provide for the safe and expeditious flow of traffic, and practice our core values of integrity, respect, service, and fairness.

## Responsibilities

- ➔ Providing uniform patrol, investigative police services, explosive detection services, medical first responder mitigation at MIA, surrounding areas to include the Miami Intermodal Center/Rental Car Center and Cargo warehouse area
- ➔ Following up on criminal investigations, handling special details relating to dignitary and VIP arrivals and departures
- ➔ Fulfilling the Transportations Security Administration (TSA) mandates
- ➔ Conducting undercover surveillance operations and vehicle inspections designed to deter/prevent crime at MIA
- ➔ Performing details/investigations based on trend information provided by the District's Crime Analysis Unit

## Personnel Summary

The Police Services Division are provided by the Miami-Dade County Sheriff's Office through a Memorandum of Understanding (MOU) service agreement under which MDAD pays for services provided.

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |             |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|-------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>    |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |             |
| Regular                     | <b>\$0</b>                | <b>\$0</b>                            | <b>\$0</b>                            | <b>\$0</b>                              | <b>0.0%</b> |
| <b>Total Salary/Fringes</b> | <b>\$0</b>                | <b>\$0</b>                            | <b>\$0</b>                            | <b>\$0</b>                              | <b>0.0%</b> |
| Outside Contracts           | 122,015                   | 166,918                               | 166,918                               | -                                       | 0.0%        |
| Insurance                   | 82,500                    | 84,100                                | 88,100                                | 4,000                                   | 4.8%        |
| MOU                         | 43,587,028                | 51,597,403                            | 53,622,800                            | 2,025,397                               | 3.9%        |
| Charges for County Services | 1,043,245                 | 1,833,432                             | 2,095,303                             | 261,871                                 | 14.3%       |
| Utilities                   | 6,943                     | 58,500                                | 50,000                                | (8,500)                                 | -14.5%      |
| Other Operating             | 191,045                   | 516,330                               | 531,505                               | 15,175                                  | 2.9%        |
| Capital                     | 127,830                   | 71,018                                | 193,000                               | 121,982                                 | 171.8%      |
| <b>Total</b>                | <b>\$45,160,607</b>       | <b>\$54,327,701</b>                   | <b>\$56,747,626</b>                   | <b>\$2,419,925</b>                      | <b>4.5%</b> |

# Fire & Rescue Division

## Mission Statement

The mission of the Fire and Rescue Division is to protect people, property, and the environment by providing responsive, proactive, professional, and humanitarian fire rescue services essential to public health, safety, and well-being.

## Responsibilities

- ➔ Providing fire and rescue services to the passengers, employees and visitors at MIA and the General Aviation Airports (GAA): Miami-Opa Locka Executive (OPF), Miami Executive (TMB), and Miami Homestead General (X-51)
- ➔ Responding to structural and aircraft fires, medical emergencies, incidents with a possible terrorism nexus, bio-chemical threats, radiological exposures, natural disasters, and hazardous materials incidents
- ➔ Conducting inspection of fuel delivery systems including fuel trucks, hydrant carts, and the fuel tank farm; in addition, conducts investigations of fuel spills and other accidents for code compliance
- ➔ Performing life safety inspections, Certificate of Occupancy (CO) inspections and reviewing plans
- ➔ Developing and maintaining dynamic disaster response plans for every potential hazard that may be present in highly complex environments such as Miami-Dade County airports
- ➔ Assuring that all personnel assigned to the Aviation Department receive Aircraft Rescue Fire Fighter (ARFF) training which meets FAA requirements

## Personnel Summary

The Fire and Rescue Division services are provided by the Miami-Dade County Fire Rescue Department through a Memorandum of Understanding (MOU) service agreement under which MDAD pays for services provided.

## Expense Summary

|                             | <i><b>Actual</b></i><br><i><b>FY 2024</b></i> | <i><b>Adopted</b></i><br><i><b>Budget</b></i><br><i><b>FY 2025</b></i> | <i><b>Adopted</b></i><br><i><b>Budget</b></i><br><i><b>FY 2026</b></i> | <i><b>Inc/(Dec)</b></i><br><i><b>FY 2026 vs FY 2025</b></i> |                    |
|-----------------------------|-----------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------------|--------------------|
|                             |                                               |                                                                        |                                                                        | <i><b>\$</b></i>                                            | <i><b>%</b></i>    |
| <b>Salary/Fringes</b>       |                                               |                                                                        |                                                                        |                                                             |                    |
| Regular                     | <u><b>\$0</b></u>                             | <u><b>\$0</b></u>                                                      | <u><b>\$0</b></u>                                                      | <u><b>\$0</b></u>                                           | <u><b>0.0%</b></u> |
| <b>Total Salary/Fringes</b> | <u><b>\$0</b></u>                             | <u><b>\$0</b></u>                                                      | <u><b>\$0</b></u>                                                      | <u><b>\$0</b></u>                                           | <u><b>0.0%</b></u> |
| Outside Contracts           | 6,664                                         | 140,000                                                                | 155,000                                                                | 15,000                                                      | 10.7%              |
| MOU                         | 36,263,579                                    | 37,212,933                                                             | 40,822,042                                                             | 3,609,109                                                   | 9.7%               |
| Charges for County Services | -                                             | 14,400                                                                 | 14,400                                                                 | -                                                           | 0.0%               |
| Utilities                   | 25,221                                        | 34,750                                                                 | 39,750                                                                 | 5,000                                                       | 14.4%              |
| Other Operating             | 137,775                                       | 1,013,650                                                              | 973,835                                                                | (39,815)                                                    | -3.9%              |
| Capital                     | 318,564                                       | 374,700                                                                | 497,500                                                                | 122,800                                                     | 32.8%              |
| <b>Total</b>                | <u><b>\$36,751,803</b></u>                    | <u><b>\$38,790,433</b></u>                                             | <u><b>\$42,502,527</b></u>                                             | <u><b>\$3,712,094</b></u>                                   | <u><b>9.6%</b></u> |

# Security & Safety Division

## Mission Statement

The mission of the Security & Safety Division is to ensure the safe and secure movement of people and goods through MIA by using a risk-based approach against current threats, developing, and implementing compliant, efficient, and cost-effective regulatory solutions to secure the County's system of airports, while working closely with law enforcement, regulatory agencies, and airport business partners.

## Responsibilities

- ➔ Directing the day-to-day security operations of MIA and the County's four General Aviation Airports (GAA)
- ➔ Enforcing local, state and federally mandated security requirements, in coordination with agencies such as the Transportation Security Administration (TSA), Customs Border Protection (CBP), Federal Bureau of Investigation (FBI), Immigration and Customs Enforcement (ICE), Drug Enforcement Administration (DEA), Department of Homeland Security (DHS), the State and U.S. Attorneys offices and the Miami-Dade Police and Fire Department
- ➔ Serving as the primary overseer of TSA compliance and enforcement actions, responsible for implementing any new security mandates issued in addition to serving as the main point of contact for standard regulations issues and provides coordination between the TSA Federal Security Director (FSD) and the MIA Airport Security Coordinator (ASC)
- ➔ Overseeing and responding to Customs and Border Protection (CBP) compliance and enforcement issues involving MDAD employees
- ➔ Issuing Airport ID badges to all airport employees based on fingerprint and background checks
- ➔ Researching new and emerging security technologies and grant opportunities
- ➔ Monitoring any security-related activities within the Department's Capital Improvement Program, including security installations in the South and North Terminals and throughout the existing Central Terminal
- ➔ Coordinating monthly MIA Security Consortia meeting for the airlines and business partners and a quarterly cargo security meeting at MIA
- ➔ Conducting field audits of airport vendors, multi-agency sweeps
- ➔ Operating Airport Operations Area (AOA) vehicular access control gates
- ➔ Monitoring contracted security guard services such as operations and staffing
- ➔ Monitoring fuel farm areas and Federal Inspection Service (FIS) areas
- ➔ Issuing security notices, security directives and security operational directives
- ➔ Coordinating mandated tabletop, exercise drills, and investigate security violations

## Personnel Summary

| <b>OCC</b>   |                                                       | <b>Actual</b>  | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>    |
|--------------|-------------------------------------------------------|----------------|---------------------------|---------------------------|---------------------|
| <b>Code</b>  | <b>Occupational Title</b>                             | <b>FY 2024</b> | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY26 vs FY25</b> |
| 5182         | Assistant Aviation Director, Public Safety & Security | 1              | 1                         | 1                         | -                   |
| 5016         | Section Chief                                         | 1              | 1                         | 1                         | -                   |
| 5287         | Aviation Security Manager                             | 1              | 1                         | 1                         | -                   |
| 5288         | Aviation Security Coordinator                         | 2              | 3                         | 3                         | -                   |
| 5315         | Aviation Support Compliance Coordinator               | 1              | 1                         | 1                         | -                   |
| 5202         | Airport Operations Supervisor                         | 8              | 8                         | 8                         | -                   |
| 5203         | Airport Operations Senior Agent                       | 14             | 17                        | 17                        | -                   |
| 5204         | Airport Operations Agent                              | 20             | 20                        | 20                        | -                   |
| 5291         | Airport Security Compliance Officer                   | 3              | 6                         | 6                         | -                   |
| 5331         | Airport Compliance Senior Specialist                  | 2              | 2                         | 2                         | -                   |
| 5205         | Airport Operations Specialist                         | 99             | 130                       | 132                       | 2                   |
| 0013         | Clerk 4                                               | -              | 1                         | 1                         | -                   |
| 5306         | Airport Office Support Specialist 2                   | 1              | 2                         | 2                         | -                   |
| 5312         | Executive Secretary                                   | 1              | 1                         | 1                         | -                   |
| <b>Total</b> |                                                       | <b>154</b>     | <b>194</b>                | <b>196</b>                | <b>2</b>            |

## Expense Summary

|                             | <b>Actual</b>       | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>          |              |
|-----------------------------|---------------------|---------------------------|---------------------------|---------------------------|--------------|
|                             | <b>FY 2024</b>      | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY 2026 vs FY 2025</b> |              |
|                             |                     |                           |                           | <b>\$</b>                 | <b>%</b>     |
| <b>Salary/Fringes</b>       |                     |                           |                           |                           |              |
| Regular                     | <b>\$10,121,176</b> | <b>\$12,398,374</b>       | <b>\$12,671,985</b>       | <b>\$273,611</b>          | <b>2.2%</b>  |
| Over-time                   | 503,306             | 457,000                   | 6                         | (456,994)                 | -100.0%      |
| Fringes                     | 4,607,028           | 6,143,254                 | 6,630,747                 | 487,493                   | 7.9%         |
| <b>Total Salary/Fringes</b> | <b>\$15,231,509</b> | <b>\$18,998,628</b>       | <b>\$19,302,738</b>       | <b>\$304,110</b>          | <b>1.6%</b>  |
| Outside Contracts           | 102,016             | 153,500                   | 260,500                   | 107,000                   | 69.7%        |
| MOU                         | 13,980,279          | 12,004,000                | 15,064,706                | 3,060,706                 | 25.5%        |
| Other Operating             | 278,549             | 744,840                   | 739,340                   | (5,500)                   | -0.7%        |
| Capital                     | 375                 | 49,000                    | -                         | (49,000)                  | -100.0%      |
| <b>Total</b>                | <b>\$29,592,729</b> | <b>\$31,949,968</b>       | <b>\$35,367,284</b>       | <b>\$3,417,316</b>        | <b>10.7%</b> |



Miami International Airport Gateways to the Americas

# Facilities Management Group

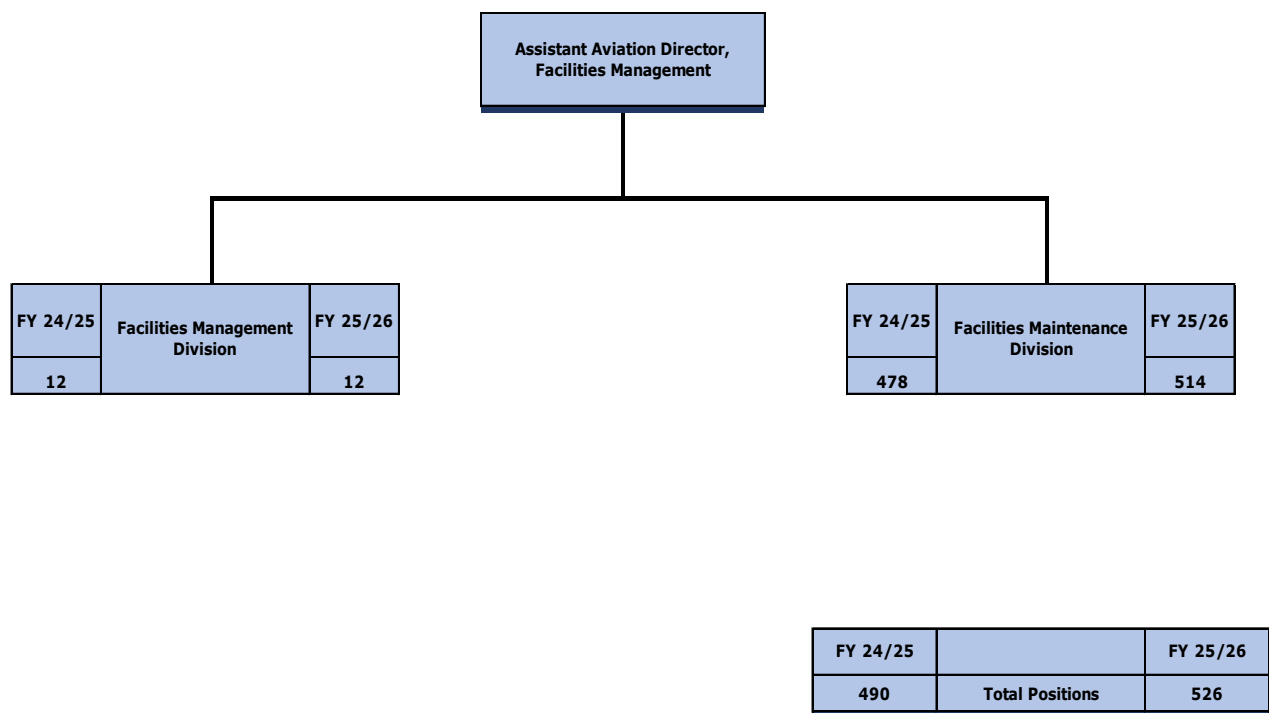
## Overview

The Facilities Management Group maintains the airport systems and facilities in optimum working conditions at MIA and the General Aviation Airports.

The Group consists of the following:

- ➔ Facilities Management Division
- ➔ Facilities Maintenance Division

## Organizational Structure



# Facilities Management Division

## Mission Statement

The mission of the Facilities Management Division is to provide leadership and guidance to ensure the facilities at Miami International Airport (MIA) and General Aviation Airports (GAA) are in optimum working condition.

## Responsibilities

- Overseeing and managing the functions of Facilities Maintenance, Facilities Maintenance and Engineering, Terminal Maintenance, General Aviation Airport, and Aviation Maintenance Support Divisions

## Personnel Summary

| <b>OCC</b>  |                                                   | <b>Actual</b>  | <b>Adopted</b>        | <b>Adopted</b>        | <b>Inc/(Dec)</b>    |
|-------------|---------------------------------------------------|----------------|-----------------------|-----------------------|---------------------|
| <b>Code</b> | <b>Occupational Title</b>                         | <b>FY 2024</b> | <b>Budget FY 2025</b> | <b>Budget FY 2026</b> | <b>FY26 vs FY25</b> |
| 5182        | Assistant Aviation Director Facilities Management | 1              | 1                     | 1                     | -                   |
| 5148        | Division Director 3, Aviation                     | 4              | 5                     | 5                     | -                   |
| 5232        | Aviation Facilities Financial Coordinator         | 1              | 1                     | 1                     | -                   |
| 0831        | Special Projects Administrator 1                  | 1              | 1                     | 1                     | -                   |
| 0812        | Administrative Officer 3                          | 2              | 3                     | 3                     | -                   |
| 5312        | Executive Secretary                               | 1              | 1                     | 1                     | -                   |
|             | <b>Total</b>                                      | <b>10</b>      | <b>12</b>             | <b>12</b>             | <b>-</b>            |

## Expense Summary

|                             | <b>Actual</b>      | <b>Adopted</b>        | <b>Adopted</b>        | <b>Inc/(Dec)</b>          |              |
|-----------------------------|--------------------|-----------------------|-----------------------|---------------------------|--------------|
|                             | <b>FY 2024</b>     | <b>Budget FY 2025</b> | <b>Budget FY 2026</b> | <b>FY 2026 vs FY 2025</b> |              |
|                             |                    |                       |                       | <b>\$</b>                 | <b>%</b>     |
| <b>Salary/Fringes</b>       |                    |                       |                       |                           |              |
| Regular                     | <b>\$1,507,021</b> | <b>\$1,784,870</b>    | <b>\$1,777,058</b>    | <b>(\$7,812)</b>          | <b>-0.4%</b> |
| Fringes                     | 535,417            | 653,510               | 671,093               | 17,583                    | 2.7%         |
| <b>Total Salary/Fringes</b> | <b>\$2,042,438</b> | <b>\$2,438,380</b>    | <b>\$2,448,151</b>    | <b>\$9,771</b>            | <b>0.4%</b>  |
| Other Operating             | 5,399              | 7,500                 | 11,900                | 4,400                     | 58.7%        |
| Capital                     | -                  | -                     | -                     | -                         | 0.0%         |
| <b>Total</b>                | <b>\$2,047,837</b> | <b>\$2,445,880</b>    | <b>\$2,460,051</b>    | <b>\$14,171</b>           | <b>0.6%</b>  |

# Facilities Maintenance Division

## Mission Statement

The mission of the Facilities Maintenance Division is to provide functional, safe, and secure facilities, equipment, structures, and utilities for internal and external customers by proactively performing maintenance of all airport facilities.

## Responsibilities

- ➔ The Facilities Maintenance (FM) section is a team of highly skilled trade and technical staff that maintains all utilities, buildings, and equipment; handles the emergency utilities repair work, maintenance projects, and all preventative maintenance of the utility systems such as fire suppression, plumbing, air conditioning, electrical, and airfield lighting systems
- ➔ The Facilities Maintenance and Engineering (FE) section is responsible for the readiness of all new facilities, including testing, commissioning, acceptance and turnover of equipment and buildings, setting operational standards for new systems, development of standard operational procedures and updating MDAD design guidelines, in addition to providing direction and coordination, interface with builders and helping remove operational constraints while maintaining existing operations by mitigating problems caused by construction activity
- ➔ The Terminal Maintenance (TM) section is responsible for the maintenance and repair of the facilities and utility systems contained within the MIA terminal building, the parking garages and lower drive lighting, passenger loading bridges, baggage conveyors, painting, lighting, pest control as well as three automated people mover systems
- ➔ The General Aviation Airports (GAA) section provides land, building maintenance and emergency repair work at the General Aviation Airports and cargo buildings to include the coordination and oversight of various facilities and grounds maintenance related contracted services such as canal maintenance, grounds maintenance, tree trimming, termite protection and interior foliage; in addition, this area is responsible for waste management of all domestic and international garbage, maintenance and striping of all runways, taxiways and roadways; additionally, this area is responsible for the fleet management of all MDAD vehicles
- ➔ The Aviation Support Maintenance (AS) section ensures the operation, maintenance and repair services of terminal buildings, baggage handling systems, elevators, moving walkways, escalators, and roll up doors; access barriers and gate arms around perimeter of MIA airside; repair of terminal glass doors and mirrors; maintain interior and exterior terminal paint; manage contracts for passenger loading bridge replacement, refurbishment and repairs

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>                     | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|-----------------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5066                | Chief Aviation Facilities Initiation Engineer | 1                         | 1                                     | 1                                     | -                                 |
| 5069                | Chief Aviation Maint Utilities & Public Works | 1                         | 1                                     | 1                                     | -                                 |
| 5071                | Chief Aviation Terminal Building Maintenance  | 2                         | 2                                     | 2                                     | -                                 |
| 5228                | Chief Aviation Safety & Quality Programs      | 1                         | 1                                     | 1                                     | -                                 |
| 5018                | Senior Section Chief, Aviation                | 1                         | 1                                     | 1                                     | -                                 |
| 5016                | Section Chief, Aviation                       | 3                         | 4                                     | 7                                     | 3                                 |
| 5249                | Airport Building Systems Manager              | -                         | 1                                     | 1                                     | -                                 |
| 5219                | Aviation Interior Design Space Planning Supv  | -                         | 1                                     | 1                                     | -                                 |
| 5286                | Aviation Signage Manager                      | 1                         | 1                                     | 1                                     | -                                 |
| 6512                | Electrician Supervisor                        | 2                         | 2                                     | 2                                     | -                                 |
| 6518                | Painter Supervisor                            | 1                         | 1                                     | 1                                     | -                                 |
| 6528                | Plumbing Supervisor                           | 1                         | 1                                     | 2                                     | 1                                 |
| 6533                | Refrigeration/Air Conditioning Mechanic Supv  | 2                         | 4                                     | 5                                     | 1                                 |
| 5262                | Airport Maintenance Supervisor                | 14                        | 14                                    | 14                                    | -                                 |
| 5265                | Airport Plant Maintenance Supervisor          | 1                         | 1                                     | 1                                     | -                                 |
| 5268                | Airport Loading Bridges Maintenance Supv      | 2                         | 2                                     | 2                                     | -                                 |
| 5274                | Airport Lighting Supervisor                   | 1                         | 1                                     | 1                                     | -                                 |
| 5276                | Airport Fire Suppression Systems Supervisor   | 1                         | 1                                     | 1                                     | -                                 |
| 5300                | Av Technical Svc Spec                         | 2                         | 2                                     | 2                                     | -                                 |
| 5303                | Sr. Av Technical Svc Spec                     | 1                         | 1                                     | 1                                     | -                                 |
| 6131                | Fleet Management Facility Supv                | 1                         | 1                                     | 1                                     | -                                 |
| 6472                | Elevator Contract Coordinator                 | -                         | 1                                     | 2                                     | 1                                 |
| 0831                | Special Projects Administrator 1              | -                         | 1                                     | -                                     | (1)                               |
| 0812                | Administrative Officer 3                      | 1                         | 1                                     | 1                                     | -                                 |
| 0811                | Administrative Officer 2                      | 3                         | 4                                     | 5                                     | 1                                 |
| 5270                | Facilities Maintenance Contract Coordinator   | 1                         | 1                                     | 1                                     | -                                 |
| 5271                | Facilities Maintenance Contract Specialist    | 2                         | 2                                     | 5                                     | 3                                 |
| 5358                | Airport Elevator Contract Specialist          | 6                         | 6                                     | 6                                     | -                                 |
| 6481                | Interior Design Specialist                    | 3                         | 4                                     | 4                                     | -                                 |
| 1023                | Engineer 4                                    | 2                         | 3                                     | 5                                     | 2                                 |
| 1022                | Engineer 3                                    | 3                         | 3                                     | 8                                     | 5                                 |
| 1034                | Architect 3                                   | 1                         | 1                                     | 1                                     | -                                 |
| 1033                | Architect 2                                   | 2                         | 3                                     | 3                                     | -                                 |
| 1032                | Architect 1                                   | -                         | 1                                     | 2                                     | 1                                 |
| 5489                | Airport Architectural Drafter 2               | 4                         | 6                                     | 5                                     | (1)                               |
| 6612                | Construction Manager 3                        | 3                         | 3                                     | 3                                     | -                                 |
| 6611                | Construction Manager 2                        | 6                         | 11                                    | 15                                    | 4                                 |
| 6426                | Construction & Renovation Supervisor          | -                         | 1                                     | 1                                     | -                                 |
| 6427                | Construction & Renovation Supervisor 2        | 1                         | 3                                     | 3                                     | -                                 |
| 6465                | Senior Technical Services Planner/Scheduler   | -                         | 1                                     | 1                                     | -                                 |
| 6466                | Technical Services Planner/Scheduler          | 6                         | 7                                     | 7                                     | -                                 |
| 6469                | Building Maintenance Supervisor               | -                         | 1                                     | 1                                     | -                                 |

## Personnel Summary (cont)

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>                       | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|-------------------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5263                | Aviation Maintenance Services Superintendent    | 1                         | 1                                     | 1                                     | -                                 |
| 6601                | Construction Field Representative               | 1                         | 2                                     | 1                                     | (1)                               |
| 0013                | Clerk 4                                         | 1                         | 1                                     | 1                                     | -                                 |
| 5272                | Airport Facilities Superintendent               | 14                        | 15                                    | 15                                    | -                                 |
| 5275                | Airport BMS Operator                            | 5                         | 7                                     | 9                                     | 2                                 |
| 5462                | Airport Waste Plant Operator                    | 4                         | 4                                     | 4                                     | -                                 |
| 5463                | Airport Lighting Technician                     | 5                         | 5                                     | 5                                     | -                                 |
| 5377                | Airport Automated People Mover Technician       | 4                         | 4                                     | 4                                     | -                                 |
| 5474                | Airport Electronic Electrical Equipment Tech 2  | 1                         | 1                                     | 1                                     | -                                 |
| 5472                | Airport Electronic Electrical Equipment Tech 1  | 16                        | 16                                    | 20                                    | 4                                 |
| 5479                | Airport Fire Suppression Systems Technician     | 15                        | 16                                    | 16                                    | -                                 |
| 5420                | Airport Waste Plant Electrician                 | 8                         | 11                                    | 11                                    | -                                 |
| 5404                | Airport Maintenance Mechanic                    | 69                        | 83                                    | 86                                    | 3                                 |
| 5403                | Airport Maintenance Repairer                    | 3                         | 3                                     | 3                                     | -                                 |
| 5407                | Airport Heavy Truck Tire Repairer               | -                         | 1                                     | 1                                     | -                                 |
| 5416                | Airport Light Equipment Technician              | 2                         | 4                                     | 6                                     | 2                                 |
| 5417                | Airport Motorcycle Mechanic                     | 1                         | 1                                     | 1                                     | -                                 |
| 5418                | Airport Hydraulics Mechanic                     | 12                        | 12                                    | 14                                    | 2                                 |
| 5421                | Airport Plant Mechanic                          | 11                        | 12                                    | 12                                    | -                                 |
| 5429                | Airport Automotive Equipment Operator 3         | 7                         | 7                                     | 8                                     | 1                                 |
| 5428                | Airport Automotive Equipment Operator 2         | 16                        | 22                                    | 22                                    | -                                 |
| 5427                | Airport Automotive Equipment Operator 1         | 7                         | 11                                    | 8                                     | (3)                               |
| 5401                | Airport Automotive Support Specialist           | 1                         | 2                                     | 2                                     | -                                 |
| 5438                | Airport Carpenter/Roofer                        | 2                         | 2                                     | 2                                     | -                                 |
| 5442                | Airport Carpenter                               | 9                         | 13                                    | 13                                    | -                                 |
| 5444                | Airport Electrician                             | 13                        | 13                                    | 13                                    | -                                 |
| 5446                | Airport Locksmith                               | 3                         | 5                                     | 5                                     | -                                 |
| 5448                | Airport Painter                                 | 24                        | 24                                    | 26                                    | 2                                 |
| 5450                | Airport Machinist                               | 1                         | 1                                     | 1                                     | -                                 |
| 5452                | Airport Plumber                                 | 16                        | 23                                    | 24                                    | 1                                 |
| 5454                | Airport Mason                                   | 4                         | 8                                     | 8                                     | -                                 |
| 5456                | Airport Refrigeration/Air Conditioning Mechanic | 20                        | 22                                    | 24                                    | 2                                 |
| 5458                | Airport Sign Painter                            | 4                         | 4                                     | 4                                     | -                                 |
| 5460                | Airport Welder                                  | 2                         | 2                                     | 3                                     | 1                                 |
| 5461                | Airport Sprayer                                 | 2                         | 3                                     | 3                                     | -                                 |
| 5464                | Airport Heavy Equipment Technician              | 8                         | 9                                     | 9                                     | -                                 |
| <b>Total</b>        |                                                 | <b>395</b>                | <b>478</b>                            | <b>514</b>                            | <b>36</b>                         |

## Expense Summary

|                               | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                               |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary / Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                       | <b>\$33,205,726</b>       | <b>\$39,077,431</b>                   | <b>\$44,443,426</b>                   | <b>\$5,365,995</b>                      | <b>13.7%</b> |
| Over-time                     | 4,187,920                 | 1,561,000                             | 26                                    | (1,560,974)                             | -100.0%      |
| Fringes                       | 14,160,127                | 16,878,228                            | 19,792,804                            | 2,914,576                               | 17.3%        |
| <b>Total Salary / Fringes</b> | <b>\$51,553,774</b>       | <b>\$57,516,659</b>                   | <b>\$64,236,256</b>                   | <b>\$6,719,597</b>                      | <b>11.7%</b> |
| Outside Contracts             | 137,816,750               | 183,000,750                           | 178,713,815                           | (4,286,935)                             | -2.3%        |
| MOU                           | 784,541                   | 697,574                               | 850,677                               | 153,103                                 | 21.9%        |
| Utilities                     | 5,434,450                 | 4,723,500                             | 4,913,425                             | 189,925                                 | 4.0%         |
| Other Operating               | 6,124,021                 | 11,584,478                            | 16,034,865                            | 4,450,387                               | 38.4%        |
| Capital                       | 1,378,415                 | 1,893,153                             | 2,743,355                             | 850,202                                 | 44.9%        |
| <b>Total</b>                  | <b>\$203,091,950</b>      | <b>\$259,416,114</b>                  | <b>\$267,492,393</b>                  | <b>\$8,076,279</b>                      | <b>3.1%</b>  |



Miami International Airport

# Administration Group

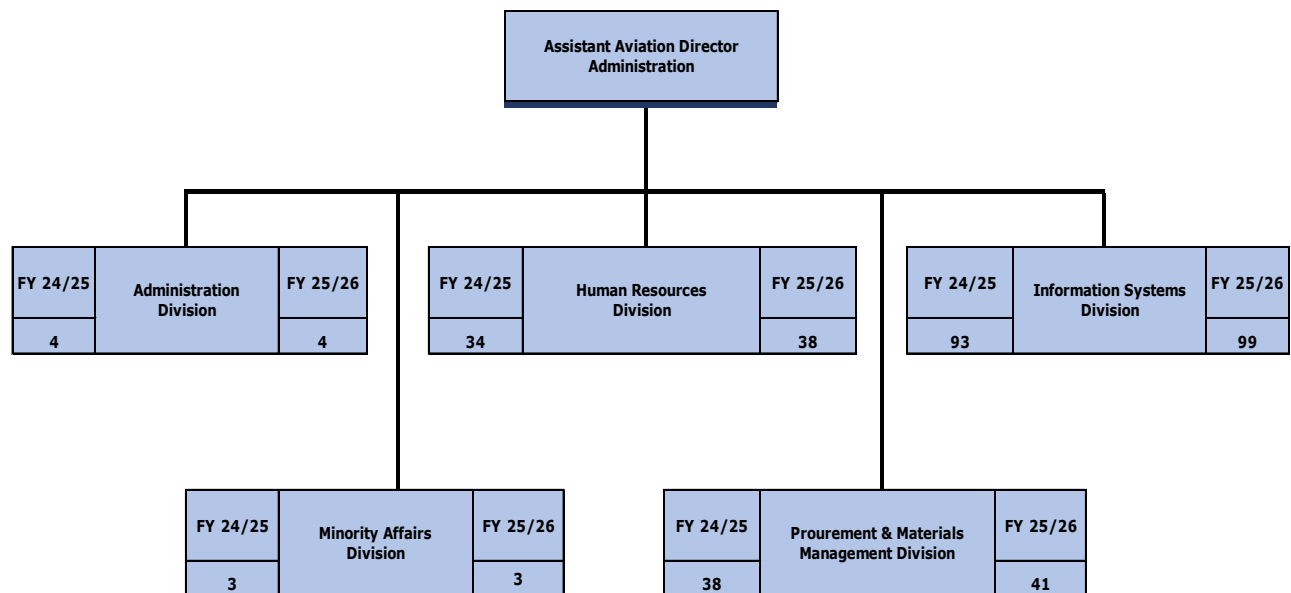
## Overview

The Administration Group performs activities that are vital to the daily operations of MIA such as: administration of the Department's personnel and support services functions, provision of technology and telecommunication resources to the Department's diverse user base and coordination of procurement activities.

The Group consists of the following:

- ➔ Administration Division
- ➔ Human Resources Division
- ➔ Information Systems Division
- ➔ Minority Affairs Division
- ➔ Procurement & Materials Management Division

## Organizational Structure



|          |                 |          |
|----------|-----------------|----------|
| FY 24/25 |                 | FY 25/26 |
| 172      | Total Positions | 185      |

# Administration Division

## Mission Statement

The mission of the Administration Division is to provide leadership, serve as a source of information, expertise, and retain a high-performing workforce by providing comprehensive support and guidance to employees and customers of the Aviation Department.

## Responsibilities

- Overall administration of Aviation Department's personnel and support services functions which include Human Resources management related services, risk and records management
- Oversight of computer and telecommunications resources to the Departments diverse use base
- Coordinate procurement activities
- Ensure inclusion of minority community in business opportunities via Memorandum of Understanding (MOU)

## Personnel Summary

| <i>Occupational Title</i>                  | <i>Actual<br/>FY 2024</i> | <i>Adopted<br/>Budget<br/>FY 2025</i> | <i>Adopted<br/>Budget<br/>FY 2026</i> | <i>Inc/(Dec)<br/>FY 26 vs FY 25</i> |
|--------------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-------------------------------------|
| Assistant Aviation Director Administration | 1                         | 1                                     | 1                                     | -                                   |
| Special Projects Administrator 2           | 1                         | 1                                     | 1                                     | -                                   |
| Airport Executive Secretary                | 1                         | 1                                     | 1                                     | -                                   |
| Administrative Trainee                     | 1                         | 1                                     | 1                                     | -                                   |
| <b>Total</b>                               | <b>4</b>                  | <b>4</b>                              | <b>4</b>                              | <b>-</b>                            |

## Expense Summary

|                             | <i>Actual<br/>FY 2024</i> | <i>Adopted<br/>Budget<br/>FY 2025</i> | <i>Adopted<br/>Budget<br/>FY 2026</i> | <i>Inc/(Dec)<br/>FY 2026 vs FY 2025</i> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <i>\$</i>                               | <i>%</i>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$405,900</b>          | <b>\$410,098</b>                      | <b>\$494,034</b>                      | <b>\$83,936</b>                         | <b>20.5%</b> |
| Fringes                     | 181,159                   | 179,902                               | 230,127                               | 50,225                                  | 27.9%        |
| <b>Total Salary/Fringes</b> | <b>\$587,059</b>          | <b>\$590,000</b>                      | <b>\$724,161</b>                      | <b>\$134,161</b>                        | <b>22.7%</b> |
| Outside Contracts           | 9,221                     | 20,000                                | 17,500                                | (2,500)                                 | - 12.5%      |
| Other Operating             | 6,443                     | 21,500                                | 32,400                                | 10,900                                  | 50.7%        |
| Capital                     | -                         | -                                     | -                                     | -                                       | 0.0%         |
| <b>Total</b>                | <b>\$602,723</b>          | <b>\$631,500</b>                      | <b>\$774,061</b>                      | <b>\$142,561</b>                        | <b>22.6%</b> |

# Human Resources Division

## Mission Statement

The mission of the Human Resources Division is to provide timely, efficient, and courteous services to the Aviation Department employees in the areas of safety and risk management, fair employment practices, employee development and training, recruitment, compensation, payroll, and benefits.

## Responsibilities

- Coordinating, recruitment, compensation, payroll, benefits and temporary contract employees and special employment programs
- Managing Family & Medical Leave Act, Leave of Absence, Special Earned Leave Pools, Return-to Work Program, Employment, American with Disabilities Act, Long-Term Disability Claims, and Short-Term Disability Claims
- Managing the Department's Equal Employment Opportunity and Affirmative Action programs
- Coordinating management and soft-skills training courses
- Coordinating various programs such as the Idea Rewards, Employee Suggestion Program, and Departmental Health and Safety Programs
- Overseeing the Department's insurance program
- Managing Department records which involve storage, retrieval, destruction, and public records requests
- Sorting, processing and distributing U.S. and interoffice mail throughout the Department

## Personnel Summary

| <b>OCC Code</b> | <b>Occupational Title</b>                 | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs F25</b> |
|-----------------|-------------------------------------------|---------------------------|---------------------------------------|---------------------------------------|----------------------------------|
| 5148            | Division Director 3, Aviation             | 1                         | 1                                     | 1                                     | -                                |
| 0417            | Senior Human Resources Manager            | 1                         | 1                                     | 1                                     | -                                |
| 0416            | Human Resources Manager                   | 5                         | 5                                     | 5                                     | -                                |
| 0422            | Training Specialist 2                     | 1                         | 2                                     | 2                                     | -                                |
| 0421            | Training Specialist 1                     | -                         | -                                     | 1                                     | 1                                |
| 5109            | Chief, Aviation Risk Mngmt & Support Svcs | -                         | 1                                     | 2                                     | 1                                |
| 0230            | Records Center Supervisor                 | -                         | 1                                     | 1                                     | -                                |
| 5322            | Airport Record Center Clerk 2             | 2                         | 2                                     | 2                                     | -                                |
| 0461            | HRIS Specialist                           | 1                         | 1                                     | 1                                     | -                                |
| 1973            | Risk Management Specialist                | 2                         | 2                                     | 2                                     | -                                |
| 1966            | Safety Officer                            | 1                         | 2                                     | 2                                     | -                                |
| 5392            | Airport Sr. Personnel Specialist          | 8                         | 8                                     | 9                                     | 1                                |
| 9999            | Airport Training Technician               | -                         | 1                                     | -                                     | (1)                              |
| 5318            | Aviation Safety Supervisor                | 1                         | 1                                     | 1                                     | -                                |
| 0012            | Clerk 3                                   | 1                         | 1                                     | 1                                     | -                                |
| 5338            | Airport Account Clerk                     | -                         | -                                     | 1                                     | 1                                |
| 0207            | Departmental Personnel Record Officer     | 1                         | 1                                     | 1                                     | -                                |
| 5321            | Airport Risk Management Insurance Rep     | 1                         | 1                                     | 2                                     | 1                                |
| 5311            | Airport Administrative Secretary          | 1                         | 1                                     | 1                                     | -                                |
| 5310            | Airport Secretary                         | -                         | 1                                     | 1                                     | -                                |
| 5343            | Airport Driver Messenger                  | 1                         | 1                                     | 1                                     | -                                |
|                 | <b>Total</b>                              | <b>28</b>                 | <b>34</b>                             | <b>38</b>                             | <b>4</b>                         |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | \$2,092,377               | \$2,831,854                           | \$3,274,952                           | \$443,098                               | 15.6%        |
| Over-time                   | (419)                     | -                                     | -                                     | -                                       | 0.0%         |
| Fringes                     | 4,720,441                 | 4,945,286                             | 5,321,551                             | 376,265                                 | 7.6%         |
| <b>Total Salary/Fringes</b> | <b>\$6,812,399</b>        | <b>\$7,777,140</b>                    | <b>\$8,596,503</b>                    | <b>\$819,363</b>                        | <b>10.5%</b> |
| Outside Contracts           | 247,244                   | 382,000                               | 387,000                               | 5,000                                   | 1.3%         |
| Insurance                   | 11,034,676                | 10,276,000                            | 10,601,000                            | 325,000                                 | 3.2%         |
| MOU                         | 201,196                   | 338,979                               | 418,979                               | 80,000                                  | 23.6%        |
| Other Operating             | 111,730                   | 137,226                               | 260,578                               | 123,352                                 | 89.9%        |
| Capital                     | 24,490                    | 50,000                                | 100,000                               | 50,000                                  | 100.0%       |
| <b>Total</b>                | <b>\$18,431,735</b>       | <b>\$18,961,345</b>                   | <b>\$20,364,060</b>                   | <b>\$1,402,715</b>                      | <b>7.4%</b>  |

# Information Systems Division

## Mission Statement

The mission of the Information Systems Division is to provide continuous, timely, cost effective, and professional Information Technology and Telecommunications Services to the Miami-Dade County Aviation Department and its diverse user base.

## Responsibilities

- Developing, maintaining, and acquiring software solutions in support of the department's business functions
- Providing enterprise level IT support for Miami International Airport which includes data center facilities management along with application hosting in a diverse multi-platform environment
- Designing, acquiring, configuring, and maintaining hardware and software systems across varied platforms
- Providing technical support in the form of performance monitoring, tape and disk management, storage management, network monitoring and application security
- Supporting the physical and logical hosting environment for the Department's business applications
- Integrating of desktop computers to network servers, network administration, and network security
- Maintaining Firewall, VPN access, Anti-Virus Defense System, Patch Management system, web server management, end user training including e-learning and Cyber Security Awareness for Everyone (C-SAFE)
- Providing connectivity to ETSD and other county departmental applications and servers, Enterprise E-mail system, and Web Access
- Evaluating software and hardware, and analyzing new hardware/software requests
- Scheduling and completion of installations and upgrades, PC and network problem diagnosis and resolution
- Operating and maintaining the devices for the provision of voice, data, and wireless devices and services to MDAD and delivering the same services for resale to other tenants of the Airport

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>                    | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|----------------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5148                | Division Director 3, Aviation                | 1                         | 1                                     | 1                                     | -                                 |
| 5281                | Chief Aviation Telecommunications            | 1                         | 1                                     | 1                                     | -                                 |
| 5016                | Section Chief, Aviation                      | -                         | 1                                     | 1                                     | -                                 |
| 1734                | Telecommunications Supervisor                | -                         | -                                     | 1                                     | 1                                 |
| 1848                | Computer Services Senior Manager             | 1                         | 1                                     | -                                     | (1)                               |
| 5397                | Aviation IT Telecomm Manager                 | 1                         | 1                                     | 1                                     | -                                 |
| 1847                | Computer Services Manager                    | 3                         | 3                                     | 3                                     | -                                 |
| 5278                | Aviation Telecommunications System Supv      | 1                         | 1                                     | 1                                     | -                                 |
| 5394                | Aviation IT Sr Systems Admin                 | 10                        | 13                                    | 14                                    | 1                                 |
| 5393                | Aviation IT Systems Admin                    | 2                         | 2                                     | 2                                     | -                                 |
| 1821                | Computer Operations Supervisor               | -                         | 1                                     | 1                                     | -                                 |
| 1872                | Airport IT Sr. Prod Admin                    | 5                         | 5                                     | 5                                     | -                                 |
| 5395                | Aviation IT Sr. Software Developer           | 6                         | 6                                     | 6                                     | -                                 |
| 5214                | Airport Sr Telecommunications Technician     | 3                         | 3                                     | 3                                     | -                                 |
| 5248                | Airport Building Systems Specialist          | 2                         | 2                                     | 2                                     | -                                 |
| 5249                | Airport Building Systems Manager             | 1                         | 1                                     | 1                                     | -                                 |
| 5213                | Airport Telecommunications Technician        | 11                        | 11                                    | 11                                    | -                                 |
| 5354                | Airport Computer Operator                    | 3                         | 3                                     | 3                                     | -                                 |
| 5290                | Aviation Systems Coordinator                 | 1                         | 1                                     | 1                                     | -                                 |
| 6574                | Airport Electronic Electrical Equipment Supv | 1                         | 1                                     | 2                                     | 1                                 |
| 5396                | Airport IT Sr. Service Tech                  | 5                         | 6                                     | 6                                     | -                                 |
| 5351                | Airport IT Sr. Service Rep                   | 3                         | 3                                     | 3                                     | -                                 |
| 0812                | Administrative Officer 3                     | 1                         | 1                                     | 1                                     | -                                 |
| 5474                | Airport Electronic Electrical Equipment 2    | 1                         | 3                                     | 2                                     | (1)                               |
| 5472                | Airport Electronic Electrical Equipment 1    | 12                        | 12                                    | 16                                    | 4                                 |
| 5311                | Airport Administrative Secretary             | 1                         | 1                                     | 1                                     | -                                 |
| 5310                | Airport Secretary                            | 1                         | 1                                     | 1                                     | -                                 |
| <b>Total</b>        |                                              | <b>85</b>                 | <b>93</b>                             | <b>99</b>                             | <b>6</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$9,392,429</b>        | <b>\$9,930,651</b>                    | <b>\$11,116,065</b>                   | <b>\$1,185,414</b>                      | <b>11.9%</b> |
| Over-time                   | 233,313                   | 60,000                                | 1                                     | (59,999)                                | -100.0%      |
| Fringes                     | 3,336,868                 | 3,719,701                             | 4,369,536                             | 649,835                                 | 17.5%        |
| <b>Total Salary/Fringes</b> | <b>\$12,962,609</b>       | <b>\$13,710,352</b>                   | <b>\$15,485,602</b>                   | <b>\$1,775,250</b>                      | <b>12.9%</b> |
| Outside Contracts           | 14,732,061                | 16,743,002                            | 16,753,338                            | 10,336                                  | 0.1%         |
| MOU                         | 9,778,391                 | 9,464,016                             | 10,923,162                            | 1,459,146                               | 15.4%        |
| Utilities                   | 9,726,417                 | 10,000,000                            | 10,000,000                            | -                                       | 0.0%         |
| Other Operating             | 269,161                   | 425,283                               | 488,871                               | 63,588                                  | 15.0%        |
| Capital                     | 414,965                   | 1,050,355                             | 1,150,165                             | 99,810                                  | 9.5%         |
| <b>Total</b>                | <b>\$47,883,604</b>       | <b>\$51,393,008</b>                   | <b>\$54,801,138</b>                   | <b>\$3,408,130</b>                      | <b>6.6%</b>  |

# Minority Affairs Division

## Mission Statement

The mission of the Minority Affairs Division is to ensure that small, women, and minority owned businesses are provided the maximum practicable opportunity to participate in contracting opportunities with the Miami-Dade Aviation Department.

## Responsibilities

- ➔ Conducting DBE and ACDBE compliance monitoring of contracts
- ➔ Acting as a liaison to the Federal Aviation Civil Rights Office, the County Department of Business Development, and the minority, small business and local community
- ➔ Maximizing opportunities on various types of contracting opportunities at MIA by recommending realistic, achievable participation for small businesses
- ➔ Conducting workshops, seminars, and industry outreach meetings for the local community
- ➔ Attending pre-bid and pre-proposal meetings to outline bidding/proposal requirements to proposers and small firms
- ➔ Representing MDAD as voting members of the Miami-Dade County Review Committee to recommend contract measures on County contracts, meet user department(s), and provide detailed explanations

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>                 | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|-------------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5180                | Aviation Small Business Strategic Advisor | 1                         | 1                                     | 1                                     | -                                 |
| 0812                | Administrative Officer 3                  | 1                         | 1                                     | 1                                     | -                                 |
| 0013                | Clerk 4                                   | 1                         | 1                                     | 1                                     | -                                 |
|                     | <b>Total</b>                              | <b>3</b>                  | <b>3</b>                              | <b>3</b>                              | <b>-</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |               |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|---------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>      |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |               |
| Regular                     | <b>\$369,629</b>          | <b>\$335,125</b>                      | <b>\$336,978</b>                      | <b>\$1,853</b>                          | <b>0.6%</b>   |
| Fringes                     | 132,280                   | 135,320                               | 145,063                               | 9,743                                   | 7.2%          |
| <b>Total Salary/Fringes</b> | <b>\$501,909</b>          | <b>\$470,445</b>                      | <b>\$482,041</b>                      | <b>\$11,596</b>                         | <b>2.5%</b>   |
| MOU                         | 934,449                   | 1,688,209                             | 1,212,911                             | (475,298)                               | -28.2%        |
| Other Operating             | 8,458                     | 15,600                                | 21,500                                | 5,900                                   | 37.8%         |
| Capital                     | -                         | -                                     | -                                     | -                                       | 0.0%          |
| <b>Total</b>                | <b>\$1,444,816</b>        | <b>\$2,174,254</b>                    | <b>\$1,716,452</b>                    | <b>(\$457,802)</b>                      | <b>-21.1%</b> |

# Procurement & Materials Management Division

## Mission Statement

The mission of the Procurement & Materials Management Division is dedicated to customer service and timely acquisition of goods and services. To utilize technology and sustainable business practices, strive to facilitate the competitive process and to bring the greatest value to Miami-Dade Aviation Department with integrity, fairness, competition, and community inclusion.

## Responsibilities

- Administers all MDAD assigned County contracts managed by the Strategic Procurement Department (SPD)
- Coordinates the competitive selection of MDAD's professional architectural & engineering service and Requests for Acquisition of Design/Build services through SPD's Architectural/Engineering Unit
- Maintaining and ordering stock items, coordinating, documenting the receipt and issuance of goods
- Prepares as requested, amendments, change orders consents to assignments, coordinates reviews
- Assists MDAD's Facilities Development Division with the procurement of construction bids
- Following up with requestors and vendors
- Serves as MDAD's Memorandum of Understanding (MOU) liaison in overseeing and supervising the MOU agreements for proper execution of services
- Monitoring adherence to contract specifications
- Administering all aviation related Department of Procurement Management bids and contracts
- Operating five warehouse areas - Central Receiving, Maintenance, Security Equipment, Materials Management, and the Automotive warehouse
- Coordinating orders from General Service Aviation (GSA) stores, and performing inventory control
- Interacting with divisions and vendors to resolve invoicing discrepancies and funding related issues

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>            | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|--------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5148                | Division Director 3, Aviation        | 1                         | 1                                     | 1                                     | -                                 |
| 5297                | Senior Procurement Contracts Officer | 4                         | 6                                     | 9                                     | 3                                 |
| 0831                | Special Projects Administrator 1     | 1                         | 1                                     | 1                                     | -                                 |
| 0812                | Administrative Officer 3             | 1                         | 1                                     | 1                                     | -                                 |
| 5301                | Aviation Contracts & Materials Mgr   | 1                         | 1                                     | 1                                     | -                                 |
| 5302                | Aviation Contracts Analyst           | 2                         | 2                                     | 2                                     | -                                 |
| 3820                | Aviation Contracts Officer           | -                         | -                                     | 3                                     | 3                                 |
| 0197                | Procure & Policies Trng Coordinator  | -                         | 1                                     | 1                                     | -                                 |
| 5339                | Airport Accountant 1                 | 1                         | 1                                     | 1                                     | -                                 |
| 5277                | Aviation Warehouse & Purchasing Supv | 1                         | 1                                     | 1                                     | -                                 |
| 5295                | Airport Purchasing Specialist        | 6                         | 8                                     | 8                                     | -                                 |
| 5320                | Airport Inventory Control Specialist | 10                        | 13                                    | 10                                    | (3)                               |
| 0013                | Clerk 4                              | 1                         | 1                                     | 1                                     | -                                 |
| 5311                | Airport Administrative Secretary     | 1                         | 1                                     | 1                                     | -                                 |
| <b>Total</b>        |                                      | <b>30</b>                 | <b>38</b>                             | <b>41</b>                             | <b>3</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$2,549,522</b>        | <b>\$3,258,246</b>                    | <b>\$3,601,452</b>                    | <b>\$343,206</b>                        | <b>10.5%</b> |
| Over-time                   | 31,130                    | 25,000                                | 1                                     | (24,999)                                | -100.0%      |
| Fringes                     | 1,002,508                 | 1,373,327                             | 1,608,747                             | 235,420                                 | 17.1%        |
| <b>Total Salary/Fringes</b> | <b>\$3,583,160</b>        | <b>\$4,656,573</b>                    | <b>\$5,210,200</b>                    | <b>\$553,627</b>                        | <b>11.9%</b> |
| Outside Contracts           | 33,537                    | 20,000                                | 90,372                                | 70,372                                  | 351.9%       |
| MOU                         | 1,054,175                 | 990,173                               | 1,160,000                             | 169,827                                 | 17.2%        |
| Charges for County Services | 294,793                   | -                                     | -                                     | -                                       | 0.0%         |
| Other Operating             | 2,589,197                 | 3,403,642                             | 4,017,586                             | 613,944                                 | 18.0%        |
| Capital                     | -                         | -                                     | -                                     | -                                       | 0.0%         |
| <b>Total</b>                | <b>\$7,554,862</b>        | <b>\$9,070,388</b>                    | <b>\$10,478,158</b>                   | <b>\$1,407,770</b>                      | <b>15.5%</b> |



Miami International Airport

# Business Retention & Development Group

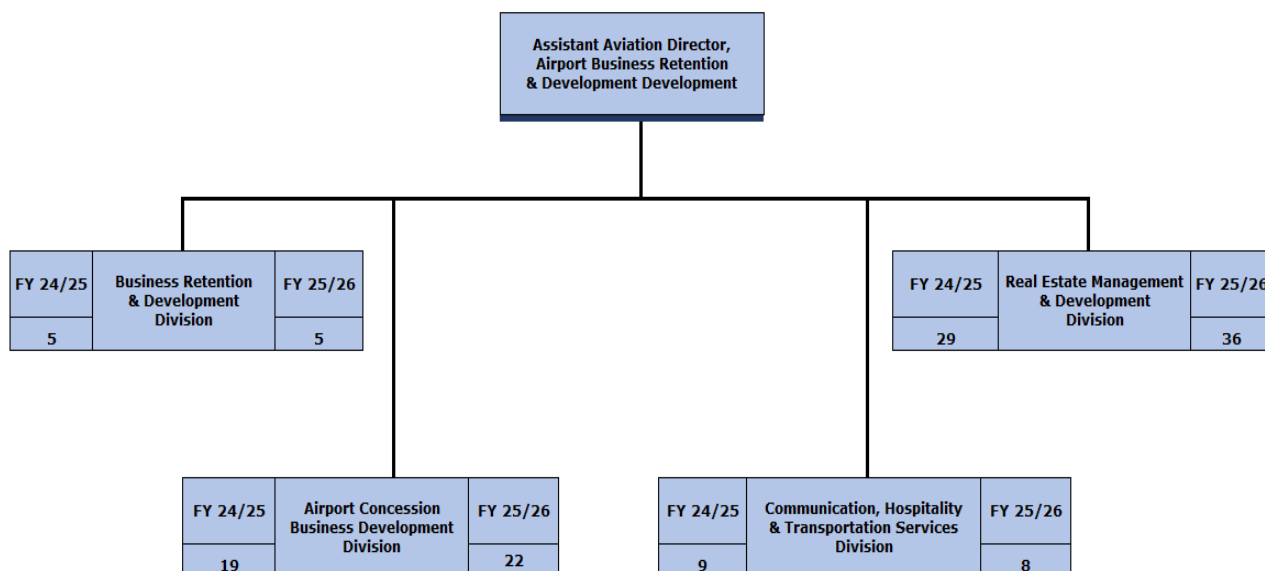
## Overview

The Business Retention and Development Group expands and develops revenue sources for Miami International Airport (MIA) and the General Aviation Airports (GAA); develops, administers, monitors air carrier and concessionaire lease agreements, plans and recommends future business and economic development for the Department.

The Group consists of the following:

- ➔ Business Retention & Development Division
- ➔ Real Estate Management & Development Division
- ➔ Airport Concessions Business Development Division
- ➔ Communication, Hospitality, & Transportation Services Division

## Organizational Structure



|          |                 |          |
|----------|-----------------|----------|
| FY 24/25 |                 | FY 25/26 |
| 62       | Total Positions | 71       |

# Business Retention & Development Division

## Mission Statement

The mission of the Business Retention & Development Division is to expand and develop revenue sources for Miami International Airport and the General Aviation Airports in an efficient and productive manner. Provide excellent customer service to our airlines, tenants, cargo business partners, and users of the rental car facility. We creatively expand and explore future business and economic development for the Aviation Department.

## Responsibilities

- Oversees the functions of the Real Estate Management and Concessions Development that include Terminal, Non-Terminal, Concessions, Permits and Commercial Operations
- Develops, negotiates, leases land, building spaces and storage areas throughout the County's airport system
- Prepares the development plans to attract new business
- Manages and monitors the VIP Clubs and car rental facility
- Manages and monitors lease agreements for real estate tenants, the concessionaries, hotel, lounges, restaurants and parking services
- Manages the rental and permit agreements of the airport system properties and facilities
- Plans, executes, coordinates concessions development and monitors concessionaire lease agreements
- Responsible for negotiation and developing the lease agreement for a proposed Vertically Integrated Cargo Community

## Personnel Summary

| <b>OCC</b>  |                                                                      | <b>Actual</b>  | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>    |
|-------------|----------------------------------------------------------------------|----------------|---------------------------|---------------------------|---------------------|
| <b>Code</b> | <b>Occupational Title</b>                                            | <b>FY 2024</b> | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY26 vs FY25</b> |
| 5182        | Assistant Aviation Director Airport Business Retention & Development | -              | 2                         | 2                         | -                   |
| 0831        | Special Projects Administrator 1                                     | 1              | 1                         | 1                         | -                   |
| 5136        | Aviation Real Estate Manager                                         | 1              | 1                         | 1                         | -                   |
| 5312        | Airport Executive Secretary                                          | 1              | 1                         | 1                         | -                   |
|             | <b>Total</b>                                                         | <b>3</b>       | <b>5</b>                  | <b>5</b>                  | <b>-</b>            |

## Expense Summary

|                             | <b>Actual</b>    | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>          |              |
|-----------------------------|------------------|---------------------------|---------------------------|---------------------------|--------------|
|                             | <b>FY 2024</b>   | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY 2026 vs FY 2025</b> |              |
|                             |                  |                           |                           | <b>\$</b>                 | <b>%</b>     |
| <b>Salary/Fringes</b>       |                  |                           |                           |                           |              |
| Regular                     | <b>\$459,080</b> | <b>\$512,942</b>          | <b>\$599,544</b>          | <b>\$86,602</b>           | <b>16.9%</b> |
| Fringes                     | 155,055          | 190,854                   | 227,527                   | 36,673                    | 19.2%        |
| <b>Total Salary/Fringes</b> | <b>\$614,136</b> | <b>\$703,796</b>          | <b>\$827,071</b>          | <b>\$123,275</b>          | <b>17.5%</b> |
| Outside Contracts           | 25,400           | 77,500                    | 77,500                    | -                         | 0.0%         |
| Other Operating             | 10,418           | 21,350                    | 26,600                    | 5,250                     | 24.6%        |
| Capital                     | -                | -                         | -                         | -                         | 0.0%         |
| <b>Total</b>                | <b>\$649,954</b> | <b>\$802,646</b>          | <b>\$931,171</b>          | <b>\$128,525</b>          | <b>16.0%</b> |

# Real Estate Management & Development Division

## Mission Statement

The mission of the Real Estate Management & Development Division is to provide timely, reliable, and superior customer service to all airlines and tenants throughout Miami International Airport (MIA) and the General Aviation Airports (GAA). The Division operates efficiently to maximize business retention and focus on the growth of the tenant base to generate additional revenue for the Aviation Department.

## Responsibilities

- ➔ Developing, negotiating agreements for the lease and use of land, pavement, and buildings, throughout the County's Airport System
- ➔ Generating business through leases and other agreements to secure the continued flow of revenue from real property assets throughout the County's system of airports
- ➔ Ensuring agreements comply with federal, state, and local regulations, ordinances, directives and operational protocols
- ➔ Issuing, maintaining and tracking permit agreements
- ➔ Facilitating communication and retaining tenants and other businesses to secure the continued generation of properties revenue
- ➔ Monitoring compliance of all terms stipulated in the agreements

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>                 | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|-------------------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5148                | Division Director 3 Aviation              | 1                         | 1                                     | 1                                     | -                                 |
| 5231                | General Aviation Business Dev Coordinator | 1                         | 1                                     | 1                                     | -                                 |
| 5016                | Section Chief, Aviation                   | 3                         | 3                                     | 4                                     | 1                                 |
| 5240                | Aviation Business Systems Specialist      | -                         | -                                     | 1                                     | 1                                 |
| 3575                | Development Coordinator                   | -                         | -                                     | 1                                     | 1                                 |
| 0831                | Special Projects Administrator 1          | 1                         | 1                                     | 1                                     | -                                 |
| 5211                | Senior Aviation Property Manager          | 10                        | 12                                    | 12                                    | -                                 |
| 0812                | Administrative Officer 3                  | 1                         | 1                                     | 1                                     | -                                 |
| 5210                | Aviation Property Manager                 | 5                         | 6                                     | 10                                    | 4                                 |
| 0013                | Clerk 4                                   | 2                         | 2                                     | 3                                     | 1                                 |
| 5311                | Administrative Secretary                  | 1                         | 1                                     | -                                     | (1)                               |
| 5310                | Airport Secretary                         | -                         | 1                                     | 1                                     | -                                 |
| <b>Total</b>        |                                           | <b>25</b>                 | <b>29</b>                             | <b>36</b>                             | <b>7</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$2,498,295</b>        | <b>\$2,938,592</b>                    | <b>\$3,589,530</b>                    | <b>\$650,938</b>                        | <b>22.2%</b> |
| Fringes                     | 917,237                   | 1,152,834                             | 1,511,342                             | 358,508                                 | 31.1%        |
| <b>Total Salary/Fringes</b> | <b>\$3,415,532</b>        | <b>\$4,091,426</b>                    | <b>\$5,100,872</b>                    | <b>\$1,009,446</b>                      | <b>24.7%</b> |
| Outside Contracts           | 174,437                   | 456,415                               | 383,775                               | (72,640)                                | -15.9%       |
| Other Operating             | 568,906                   | 562,529                               | 559,593                               | (2,936)                                 | -0.5%        |
| Capital                     | -                         | -                                     | -                                     | -                                       | 0.0%         |
| <b>Total</b>                | <b>\$4,158,874</b>        | <b>\$5,110,370</b>                    | <b>\$6,044,240</b>                    | <b>\$933,870</b>                        | <b>18.3%</b> |

# Airport Concessions Business Development Division

## Mission Statement

The mission of the Airport Concessions Business Development Division is to deliver superior airport concessions and services to customers by creating business opportunities at Miami International Airport (MIA) for international, national, local, and Airport Concession Disadvantaged Business Enterprises (ACDBE) certified firms.

## Responsibilities

- Overseeing non-aeronautical revenues generated through the concession program
- Developing, maintaining and initiating concessions at MIA to maximize revenue opportunities and meet customer service needs
- Updating the concessions master plan to include national brands, regional brands and local participation in all concessions throughout MIA and adding temporary and/or permanent locations to satisfy the demand
- Organizing quarterly tenant meetings and individual tenant meetings as needed
- Monitoring contract compliance and administering non-compliance issues through remediation or termination
- Developing, monitoring, and maintaining sales and revenue budget for concessions at MIA
- Conducting an annual survey of airport patrons for comparative information on MIA airport patrons' preferences in addition to researching comparable airport benchmarks
- Managing the MIA Mystery Shopper program for terminal-wide concessions to encourage customer service at all levels

## Personnel Summary

| <b>OCC</b>   |                                                  | <b>Actual</b>  | <b>Adopted</b>        | <b>Adopted</b>        | <b>Inc/(Dec)</b>    |
|--------------|--------------------------------------------------|----------------|-----------------------|-----------------------|---------------------|
| <b>Code</b>  | <b>Occupational Title</b>                        | <b>FY 2024</b> | <b>Budget FY 2025</b> | <b>Budget FY 2026</b> | <b>FY26 vs FY25</b> |
| 5148         | Division Director 3 Aviation                     | 1              | 1                     | 1                     | -                   |
| 3350         | Chief Aviation, Concessions Business Development | 2              | 1                     | 1                     | -                   |
| 5016         | Section Chief Aviation                           | 1              | 2                     | 2                     | -                   |
| 5211         | Senior Aviation Property Manager                 | 4              | 4                     | 4                     | -                   |
| 5210         | Aviation Property Manager                        | -              | 3                     | 4                     | 1                   |
| 5240         | Aviation Business System Specialist              | 1              | 1                     | -                     | (1)                 |
| 0850         | Airport Business Permits Specialist              | 1              | 1                     | 2                     | 1                   |
| 0811         | Administrative Officer 3                         | 1              | 1                     | 2                     | 1                   |
| 0810         | Administrative Officer 1                         | 2              | 2                     | 2                     | -                   |
| 0013         | Clerk 4                                          | 1              | 1                     | 2                     | 1                   |
| 0012         | Clerk 3                                          | 1              | 1                     | 1                     | -                   |
| 6601         | Construction Field Rep                           | -              | 1                     | 1                     | -                   |
| <b>Total</b> |                                                  | <b>15</b>      | <b>19</b>             | <b>22</b>             | <b>3</b>            |

## Expense Summary

|                             | <b>Actual</b>      | <b>Adopted</b>        | <b>Adopted</b>        | <b>Inc/(Dec)</b>          |              |
|-----------------------------|--------------------|-----------------------|-----------------------|---------------------------|--------------|
|                             | <b>FY 2024</b>     | <b>Budget FY 2025</b> | <b>Budget FY 2026</b> | <b>FY 2026 vs FY 2025</b> |              |
|                             |                    |                       |                       | <b>\$</b>                 | <b>%</b>     |
| <b>Salary/Fringes</b>       |                    |                       |                       |                           |              |
| Regular                     | <b>\$1,484,093</b> | <b>\$1,816,373</b>    | <b>\$2,069,828</b>    | <b>\$253,455</b>          | <b>14.0%</b> |
| Fringes                     | 539,073            | 741,492               | 888,771               | 147,279                   | 19.9%        |
| <b>Total Salary/Fringes</b> | <b>\$2,023,166</b> | <b>\$2,557,865</b>    | <b>\$2,958,599</b>    | <b>\$400,734</b>          | <b>15.7%</b> |
| Outside Contracts           | 84,165             | 921,000               | 921,000               | -                         | 0.0%         |
| Other Operating             | 28,408             | 1,083,200             | 1,695,200             | 612,000                   | 56.5%        |
| Capital                     | -                  | -                     | -                     | -                         | 0.0%         |
| <b>Total</b>                | <b>\$2,135,739</b> | <b>\$4,562,065</b>    | <b>\$5,574,799</b>    | <b>\$1,012,734</b>        | <b>22.2%</b> |

# Communication, Hospitality & Transportation Services Division

## Mission Statement

The mission of the Communication, Hospitality, & Transportation Services Division is to implement and oversee the services provided through a management agreement in the areas of public parking, special service lounges, fuel farm, Airport Hotel, and employee shuttle services to maximize revenue and optimize the resources allocated to their operation.

## Responsibilities

- Developing, maintaining and initiating concessions, services, rental cars, parking and hotel accommodations at MIA to maximize revenue opportunities and meet customer service needs
- Meeting with industry representatives on future business opportunities
- Preparing solicitations for new business opportunities
- Representing MIA nationwide and internationally on commercial related activities
- Organizing monthly meetings with airport business partners and federal, state, and local agencies
- Establishing industry benchmarks among US airports
- Monitoring and reporting performance standards
- Monitoring all concessions, rental car, parking and hotel contracts to ensure compliance with contract requirements
- Managing the Rental Car Center and the Miami Intermodal Center

## Personnel Summary

| <b>OCC</b>  |                                               | <b>Actual</b>  | <b>Adopted</b> | <b>Adopted</b> | <b>Inc/(Dec)</b>    |
|-------------|-----------------------------------------------|----------------|----------------|----------------|---------------------|
| <b>Code</b> | <b>Occupational Title</b>                     | <b>FY 2024</b> | <b>Budget</b>  | <b>Budget</b>  | <b>FY26 vs FY25</b> |
| 5016        | Chief Aviation Business & Revenue Development | 1              | 1              | 1              | -                   |
| 5137        | Manager Aviation Rental Car Facility          | 1              | 1              | 1              | -                   |
| 0832        | Special Projects Administrator 2              | 3              | 4              | 4              | -                   |
| 0831        | Special Projects Administrator 1              | 1              | 1              | 1              | -                   |
| 0810        | Administrative Officer 1                      | -              | 1              | 1              | -                   |
| 0013        | Clerk 4                                       | -              | 1              | -              | (1)                 |
|             | <b>Total</b>                                  | <b>6</b>       | <b>9</b>       | <b>8</b>       | <b>(1)</b>          |

## Expense Summary

|                             | <b>Actual</b>      | <b>Adopted</b>     | <b>Adopted</b>     | <b>Inc/(Dec)</b>          |               |
|-----------------------------|--------------------|--------------------|--------------------|---------------------------|---------------|
|                             | <b>FY 2024</b>     | <b>Budget</b>      | <b>Budget</b>      | <b>FY 2026 vs FY 2025</b> |               |
|                             |                    | <b>FY 2025</b>     | <b>FY 2026</b>     | <b>\$</b>                 | <b>%</b>      |
| <b>Salary/Fringes</b>       |                    |                    |                    |                           |               |
| Regular                     | <b>\$721,598</b>   | <b>\$812,771</b>   | <b>\$827,685</b>   | <b>\$14,914</b>           | <b>1.8%</b>   |
| Fringes                     | 269,713            | 329,272            | 344,867            | 15,595                    | 4.7%          |
| <b>Total Salary/Fringes</b> | <b>\$991,311</b>   | <b>\$1,142,043</b> | <b>\$1,172,552</b> | <b>\$30,509</b>           | <b>2.7%</b>   |
| Outside Contracts           | 55,216             | 644,546            | 344,546            | (300,000)                 | -46.5%        |
| Other Operating             | 6,718              | 41,845             | 41,845             | -                         | 0.0%          |
| Capital                     | -                  | -                  | -                  | -                         | 0.0%          |
| <b>Total</b>                | <b>\$1,053,245</b> | <b>\$1,828,434</b> | <b>\$1,558,943</b> | <b>(\$269,491)</b>        | <b>-14.7%</b> |



MIAMI-DADE AVIATION DEPARTMENT

# Facilities Development Group

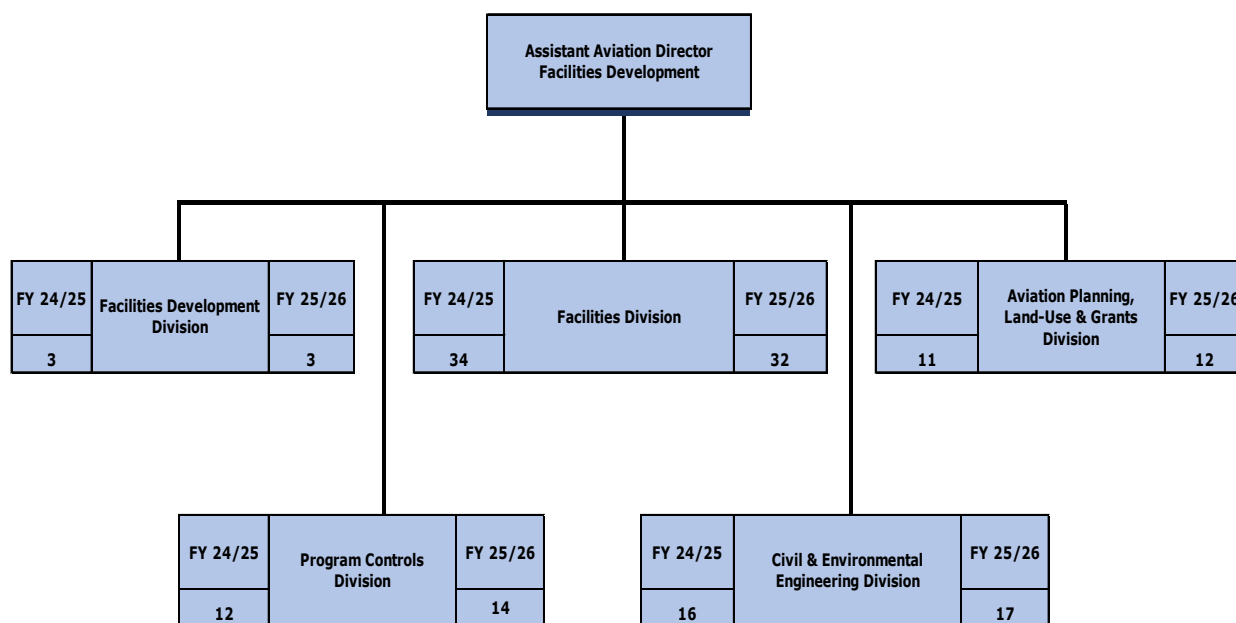
## Overview

The Facilities Development Group oversees the design and construction of facilities, manages the planning, development, and acquisition of funds for improvements to the Miami-Dade County's public use airports in order to meet the growing aviation demands and supports the environmental, civil, and aviation fuel needs of the Department.

The Group consists of the following:

- ➔ Facilities Development Division
- ➔ Facilities Division
- ➔ Aviation Planning, Land-Use & Grants Division
- ➔ Program Controls Division
- ➔ Civil & Environmental Engineering Division

## Organizational Structure



| FY 24/25 |                 | FY 25/26 |
|----------|-----------------|----------|
| 76       | Total Positions | 78       |

# Facilities Development Division

## Mission Statement

The mission of the Facilities Development Division is dedicated to delivering exceptional planning, design, construction, and environmental services that support our Capital Improvement Program (CIP) and meet the needs of both internal and external stakeholders, offering world class experience and supporting airport operations and traffic growth. By leveraging industry best practices, cutting-edge technology, and a commitment to customer service and leadership, we foster a culture of continuous improvement. We utilize the latest design tools, including Building Information Modeling (BIM) and innovative software, to enhance communication, streamline decision-making, and ensure transparency with all stakeholders.

## Responsibilities

- ➔ Manage the functions of the Facilities Development Group
- ➔ Management of Planning, Design, Bid & Award and Construction of the Aviation Department's projects including redevelopment and expansion of terminal
- ➔ Manage the operation and capacity of the domestic water supply, the sewerage system, storm water, aviation fuel system and the environmental footprint
- ➔ Meet the traffic growth of Miami International Airport (MIA) and General Aviation Airports (GAA)
- ➔ Meet the traffic growth at MIA and GAA, Miami-Dade Aviation Department (MDAD) regularly expands and renovates its terminals, concourses, cargo handling facilities, runways, taxiways, parking, ground transportation, and connections to highways

## Personnel Summary

| <b>OCC</b>   |                                                    | <b>Actual</b>  | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>    |
|--------------|----------------------------------------------------|----------------|---------------------------|---------------------------|---------------------|
| <b>Code</b>  | <b>Occupational Title</b>                          | <b>FY 2024</b> | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY26 vs FY25</b> |
| 5182         | Assistant Aviation Director Facilities Development | 1              | 1                         | 1                         | -                   |
| 0831         | Special Projects Administrator 1                   | 1              | 1                         | 1                         | -                   |
| 5312         | Executive Secretary                                | 1              | 1                         | 1                         | -                   |
| <b>Total</b> |                                                    | <b>3</b>       | <b>3</b>                  | <b>3</b>                  | <b>-</b>            |

## Expense Summary

|                             | <b>Actual</b>    | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>          |             |
|-----------------------------|------------------|---------------------------|---------------------------|---------------------------|-------------|
|                             | <b>FY 2024</b>   | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY 2026 vs FY 2025</b> |             |
|                             |                  |                           |                           | <b>\$</b>                 | <b>%</b>    |
| <b>Salary/Fringes</b>       |                  |                           |                           |                           |             |
| Regular                     | <b>\$294,027</b> | <b>\$351,605</b>          | <b>\$382,232</b>          | <b>\$30,627</b>           | <b>8.7%</b> |
| Fringes                     | 134,696          | 167,952                   | 186,407                   | 18,455                    | 11.0%       |
| <b>Total Salary/Fringes</b> | <b>\$428,722</b> | <b>\$519,557</b>          | <b>\$568,639</b>          | <b>\$49,082</b>           | <b>9.4%</b> |
| Other Operating             | 1,514            | 11,475                    | 11,475                    | -                         | 0.0%        |
| Capital                     | -                | -                         | -                         | -                         | 0.0%        |
| <b>Total</b>                | <b>\$430,237</b> | <b>\$531,032</b>          | <b>\$580,114</b>          | <b>\$49,082</b>           | <b>9.2%</b> |

# Facilities Division

## Mission Statement

The mission of the Facilities Division is to provide for the design and construction of safe, efficient, and cost-effective state-of-the-art facilities at Miami International Airport (MIA) and the General Aviation Airports (GAA) improving the passenger experience by coordinating and collaborating with airlines, tenants, and other airport stakeholders to develop the future MIA.

## Responsibilities

- Oversee the design of all MDAD Facilities at MIA and GAA
- Manage the construction documents from programming and preliminary design to approved construction permit sets for the construction of buildings and their support facilities
- Manage construction projects and renovations of various spaces and facilities owned by MDAD
- Ensure Facilities at MDAD are always kept operationally reliable

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>    | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5176                | Chief, Aviation Construction | 1                         | 1                                     | 1                                     | -                                 |
| 5125                | Chief, Aviation Design       | 1                         | 1                                     | 1                                     | -                                 |
| 1023                | Engineer 4                   | 1                         | 1                                     | 1                                     | -                                 |
| 1022                | Engineer 3                   | -                         | -                                     | 1                                     | 1                                 |
| 1034                | Architect 3                  | 1                         | 1                                     | 1                                     | -                                 |
| 6612                | Construction Manager 3       | 11                        | 11                                    | 11                                    | -                                 |
| 6611                | Construction Manager 2       | 11                        | 14                                    | 11                                    | (3)                               |
| 6610                | Construction Manager 1       | 1                         | 1                                     | 1                                     | -                                 |
| 5348                | AP Imaging & Scanning Clerk  | 1                         | 1                                     | 1                                     | -                                 |
| 0013                | Clerk 4                      | 1                         | 1                                     | 1                                     | -                                 |
| 0012                | Clerk 3                      | 1                         | 1                                     | 1                                     | -                                 |
| 5310                | Airport Secretary            | 1                         | 1                                     | 1                                     | -                                 |
| <b>Total</b>        |                              | <b>31</b>                 | <b>34</b>                             | <b>32</b>                             | <b>2</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY 2026 vs FY 2025</b> |             |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
|                             |                           |                           |                           | <b>\$</b>                 | <b>%</b>    |
| <b>Salary/Fringes</b>       |                           |                           |                           |                           |             |
| Regular                     | <b>\$3,100,315</b>        | <b>\$4,010,839</b>        | <b>\$4,055,682</b>        | <b>\$44,843</b>           | <b>1.1%</b> |
| Fringes                     | 1,073,432                 | 1,473,734                 | 1,539,206                 | 65,472                    | 4.4%        |
| <b>Total Salary/Fringes</b> | <b>\$4,173,747</b>        | <b>\$5,484,573</b>        | <b>\$5,594,888</b>        | <b>\$110,315</b>          | <b>2.0%</b> |
| Outside Contracts           | 3,021,192                 | 4,419,671                 | 4,445,540                 | 25,869                    | 0.6%        |
| Other Operating             | 6,091                     | 39,600                    | 39,600                    | -                         | 0.0%        |
| Capital                     | -                         | -                         | -                         | -                         | 0.0%        |
| <b>Total</b>                | <b>\$7,201,030</b>        | <b>\$9,943,844</b>        | <b>\$10,080,028</b>       | <b>\$136,184</b>          | <b>1.4%</b> |

# Aviation Planning, Land-Use & Grants Division

## Mission Statement

The mission of the Aviation Planning, Land-Use and Grants Division is to provide for the near, intermediate, and long-term development of Miami-Dade County's system of public use airports to accommodate forecast aviation demand and meet changing market conditions, while assuring the preservation and protection of the airports system capacity and concurrency with community needs by evaluating and identifying customer level of service needs, formulating development alternatives, recommending and initiating programs and interfacing with federal, state and local agencies for approval and funding opportunities.

## Responsibilities

- ➔ Conducting airspace, land use/zoning analyses and management of grants seeking administration process; involves the review of off-airport land-use applicants and the development of grant related project descriptions, justification, prioritization, estimates and phasing with local, state and federal agencies
- ➔ Performing in a technical advisory capacity to key stakeholders including policy makers, executive management, and department heads as well as the technical liaison with the FAA on design and safety standards and regulatory compliance
- ➔ Preparing, maintaining, and enforcing the County's height and land-use zoning ordinance for airports
- ➔ Representing the Aviation Department in the development of regional transportation activities
- ➔ Undertaking appropriate planning studies and securing required planning/development approvals from other government agencies and assure compliance with environmental planning and growth management procedures
- ➔ Acting as the technical liaison with federal, state and local agencies on operational and planning issues
- ➔ Prioritizing and facilitating the Miami International Airport (MIA) Capital Improvement Program (CIP)
- ➔ Preparing the scope for the selection, negotiations and award of Planning Consultants and manage consultants work authorization for project development and assure seamless continuity with established plans, approvals, and budgets
- ➔ Coordinating all off-airport planning initiatives with the Metropolitan Planning Organization's (MPO) committees including the Transportation Policy Committee (TPC), Long Range Transportation Planning (LRTP) Steering Committee, and the Transportation Improvement Program (TIP) Development Committee

## Personnel Summary

| <b>OCC</b>   |                               | <b>Actual</b>  | <b>Adopted</b>        | <b>Adopted</b>        | <b>Inc/(Dec)</b>    |
|--------------|-------------------------------|----------------|-----------------------|-----------------------|---------------------|
| <b>Code</b>  | <b>Occupational Title</b>     | <b>FY 2024</b> | <b>Budget FY 2025</b> | <b>Budget FY 2026</b> | <b>FY26 vs FY25</b> |
| 5148         | Division Director 3, Aviation | 1              | 1                     | 1                     | -                   |
| 5001         | Aviation Grants Manager       | 1              | 1                     | 1                     | -                   |
| 5135         | Chief Aviation, Planning      | 1              | 1                     | 1                     | -                   |
| 0804         | Grants Specialist             | 1              | 2                     | 2                     | -                   |
| 5282         | Airport Engineer              | 1              | 1                     | 1                     | -                   |
| 1033         | Architect 2                   | 1              | 1                     | 1                     | -                   |
| 5284         | Aviation Planner              | 2              | 2                     | 2                     | -                   |
| 0810         | Administrative Officer 1      | 1              | 1                     | 1                     | -                   |
| 5311         | Administrative Secretary      | 1              | 1                     | 1                     | -                   |
| 5293         | Aviation Projects Dev Coord   | -              | -                     | 1                     | 1                   |
| <b>Total</b> |                               | <b>10</b>      | <b>11</b>             | <b>12</b>             | <b>1</b>            |

## Expense Summary

|                             | <b>Actual</b>      | <b>Adopted</b>        | <b>Adopted</b>        | <b>Inc/(Dec)</b>          |              |
|-----------------------------|--------------------|-----------------------|-----------------------|---------------------------|--------------|
|                             | <b>FY 2024</b>     | <b>Budget FY 2025</b> | <b>Budget FY 2026</b> | <b>FY 2026 vs FY 2025</b> |              |
|                             |                    |                       |                       | <b>\$</b>                 | <b>%</b>     |
| <b>Salary/Fringes</b>       |                    |                       |                       |                           |              |
| Regular                     | <b>\$1,188,236</b> | <b>\$1,226,500</b>    | <b>\$1,496,870</b>    | <b>\$270,370</b>          | <b>22.0%</b> |
| Over-time                   | -                  | -                     | -                     | -                         | 0.0%         |
| Fringes                     | 416,021            | 455,154               | 582,005               | 126,851                   | 27.9%        |
| <b>Total Salary/Fringes</b> | <b>\$1,604,257</b> | <b>\$1,681,654</b>    | <b>\$2,078,875</b>    | <b>\$397,221</b>          | <b>23.6%</b> |
| Outside Contracts           | 2,141,125          | 3,150,000             | 3,150,000             | -                         | 0.0%         |
| MOU                         | -                  | 6,500                 | 6,500                 | -                         | 0.0%         |
| Other Operating             | 4,160              | 25,900                | 25,900                | -                         | 0.0%         |
| Capital                     | -                  | -                     | -                     | -                         | 0.0%         |
| <b>Total</b>                | <b>\$3,749,542</b> | <b>\$4,864,054</b>    | <b>\$5,261,275</b>    | <b>\$397,221</b>          | <b>8.2%</b>  |

# Program Controls Division

## Mission Statement

The mission statement of the Program Controls Division is to utilize sound project management principles and technology to control scope, cost, schedule, and quality of all projects in our Capital Improvement Program (CIP) at the Miami-Dade Aviation Department.

## Responsibilities

- Provide capital project scope, cost and schedule information to the senior executive management team of the Department
- Perform an integral role in the change management process to determine time, scope, schedule impacts of proposed changes, and subsequent work orders
- Provide strategic assistance to the development of the Aviation Department's Capital Budget for Miami-Dade County and the bond process
- Performing regular monitoring of schedule and budget variance for projects in the Capital Program
- Process contractor and professional services invoices to assure compliance with contract, funding, accuracy of scope, and schedule implications
- Manage the development of the Project Costing Module functionality of the Enterprise Resource Planning (ERP) solution for the Department
- Manage the development and integration of Project Management Information System (PMIS) to ensure construction and professional contractual functionalities are being performed appropriately within the contracts
- Maintain the archival system of records within PMIS that incorporates scope, time, and budgets for closed and active projects
- Provide prompt and accurate processing of contractor invoices and claims
- Forecast costs at completion for active Capital Projects on a quarterly basis
- Provide escalation and market studies for MDAD
- Evaluate and provide preliminary estimates for the Real Estate Management Division to determine rental credits

## Personnel Summary

| <b>OCC<br/>Code</b> | <b>Occupational Title</b>     | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY26 vs FY25</b> |
|---------------------|-------------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------|
| 5054                | Division Director 2, Aviation | 1                         | 1                                     | 1                                     | -                                 |
| 5016                | Section Chief, Aviation       | 1                         | 1                                     | 1                                     | -                                 |
| 5119                | Aviation Senior Cost Manager  | 2                         | 2                                     | 2                                     | -                                 |
| 5118                | Aviation Cost Analyst         | 3                         | 4                                     | 3                                     | (1)                               |
| 5292                | PGTS Coordinator              | 4                         | 4                                     | 5                                     | 1                                 |
| 5132                | AP Project Scheduler          | -                         | -                                     | 2                                     | 2                                 |
| <b>Total</b>        |                               | <b>11</b>                 | <b>12</b>                             | <b>14</b>                             | <b>2</b>                          |

## Expense Summary

|                             | <b>Actual<br/>FY 2024</b> | <b>Adopted<br/>Budget<br/>FY 2025</b> | <b>Adopted<br/>Budget<br/>FY 2026</b> | <b>Inc/(Dec)<br/>FY 2026 vs FY 2025</b> |              |
|-----------------------------|---------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|--------------|
|                             |                           |                                       |                                       | <b>\$</b>                               | <b>%</b>     |
| <b>Salary/Fringes</b>       |                           |                                       |                                       |                                         |              |
| Regular                     | <b>\$1,313,041</b>        | <b>\$1,463,538</b>                    | <b>\$1,703,057</b>                    | <b>\$239,519</b>                        | <b>16.4%</b> |
| Fringes                     | 447,468                   | 519,071                               | 641,460                               | 122,389                                 | 23.6%        |
| <b>Total Salary/Fringes</b> | <b>\$1,760,510</b>        | <b>\$1,982,609</b>                    | <b>\$2,344,517</b>                    | <b>\$361,908</b>                        | <b>18.3%</b> |
| Outside Contracts           | 1,424,655                 | 1,500,000                             | 1,554,370                             | 54,370                                  | 3.6%         |
| Other Operating             | 21,160                    | 76,800                                | 76,800                                | -                                       | 0.0%         |
| <b>Total</b>                | <b>\$3,206,325</b>        | <b>\$3,559,409</b>                    | <b>\$3,975,687</b>                    | <b>\$416,278</b>                        | <b>11.7%</b> |

Note: The Program Controls Division was previously part of the Finance & Strategy Group during FY 2024 and due to departmental reorganization, it was transferred to the Facilities Development Group.

# Civil & Environmental Engineering Division

## Mission Statement

The mission of the Aviation Civil & Environmental Engineering Division is to manage the environmental systems and infrastructure owned by the Department to provide a safe, efficient, and competitive level of service for our customers and business partners while insuring a safe environment for our employees.

## Responsibilities

- Monitoring the quantity and quality of domestic water, sewage and storm water supply system and sewerage system for MIA as regulated by Federal, State and County government
- Managing, monitoring and maintaining the pavement management system to ensure the quality of the Airside Operations Area (AOA) pavements of all the airports as required by the FAA
- Overseeing environmental restorations and regulatory compliance
- Auditing tenant operations for environmental compliance
- Monitoring air quality standards by performing indoor and outdoor air quality studies and investigating complaints
- Coordinating mold preventive actions and asbestos abatement program for the Department
- Administering and maintaining the International Standards Organization (ISO) certification for ISO 14001 Environmental Management Systems
- Developing standards, specifications, and construction quality assurance programs for MIA's infrastructure
- Conducting assessments, remediation, and compliance activities mandated by the Department of Environmental Resources Management (DERM)/MDAD and the Florida Department of Environmental Protection (FDEP) Consent Agreement/Orders

## Personnel Summary

| <b>OCC</b>   |                                                  | <b>Actual</b>  | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>    |
|--------------|--------------------------------------------------|----------------|---------------------------|---------------------------|---------------------|
| <b>Code</b>  | <b>Occupational Title</b>                        | <b>FY 2024</b> | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY26 vs FY25</b> |
| 5148         | Division Director 3, Aviation                    | 1              | 1                         | 1                         | -                   |
| 5018         | Chief Aviation Civil Engineering                 | 1              | 1                         | 1                         | -                   |
| 5018         | Chief Aviation Environmental Engineering Systems | 1              | 1                         | 1                         | -                   |
| 5242         | Aviation Fueling Systems Supervisor              | 1              | 1                         | 1                         | -                   |
| 1023         | Engineer 4                                       | 1              | 2                         | 2                         | -                   |
| 1022         | Engineer 3                                       | 4              | 4                         | 6                         | 2                   |
| 6612         | Construction Manager 3                           | 1              | 1                         | 1                         | -                   |
| 5293         | Aviation Projects Development Coordinator        | -              | 1                         | -                         | (1)                 |
| 0832         | Special Projects Administrator 2                 | 1              | 1                         | 1                         | -                   |
| 0812         | Administrative Officer 3                         | 1              | 1                         | 1                         | -                   |
| 5466         | Airport Environmental Inspector                  | 1              | 1                         | 1                         | -                   |
| 5311         | Administrative Secretary                         | 1              | 1                         | 1                         | -                   |
| <b>Total</b> |                                                  | <b>14</b>      | <b>16</b>                 | <b>17</b>                 | <b>1</b>            |

## Expense Summary

|                             | <b>Actual</b>      | <b>Adopted</b>            | <b>Adopted</b>            | <b>Inc/(Dec)</b>          |              |
|-----------------------------|--------------------|---------------------------|---------------------------|---------------------------|--------------|
|                             | <b>FY 2024</b>     | <b>Budget<br/>FY 2025</b> | <b>Budget<br/>FY 2026</b> | <b>FY 2026 vs FY 2025</b> |              |
|                             |                    |                           |                           | <b>\$</b>                 | <b>%</b>     |
| <b>Salary/Fringes</b>       |                    |                           |                           |                           |              |
| Regular                     | <b>\$1,933,387</b> | <b>\$2,096,883</b>        | <b>\$2,267,013</b>        | <b>\$170,130</b>          | <b>8.1%</b>  |
| Fringes                     | 643,409            | 749,100                   | 853,593                   | 104,493                   | 13.9%        |
| <b>Total Salary/Fringes</b> | <b>\$2,576,796</b> | <b>\$2,845,983</b>        | <b>\$3,120,606</b>        | <b>\$274,623</b>          | <b>9.6%</b>  |
| Outside Contracts           | 3,544,378          | 4,405,000                 | 6,426,000                 | 2,021,000                 | 45.9%        |
| MOU                         | 491,687            | 500,000                   | 325,000                   | (175,000)                 | -35.0%       |
| Utilities                   | 2,048,852          | 2,100,000                 | 2,500,000                 | 400,000                   | 19.0%        |
| Other Operating             | 61,612             | 119,500                   | 119,500                   | -                         | 0.0%         |
| Capital                     | -                  | -                         | -                         | -                         | 0.0%         |
| <b>Total</b>                | <b>\$8,723,325</b> | <b>\$9,970,483</b>        | <b>\$12,491,106</b>       | <b>\$2,520,623</b>        | <b>25.3%</b> |

# Non-Departmental

The Non-Departmental budget is for expenses that are used by the entire Department and cannot be assigned to a particular division. For example, the Administrative Support overhead payment to Miami-Dade County, utilities, and contingency reserve.

|                             | <i>Actual</i>       | <i>Adopted</i>      | <i>Adopted</i>      | <i>Inc/(Dec)</i>          |             |
|-----------------------------|---------------------|---------------------|---------------------|---------------------------|-------------|
|                             | <i>FY 2024</i>      | <i>FY 2025</i>      | <i>FY 2026</i>      | <i>FY 2026 vs FY 2025</i> |             |
|                             |                     |                     |                     | <i>\$</i>                 | <i>%</i>    |
| <b>Salary/Fringes</b>       |                     |                     |                     |                           |             |
| Regular                     | \$0                 | \$0                 | \$0                 | \$0                       | 0.0%        |
| Over-time                   | -                   | -                   | -                   | -                         | 0.0%        |
| Fringes                     | -                   | -                   | -                   | -                         | 0.0%        |
| <b>Total Salary/Fringes</b> | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>          | <b>-</b>                  | <b>0.0%</b> |
| Outside Contract Services   | 230,402             | 1,135,140           | 1,784,181           | 649,041                   | 57.2%       |
| Charges for County Services | 3,611,888           | 4,165,540           | 4,463,679           | 298,139                   | 7.2%        |
| Utilities                   | 48,417,983          | 47,383,506          | 49,510,726          | 2,127,220                 | 4.5%        |
| Other Operating             | 7,158,895           | 21,028,000          | 22,467,881          | 1,439,881                 | 6.8%        |
| Capital                     | -                   | -                   | -                   | -                         | 0.0%        |
| <b>Total</b>                | <b>\$59,419,168</b> | <b>\$73,712,186</b> | <b>\$78,226,467</b> | <b>\$4,514,281</b>        | <b>6.1%</b> |

# Management Agreements

The usage of management agreements by the Aviation Department is to provide services through nationally recognized firms within their area of expertise. Among the areas of expertise are public parking, fuel farm, and the Airport Hotel. The selected management company receives reimbursement of approved budgeted operating expenses and a fixed management fee or fees based on percentages of revenues or operating profits of the facilities. While the Aviation Department generally relies on the management companies for recommendations relative to the daily operation of the facilities, the Department exercises complete budgetary control and establishes the standards, guidelines, and goals for growth and performance.

The usage of operating agreements by the Aviation Department also provides services through nationally recognized firms within their area of expertise. However, these companies differ from the management companies in that they provide a service that is not direct revenue generating type service, such as employee shuttles buses. These costs are recovered through general rates and charges.

|                                          | <i>Actual</i>       | <i>Adopted</i>      | <i>Adopted</i>      | <i>Inc/(Dec)</i>          |             |
|------------------------------------------|---------------------|---------------------|---------------------|---------------------------|-------------|
|                                          | <i>FY 2024</i>      | <i>Budget</i>       | <i>Budget</i>       | <i>FY 2026 vs FY 2025</i> |             |
|                                          |                     | <i>FY 2025</i>      | <i>FY 2026</i>      | <i>\$</i>                 | <i>%</i>    |
| <b>Management Agreement</b>              |                     |                     |                     |                           |             |
| Airport Parking Associates (APA)         | \$10,344,643        | \$12,446,589        | \$12,021,851        | (\$424,738)               | -3.4%       |
| MDIA Hospitality Management, LLC (Hotel) | 11,628,993          | 10,994,298          | 11,396,783          | 402,485                   | 3.46%       |
| Allied Aviation (Fuel Farm)              | 10,314,897          | 11,361,070          | 12,554,573          | 1,193,503                 | 10.5%       |
| Midfield (Auto Gas Sales)                | 3,188,725           | 3,627,733           | 3,750,087           | 122,354                   | 3.4%        |
| <b>Total</b>                             | <b>\$35,477,259</b> | <b>\$38,429,690</b> | <b>\$39,723,294</b> | <b>\$1,293,604</b>        | <b>3.4%</b> |
| <b>Operating Agreements</b>              |                     |                     |                     |                           |             |
| SP+ Transportation                       | 7,586,274           | 11,394,089          | 11,737,118          | 343,029                   | 3.0%        |
| <b>Total</b>                             | <b>\$7,586,274</b>  | <b>\$11,394,089</b> | <b>\$11,737,118</b> | <b>\$343,029</b>          | <b>3.0%</b> |
| <b>Grand Total</b>                       | <b>\$43,063,533</b> | <b>\$49,823,779</b> | <b>\$51,460,412</b> | <b>\$1,636,633</b>        | <b>3.3%</b> |



Miami International Airport

# Reserve Maintenance Fund

## Overview

The Reserve Maintenance Fund (RMF) is outlined in Section 509 of the Trust Agreement that governs the issuance and use of the County's Aviation Revenue Bonds. The monies from this fund are disbursed only for the purpose of paying all or a part of the cost of unusual or extraordinary maintenance or repairs, renewals and replacements, the cost of replacing equipment, and premiums on insurance. Each year, the Consulting Engineers, as required by the Trust Agreement, identify Airport System facilities that are in need of major repair or refurbishment and provide this information in an annual report. Based on this report as well as its own assessment of the Airport System facilities, the Aviation Department develops a list that prioritizes the major repair or refurbishment of these facilities and addresses the projects identified on this list as scheduling and funding permit throughout the Fiscal Year.

In FY 2025, \$40 million was transferred from the Revenue Fund to the Reserve Maintenance Fund and \$40 million will be transferred in FY 2026 based on the recommendation of the Consulting Engineers. Additionally, \$47 million was transferred in FY 2025 into RMF from surplus monies in the Improvement Fund to be used for capital purchases of vehicles and buses as well as capital refurbishment type projects that need to be done in FY2026 and beyond.

### Summary of Sources and Uses of Reserve Maintenance Fund

| (\$ in 000s)                                         | Actual<br>FY 2024 | Budget<br>FY 2025  | Actual<br>FY 2025 | Budget<br>FY 2026  |
|------------------------------------------------------|-------------------|--------------------|-------------------|--------------------|
| <b>Beginning Cash Balance</b>                        | <b>\$143,252</b>  | <b>\$167,676</b>   | <b>\$173,841</b>  | <b>\$179,476</b>   |
| <b>Sources of Funds</b>                              |                   |                    |                   |                    |
| Grant Funds                                          | \$916             | \$0                | \$970             | \$0                |
| Insurance Claim/Reimbursements                       | -                 | -                  | -                 | -                  |
| Interest Earnings                                    | 8,231             | 7,852              | 8,279             | 8,510              |
| Transfer from Improvement Fund                       | 48,000            | -                  | 47,000            | -                  |
| Transfer from Revenue Fund                           | 30,000            | 40,000             | 40,000            | 40,000             |
| <b>Total Sources of Funds</b>                        | <b>\$87,147</b>   | <b>\$47,852</b>    | <b>\$96,249</b>   | <b>\$48,510</b>    |
| <b>Uses of Funds</b>                                 |                   |                    |                   |                    |
| Projects in progress and committed                   | \$56,558          | \$203,662          | \$77,640          | \$152,869          |
| Transfer to Improvement Fund                         |                   |                    |                   |                    |
| <b>Total Uses of Funds</b>                           | <b>\$56,558</b>   | <b>\$203,662</b>   | <b>\$77,640</b>   | <b>\$152,869</b>   |
| <b>Excess (Deficit) of Sources over Use of Funds</b> | <b>\$30,589</b>   | <b>(\$155,810)</b> | <b>\$18,609</b>   | <b>(\$104,359)</b> |
| <b>Ending Cash Balance</b>                           | <b>\$173,841</b>  | <b>\$11,866</b>    | <b>\$192,450</b>  | <b>\$75,117</b>    |

## Details of Projects

| <i><b>Division</b></i> | <i><b>Description</b></i>      | <i><b>Amount</b></i>    |
|------------------------|--------------------------------|-------------------------|
| Real Estate Management | MIA Bldg. NW 21st Street Demo. | \$ 189,905.00           |
| Capital Finance        | MDC Building Department        | 500,000.00              |
|                        | Contingency                    | 46,158,327.67           |
|                        | Emergencies                    | 10,000,000.00           |
|                        | Capital Items                  | 15,976,965.47           |
|                        |                                | <b>\$ 72,635,293.14</b> |
| Maintenance            | Terminal Wide Carpet Replaceme | 1,237.31                |
|                        | Glazing contract all areas     | 138,308.87              |
|                        | AOA Security Gates & restrooms | 0.21                    |
|                        | Generator replacements MIA/GAA | 24.93                   |
|                        | FY 17 MDAD MCC7040 1 liner     | 5,557,271.35            |
|                        | GC contract FY 17              | 1,591,158.81            |
|                        | Thermoplastic/Striping         | 1,500,000.00            |
|                        | Elevator Modernization Term    | 9,018.50                |
|                        | RM Emergency Projects          | 1,250,000.00            |
|                        | Elev Modernization Term E Sky  | 5,710,870.01            |
|                        | MIA Building 716 A-J Painting  | 279,850.00              |
|                        | Cargo Area Digital Directories | 33,089.46               |
|                        | Elev Modernization Term Cc G   | 152,921.55              |
|                        | Chiller Plant Upgrades/Replace | 13,878.17               |
|                        | Chiller Deficiencies           | 23,507.00               |
|                        | Generator Repairs, South Term. | 370.80                  |
|                        | MIA Elevator Door Lock Monitor | 1,285,152.81            |
|                        | MIA PBB Canopy Replacements    | 1,154,000.00            |
|                        | MIA Miscellaneous Flooring Se  | 879,433.51              |
|                        | MCC 7360 PAINTING & WATERPROOF | 500,000.00              |
|                        | MIA E Satellite APM Bridge     | 2,251.80                |
|                        | MIA Bldg. 706 Restroom Reno    | 34,873.83               |
|                        | MIA NT Public Restrooms Modern | 26,748.35               |
|                        | MIA CT Public Restrooms Modern | 6,869.68                |
|                        | MIA CT Public Restrooms Modern | 45,625.90               |
|                        | MIA ST Public Restrooms Modern | 2,000.00                |
|                        | MIA ST Public Restrooms Modern | 257,304.86              |
|                        | MIA ST GLazing, Curtainwall As | 9,131.00                |
|                        | MIA Cc H Glazing, Curtain wall | 20,870.45               |
|                        | MIA Cc J Glazing, Curtain wall | 10,408.00               |
|                        | MIA Bldg 845/100 Glazing       | 52,346.80               |
|                        | Installation Repair & Svc SIgn | 7,920.00                |
|                        | MIA East Chill Plant Bldg 3099 | 45,985.80               |
|                        | MIA Fire Hydrant Replacement   | 10,641.59               |
|                        | Bldg3030 and Exc.Off. Fire NOV | 4,171.00                |
|                        | MIA NOV 40-50 Yr Recert        | 4,205.36                |
|                        | MIA NOV 40-50 Yr Recert        | 31,675.18               |
|                        | 40 Yr Recertification Bldg3150 | 0.01                    |
|                        | Misc. Arch. & Eng. Services    | 30,000.00               |
|                        | Bldg. 3090 Emerg.GeneretorSwgr | 2,825.00                |
|                        | CBP Power for Facial Recog.    | 300.00                  |
|                        | MIA Bldg. 845 Renovations      | 10,288.50               |
|                        | MIA Rendezvous 4 Heavy Gate -  | 30,454.27               |
|                        | MIA Concourse J FIS - Office   | 300.00                  |

## Details of Projects (cont)

| <i><b>Division</b></i> | <i><b>Description</b></i>         | <i><b>Amount</b></i> |
|------------------------|-----------------------------------|----------------------|
| Maintenance (cont)     | Airport Structural Inspections    | 183,031.78           |
|                        | MIA Customs POCC Offices Water    | 19,565.00            |
|                        | MIA TERMINAL D STUCCO REPLACEM    | 216,622.02           |
|                        | MIA Bridge 874635 Rehabili        | 971.57               |
|                        | MDAD Engineering Support Servi    | 299,830.54           |
|                        | MIA Term E 6th FL Grease Pipe     | 4,369.90             |
|                        | MIA Bridge 874648 MSE Wall Ero    | 604,877.90           |
|                        | MIA Universal Changing Tables     | 7,675.16             |
|                        | Park 8 Elevator Modernization     | 121,385.48           |
|                        | MIA-Central Chiller Controls Up   | 7,435.62             |
|                        | TMB Bldgs. 225-229 Apron Ltg.     | 2.00                 |
|                        | TMB Bldgs. 225-229 Apron Ltg.     | 58,011.28            |
|                        | MIA 700s Bldgs.-Light Pole Rep    | 328,920.00           |
|                        | Bldg. 3062 Roof Parking Structu   | 16,071.50            |
|                        | TMB Bldg 226 Demolition           | 12,584.62            |
|                        | 40/50 Y Recert. TMB Bldg 227      | 13,502.06            |
|                        | MIA BLDG. 3049 40 YR RECERT       | 25,864.26            |
|                        | MIA Special & Threshold Inspec    | 50,000.00            |
|                        | MIA Struct. Repairs 857 & 889     | 5,496.50             |
|                        | TMB Bldg. 229, 30 Yr Recertificat | 20,514.66            |
|                        | MIA NTD Employee Checkpoint 1     | 4,948.68             |
|                        | MIA Cc G Gate G-12                | 1,439,804.55         |
|                        | Replace LtgCrosswalk Warning S    | 3,103,780.80         |
|                        | MIA Mechanical Rm G2774 Struct    | 145,540.07           |
|                        | MIA Mechanical Rm F3778 Struct    | 40,833.61            |
|                        | Bldg. 3074 Parking Lot Lighting   | 8,406.89             |
|                        | Cc H Terminal Feeders             | 144,510.40           |
|                        | CARP 2 ATC System Refurbishm.     | 2,958,000.00         |
|                        | MIA Signage UPS Replacement       | 19,875.00            |
|                        | MIA NT Skytrain APM CARP Item1    | 6,203,024.75         |
|                        | MIA Lift Station 71 BMS Upgrad    | 1,270.84             |
|                        | MIA Bldg. 3094 Precast Joist Rei  | 9,000.00             |
|                        | MIA Bldg. 100 (845) Elevators     | 792,741.60           |
|                        | MIA Skyride Structural            | 50,262.60            |
|                        | MDAD (FOG) Treatment Syst Upgr    | 21,008.56            |
|                        | MIA MIC Structural Canopy NOV     | 23,570.00            |
|                        | OPF Midfield FS No. 25 ,Bldg. 107 | 11,008.00            |
|                        | MIA Northside FS 59, Bldg. 846    | 20,689.00            |
|                        | MIA Midfield FS 12, Bldg. 600     | 11,008.00            |
|                        | MIA E Satellite APM Bridge PH2    | 291,158.40           |
|                        | MIA Central Blvd. Digital Sign    | 35,902.00            |
|                        | MIA Term. H 4th FL Offices Reno   | 172,478.37           |
|                        | MIA Lift Stations Panel Upgrad    | 243,243.54           |
|                        | MIA SR 112 Ramp Barrier Wall Re   | 5,000.00             |
|                        | MIA Term Adm Tower                | 161,058.00           |
|                        | MIA Terminal Hotel Infrastruct    | 121,875.00           |
|                        | MIA Gate H5 Grease Trap Syst.     | 63,162.28            |
|                        | MIA Gate J9 Grease Trap Syst.     | 481,635.00           |
|                        | MIA Gate J9 Grease Trap Syst.     | 63,162.28            |
|                        | TMB BLDG. 505 RECERTIFICATION     | 8,025.00             |
|                        | TMB BLDG. B1 RECERTIFICATION      | 7,025.00             |

## Details of Projects (cont)

| <i><b>Division</b></i> | <i><b>Description</b></i>       | <i><b>Amount</b></i> |
|------------------------|---------------------------------|----------------------|
| Maintenance (cont)     | MIA Elev. Rm. DA1647 Emerg. Mod | 12,266.00            |
|                        | MIA Elev. Rm. DA1647 Emerg. Mod | 197,181.88           |
|                        | RM In-House Eng. Support Serv.  | 141,472.31           |
|                        | Cc F and Cc H Switchgear Rep    | 42,066.54            |
|                        | EV Charging Stations            | 103,024.42           |
|                        | MIA Administrative BLDG.        | 31,842.00            |
|                        | MIA NT Central CP1, & CP1-3 Co  | 304,354.06           |
|                        | MIA Cc E 3rd FL Compli + Audit  | 29,046.25            |
|                        | Bldg. 770 Conc Slab & Dock Repa | 15,280.00            |
|                        | MIA Employee Parking Lot Elect  | 7,860.00             |
|                        | MIA So Term. West Grease Traps  | 14,745.97            |
|                        | MIA Bldg. 714 Emergency Repairs | 4,269.83             |
|                        | TNT Airport Emergency Repairs   | 38,840.00            |
|                        | TMB BLDG. 247 RECERTIFICATION   | 6,900.00             |
|                        | MIA Cc D Sr. Agent Office Renov | 18,504.95            |
|                        | MIA BLDG 3030 Warehouse         | 32,110.00            |
|                        | MDAD Building Recertification   | 249,049.62           |
|                        | CARP5-Wayside/Station/M&SF Eq   | 5,059,606.97         |
|                        | MIA CBP Training Facility Bldg  | 132,592.90           |
|                        | MIA CT Elevator Study           | 19,604.00            |
|                        | MIA AC and AHU System Replacem  | 1,498,639.55         |
|                        | MIA NTD APM Rehabilitation Eme  | 745,222.77           |
|                        | MIA NTD APM Rehabilitation Eme  | 816,159.47           |
|                        | MIA Bldg. 3202 Recertif. & HVAC | 39,373.15            |
|                        | MIA CC H EXISTING ELECT         | 93,579.00            |
|                        | MIA Term. D Centurion Club Emer | 112,244.74           |
|                        | MIC Canopy Elev & Escl 5&6 Rep  | 109,950.80           |
|                        | MIA CNG Buses Phase 1           | 13,482,136.00        |
|                        | MIA NT Skytrain PDS CARP 4      | 5,394,090.00         |
|                        | MIA Building 707 Restrooms Upg  | 105,624.60           |
|                        | Bldg 805 Recert. Inspection     | 16,262.88            |
|                        | MIA Bldg. 770 Recertification   | 11,532.25            |
|                        | MIA ST Employee Restrooms Ren   | 72,726.17            |
|                        | MIA Employee Restrooms Renovat  | 375,267.92           |
|                        | MIA Building 719-2122 Fuel Tank | 21,463.34            |
|                        | MIA Terminal Wide-Restoration   | 500,000.00           |
|                        | MIA Gate D-11 Grease Trap Repl  | 64,621.04            |
|                        | MIA Gate D-15 Grease Trap Repl  | 64,621.04            |
|                        | MIA TW, Gate Seat Charging Cap  | 583,409.16           |
|                        | MIA Electrical & Infrastructur  | 705,545.64           |
|                        | MIA CC D -Gate Seating          | 440,000.00           |
|                        | MIA Glass Partition Cc J Inter  | 106,680.00           |
|                        | MIA MDAD EXECUTIVE OFFICES BLD  | 27,365.00            |
|                        | TMB BLDG 225 Recertification    | 49,559.59            |
|                        | TMB BLDG 123 Recertification    | 44,758.31            |
|                        | TMB BLDG 121 Recertification    | 44,758.31            |
|                        | MIA TSA Magazine Replacement    | 61,035.00            |
|                        | MIA Bldg. 770 Restroom Renovat  | 96,348.25            |
|                        | MIA Bridge Tender Controller    | 930,367.04           |

## Details of Projects (cont)

| <i><b>Division</b></i> | <i><b>Description</b></i>        | <i><b>Amount</b></i> |
|------------------------|----------------------------------|----------------------|
| Maintenance (cont)     | MDAD Power Telematics Units      | 153,509.64           |
|                        | MIA TSA BREAKROOM AC F-3496      | 34,085.50            |
|                        | MIA Hotel Maintenance Workshop   | 23,755.00            |
|                        | MIA Bldg. 3030 Office Expansion  | 150,710.00           |
|                        | MIA Protocol & International A   | 123,750.00           |
|                        | MIA Bldg. 700 Recertification    | 62,976.20            |
|                        | S TERM OVERSIZED BAG HVAC MOD    | 47,027.86            |
|                        | MIA Term. F Rm. F-1741 New AC    | 95,179.50            |
|                        | MIA TERM D CHEF CREOLE KITCHEN   | 18,200.00            |
|                        | MIA Bldg. 714 Road Lt. Pole Repl | 134,694.52           |
|                        | MIA NOV for CT & Cc Level ST     | 1,422,212.00         |
|                        | PS MIA Switchgear Replacement    | 190,000.00           |
|                        | PS MIA Switchgear Replacement    | 505,000.00           |
|                        | MIA Bldg. 3040 Emerg. San. Sewer | 1,036.00             |
|                        | MIA Mover Pier 18 Repairs        | 5,998.00             |
|                        | MIA Bldgs. 3095 & 3030 Space Pl  | 268,732.00           |
|                        | MIA TSA New Podium at CheckP     | 5,777.50             |
|                        | MIA CC G Wall Repair             | 21,281.40            |
|                        | MDAD In-House Support Services   | 667,720.80           |
|                        | MIA Multi-Structural Insp. Serv  | 377,150.00           |
|                        | MIA Terminal D CBP Secondary     | 308,093.06           |
|                        | Cc "G"- "H" Bust Station Rehab   | 71,461.99            |
|                        | EDP-AV-M2 In-House Eng Support   | 372,877.89           |
|                        | High Mast Light Poles Multi      | 166,715.64           |
|                        | MIA Bldg 3001 Smoke Evac Syste   | 390,797.59           |
|                        | MIA Concourse J PCA Plant Cont   | 328,200.26           |
|                        | MIA Mover Pier 18 Interim Insp   | 99,432.59            |
|                        | MIA Term F & G PH#3 ControlsUp   | 117,495.63           |
|                        | MIA Bldg. 3038 Weld. Shop HVAC   | 78,503.68            |
|                        | MIA BLDG. 716 Drainage Assessm.  | 158,187.90           |
|                        | MIA Bldg. 1775 HVAC & Misc Rep   | 88,866.20            |
|                        | MIA Terminal BLDG Complex Addt   | 169,379.30           |
|                        | MIA BLDG. 871 Tree Removal Perm  | 5,665.44             |
|                        | OPF Airport Tower HVAC Design    | 40,119.51            |
|                        | MIA BLDG 862 Parking Lot Drain   | 123,690.16           |
|                        | Miscellaneous Roofing Program    | 2,056,269.05         |
|                        | Capital Items                    | 12,800,303.34        |
|                        | Capital Items                    | 13,630,958.50        |
|                        | RMCONTINGENCY                    | 19,739,146.85        |
|                        | MIA Term E SWGR 1345             | 74,795.74            |
|                        | MIA Admiral's Club Infr and St   | 11,900.36            |
|                        | MIA Cc H Restrooms Renovation    | 1,904,820.25         |
|                        | MIA Cc H Restrooms Clean Outs    | 1,184.77             |
|                        | MIA Bldg. 3074 Retaining Wall    | 30,313.52            |
|                        | MIA Terminal D Computer Room     | 19,416.22            |
|                        | MIA Terminal D Computer Room     | 8,000,000.00         |
|                        | MIA Bldg. 3030 Computer Room     | 19,584.00            |
|                        | MIA Bldg. 3030 Computer Room     | 0.99                 |
|                        | MIA Chiller Tower Motor Repair   | 86,067.43            |
|                        | MIA Train Station Seal Cracks    | 66,583.35            |

## Details of Projects (cont)

| <i>Division</i>                 | <i>Description</i>             | <i>Amount</i>            |
|---------------------------------|--------------------------------|--------------------------|
| Maintenance                     | MIA Lift Station #4            | 24,753.20                |
|                                 | MIA ST Delta Sky Club          | 12,240.00                |
|                                 | MIA ST Delta Sky Club          | 498,500.00               |
|                                 | MIA TSA Consolidation          | 255.59                   |
|                                 | MIA NT Upgrades to FOG         | 42,386.94                |
|                                 | MIA CT & ST Upgrades to FOG    | 67,372.85                |
|                                 | MIA Independent Upgrades FOG   | 508,529.00               |
|                                 | MIA Independent Upgrades FOG   | 15,655.72                |
|                                 | MIA 700 Series Bldg Expansion  | 346,283.32               |
|                                 | MIA Bldg. 702 Expansion Joints | 37,514.67                |
|                                 | MIA Bldg. 707 Expansion Joints | 37,514.67                |
|                                 | MIA Bldg. 708 Expansion Joints | 8,310.32                 |
|                                 | MIA Terminal E-F Roof & Stucco | 25,306.40                |
|                                 | MIA Bldg. 3040 Fire Upgrades   | 46,310.17                |
|                                 | MIA Cc D Roof Replacement      | 64,316.00                |
|                                 |                                | <b>\$ 139,465,865.44</b> |
| Facilities                      | Park8 Gnd Level EV Charging St | 367,743.00               |
|                                 | Terminal Terrazo FY 10 11      | 173,795.94               |
|                                 | CBP & MECH RM C-TYPE DOOR INST | 141,091.60               |
|                                 | Glazing contract all areas     | 350,908.72               |
|                                 | MIA CNTRL TERM Cc E Door Sets  | 873,599.00               |
|                                 | MIA Marketplace Art Vitrines   | 242,857.58               |
|                                 |                                | <b>\$ 2,149,995.84</b>   |
| Information Systems             | MIA Juniper ASN Access Upgrade | 58,687.52                |
|                                 | MIA FireWall Replacement       | 2,432,305.00             |
|                                 | Public Address System (PASI)   | 2,614,876.60             |
|                                 | MDAD BriefCam System Expansion | 12,128.28                |
|                                 | MIA ST CUSS Kiosk Replacement  | 1,114,179.60             |
|                                 | MIA Pure Storage Solution      | 589,053.34               |
|                                 |                                | <b>\$ 6,821,230.34</b>   |
| Airside Operations              | MIA Operations Radio Replaceme | <b>\$ 50,000.00</b>      |
| Terminal Operations             | MIA Operations Radio Replaceme | <b>\$ 50,000.00</b>      |
| Landside Operations             | MIA Operations Radio Replaceme | <b>\$ 50,000.00</b>      |
| Civil Environmental Engineering | RM6 Contraact General Asphalt  | 5,000,000.00             |
|                                 | CON714634 ENVIRONMENTAL        | 500,000.00               |
|                                 | Fuel Farm Utilities Relocation | 45,969.02                |
|                                 | MIA Fuel Facility Tank21 WS+V  | 511,491.78               |
|                                 | Mold & Asbestos Abatement      | 18,447.75                |
|                                 | Capital Items                  | 327,705.60               |
|                                 |                                | <b>\$ 6,403,614.15</b>   |
| Safety & Security               | MIA X-ray Security Screening   | <b>\$ 285,560.00</b>     |
| Innovation                      | MIA E Sat Terminal Seating     | <b>\$ 4,345,455.88</b>   |
| <b>Total</b>                    |                                | <b>\$ 232,446,919.79</b> |

# Debt Service

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## Overview

The Aviation Department has a variety of debt instruments to finance the construction of Airport System Capital Projects. The primary type of debt is Aviation Revenue Bonds, which are limited obligations of the County payable solely from a pledge of Airport System Revenues and not from any other source of County revenues. The Aviation Department's policy has been to have only fixed interest rate debt; any variable interest rate debt previously issued has been refunded and replaced with fixed rate debt. Aviation Revenue Bonds are issued pursuant to the Amended and Restated Trust Agreement, dated as of December 15, 2002 (referred to herein as the Trust Agreement). Most capitalized terms used in this document reflect defined terms within the Trust Agreement or the Airline Use Agreement (AUA).

The primary source of funding for the Aviation Department's \$6.5 billion Capital Improvement Program (CIP), which was substantially completed at the end of 2014, was Aviation Revenue Bonds. Approximately \$5.8 billion of bonds were issued to fund the CIP construction and issuance costs related to the multiple bond issues. The last bond issue for the previous CIP was in 2010. Most bond issues since 2010 have been refunding bond issues. In 2015, the Aviation Department embarked on a new CIP. The Aviation Department issued new money Aviation Revenue Bonds in 2015, 2019 and 2025, totaling \$879.1 million. As of October 1, 2025, the CIP was budgeted at \$12.0 billion.

To also assist with the funding of the CIP, the Aviation Department entered into a commercial paper program to provide temporary funding for the cost of certain projects at the Airport. On March 18, 2021, the County issued the initial tranche of its Aviation Commercial Paper Notes, Series 2021 (AMT) (the "CP Notes") in the amount of \$5 million. No more than \$200 million in CP Notes may be outstanding at any one time. As of September 30, 2025, there are no outstanding CP Notes. Payment of all outstanding CP Notes is secured by and payable under an irrevocable transferable direct-pay Letter of Credit issued by Bank of America, N.A., which expires on March 18, 2026.

## Debt Limit Policy

The Department's policy is to keep all outstanding Aviation Revenue Bonds as well as any future Aviation Revenue Bonds in compliance with all bond covenants required in the Trust Agreement, while meeting the Airport's Capital Project needs. The Trust Agreement requires that Net Revenues (Revenues less Current Expenses) pledged to pay Principal and Interest Requirements (i.e., debt service) exceed 120% of annual debt service. This debt service coverage calculation is shown at the end of this section. While the Department does not have an overall legal debt limit, additional debt is governed by the additional bonds test inscribed in the Trust Agreement as well as the amount authorized by the Board of County Commissioners.

## Outstanding Debt

**Aviation Revenue Bonds** - The outstanding principal for the bonds, as of September 30, 2025, is noted by bond series in the table below. Interest payments are made each year on April 1 and October 1 and principal payments are also made on October 1 of each year.

| Outstanding Bonds  |     | Date of Issue      | Principal<br>Amount Issued | Total<br>Principal Amount<br>Outstanding |
|--------------------|-----|--------------------|----------------------------|------------------------------------------|
| Series 2002A Bonds |     | December 19, 2002  | \$600,000,000              | \$15,000                                 |
| Series 2008A Bonds |     | June 5, 2008       | 433,565,000                | 15,000                                   |
| Series 2012B Bonds | (1) | December 11, 2012  | 106,845,000                | 9,870,000                                |
| Series 2015A Bonds | (1) | July 8, 2015       | 498,340,000                | 415,060,000                              |
| Series 2015B Bonds | (1) | July 8, 2015       | 38,500,000                 | 38,500,000                               |
| Series 2016A Bonds | (1) | August 25, 2016    | 315,730,000                | 290,320,000                              |
| Series 2016B Bonds | (1) | August 25, 2016    | 428,645,000                | 258,610,000                              |
| Series 2017A Bonds | (1) | March 24, 2017     | 145,800,000                | 145,800,000                              |
| Series 2017B Bonds | (1) | August 29, 2017    | 378,870,000                | 303,545,000                              |
| Series 2017D Bonds | (1) | August 29, 2017    | 314,565,000                | 267,055,000                              |
| Series 2018A Bonds | (1) | August 30, 2018    | 19,745,000                 | 9,830,000                                |
| Series 2018C Bonds | (1) | August 30, 2018    | 766,815,000                | 724,995,000                              |
| Series 2019A Bonds |     | May 30, 2019       | 282,180,000                | 282,180,000                              |
| Series 2019B Bonds | (1) | May 30, 2019       | 212,745,000                | 187,710,000                              |
| Series 2019E Bonds | (1) | September 19, 2019 | 360,500,000                | 338,350,000                              |
| Series 2020A Bonds | (1) | December 17, 2020  | 301,760,000                | 244,885,000                              |
| Series 2020B Bonds | (1) | December 17, 2020  | 113,970,000                | 113,970,000                              |
| Series 2024A Bonds | (1) | August 1, 2024     | 779,730,000                | 779,730,000                              |
| Series 2024B Bonds | (1) | August 1, 2024     | 138,455,000                | 138,455,000                              |
| Series 2025A Bonds |     | March 11, 2025     | 262,505,000                | 262,505,000                              |
| Series 2025B Bonds |     | March 11, 2025     | 71,225,000                 | 71,255,000                               |
| Series 2025C Bonds |     | March 11, 2025     | 188,150,000                | 188,150,000                              |
| <b>Total</b>       |     |                    | <b>\$6,758,640,000</b>     | <b>\$5,070,805,000</b>                   |

(1) Denotes refunding Bonds issues

## Outstanding Debt (cont)

The Revenues used to repay these Bonds do not include cash received from passenger facility charges, federal grants or customer facility charges (received by the rental car agencies). The annual landing fee calculation as outlined in the AUA enables the Aviation Department to ensure that the Annual Budget is able to meet the 120% of debt service coverage required under the Trust Agreement each fiscal year.

Various factors are taken into consideration by the rating agencies when determining the risk to the bondholders of this debt. For example, MDAD is able to adjust its landing fee per the AUA throughout the fiscal year if the Aviation Department is not generating enough cash to meet its debt service coverage requirement. This particular AUA provision is looked upon favorably by the rating agencies because it provides a safety net that enables MDAD to meet its debt service obligations plus the required coverage thus lessening the risk to the bondholders.

These ratings are periodically reviewed by the rating agencies and the most recent ratings are outlined in the following table:

**Miami-Dade County,  
Florida Aviation  
Revenue Bonds  
As of October 2025**

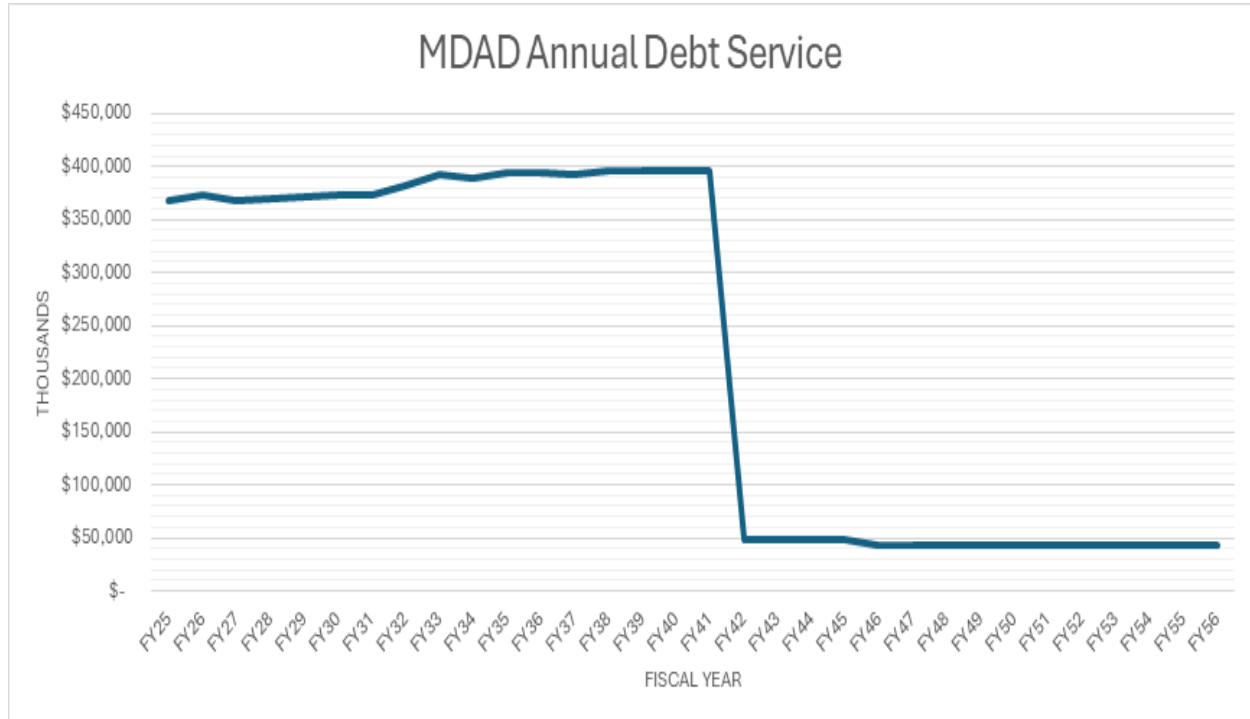
| <b>Agency</b> | <b>Moody's</b> | <b>S&amp;P</b> | <b>Fitch</b> | <b>Kroll</b> |
|---------------|----------------|----------------|--------------|--------------|
| Rating        | A1             | A+             | A+           | AA-          |
| Outlook       | Stable         | Stable         | Stable       | Positive     |

Some Aviation Revenue Bond issues are insured by various monoline insurance companies and the rating reflects the claims paying ability of these companies. When the insurance was originally purchased by the County these bond issues were rated at the highest rating level by the various rating agencies, which lowered the interest rate that the County paid on the debt at the time of sale. These policies provided that the insurers would make debt service payments on the applicable debt issues in the unlikely event that the County was not able to do so. Since then, the ratings of some of these insurers have been lowered by the rating agencies. In addition, these insurance companies provided MDAD with surety bonds for the (debt service) Reserve Account Requirement for that particular bond series.

Although the respective insurance policies remain in effect, per the Trust Agreement, once these insurance companies were downgraded to certain levels, the County was required to replace these surety bonds with cash, but only while the Aviation Revenue Bonds issued prior to December 15, 2002, remain outstanding. As of September 30, 2025, the Reserve Account balance of \$212.2 million exceeded the \$212.1 million balance Reserve Account Requirement of the Trust Agreement. The September 30, 2025, Reserve Account balance of \$212.2 million is comprised of \$178.1 million in cash along with a value of \$34.1 million in surety policies that are from insurance companies allowed to be considered in the Reserve Account Requirement calculation.

## Outstanding Debt (cont)

The graph below illustrates the current debt service structure of debt service payments through FY 2055. The debt service payments after FY 2041 reflect the 2015, 2019 and 2025 new money bonds that were issued to finance the CIP.



## Outstanding Debt (cont)

The table below lists the annual debt service payments, broken out by principal and interest, through the last bond maturity of FY 2055.

**AVIATION REVENUE BONDS  
(OUTSTANDING BONDS UNDER THE TRUST AGREEMENT)  
PRINCIPAL AND INTEREST REQUIREMENTS**

| <b>Fiscal Year</b> | <b>Principle</b>       | <b>Interest</b>        | <b>P&amp;I</b>         |
|--------------------|------------------------|------------------------|------------------------|
| 2025               | \$167,575,000          | \$210,288,658          | \$377,863,658.29       |
| 2026               | 180,380,000            | 217,600,157            | 397,980,157.48         |
| 2027               | 175,440,000            | 211,581,433            | 387,021,433.04         |
| 2028               | 183,460,000            | 205,479,235            | 388,939,234.82         |
| 2029               | 190,895,000            | 198,702,079            | 389,597,079.42         |
| 2030               | 199,645,000            | 191,789,288            | 391,434,287.52         |
| 2031               | 208,390,000            | 184,337,722            | 392,727,722.16         |
| 2032               | 225,190,000            | 176,197,078            | 401,387,077.86         |
| 2033               | 244,950,000            | 166,209,367            | 411,159,367.26         |
| 2034               | 253,695,000            | 154,877,641            | 408,572,640.96         |
| 2035               | 269,285,000            | 143,483,075            | 412,768,074.56         |
| 2036               | 281,590,000            | 131,167,284            | 412,757,283.80         |
| 2037               | 300,280,000            | 118,357,649            | 418,637,648.70         |
| 2038               | 319,250,000            | 104,432,685            | 423,682,685.40         |
| 2039               | 334,670,000            | 89,522,056             | 424,192,056.36         |
| 2040               | 349,235,000            | 74,948,925             | 424,183,925.00         |
| 2041               | 364,810,000            | 58,861,536             | 423,671,535.90         |
| 2042               | 59,800,000             | 42,913,391             | 102,713,391.00         |
| 2043               | 62,765,000             | 39,951,894             | 102,716,894.20         |
| 2044               | 65,875,000             | 36,841,904             | 102,716,903.80         |
| 2045               | 69,155,000             | 33,556,101             | 102,711,100.80         |
| 2046               | 67,765,000             | 29,934,109             | 97,699,108.60          |
| 2047               | 71,360,000             | 26,347,067             | 97,707,067.40          |
| 2048               | 75,130,000             | 22,569,080             | 97,699,080.20          |
| 2049               | 79,005,000             | 18,696,763             | 97,701,762.50          |
| 2050               | 39,505,000             | 14,672,838             | 54,177,837.50          |
| 2051               | 41,560,000             | 12,620,050             | 54,180,050.00          |
| 2052               | 43,825,000             | 10,356,525             | 54,181,525.00          |
| 2053               | 46,210,000             | 7,969,600              | 54,179,600.00          |
| 2054               | 48,730,000             | 5,452,738              | 54,182,737.50          |
| 2055               | 51,380,000             | 2,798,563              | 54,178,562.50          |
| <b>TOTAL</b>       | <b>\$5,070,805,000</b> | <b>\$2,942,516,490</b> | <b>\$8,013,321,490</b> |

## Other Airport-Related Debt

**Double Barreled Aviation Bonds**—On March 4, 2010, the County issued its Double-Barreled Aviation Bonds (General Obligation), Series 2010 (the “Double Barreled Bonds”), in the principal amount of \$239,775,000. On October 22, 2020 the Aviation Department issued \$177,670,000 of Double-Barreled Aviation Refunding General Obligation Bond at a premium. The 2020 Refunding Bonds fully refunded \$198,460,000 of principal amount outstanding for the Double-Barreled Aviation Bond (General Obligation) Series 2010. Debt service on these bonds will be secured by a pledge of both (1) Net Available Airport Revenues, which is any unencumbered funds in the Improvement Fund, and (2) ad valorem taxes levied on all taxable property in the County. The intent by the Aviation Department is to make all debt service payments with monies from Net Available Airport Revenues.

### DOUBLE-BARRELED BONDS PRINCIPAL AND INTEREST REQUIREMENTS

| Fiscal Year  | Principle            | Interest            | P&I                  |
|--------------|----------------------|---------------------|----------------------|
| 2025         | \$6,985,000          | \$5,784,581         | \$12,769,581         |
| 2026         | 7,335,000            | 5,435,331           | 12,770,331           |
| 2027         | 7,705,000            | 5,068,581           | 12,773,581           |
| 2028         | 8,090,000            | 4,683,331           | 12,773,331           |
| 2029         | 8,490,000            | 4,278,831           | 12,768,831           |
| 2030         | 8,915,000            | 3,854,331           | 12,769,331           |
| 2031         | 9,360,000            | 3,408,581           | 12,768,581           |
| 2032         | 9,740,000            | 3,034,181           | 12,774,181           |
| 2033         | 10,030,000           | 2,741,981           | 12,771,981           |
| 2034         | 10,330,000           | 2,441,081           | 12,771,081           |
| 2035         | 10,645,000           | 2,131,181           | 12,776,181           |
| 2036         | 10,960,000           | 1,811,831           | 12,771,831           |
| 2037         | 11,285,000           | 1,144,481           | 12,429,481           |
| 2038         | 11,625,000           | 1,483,031           | 13,108,031           |
| 2039         | 11,890,000           | 882,919             | 12,772,919           |
| 2040         | 12,175,000           | 600,531             | 12,775,531           |
| 2041         | 12,455,000           | 311,375             | 12,766,375           |
| <b>TOTAL</b> | <b>\$168,015,000</b> | <b>\$49,096,163</b> | <b>\$217,111,163</b> |

## Other Airport-Related Debt (cont)

Capital Leases - The County has entered into various capital leases to finance the purchase of equipment at the Airport. In 2014, the County entered into an approximately \$33,000,000 lease-purchase agreement to finance the cost of various energy conservation improvements at the Airport and on December 19, 2017, the County entered into an approximately \$47,600,000 lease-purchase agreement to finance the cost of various additional energy conservation improvements at the Airport (collectively, the "Sustainability Leases"). The Sustainability Leases are considered "budget neutral" since the cost of acquiring and installing the improvements will be covered by the energy cost savings expected to be generated by the improvements. The Sustainability Leases and the County's other Airport-related capital leases are secured by a County covenant to annually budget and appropriate from legally available non-ad valorem revenues of the County funds sufficient to pay debt service costs. Payments on such capital leases are subordinate to all other Aviation Department funding requirements, including all other debt to be paid from the Improvement Fund. As of September 30, 2025, the principal outstanding was \$44.5 million.

TIFIA Loan—In August 2007, FDOT, in cooperation with the County, closed on a \$270 million loan from the United States Department of Transportation under the Transportation Infrastructure Financing Innovation Act (TIFIA) loan program. These loan proceeds were used to design and construct a consolidated rental car center ("RCC") adjacent to the Airport. The revenues pledged for repayment of the loan are the proceeds of the Customer Facility Charges (CFCs) collected from car rental company customers at the Airport and, if required, rent payments from the car rental companies. The repayment of the TIFIA loan is not secured by any revenues of the Aviation Department.

Third-Party Obligations—The County may issue revenue bonds related to the Airport System outside the provisions of the Trust Agreement and not payable from Revenues pledged under the Trust Agreement, subject to the condition, among others, that it will not construct, or consent to the construction of, any project, whether at the Airport or any other site, unless there is filed with the Clerk of the Board a statement signed by the Traffic Engineers and the Consulting Engineers certifying that, in their respective opinions, the operation of such additional project will not affect the County's compliance with the rate covenant requirement or impair the operating efficiency of the Port Authority Properties. The Miami-Dade County Industrial Development Authority has issued revenue bonds in the combined aggregate principal amount of \$223,590,000 for the benefit of conduit borrowers, the proceeds of which have been used to finance the construction of air cargo and other facilities at the Airport. As of September 30, 2025, such bonds were outstanding in the aggregate principal amount of \$16,940,000. Neither the Aviation Department nor the County has any obligation with respect to these bonds.

## Sinking Fund

Debt service on the Department's Aviation Revenue Bonds is paid from the Bond Service Account, which is part of the Sinking Fund. Passenger Facility Charges (PFC) revenue, as described in the Capital Projects section, are used to pay a portion of the debt that has financed the construction of PFC eligible projects. The PFC contribution will vary in the future depending on a number of factors including the amount of annual surplus used to fund the following year's expenses (as required by the Airline Use Agreement) and the actual PFC revenue balance available to pay debt service.

Also included in the Sinking Fund is the (bond) Reserve Account required by the Trust Agreement to contain one-half of the maximum annual Principal and Interest Requirement throughout the term of the Outstanding Aviation Revenue Bonds. As previously noted, the Reserve Account Requirement in FY 2025 is \$212.1 million of which the Aviation Department has cash funded \$178.1 million with the remaining amount (\$34.1 million) covered by surety bonds. Any excess cash in the Reserve Account (i.e., the amount exceeding the requirement) is transferred to the Improvement Fund on an annual basis.

| (\$ in 000s)                                         | Budget<br>FY 2024 | Actual<br>FY 2024 | Budget<br>FY 2025 | Actual<br>FY 2025 | Budget<br>FY 2026 |
|------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Beginning Cash Balance</b>                        | <b>\$437,516</b>  | <b>\$433,701</b>  | <b>\$459,425</b>  | <b>\$416,564</b>  | <b>\$467,756</b>  |
| <b>Sources of Funds</b>                              |                   |                   |                   |                   |                   |
| PFC Revenues                                         | \$54,000          | \$54,000          | \$110,000         | \$110,000         | \$120,000         |
| Other Revenues                                       | -                 | -                 | -                 | 42                | -                 |
| Bond Proceeds                                        | -                 | -                 | 50,595            | 9,057             | 14,232            |
| Interest Earnings                                    | 4,200             | 15,643            | 18,000            | 17,969            | 19,290            |
| FAA CARES Act Grant                                  |                   |                   |                   |                   |                   |
| FAA ARPA Grant                                       | 39,460            | 39,960            | 48,000            | 48,000            | -                 |
| Transfer from Improvement Fund                       |                   |                   |                   |                   |                   |
| Transfer from Revenue Fund                           | 273,549           | 265,065           | 204,032           | 194,192           | 255,748           |
| <b>Total Sources of Funds</b>                        | <b>\$371,209</b>  | <b>\$374,668</b>  | <b>\$430,627</b>  | <b>\$379,260</b>  | <b>\$409,270</b>  |
| <b>Uses of Funds</b>                                 |                   |                   |                   |                   |                   |
| Debt Service - Principal                             | \$165,200         | \$158,785         | \$169,705         | \$165,200         | \$167,575         |
| Debt Service - Interest                              | 204,809           | 208,017           | 198,327           | 182,413           | 221,851           |
| Debt Service - Reserve                               |                   |                   |                   |                   |                   |
| Transfer to Improvement Fund                         | -                 | 8,418             | 6,000             | 3,533             | 7,000             |
| <b>Total Uses of Funds</b>                           | <b>\$370,009</b>  | <b>\$375,220</b>  | <b>\$374,032</b>  | <b>\$351,146</b>  | <b>\$396,426</b>  |
| <b>Excess (Deficit) of Sources over Use of Funds</b> | <b>1,200</b>      | <b>(552)</b>      | <b>56,595</b>     | <b>28,114</b>     | <b>12,844</b>     |
| <b>Ending Cash Balance</b>                           | <b>\$438,716</b>  | <b>\$433,149</b>  | <b>\$516,020</b>  | <b>\$444,678</b>  | <b>\$480,600</b>  |

## Debt Service Coverage – Airport Revenue Bonds

The table below reflects the debt service coverage calculation. Per the Trust Agreement, the Aviation Department is required to maintain a level of Revenue (e.g., rates and fees charged to its tenants) that results in at least a 20% coverage factor on top of its annual Principal and Interest Requirements (debt service), which is also referred to as the rate covenant. The Aviation Department takes this rate covenant into account when establishing the Annual Budget, which is the major reason that the debt service coverage ratio for the two budget Fiscal Years shown below is close to the 1.20 requirement. However, the actual results from the two historical Fiscal Years demonstrate that the Aviation Department does significantly better than budget due to Revenues being higher than projections and Current Expenses being less than budget.

### Debt Service Coverage Calculation-Aviation Revenue Bonds

| (\$ in 000s)                                |                | Actual<br>FY 2024  | Budget<br>FY 2025  | Actual<br>FY 2025  | Budget<br>FY 2026  |
|---------------------------------------------|----------------|--------------------|--------------------|--------------------|--------------------|
| <b>Gross Revenues:</b>                      |                |                    |                    |                    |                    |
| MIA Aviation Fees <sup>(1)</sup>            |                | \$510,420          | \$498,208          | \$512,588          | \$515,738          |
| <b>Commercial Operations:</b>               |                |                    |                    |                    |                    |
| Management Agreements                       |                | \$105,749          | \$109,384          | \$105,112          | \$112,096          |
| Concessions                                 |                | 226,832            | 217,756            | 237,219            | 233,277            |
| <b>Total Commercial Operations</b>          |                | <b>\$332,581</b>   | <b>\$327,140</b>   | <b>\$342,331</b>   | <b>\$345,373</b>   |
| Rentals                                     |                | \$178,573          | \$185,719          | \$188,890          | \$199,160          |
| Other Revenues                              |                | 74,155             | 27,619             | 68,775             | 68,359             |
| <b>Sub-total Revenues</b>                   |                | <b>\$1,095,729</b> | <b>\$1,038,686</b> | <b>\$1,112,584</b> | <b>\$1,128,630</b> |
| General Aviation Airports                   |                | 19,238             | 18,131             | 21,323             | 20,742             |
| <b>Gross Revenues</b>                       | <b>[a]</b>     | <b>\$1,114,967</b> | <b>\$1,056,817</b> | <b>\$1,133,907</b> | <b>\$1,149,372</b> |
| <b>Expenses:</b>                            |                |                    |                    |                    |                    |
| Current Expenses                            |                | \$561,509          | \$686,932          | \$622,767          | \$723,290          |
| Current Expenses under Mgmt Agreement       |                | 35,477             | 38,430             | 38,882             | 39,724             |
| Current Expenses under Operating Agreement  |                | 7,586              | 11,394             | 9,897              | 11,737             |
| <b>Total Current Expenses</b>               |                | <b>\$604,572</b>   | <b>\$736,756</b>   | <b>\$671,546</b>   | <b>\$774,751</b>   |
| <b>Total Adjusted Current Expenses</b>      | <b>[b]</b>     | <b>\$604,572</b>   | <b>\$736,756</b>   | <b>\$671,546</b>   | <b>\$774,751</b>   |
| <b>Net Revenues:</b>                        | <b>[c=a-b]</b> | <b>\$510,395</b>   | <b>\$320,061</b>   | <b>\$462,361</b>   | <b>\$374,621</b>   |
| Less: Reserve Maint. Fund Deposit           | <b>[d]</b>     | (30,000)           | (40,000)           | (40,000)           | (40,000)           |
| <b>Net Revenues After Deposits</b>          | <b>[e=c-d]</b> | <b>\$480,395</b>   | <b>\$280,061</b>   | <b>\$422,361</b>   | <b>\$334,621</b>   |
| <b>Total Debt Service</b>                   |                | <b>\$352,780</b>   | <b>\$368,032</b>   | <b>\$377,864</b>   | <b>\$383,748</b>   |
| Less: PFC Revenue (used for d/s)            |                | (54,000)           | (110,000)          | (110,000)          | (120,000)          |
| Less: Improvement Fund (used for d/s)       |                | (39,460)           | (48,000)           | (48,000)           | -                  |
| <b>Debt Service less PFC Revenue</b>        | <b>[f]</b>     | <b>\$259,320</b>   | <b>\$210,032</b>   | <b>\$219,864</b>   | <b>\$263,748</b>   |
| <b>Debt Service Coverage <sup>(2)</sup></b> | <b>[e/f]</b>   | <b>1.85</b>        | <b>1.33</b>        | <b>1.92</b>        | <b>1.27</b>        |

(1) During each fiscal year, certain moneys from the previous fiscal year remaining in the Improvement Fund are deposited into the Revenue Fund. The amount of such deposit is included as Aviation Fees/Revenues and is required by the Airline Use Agreement to be taken into account as such in determining the landing fee rate in the subsequent fiscal year.

(2) Calculated in accordance with the Trust Agreement by dividing Net Revenues after deposits by the required debt service amount.

\* Numbers may not total due to rounding.



Miami International Airport

# Improvement Fund

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## Overview

The Improvement Fund represents a discretionary cash account held by the Aviation Department in which remaining revenues are deposited after all operating, debt service and other funding requirements have been made. This equity fund can be used for any airport or airport-related purpose including the retirement of bonds. The Aviation Department also uses it to make subordinate debt payments and to pay for small capital projects that are fairly low in cost.

The Airline Use Agreement (AUA) between the Aviation Department and most of MIA's air carriers requires the Aviation Department to transfer back to the Revenue Fund in the subsequent fiscal year a major portion of the remaining surplus monies earned during the fiscal year so that the monies can be used to pay the subsequent fiscal year's operating expenses and debt service. A small portion of the surplus monies is retained in the Improvement Fund in a subaccount, referred to as the Retainage Subaccount, and is considered per the AUA, the Aviation Department's entitlement amount that is available for any lawful airport purpose. Both the annual entitlement amount and the balance of this subaccount have cap amounts as established by the AUA.

In FY 2025, the Aviation Department contributed an estimated \$10.3 million to the Retainage Subaccount and ended with an estimated balance of \$30.5 million. Approximately \$69.4 million in surplus monies was realized in the Improvement Fund in FY 2025, which will be transferred back to the Revenue Fund in FY 2026.

In addition, in FY 2014, the MIA air carriers had authorized the Aviation Department to set aside \$50 million in surplus monies. To date, the air carriers have authorized MDAD to use \$2.5 million of the set-aside for a Capital Project in which an employee identification and badging process for MDAD and all MIA tenants will be relocated and updated within the terminal at MIA. MDAD has spent the entire \$2.5 million on this project through the end of FY 2018. In FY 2016, \$3.1 million from the FY 2015 surplus to do design work related to adding another fuel storage tank at MIA was set-aside. MDAD has spent approximately \$684,000 on this project through September 30, 2023. In FY 2017, the MIA air carriers authorized the Aviation Department to use \$47.5 million of the set-aside plus interest for a Capital Project on an employee parking garage. To accommodate the Miami Airport Affairs Committee (MAAC) request to keep the Fiscal Year (FY) 2021 landing fee rate flat with the FY 2020 rate, Miami-Dade Aviation Department (MDAD) obtained Majority-in-Interest (MII) approval to use \$19.5 million of the monies set aside in the Improvement Fund. These monies would be used to reduce the proposed Fiscal Year (FY) 2021 landing fee requirement only and not be applied as a reduction for any FY 2021 terminal related rates and charges.

## Overview (cont)

In April 2021, Miami-Dade Aviation Department obtained Majority-In-Interest approval to use the remaining \$30 million previously set-aside for the employee parking garage as an offset to future airlines rates and charges. In FY 2022, the MIA air carriers authorized the Aviation Department to use \$60 million of the set-aside plus interest for a Capital Project to modernize security checkpoint equipment and network capabilities. In September 2023, Miami-Dade Aviation Department obtained Majority-In-Interest approval to set-aside \$21.4 million in advance rent to be used on a Capital Project, \$71.8 million as offsets of FY 2024 rates and charges and \$50 million to reduce future landing fee rates. In February 2024, Miami-Dade Aviation Department obtained Majority-in-Interest approval to use \$31.3 million previously approved to offset future landing fee requirement on an employee parking garage project. MDAD has spent approximately \$14.9 million of the set-aside funds on this project through September 30, 2024. In June 2024, Majority-in-Interest approval was obtained to amend the previously approved MII from September 2023 and change the \$50 million set-aside from reduction of future landing fee rates to reduction of future airline rates and charges. In September 2024, Miami-Dade Aviation Department obtained Majority-in-Interest approval to set-aside \$30 million to reduce future airline rates and charges. Again, in September 2025, Miami-Dade Aviation Department obtained Majority-in-Interest approval to set-aside \$30 million to reduce future airline rates and charges.

In FY 2026, the Aviation Department funded subordinate debt service from the Improvement Fund totaling \$12.8 million. In addition, the Aviation Department budgeted another \$6.9 million of subordinate debt in FY 2026 to pay various parties for the energy performance related contracts. These contracts allow MDAD to make capital improvements in its utility infrastructure resulting in more efficient utilities and future utility cost savings which are guaranteed to exceed cost of improvements.

## Detail

### Summary of Sources and Uses of Improvement Fund

| (\$ in 000s)                                         | Actual<br>FY 2024 | Budget<br>FY 2025 | Actual<br>FY 2025 | Budget<br>FY 2026 |
|------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Beginning Cash Balance</b>                        | <b>\$434,598</b>  | <b>\$431,088</b>  | <b>\$420,317</b>  | <b>\$404,301</b>  |
| <b>Sources of Funds</b>                              |                   |                   |                   |                   |
| Grant Funds                                          | \$0               | \$0               | \$1,960           | \$0               |
| Other Revenues                                       | -                 | -                 | -                 | -                 |
| Interest Earnings                                    | 24,382            | 25,914            | 17,390            | 19,108            |
| Transfer from (Bond) Reserve Account                 | 8,418             | 6,000             | 3,534             | 7,000             |
| Transfer from Reserve Maintenance                    | -                 | -                 | -                 | -                 |
| Transfer from Revenue Fund                           | 174,800           | 61,585            | 181,403           | 72,414            |
| <b>Total Sources of Funds</b>                        | <b>\$207,600</b>  | <b>\$93,499</b>   | <b>\$204,287</b>  | <b>\$98,522</b>   |
| <b>Uses of Funds</b>                                 |                   |                   |                   |                   |
| Improvement Fund Exp./Trnsfr to Const. Fund          | \$30,986          | \$87,752          | \$42,505          | \$48,277          |
| Transfer to Revenue Fund                             | 84,054            | 63,308            | 69,314            | 60,556            |
| Transfer to DB Bond Debt Service Account             | 12,770            | 12,774            | 12,774            | 12,773            |
| Transfer to Bond Service Account                     | 39,460            | 48,000            | 48,000            | 42,000            |
| Payment of Subordinate Debt                          | 6,611             | 6,804             | 6,804             | 6,891             |
| Transfer to Reserve Maintenance                      | 48,000            | -                 | 47,000            | -                 |
| <b>Total Uses of Funds</b>                           | <b>\$221,881</b>  | <b>\$218,638</b>  | <b>\$226,397</b>  | <b>\$170,497</b>  |
| <b>Excess (Deficit) of Sources over Use of Funds</b> | <b>(14,281)</b>   | <b>(125,139)</b>  | <b>(22,110)</b>   | <b>(71,975)</b>   |
| <b>Ending Cash Balance</b>                           | <b>\$420,317</b>  | <b>\$305,949</b>  | <b>\$398,207</b>  | <b>\$332,326</b>  |



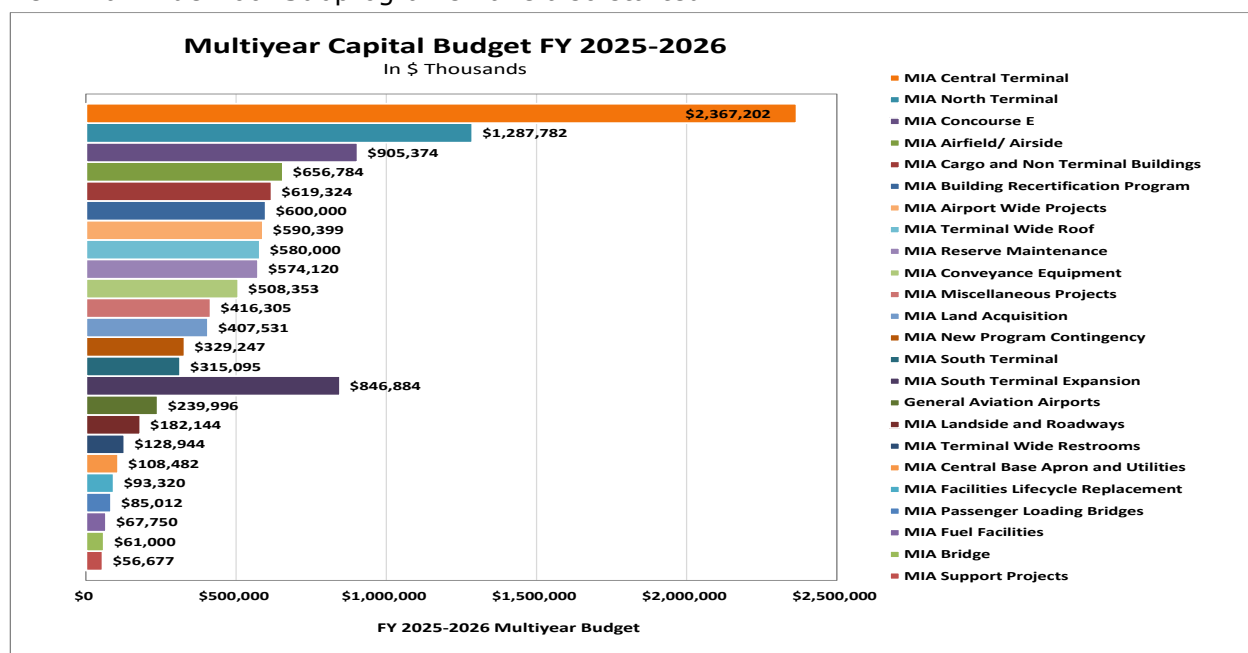
Aircraft holding in departure queue at Miami International Airport

# Capital Improvement Program

## Overview

The state-of-the-art Miami International Airport (MIA) is rooted in the Airport System master plan that was prepared in the early 1990s from which the old Capital Improvement Program (CIP) was created. Today the Aviation Department is in the process of creating a new master plan that addresses MIA's current demands and needs. Concurrent with the development of a new master plan, the Aviation Department started a new CIP that includes projects and funding sources from Fiscal Year 2015 thru Fiscal Year 2035 and beyond.

The new CIP Program has twenty-four (24) subprograms that are: 1. MIA Support Projects, 2. MIA Bridge, 3. MIA Fuel Facilities, 4. MIA Passenger Loading Bridges, 5. MIA Facilities Lifecycle Replacement, 6. MIA Central Base Apron and Utilities, 7. MIA Terminal Wide Restrooms, 8. MIA Landside and Roadways, 9. General Aviation Airports, 10. MIA South Terminal Expansion, 11. MIA South Terminal, 12. MIA New Program Contingency, 13. MIA Land Acquisition, 14. MIA Miscellaneous Projects, 15. MIA Conveyance Equipment, 16. MIA Reserve Maintenance, 17. MIA Terminal Wide Roof, 18. MIA Airport Wide Projects, 19. MIA Building Recertification Program, 20. MIA Cargo and Non Terminal Buildings, 21. MIA Airfield/Airside, 22. MIA Concourse E, 23. MIA North Terminal and 24. MIA Central Terminal. In addition, there is a new Program Contingency reserve to shield the subprograms providing funding for various unforeseen and/or extraordinary project costs. The CIP program started with the renovation of Concourse E, which is now complete and open to the public; then the works moved into the South Terminal, with its major project, the Baggage Handling System Renovation for the Central and South Terminals now completed; and the Taxiways T, S, and R, from the Miscellaneous subprogram also completed. The Central Base Apron and Utilities have also been completed, while the Passenger Loading Bridges and the Employee Parking Garage are almost completed. The General Aviation Airports, Terminal Wide, Terminal Wide Restrooms and Land Acquisition Subprograms have also advanced, as well as most of the Support Projects. The Central Terminal, North Terminal, South Terminal Expansion and Terminal Wide Roof Subprograms have also started.



The Capital Projects Approval Committee (CPAC) which is composed from MDAD upper management are the ones selecting and prioritizing the projects. The CIP projects are selected and prioritized by the Department using the criteria definition below.

| Criteria                          | Definition                                                                                                                                                                                                                                                 |
|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Benefit / Importance / Necessity  | Advantages and gains that are delivered by the project. How the requested work will enhance revenue, efficiency, customer experience, and reduce cost.                                                                                                     |
| Safety / Security                 | How will the project enhance safety and security for the Airport? Safety and security includes the protection of people and assets from threats, crime, natural disasters, and fire.                                                                       |
| Regulatory / Environmental        | How will the project mitigate environmental impact or how it will help the Airport to comply with federal, state, and county regulations.                                                                                                                  |
| Financial / Rental Credits        | Does the project have potential grants in place or projected? How much revenue will be derived from the project? What is the return on investment (ROI)? If it is a tenant project, how long will it take to recover cost based on actual rental payments? |
| Risk                              | Possible issues that will affect the project cost. Does the project lack definition that can raise project cost in the future? Will this project impact operations that will affect future revenue?                                                        |
| Tie to Master Plan                | Is the project in compliance with MDAD Master Plan? Describe how the project will help to fulfill the master plan.                                                                                                                                         |
| Cost for Operations & Maintenance | Will the project require an operations and maintenance (O&M) contract after completion? If yes how much does it cost per year?                                                                                                                             |
| Customer Service                  | Will the project enhance customer experience and level of satisfaction? Will the project contribute to improve the MIA image?                                                                                                                              |
| Operational impact                | What is the project impact to Airport operations during construction? How will the project enhance Airport operations after completion?                                                                                                                    |
| Feasibility / Lease Agreement     | Does facilities have the resources and the contracts in place to execute the project? If it is a tenant project, does the lease agreement allow for rental credits?                                                                                        |

## Capital Improvement Program (CIP) Status

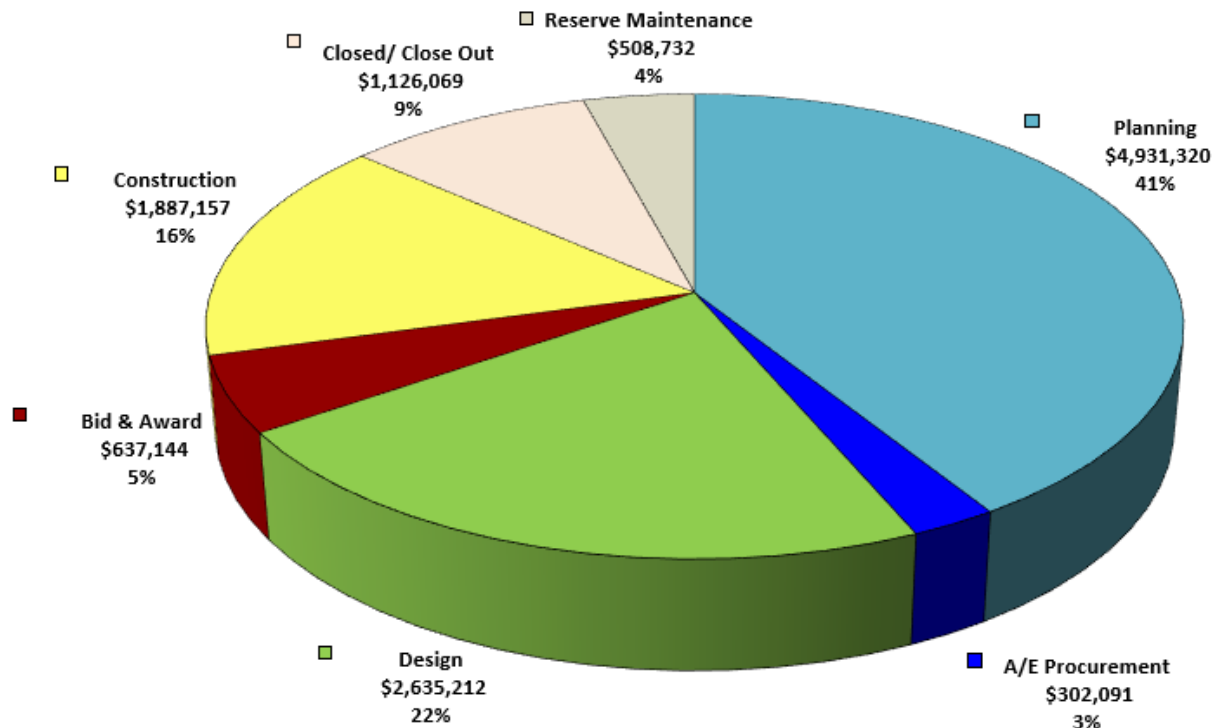
The current program budget is approved for \$12 billion. As of September 30, 2025, the program had incurred \$1,570 million in costs. Today, 13% of the program has been completed, 16% is still under construction, 5% is under bid & award, 3% is under A/E procurement, 22% under design, and 41% is under planning stage. 4% of the total budget corresponds to ongoing Reserve Maintenance Projects. See pie chart below.

| Aviation Capital Improvement Program Multiyear Budget FY 2024-2025<br>Miami-Dade Aviation Department<br>(In \$ Thousands) |                                  |                                 |
|---------------------------------------------------------------------------------------------------------------------------|----------------------------------|---------------------------------|
| Subprogram Description                                                                                                    | Multiyear Capital Budget FY 2026 | Actual Cost<br>As of 09-30-2025 |
| MIA Support Projects                                                                                                      | \$56,677                         | \$36,434                        |
| MIA Bridge                                                                                                                | \$61,000                         | \$287                           |
| MIA Fuel Facilities                                                                                                       | \$67,750                         | \$3,364                         |
| MIA Passenger Loading Bridges                                                                                             | \$85,012                         | \$47,407                        |
| MIA Facilities Lifecycle Replacement                                                                                      | \$93,320                         | -                               |
| MIA Central Base Apron and Utilities                                                                                      | \$108,482                        | \$82,642                        |
| MIA Terminal Wide Restrooms                                                                                               | \$128,944                        | \$15,105                        |
| MIA Landside and Roadways                                                                                                 | \$182,144                        | \$2,436                         |
| General Aviation Airports                                                                                                 | \$239,996                        | \$65,069                        |
| MIA South Terminal Expansion                                                                                              | \$846,884                        | \$35,172                        |
| MIA South Terminal                                                                                                        | \$315,095                        | \$307,316                       |
| MIA New Program Contingency                                                                                               | \$329,247                        | -                               |
| MIA Land Acquisition                                                                                                      | \$407,531                        | \$197,742                       |
| MIA Miscellaneous Projects                                                                                                | \$416,305                        | \$254,684                       |
| MIA Conveyance Equipment                                                                                                  | \$508,353                        | \$13,546                        |
| MIA Reserve Maintenance                                                                                                   | \$574,120                        | \$152,479                       |
| MIA Terminal Wide Roof                                                                                                    | \$580,000                        | \$11,195                        |
| MIA Airport Wide Projects                                                                                                 | \$590,399                        | \$25,795                        |
| MIA Building Recertification Program                                                                                      | \$600,000                        | \$3,579                         |
| MIA Cargo and Non Terminal Buildings                                                                                      | \$619,324                        | \$11,393                        |
| MIA Airfield/ Airside                                                                                                     | \$656,784                        | \$5,359                         |
| MIA Concourse E                                                                                                           | \$905,374                        | \$244,374                       |
| MIA North Terminal                                                                                                        | \$1,287,782                      | \$25,002                        |
| MIA Central Terminal                                                                                                      | \$2,367,202                      | \$29,460                        |
| <b>Total Program</b>                                                                                                      | <b>\$12,027,725</b>              | <b>\$1,569,840</b>              |

## Aviation Capital Budget FY 2026

By Phases

In \$ Thousands

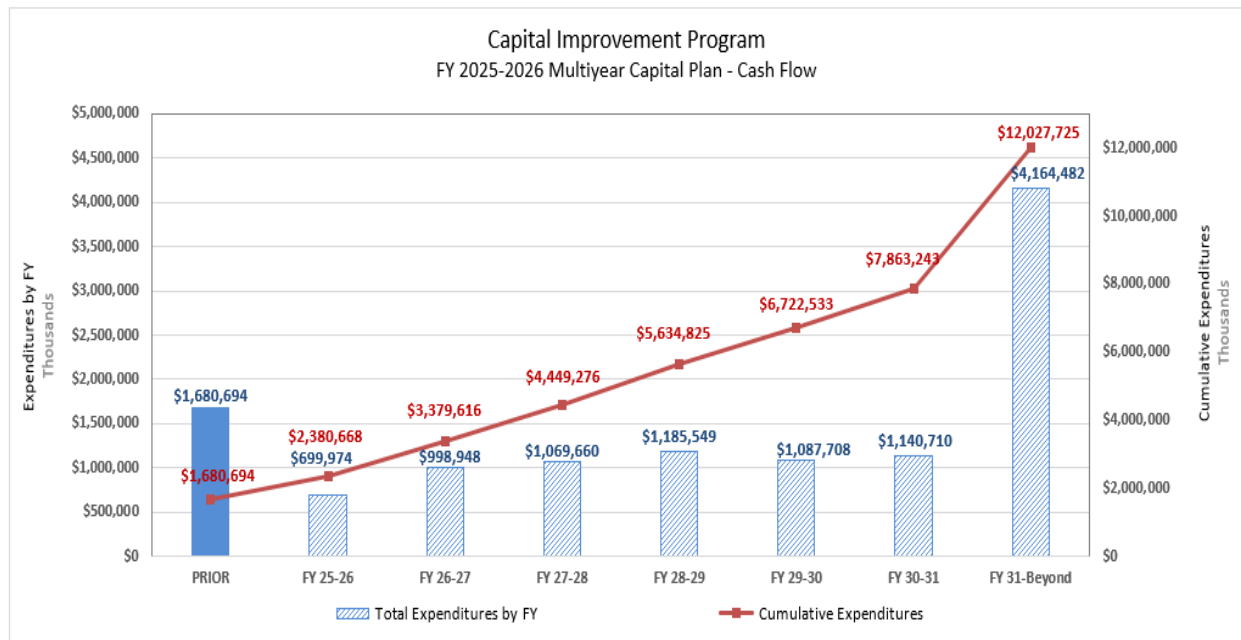


## Capital Improvement Program (CIP) Status (cont)

### FY 2025-26 Proposed Budget and Multi-Year Capital Plan

#### CAPITAL BUDGET SUMMARY

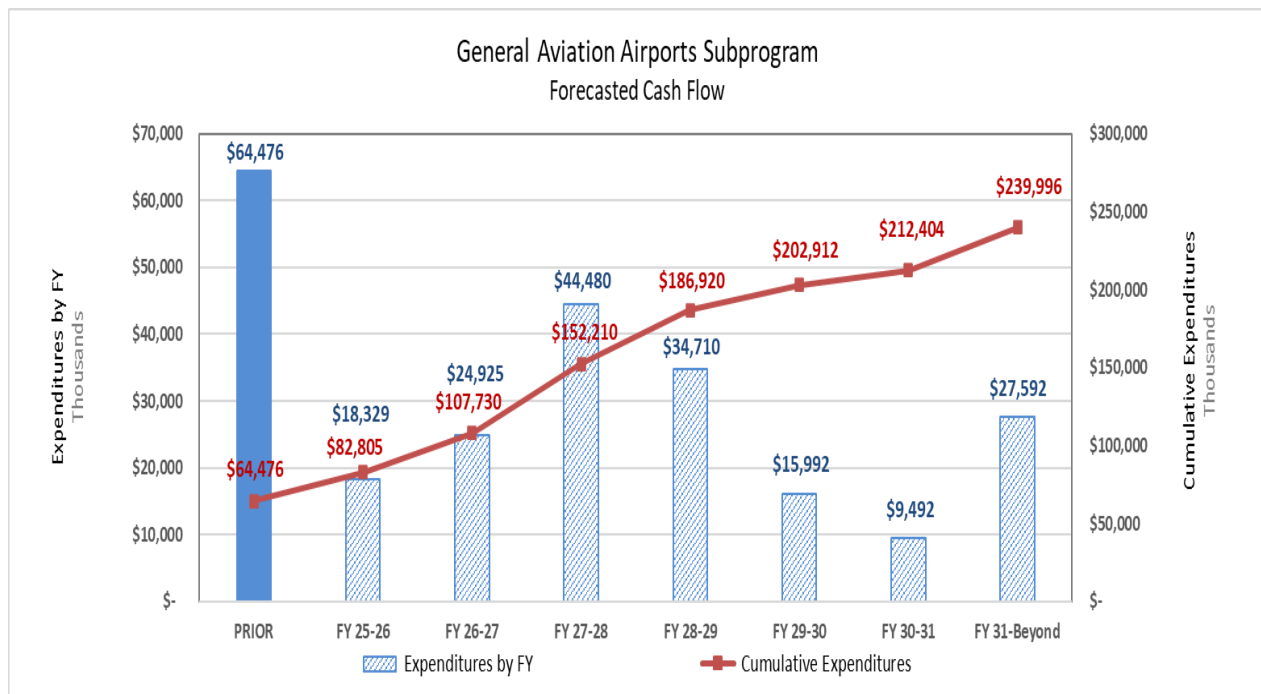
| (dollars in thousands)    | PRIOR            | FY 25-26       | FY 26-27       | FY 27-28         | FY 28-29         | FY 29-30         | FY 30-31         | FUTURE           | TOTAL             |
|---------------------------|------------------|----------------|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Expenditures</b>       |                  |                |                |                  |                  |                  |                  |                  |                   |
| <b>Strategic Area: ED</b> |                  |                |                |                  |                  |                  |                  |                  |                   |
| Facility Expansion        | 277,775          | 204,333        | 215,592        | 199,892          | 149,453          | 149,623          | 103,069          | 22,428           | 1,322,165         |
| Facility Improvements     | 1,402,919        | 495,641        | 783,356        | 869,768          | 1,036,096        | 938,085          | 1,037,641        | 4,142,054        | 10,705,560        |
| <b>Total:</b>             | <b>1,680,694</b> | <b>699,974</b> | <b>998,948</b> | <b>1,069,660</b> | <b>1,185,549</b> | <b>1,087,708</b> | <b>1,140,710</b> | <b>4,164,482</b> | <b>12,027,725</b> |



## Program Description (cont)

The **General Aviation Airports subprogram** includes the rehabilitation of Runway 9-27, the Runway Incursion Mitigation RIM 20, RIM 3 and Taxiway Y and Y7 and the development of the Run Up Pad and Blast Fence at Miami-Opa Locka Executive Airport (OPF); security upgrades at Miami-Homestead General Aviation; construction of runway incursion mitigation (RIM) with Taxiway H-West extension to Threshold 9R, the Taxi-lane East extension, the construction of a new 130-foot-high Air Traffic Control Tower, construction of an aircraft design group III Taxi-lane and Taxi-lane connector, and construction of Taxi-lane to allow Aeronautical Development East of Building 121 at Miami Executive Airport.

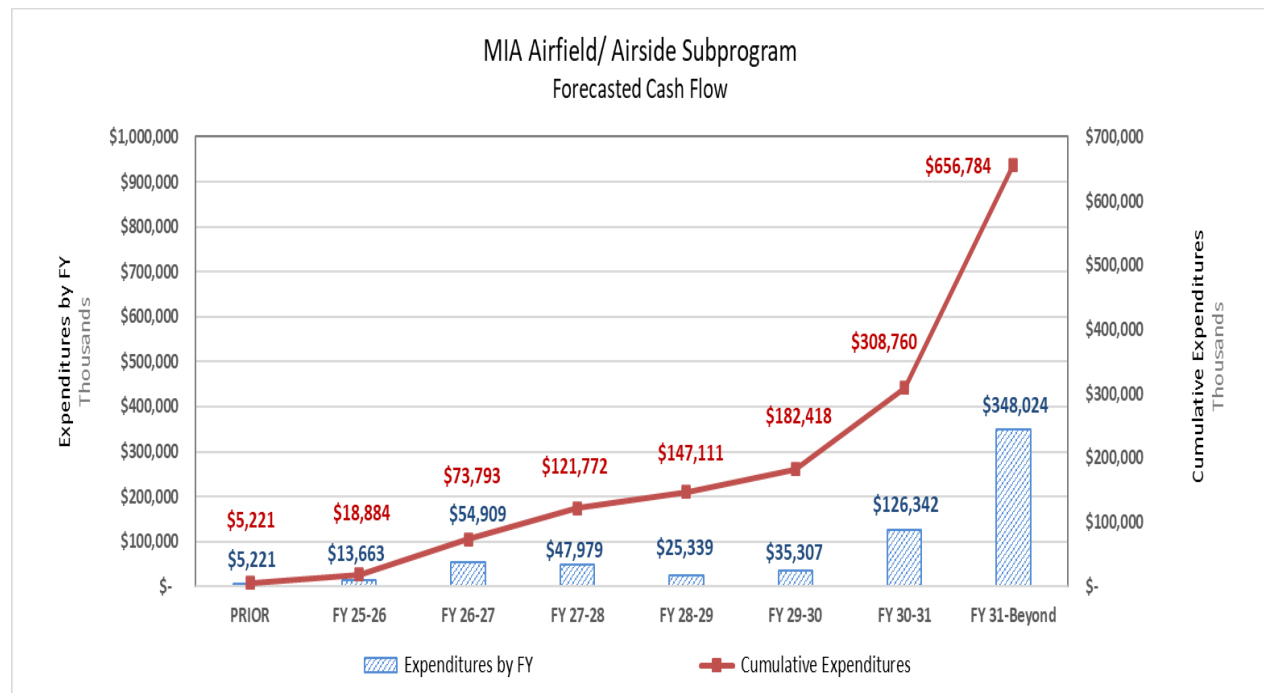
|                                 |               |                |                |                |                |                |                |               |                |
|---------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|----------------|
| <b>REVENUE SCHEDULE:</b>        | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>   |
| Aviation 2016 Commercial Paper  | 140           | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 140            |
| Aviation Revenue Bonds          | 19,716        | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 19,716         |
| FDOT Funds                      | 8,897         | 1,897          | 742            | 969            | 0              | 0              | 0              | 2,879         | 15,384         |
| Federal Aviation Administration | 29,545        | 3,947          | 3,832          | 10,480         | 9,492          | 9,492          | 9,492          | 18,961        | 95,241         |
| Future Financing                | 6,178         | 12,485         | 20,351         | 33,031         | 25,218         | 6,500          | 0              | 5,752         | 109,515        |
| <b>TOTAL REVENUES:</b>          | <b>64,476</b> | <b>18,329</b>  | <b>24,925</b>  | <b>44,480</b>  | <b>34,710</b>  | <b>15,992</b>  | <b>9,492</b>   | <b>27,592</b> | <b>239,996</b> |
| <b>EXPENDITURE SCHEDULE:</b>    | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>   |
| Construction                    | 47,459        | 14,504         | 22,575         | 41,781         | 33,316         | 15,796         | 9,296          | 26,305        | 211,032        |
| Planning and Design             | 17,017        | 3,825          | 2,350          | 2,699          | 1,394          | 196            | 196            | 1,287         | 28,964         |
| <b>TOTAL EXPENDITURES:</b>      | <b>64,476</b> | <b>18,329</b>  | <b>24,925</b>  | <b>44,480</b>  | <b>34,710</b>  | <b>15,992</b>  | <b>9,492</b>   | <b>27,592</b> | <b>239,996</b> |



## Program Description (cont)

The **MIA Airfield/Airside subprogram** includes the rehabilitation and widening of the MIA Runway 9-27 to include lighting and lighting infrastructure upgrades and the implementation of the Runway Incursion Mitigation (RIM) Hot Spot 5 to leverage Geographical Information System (GIS) runway incursion data to highlight focus areas on the airfield.

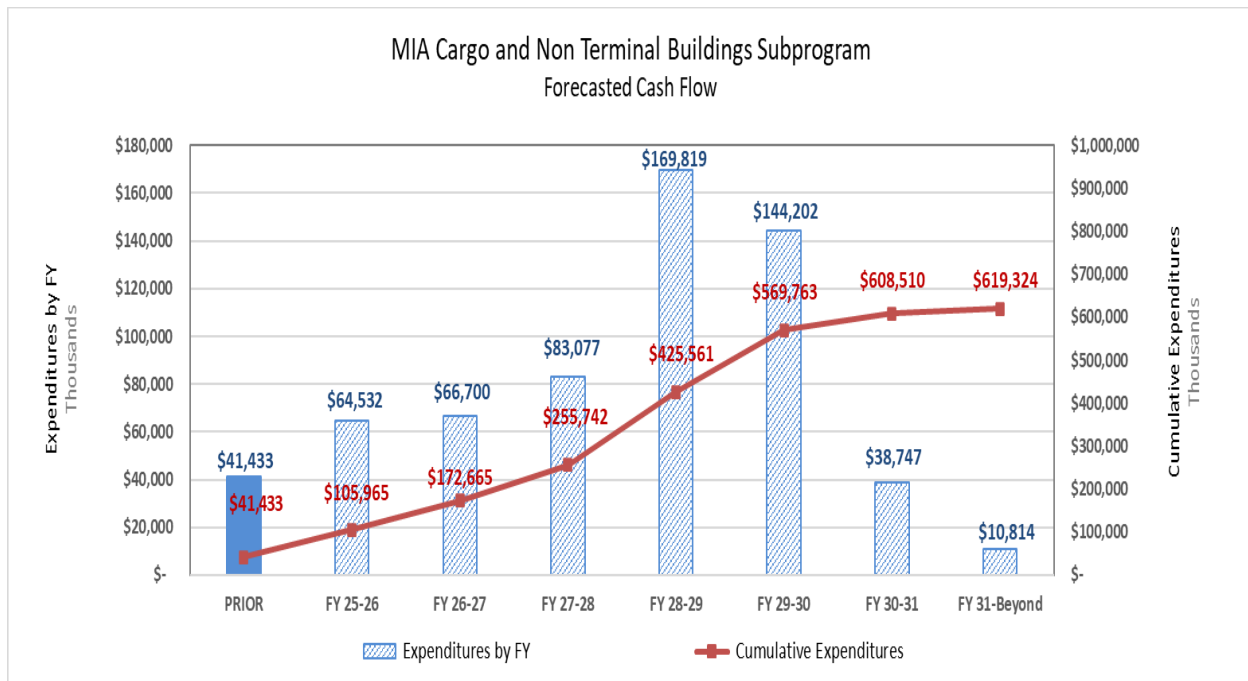
|                                 |              |               |               |               |               |               |                |                |                |
|---------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|
| <b>REVENUE SCHEDULE:</b>        | PRIOR        | 2025-26       | 2026-27       | 2027-28       | 2028-29       | 2029-30       | 2030-31        | FUTURE         | TOTAL          |
| Aviation 2021 Commercial Paper  | 3,442        | 0             | 0             | 0             | 0             | 0             | 0              | 0              | 3,442          |
| FOOT Funds                      | 108          | 1,589         | 6,375         | 2,441         | 0             | 0             | 0              | 0              | 10,511         |
| Federal Aviation Administration | 848          | 9,537         | 18,785        | 0             | 0             | 0             | 0              | 0              | 29,170         |
| Future Financing                | 825          | 2,537         | 29,749        | 45,538        | 25,339        | 35,307        | 126,342        | 348,024        | 613,661        |
| <b>TOTAL REVENUES:</b>          | <b>5,221</b> | <b>13,663</b> | <b>54,909</b> | <b>47,979</b> | <b>25,339</b> | <b>35,307</b> | <b>126,342</b> | <b>348,024</b> | <b>656,784</b> |
| <b>EXPENDITURE SCHEDULE:</b>    | PRIOR        | 2025-26       | 2026-27       | 2027-28       | 2028-29       | 2029-30       | 2030-31        | FUTURE         | TOTAL          |
| Construction                    | 283          | 12,533        | 53,502        | 47,207        | 24,673        | 34,768        | 126,342        | 340,632        | 639,940        |
| Planning and Design             | 4,938        | 1,130         | 1,407         | 772           | 666           | 539           | 0              | 7,392          | 16,844         |
| <b>TOTAL EXPENDITURES:</b>      | <b>5,221</b> | <b>13,663</b> | <b>54,909</b> | <b>47,979</b> | <b>25,339</b> | <b>35,307</b> | <b>126,342</b> | <b>348,024</b> | <b>656,784</b> |



## Program Description (cont)

The **MIA Cargo and Non Terminal Buildings subprogram** includes the demolition of Buildings 703, 703A, 704; Building 5A demolition; Building 7200 Buildout and relocation of tenants of Building 5A; improving apron and airside areas of Building 702; Building MIA GSE facility for North Terminal; Building 3032 demolition and new building; construction of West Cargo Truck Parking; it also includes the demolition and finishes of Concourse D Landside and the relocation of Administration Offices. Additionally, the construction of AAR Aircraft Hangar Facility with a back support Shop and GSE facility; the IBC Airways Two-Story Hangar/Office Building, ramp, and apron improvements and a Multitenant Parking Garage.

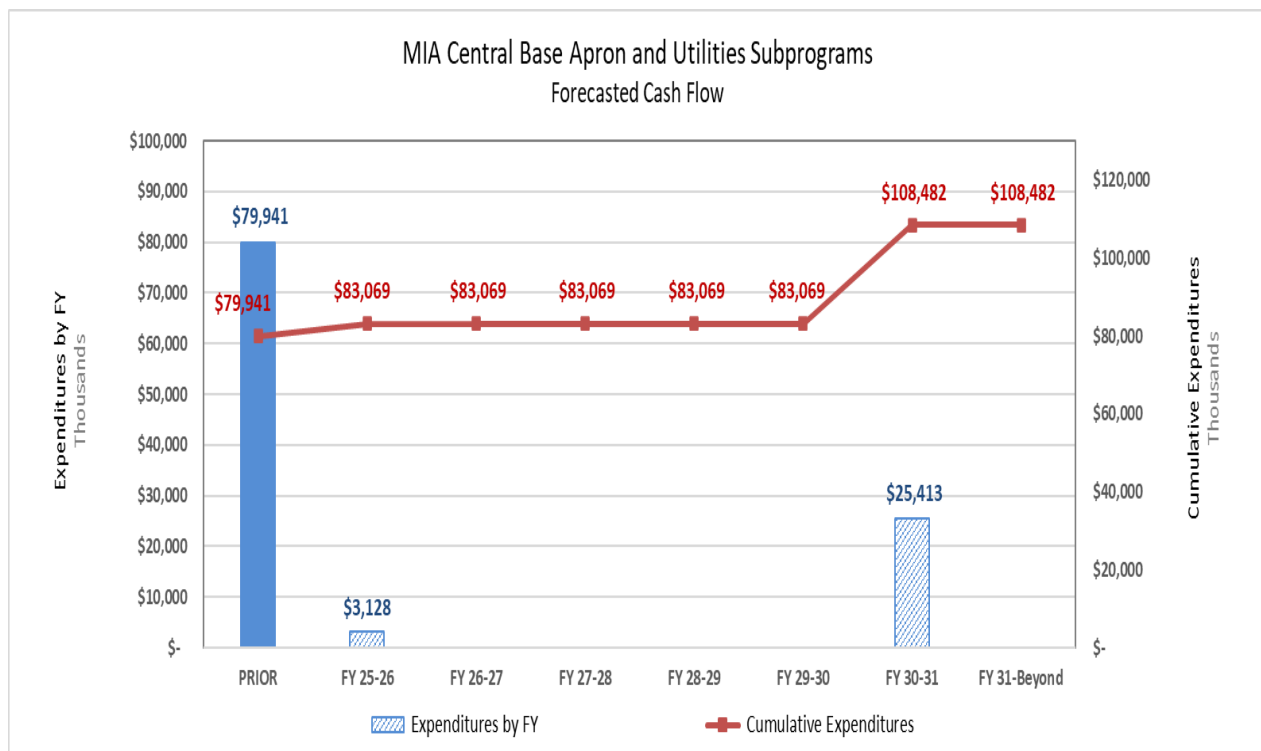
| REVENUE SCHEDULE:          | PRIOR         | 2025-26       | 2026-27       | 2027-28       | 2028-29        | 2029-30        | 2030-31       | FUTURE        | TOTAL          |
|----------------------------|---------------|---------------|---------------|---------------|----------------|----------------|---------------|---------------|----------------|
| Aviation Operating Funds   | 5,294         | 1,807         | 0             | 0             | 0              | 0              | 0             | 0             | 7,101          |
| Aviation Revenue Bonds     | 2,715         | 0             | 0             | 0             | 0              | 0              | 0             | 0             | 2,715          |
| FDOT Funds                 | 671           | 1,829         | 0             | 0             | 0              | 0              | 0             | 0             | 2,500          |
| Future Financing           | 6,191         | 55,887        | 64,871        | 82,694        | 168,287        | 142,247        | 33,273        | 5,210         | 558,660        |
| Improvement Fund           | 26,562        | 5,009         | 1,829         | 383           | 1,532          | 1,955          | 5,474         | 5,604         | 48,348         |
| <b>TOTAL REVENUES:</b>     | <b>41,433</b> | <b>64,532</b> | <b>66,700</b> | <b>83,077</b> | <b>169,819</b> | <b>144,202</b> | <b>38,747</b> | <b>10,814</b> | <b>619,324</b> |
| EXPENDITURE SCHEDULE:      | PRIOR         | 2025-26       | 2026-27       | 2027-28       | 2028-29        | 2029-30        | 2030-31       | FUTURE        | TOTAL          |
| Construction               | 31,625        | 56,446        | 51,190        | 71,203        | 162,396        | 141,174        | 38,118        | 10,491        | 562,643        |
| Planning and Design        | 9,808         | 8,086         | 15,510        | 11,874        | 7,423          | 3,028          | 629           | 323           | 56,681         |
| <b>TOTAL EXPENDITURES:</b> | <b>41,433</b> | <b>64,532</b> | <b>66,700</b> | <b>83,077</b> | <b>169,819</b> | <b>144,202</b> | <b>38,747</b> | <b>10,814</b> | <b>619,324</b> |



## Program Description (cont)

The **MIA Central Base Apron and Utilities subprogram** includes the complete replacement, reconfiguration, and expansion of apron-east of the old Pan American 3095 Hangar; construction of a new service road and service road bridge; installation of new utilities including storm drainage, water and electrical; provide new pavement markings; and demolition of culvert and filling of existing canal.

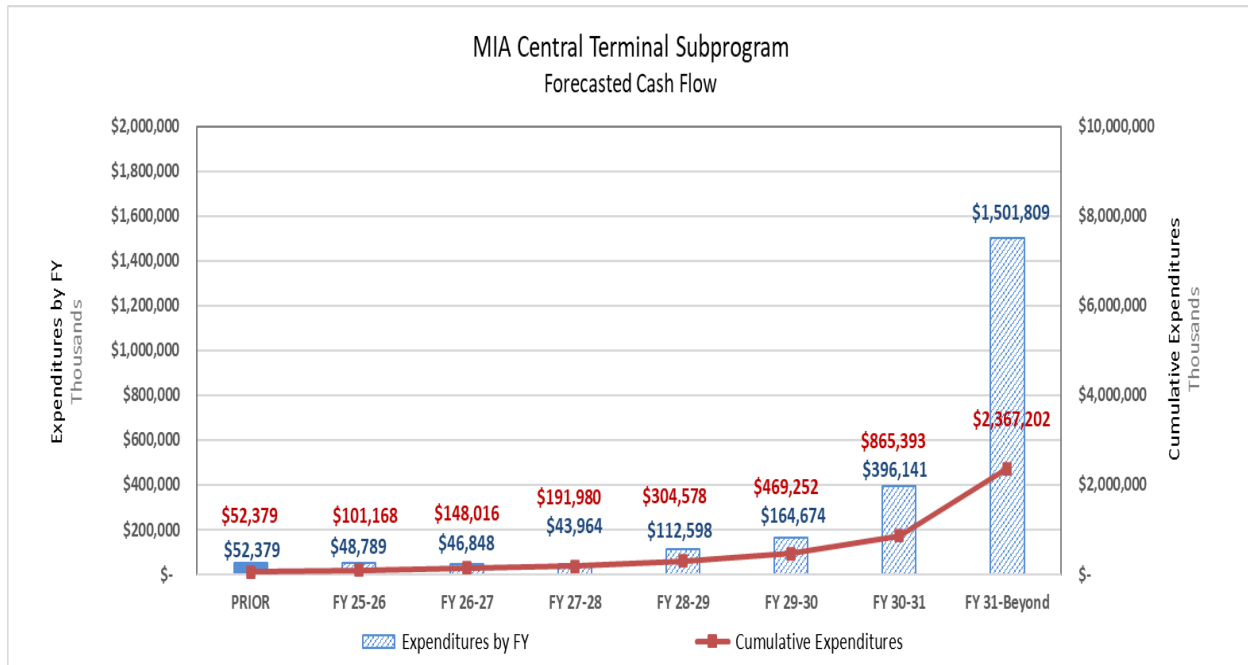
|                                 |               |                |                |                |                |                |                |               |                |
|---------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|----------------|
| <b>REVENUE SCHEDULE:</b>        | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>   |
| Aviation Revenue Bonds          | 20,018        | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 20,018         |
| FDOT Funds                      | 8,077         | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 8,077          |
| Federal Aviation Administration | 51,846        | 54             | 0              | 0              | 0              | 0              | 0              | 0             | 51,900         |
| Future Financing                | 0             | 3,074          | 0              | 0              | 0              | 0              | 25,413         | 0             | 28,487         |
| <b>TOTAL REVENUES:</b>          | <b>79,941</b> | <b>3,128</b>   | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>25,413</b>  | <b>0</b>      | <b>108,482</b> |
| <b>EXPENDITURE SCHEDULE:</b>    | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>   |
| Construction                    | 71,820        | 3,128          | 0              | 0              | 0              | 0              | 21,588         | 0             | 96,536         |
| Planning and Design             | 8,121         | 0              | 0              | 0              | 0              | 0              | 3,825          | 0             | 11,946         |
| <b>TOTAL EXPENDITURES:</b>      | <b>79,941</b> | <b>3,128</b>   | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>25,413</b>  | <b>0</b>      | <b>108,482</b> |



## Program Description (cont)

The **MIA Central Terminal subprogram** includes the redevelopment of the Central Terminal phases 1 and 2, consisting in the construction of the concourse E to concourse F connector and concourse F to concourse H connector; redevelopment of concourse F infill for new secure concession and circulations; improve ticket lobby and vertical circulation, consolidate Security System Control Points (SSCP) for concourse E and concourse F, elevation of roof over ticket lobby and the replacement of terminal entrance doors. It also includes the modernization of the MIA Concourse F; baggage claims optimizations; Train Station Emergency Doors installation and the modernization of the façade.

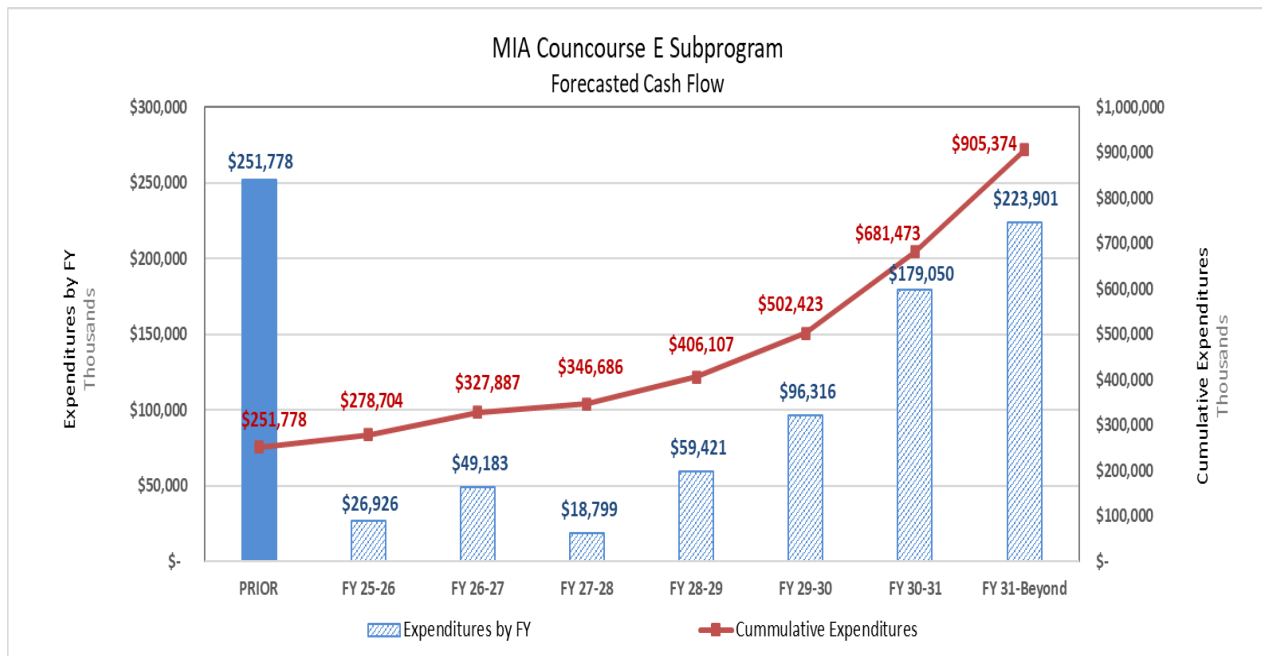
|                                 |               |                |                |                |                |                |                |                  |                  |
|---------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|
| <b>REVENUE SCHEDULE:</b>        | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b>    | <b>TOTAL</b>     |
| Aviation 2021 Commercial Paper  | 974           | 0              | 0              | 0              | 0              | 0              | 0              | 0                | 974              |
| Aviation Revenue Bonds          | 10,844        | 0              | 0              | 0              | 0              | 0              | 0              | 0                | 10,844           |
| FDOT Funds                      | 4,000         | 0              | 0              | 0              | 0              | 0              | 0              | 0                | 4,000            |
| Federal Aviation Administration | 13,221        | 12,273         | 4,481          | 777            | 2,313          | 0              | 0              | 0                | 33,065           |
| Future Financing                | 20,520        | 36,516         | 42,367         | 43,187         | 110,285        | 164,674        | 396,141        | 1,501,809        | 2,315,499        |
| Improvement Fund                | 2,820         | 0              | 0              | 0              | 0              | 0              | 0              | 0                | 2,820            |
| <b>TOTAL REVENUES:</b>          | <b>52,379</b> | <b>48,789</b>  | <b>46,848</b>  | <b>43,964</b>  | <b>112,598</b> | <b>164,674</b> | <b>396,141</b> | <b>1,501,809</b> | <b>2,367,202</b> |
| <b>EXPENDITURE SCHEDULE:</b>    | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b>    | <b>TOTAL</b>     |
| Construction                    | 35,190        | 28,018         | 21,442         | 24,817         | 87,698         | 143,106        | 361,133        | 1,369,490        | 2,070,894        |
| Planning and Design             | 17,189        | 20,771         | 25,406         | 19,147         | 24,900         | 21,568         | 35,008         | 132,319          | 296,308          |
| <b>TOTAL EXPENDITURES:</b>      | <b>52,379</b> | <b>48,789</b>  | <b>46,848</b>  | <b>43,964</b>  | <b>112,598</b> | <b>164,674</b> | <b>396,141</b> | <b>1,501,809</b> | <b>2,367,202</b> |



## Program Description (cont)

The **MIA Concourse E** includes the renovation of MIA's Concourse E interior, exterior, and code requirement upgrades; upgrade of Passenger Loading Bridges; automated people mover replacement; rehabilitation of apron pavement at Concourse E Satellite and lower Concourse E; building of a new chiller plant to meet preconditioned air demands; upgrade of life safety features; mechanical and electrical upgrades; and implementation of the automated processing for inbound international passengers working in conjunction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration (TSA) approved processes.

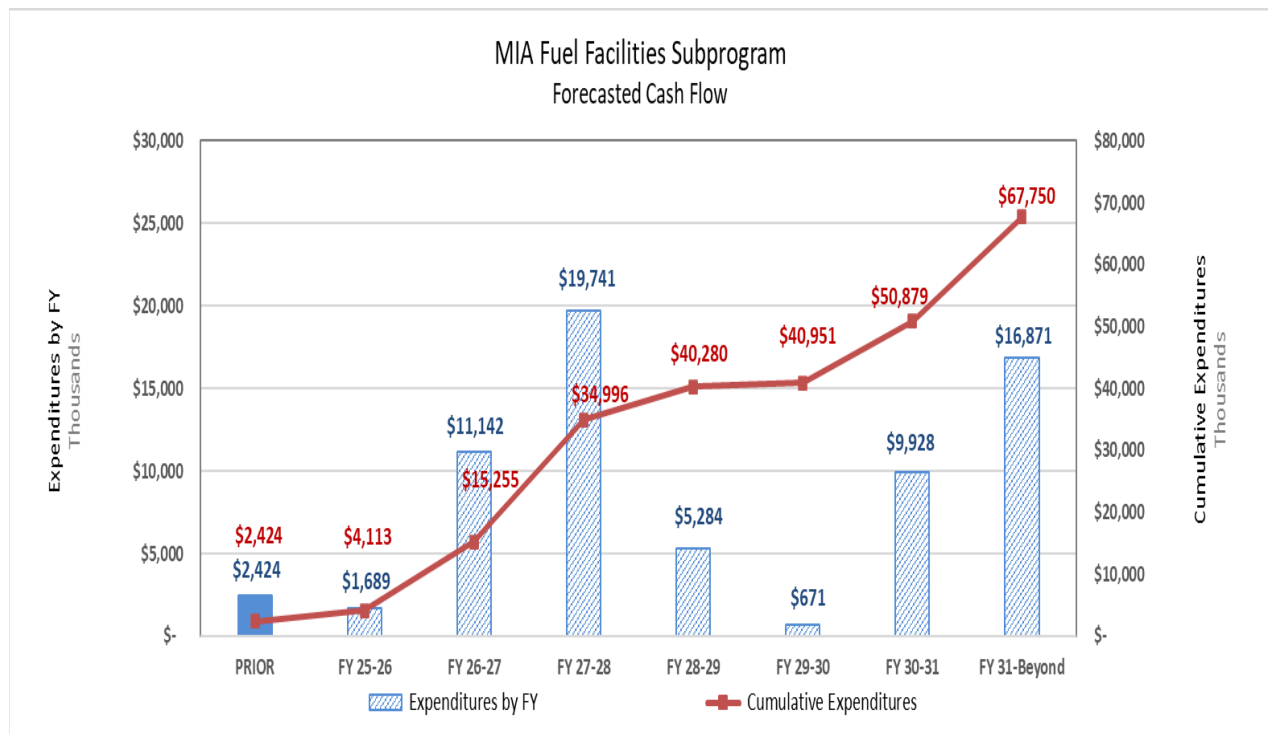
| REVENUE SCHEDULE:               | PRIOR          | 2025-26       | 2026-27       | 2027-28       | 2028-29       | 2029-30       | 2030-31        | FUTURE         | TOTAL          |
|---------------------------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|
| Aviation 2016 Commercial Paper  | 8,091          | 0             | 0             | 0             | 0             | 0             | 0              | 0              | 8,091          |
| Aviation 2021 Commercial Paper  | 22,253         | 0             | 0             | 0             | 0             | 0             | 0              | 0              | 22,253         |
| Aviation Operating Funds        | 175            | 0             | 0             | 0             | 0             | 0             | 0              | 0              | 175            |
| Aviation Revenue Bonds          | 90,113         | 0             | 0             | 0             | 0             | 0             | 0              | 0              | 90,113         |
| FDOT Funds                      | 48,269         | 1,777         | 0             | 0             | 0             | 0             | 0              | 0              | 50,046         |
| Federal Aviation Administration | 8,547          | 0             | 0             | 0             | 0             | 0             | 0              | 0              | 8,547          |
| Future Financing                | 16,834         | 25,149        | 49,183        | 18,799        | 59,421        | 96,316        | 179,050        | 223,901        | 668,653        |
| Reserve Maintenance Fund        | 57,496         | 0             | 0             | 0             | 0             | 0             | 0              | 0              | 57,496         |
| <b>TOTAL REVENUES:</b>          | <b>251,778</b> | <b>26,926</b> | <b>49,183</b> | <b>18,799</b> | <b>59,421</b> | <b>96,316</b> | <b>179,050</b> | <b>223,901</b> | <b>905,374</b> |
| EXPENDITURE SCHEDULE:           | PRIOR          | 2025-26       | 2026-27       | 2027-28       | 2028-29       | 2029-30       | 2030-31        | FUTURE         | TOTAL          |
| Construction                    | 229,115        | 24,097        | 36,660        | 10,502        | 48,439        | 82,799        | 156,977        | 217,288        | 805,877        |
| Planning and Design             | 22,663         | 2,829         | 12,523        | 8,297         | 10,982        | 13,517        | 22,073         | 6,613          | 99,497         |
| <b>TOTAL EXPENDITURES:</b>      | <b>251,778</b> | <b>26,926</b> | <b>49,183</b> | <b>18,799</b> | <b>59,421</b> | <b>96,316</b> | <b>179,050</b> | <b>223,901</b> | <b>905,374</b> |



## Program Description (cont)

The **MIA Fuel Facilities** includes the design and construction of two additional fuel tanks at the fuel storage facility along with a maintenance and administration building as part of the Fuel Storage Facility Expansion Phase 2.

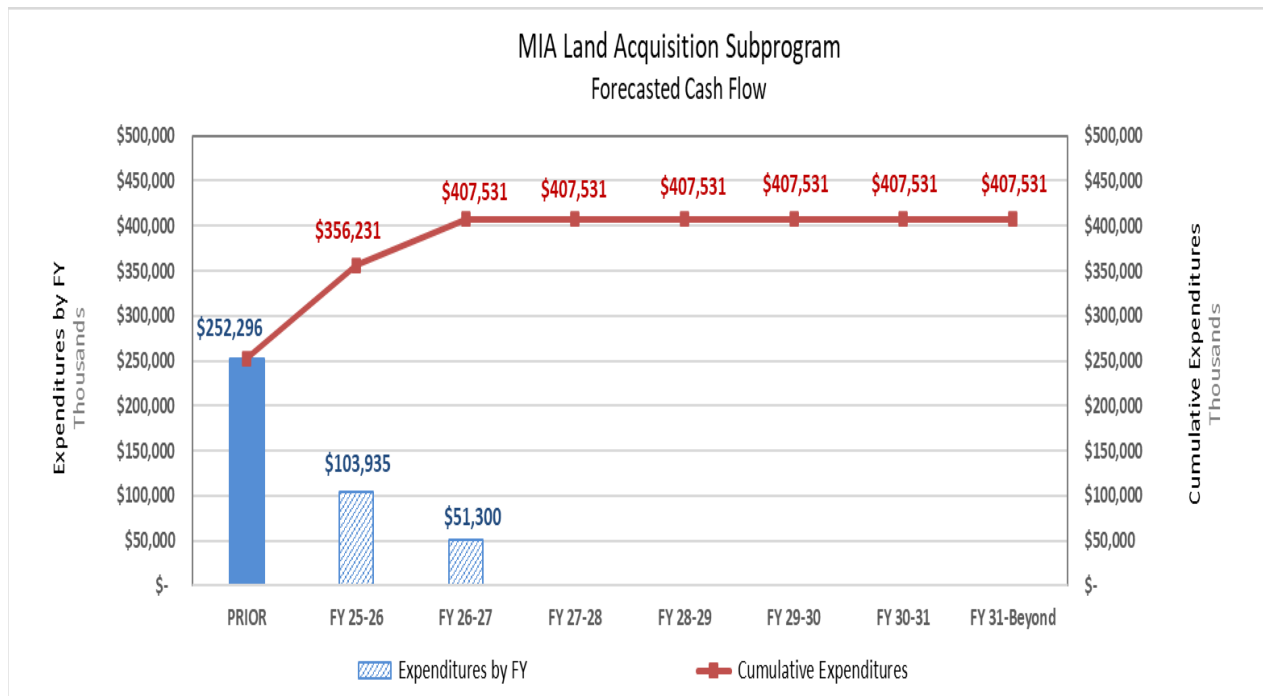
| REVENUE SCHEDULE:               | PRIOR        | 2025-26      | 2026-27       | 2027-28       | 2028-29      | 2029-30    | 2030-31      | FUTURE        | TOTAL         |
|---------------------------------|--------------|--------------|---------------|---------------|--------------|------------|--------------|---------------|---------------|
| FDOT Funds                      | 34           | 211          | 855           | 0             | 0            | 0          | 0            | 0             | 1,100         |
| Federal Aviation Administration | 0            | 1,267        | 336           | 0             | 0            | 0          | 0            | 0             | 1,603         |
| Future Financing                | 0            | 0            | 9,427         | 19,741        | 5,284        | 671        | 9,928        | 16,871        | 61,922        |
| Improvement Fund                | 2,390        | 211          | 524           | 0             | 0            | 0          | 0            | 0             | 3,125         |
| <b>TOTAL REVENUES:</b>          | <b>2,424</b> | <b>1,689</b> | <b>11,142</b> | <b>19,741</b> | <b>5,284</b> | <b>671</b> | <b>9,928</b> | <b>16,871</b> | <b>67,750</b> |
| EXPENDITURE SCHEDULE:           | PRIOR        | 2025-26      | 2026-27       | 2027-28       | 2028-29      | 2029-30    | 2030-31      | FUTURE        | TOTAL         |
| Construction                    | 183          | 900          | 10,052        | 18,511        | 3,934        | 0          | 8,994        | 15,648        | 58,222        |
| Planning and Design             | 2,241        | 789          | 1,090         | 1,230         | 1,350        | 671        | 934          | 1,223         | 9,528         |
| <b>TOTAL EXPENDITURES:</b>      | <b>2,424</b> | <b>1,689</b> | <b>11,142</b> | <b>19,741</b> | <b>5,284</b> | <b>671</b> | <b>9,928</b> | <b>16,871</b> | <b>67,750</b> |



## Program Description (cont)

The **MIA Land Acquisition subprogram** consists of setting money aside for the future expansion of Miami International Airport blueprint through land acquisition.

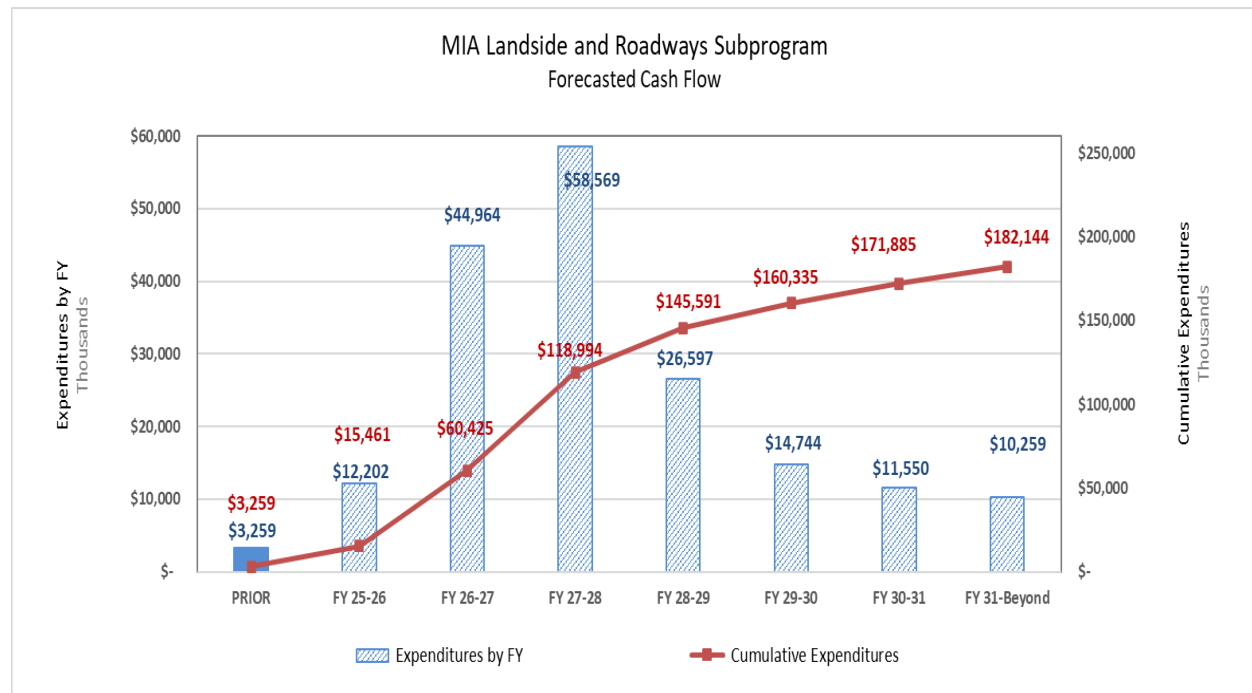
|                                |                |                |                |                |                |                |                |               |                |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|----------------|
| <b>REVENUE SCHEDULE:</b>       | <b>PRIOR</b>   | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>   |
| Aviation 2021 Commercial Paper | 86,599         | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 86,599         |
| Aviation Revenue Bonds         | 33,500         | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 33,500         |
| Future Financing               | 127,197        | 103,935        | 51,300         | 0              | 0              | 0              | 0              | 0             | 282,432        |
| Improvement Fund               | 5,000          | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 5,000          |
| <b>TOTAL REVENUES:</b>         | <b>252,296</b> | <b>103,935</b> | <b>51,300</b>  | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>      | <b>407,531</b> |
| <b>EXPENDITURE SCHEDULE:</b>   | <b>PRIOR</b>   | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>   |
| Construction                   | 252,296        | 103,935        | 51,300         | 0              | 0              | 0              | 0              | 0             | 407,531        |
| <b>TOTAL EXPENDITURES:</b>     | <b>252,296</b> | <b>103,935</b> | <b>51,300</b>  | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>      | <b>407,531</b> |



## Program Description (cont)

The **MIA Landside and Roadways subprogram** includes the construction of the MIA Perimeter Road Bridge south of the existing bridge and over Tamiami Canal, changing the configuration from a single lane in each direction to a double lane in each direction. It also includes the MIA Perimeter hardening Phases 1 to 6; the Exterior Cladding at Flamingo, Dolphin, and Employee Parking Garages; construction of the passenger remote parking lot next to Miami Intermodal Center; install Park 6 parking revenue system; and install electrical vehicle charging stations at Park 6.

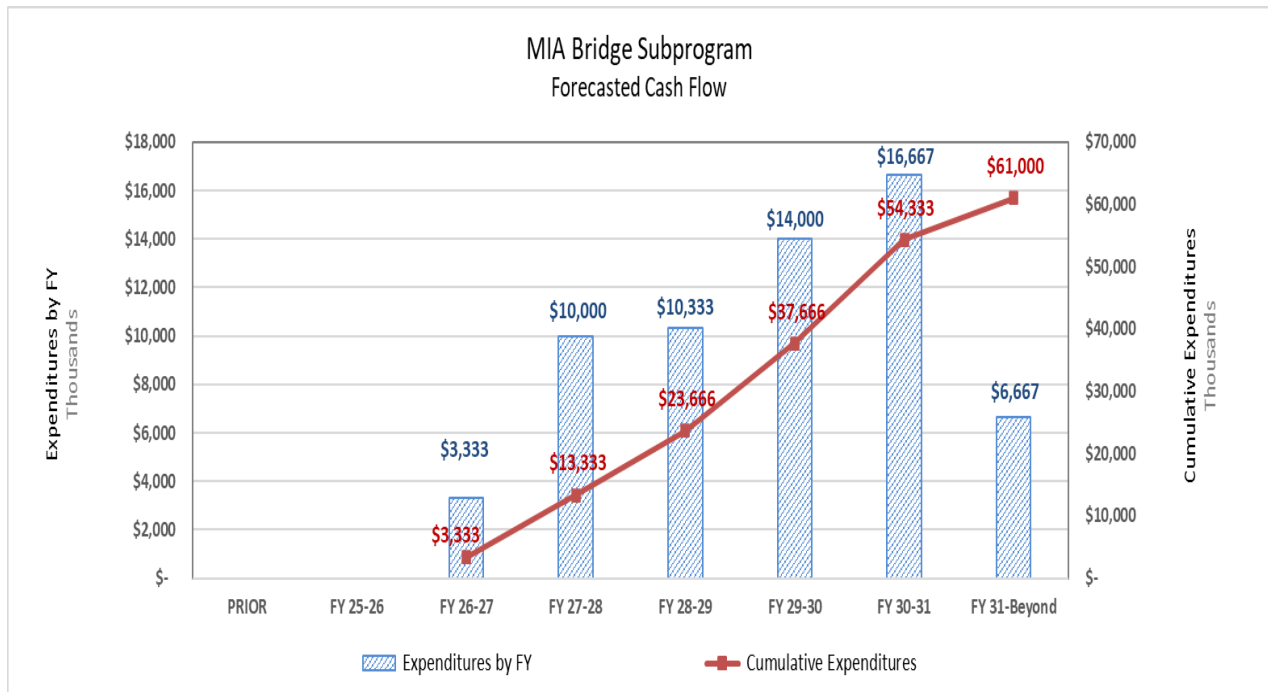
|                                |              |               |               |               |               |               |               |               |                |
|--------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| <b>REVENUE SCHEDULE:</b>       | PRIOR        | 2025-26       | 2026-27       | 2027-28       | 2028-29       | 2029-30       | 2030-31       | FUTURE        | TOTAL          |
| Aviation 2021 Commercial Paper | 942          | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 942            |
| FDOT Funds                     | 0            | 1,213         | 3,902         | 0             | 0             | 0             | 5,775         | 4,725         | 15,615         |
| Future Financing               | 2,317        | 10,989        | 41,062        | 58,569        | 26,597        | 14,744        | 5,775         | 5,534         | 165,587        |
| <b>TOTAL REVENUES:</b>         | <b>3,259</b> | <b>12,202</b> | <b>44,964</b> | <b>58,569</b> | <b>26,597</b> | <b>14,744</b> | <b>11,550</b> | <b>10,259</b> | <b>182,144</b> |
| <b>EXPENDITURE SCHEDULE:</b>   | PRIOR        | 2025-26       | 2026-27       | 2027-28       | 2028-29       | 2029-30       | 2030-31       | FUTURE        | TOTAL          |
| Construction                   | 73           | 8,754         | 42,216        | 54,325        | 24,525        | 13,811        | 10,747        | 9,281         | 163,732        |
| Planning and Design            | 3,186        | 3,448         | 2,748         | 4,244         | 2,072         | 933           | 803           | 978           | 18,412         |
| <b>TOTAL EXPENDITURES:</b>     | <b>3,259</b> | <b>12,202</b> | <b>44,964</b> | <b>58,569</b> | <b>26,597</b> | <b>14,744</b> | <b>11,550</b> | <b>10,259</b> | <b>182,144</b> |



## Program Description (cont)

The **MIA Bridge subprogram** consists of rehabilitation of all bridges throughout the airport for structural safety.

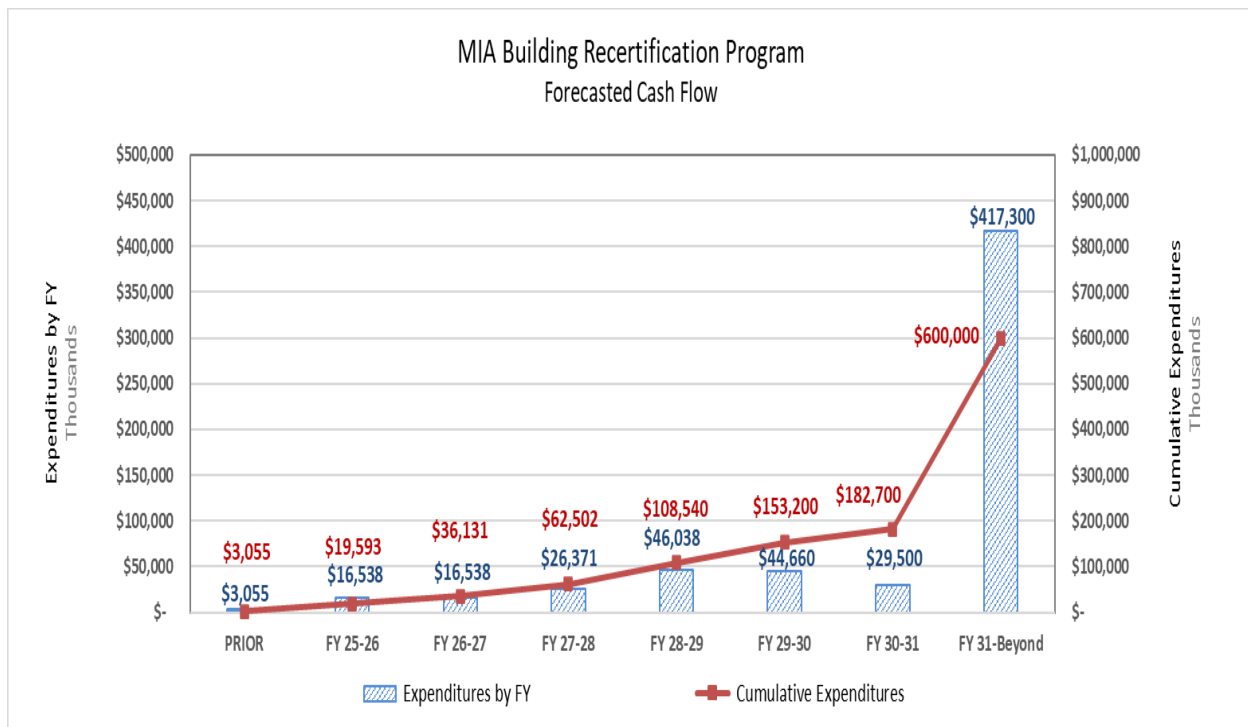
|                       |       |         |         |         |         |         |         |        |        |
|-----------------------|-------|---------|---------|---------|---------|---------|---------|--------|--------|
| REVENUE SCHEDULE:     | PRIOR | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | FUTURE | TOTAL  |
| Future Financing      | 0     | 0       | 3,333   | 10,000  | 10,333  | 14,000  | 16,667  | 6,667  | 61,000 |
| TOTAL REVENUES:       | 0     | 0       | 3,333   | 10,000  | 10,333  | 14,000  | 16,667  | 6,667  | 61,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | FUTURE | TOTAL  |
| Construction          | 0     | 0       | 3,333   | 10,000  | 10,333  | 14,000  | 16,667  | 6,667  | 61,000 |
| TOTAL EXPENDITURES:   | 0     | 0       | 3,333   | 10,000  | 10,333  | 14,000  | 16,667  | 6,667  | 61,000 |



## Program Description (cont)

The **MIA Building Recertification program** includes the inspection and repair buildings 30 years and older for roof, structural, electrical and mechanical safety as part of the building recertification process.

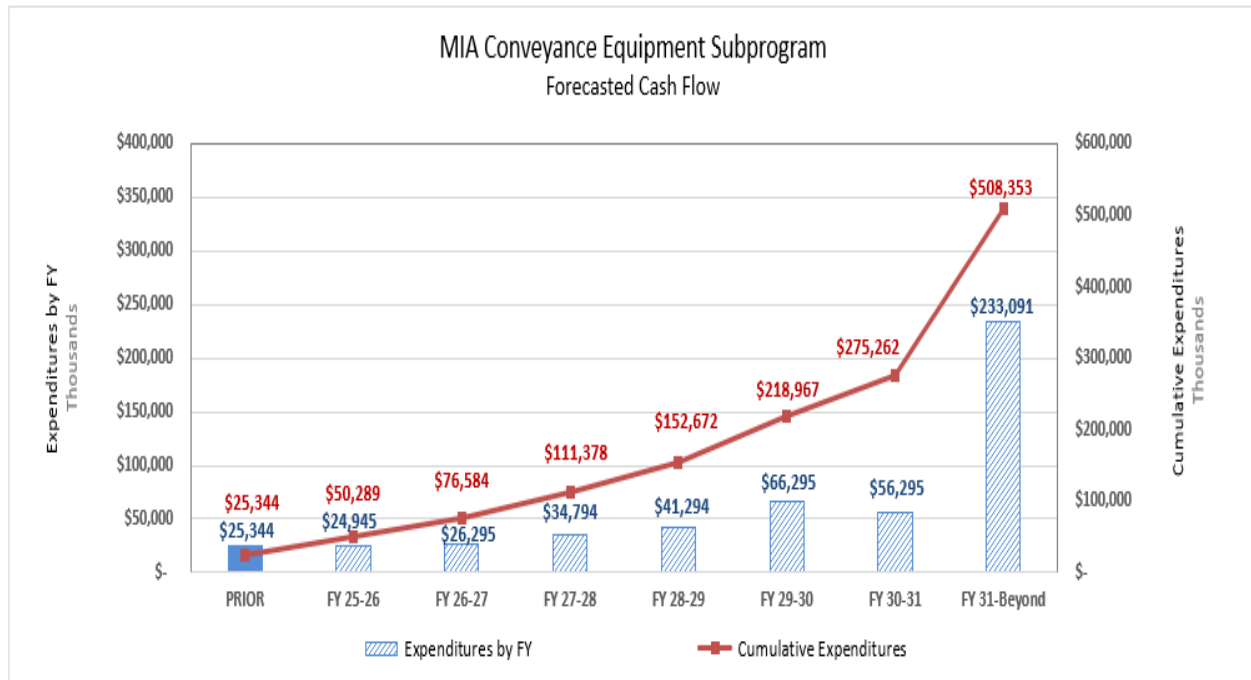
|                                |              |                |                |                |                |                |                |                |                |
|--------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>REVENUE SCHEDULE:</b>       | <b>PRIOR</b> | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b>  | <b>TOTAL</b>   |
| Aviation 2021 Commercial Paper | 3,055        | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 3,055          |
| Future Financing               | 0            | 16,538         | 16,538         | 26,371         | 46,038         | 44,660         | 29,500         | 417,300        | 596,945        |
| <b>TOTAL REVENUES:</b>         | <b>3,055</b> | <b>16,538</b>  | <b>16,538</b>  | <b>26,371</b>  | <b>46,038</b>  | <b>44,660</b>  | <b>29,500</b>  | <b>417,300</b> | <b>600,000</b> |
| <b>EXPENDITURE SCHEDULE:</b>   | <b>PRIOR</b> | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b>  | <b>TOTAL</b>   |
| Construction                   | 0            | 0              | 0              | 9,833          | 29,500         | 29,500         | 29,500         | 417,300        | 515,633        |
| Planning and Design            | 3,055        | 16,538         | 16,538         | 16,538         | 16,538         | 15,160         | 0              | 0              | 84,367         |
| <b>TOTAL EXPENDITURES:</b>     | <b>3,055</b> | <b>16,538</b>  | <b>16,538</b>  | <b>26,371</b>  | <b>46,038</b>  | <b>44,660</b>  | <b>29,500</b>  | <b>417,300</b> | <b>600,000</b> |



## Program Description (cont)

The **MIA Conveyance Equipment subprogram** consists of the replacement and/or refurbishment of all elevators, escalators and moving walkways at MIA.

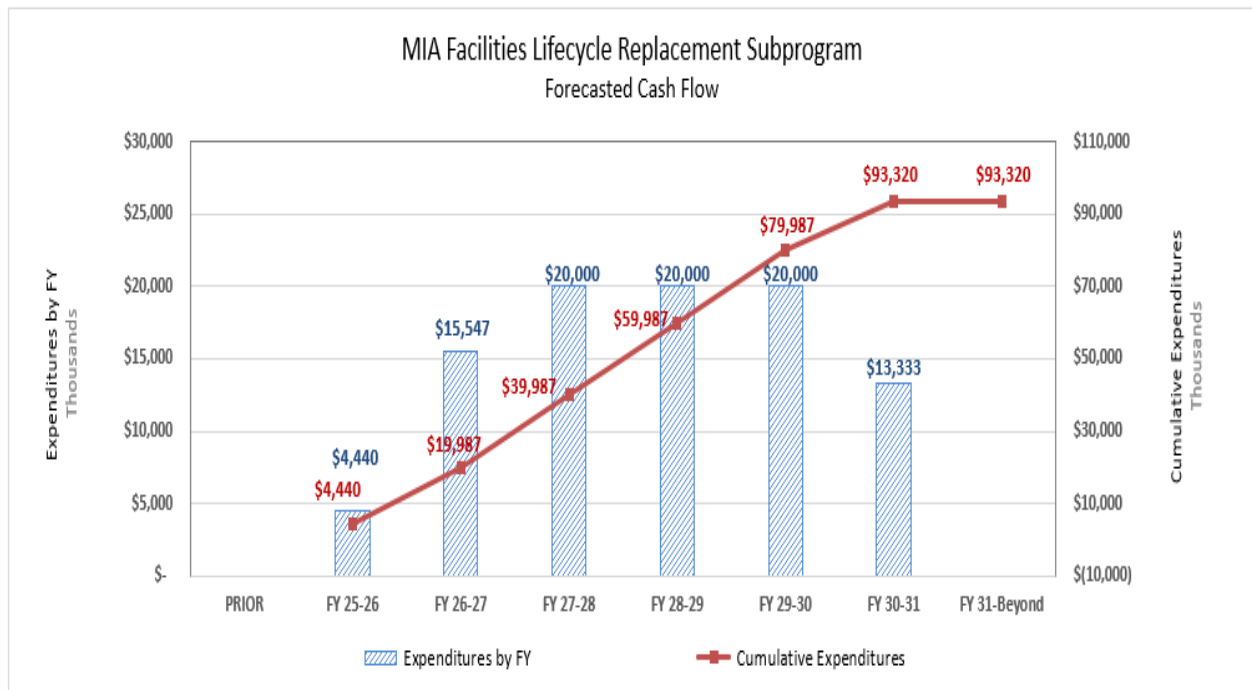
|                                |               |                |                |                |                |                |                |                |                |
|--------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>REVENUE SCHEDULE:</b>       | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b>  | <b>TOTAL</b>   |
| Aviation 2021 Commercial Paper | 878           | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 878            |
| Future Financing               | 24,466        | 24,945         | 26,295         | 34,794         | 41,294         | 66,295         | 56,295         | 233,091        | 507,475        |
| <b>TOTAL REVENUES:</b>         | <b>25,344</b> | <b>24,945</b>  | <b>26,295</b>  | <b>34,794</b>  | <b>41,294</b>  | <b>66,295</b>  | <b>56,295</b>  | <b>233,091</b> | <b>508,353</b> |
| <b>EXPENDITURE SCHEDULE:</b>   | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b>  | <b>TOTAL</b>   |
| Construction                   | 24,633        | 24,234         | 24,978         | 33,477         | 39,977         | 64,978         | 54,978         | 226,564        | 493,819        |
| Planning and Design            | 711           | 711            | 1,317          | 1,317          | 1,317          | 1,317          | 1,317          | 6,527          | 14,534         |
| <b>TOTAL EXPENDITURES:</b>     | <b>25,344</b> | <b>24,945</b>  | <b>26,295</b>  | <b>34,794</b>  | <b>41,294</b>  | <b>66,295</b>  | <b>56,295</b>  | <b>233,091</b> | <b>508,353</b> |



## Program Description (cont)

The **MIA Facilities Lifecycle Replacement subprogram** comprises the refurbishment and replacement of electrical and mechanical systems throughout the airport.

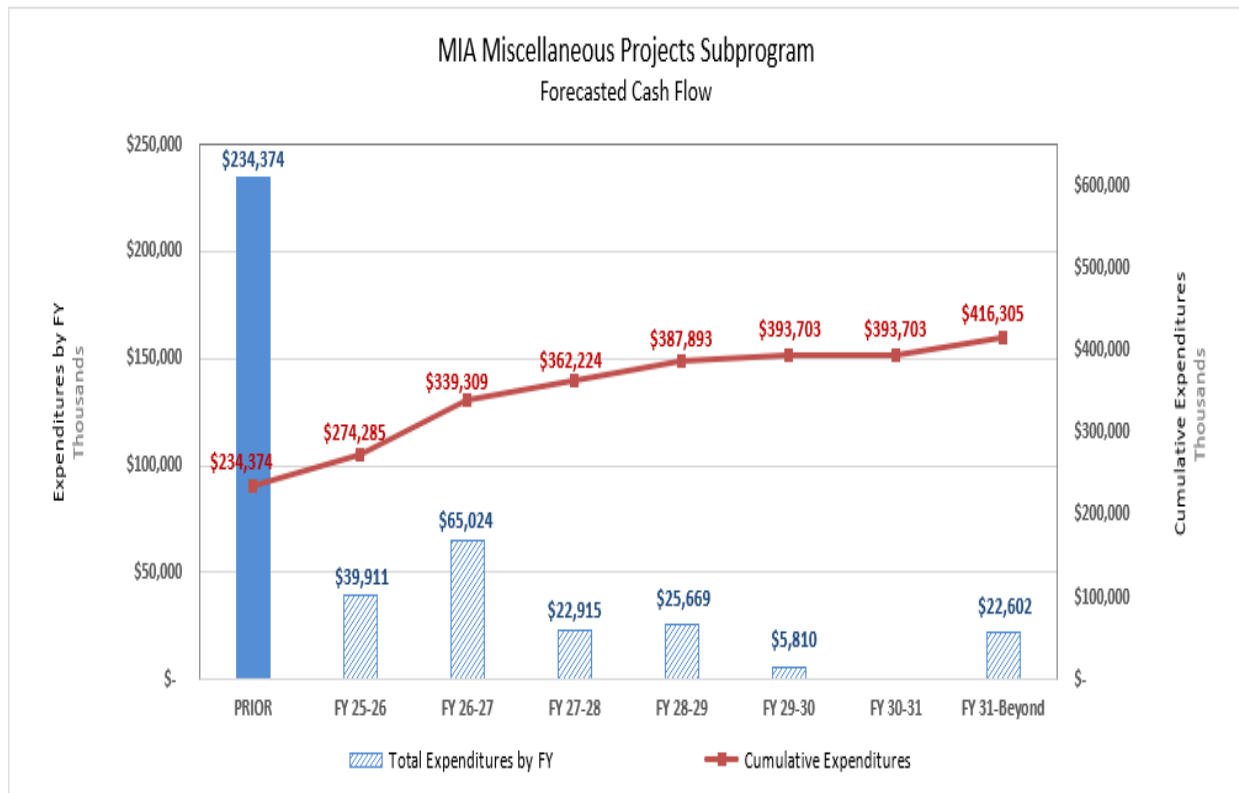
|                              |              |                |                |                |                |                |                |               |               |
|------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|---------------|
| <b>REVENUE SCHEDULE:</b>     | <b>PRIOR</b> | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>  |
| Future Financing             | 0            | 4,440          | 15,547         | 20,000         | 20,000         | 20,000         | 13,333         | 0             | 93,320        |
| <b>TOTAL REVENUES:</b>       | <b>0</b>     | <b>4,440</b>   | <b>15,547</b>  | <b>20,000</b>  | <b>20,000</b>  | <b>20,000</b>  | <b>13,333</b>  | <b>0</b>      | <b>93,320</b> |
| <b>EXPENDITURE SCHEDULE:</b> | <b>PRIOR</b> | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>  |
| Construction                 | 0            | 4,440          | 15,547         | 20,000         | 20,000         | 20,000         | 13,333         | 0             | 93,320        |
| <b>TOTAL EXPENDITURES:</b>   | <b>0</b>     | <b>4,440</b>   | <b>15,547</b>  | <b>20,000</b>  | <b>20,000</b>  | <b>20,000</b>  | <b>13,333</b>  | <b>0</b>      | <b>93,320</b> |



## Program Description (cont)

The **MIA Miscellaneous Projects subprogram** includes pavement rehabilitation of taxiways T and S, and realignment of taxiway R and the relocation of the West Cargo Fuel Tender facility; temporary relocation of Transportation Network Company (TNC) parking lot and facilities; construction of Airport Operations Center (AOC); construction of a new employee parking garage; replacement of Central Terminal ticket counters; and MIA parking garage structural repairs and elevators replacement.

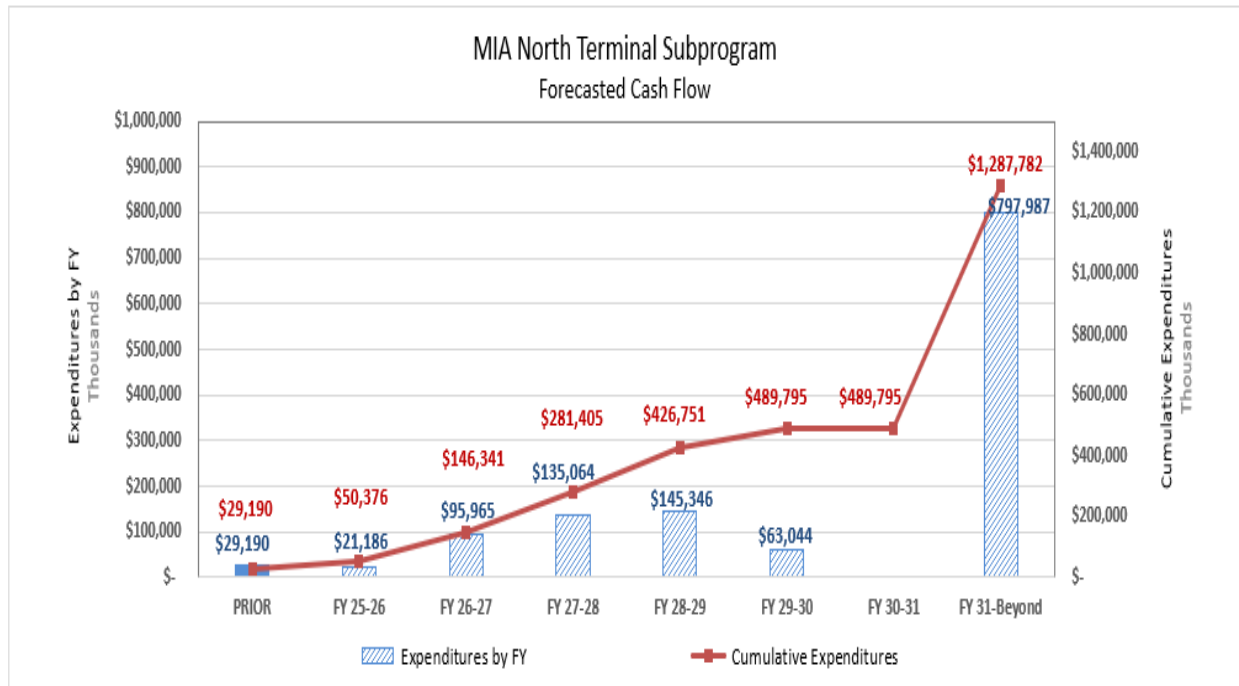
| REVENUE SCHEDULE:               | PRIOR          | 2025-26       | 2026-27       | 2027-28       | 2028-29       | 2029-30      | 2030-31  | FUTURE        | TOTAL          |
|---------------------------------|----------------|---------------|---------------|---------------|---------------|--------------|----------|---------------|----------------|
| Aviation 2016 Commercial Paper  | 40,638         | 0             | 0             | 0             | 0             | 0            | 0        | 0             | 40,638         |
| Aviation 2021 Commercial Paper  | 35,900         | 0             | 0             | 0             | 0             | 0            | 0        | 0             | 35,900         |
| Aviation Revenue Bonds          | 11,600         | 0             | 0             | 0             | 0             | 0            | 0        | 0             | 11,600         |
| Double-Barreled GO Bonds        | 31,457         | 0             | 0             | 0             | 0             | 0            | 0        | 0             | 31,457         |
| FDOT Funds                      | 17,096         | 3,392         | 1,114         | 0             | 0             | 0            | 0        | 0             | 21,602         |
| Federal Aviation Administration | 37,062         | 2,544         | 6,439         | 0             | 0             | 0            | 0        | 0             | 46,045         |
| Future Financing                | 26,700         | 33,975        | 57,471        | 22,915        | 25,669        | 5,810        | 0        | 22,602        | 195,142        |
| Improvement Fund                | 32,290         | 0             | 0             | 0             | 0             | 0            | 0        | 0             | 32,290         |
| Reserve Maintenance Fund        | 1,631          | 0             | 0             | 0             | 0             | 0            | 0        | 0             | 1,631          |
| <b>TOTAL REVENUES:</b>          | <b>234,374</b> | <b>39,911</b> | <b>65,024</b> | <b>22,915</b> | <b>25,669</b> | <b>5,810</b> | <b>0</b> | <b>22,602</b> | <b>416,305</b> |
| EXPENDITURE SCHEDULE:           | PRIOR          | 2025-26       | 2026-27       | 2027-28       | 2028-29       | 2029-30      | 2030-31  | FUTURE        | TOTAL          |
| Construction                    | 208,063        | 37,544        | 61,876        | 20,341        | 23,137        | 4,685        | 0        | 15,686        | 371,332        |
| Planning and Design             | 26,311         | 2,367         | 3,148         | 2,574         | 2,532         | 1,125        | 0        | 6,916         | 44,973         |
| <b>TOTAL EXPENDITURES:</b>      | <b>234,374</b> | <b>39,911</b> | <b>65,024</b> | <b>22,915</b> | <b>25,669</b> | <b>5,810</b> | <b>0</b> | <b>22,602</b> | <b>416,305</b> |



## Program Description (cont)

The **MIA North Terminal subprogram** includes the MIA North Terminal Gate Optimization Phase 1 and 2, consisting of up-gauging gates for bigger aircraft, and upgrades to the gates' infrastructure at the North Terminal. The major component of this subprogram consists in the Concourse D West Extension - D60, consisting in the Building Expansion and construction of Apron and Utilities. It also includes the NTD Baggage System Modification and TSA Recapitalization; the construction of the Central Base Airside Operating Area (AOA) Gate; purchase sky train vehicles; and the upgrade of the North Terminal ramp level restrooms.

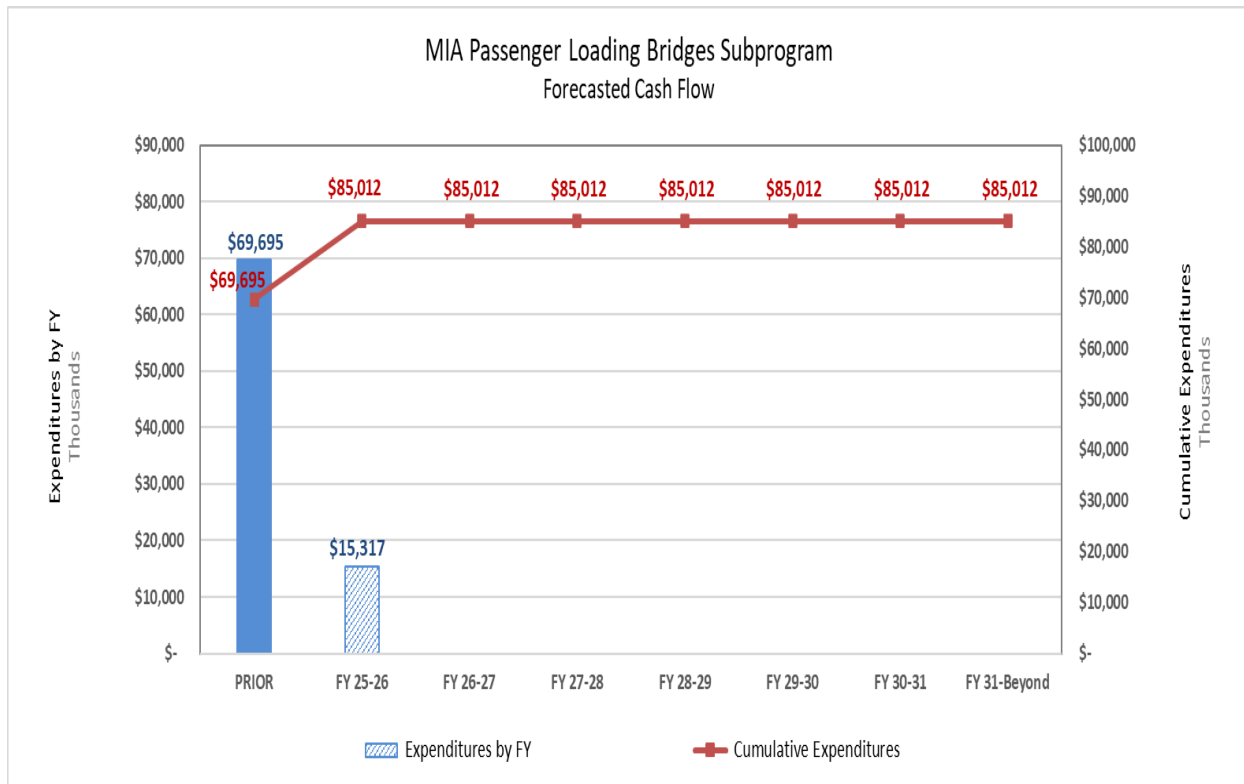
|                                              |               |                |                |                |                |                |                |                |                  |
|----------------------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| <b>REVENUE SCHEDULE:</b>                     | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b>  | <b>TOTAL</b>     |
| Aviation Revenue Bonds                       | 244           | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 244              |
| Claims Construction Fund                     | 8,918         | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 8,918            |
| FDOT Funds                                   | 962           | 2,955          | 1,046          | 359            | 0              | 0              | 0              | 0              | 5,322            |
| Future Financing                             | 12,354        | 18,231         | 94,919         | 134,705        | 145,346        | 63,044         | 0              | 797,987        | 1,266,586        |
| Reserve Maintenance Fund                     | 964           | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 964              |
| Transportation Security Administration Funds | 5,748         | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 5,748            |
| <b>TOTAL REVENUES:</b>                       | <b>29,190</b> | <b>21,186</b>  | <b>95,965</b>  | <b>135,064</b> | <b>145,346</b> | <b>63,044</b>  | <b>0</b>       | <b>797,987</b> | <b>1,287,782</b> |
| <b>EXPENDITURE SCHEDULE:</b>                 | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b>  | <b>TOTAL</b>     |
| Construction                                 | 15,788        | 18,078         | 86,696         | 124,662        | 91,976         | 12,481         | 0              | 782,940        | 1,132,621        |
| Planning and Design                          | 13,402        | 3,108          | 9,269          | 10,402         | 53,370         | 50,563         | 0              | 15,047         | 155,161          |
| <b>TOTAL EXPENDITURES:</b>                   | <b>29,190</b> | <b>21,186</b>  | <b>95,965</b>  | <b>135,064</b> | <b>145,346</b> | <b>63,044</b>  | <b>0</b>       | <b>797,987</b> | <b>1,287,782</b> |



## Program Description (cont)

The **MIA Passenger Loading Bridges** includes replacement of 44 Passenger Loading Bridges (PBBs) and associated equipment at Concourses D, E, F and G by FY 2027-28.

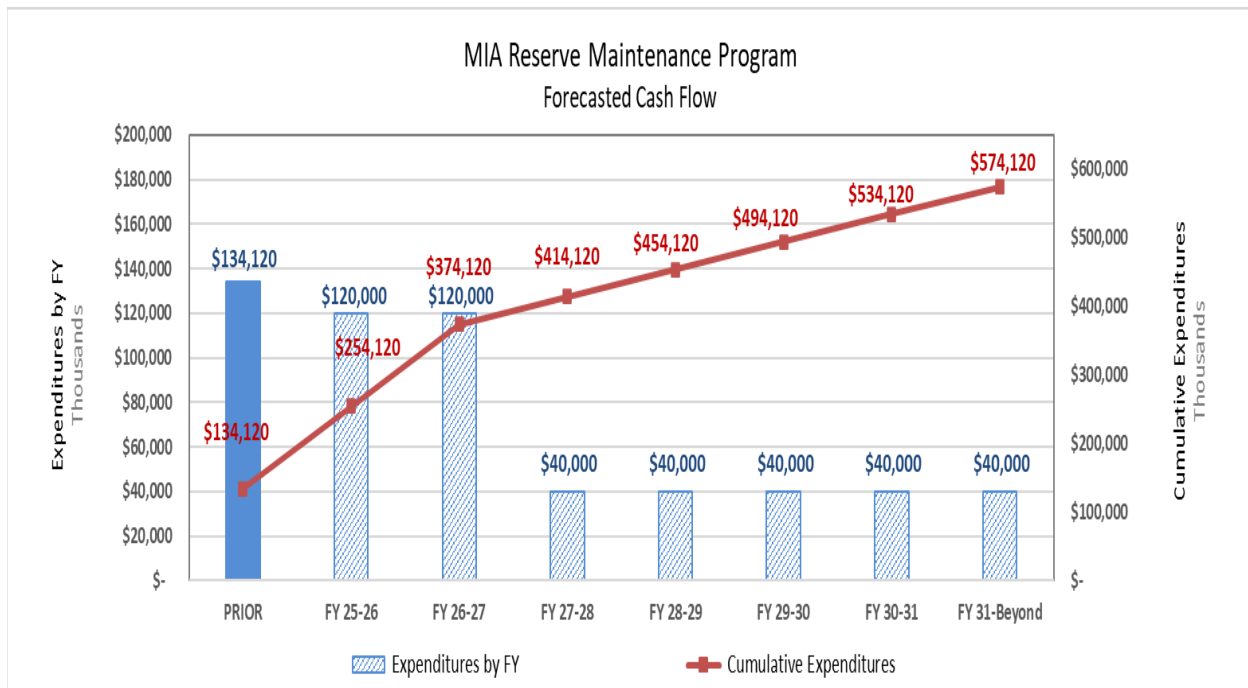
|                                    |               |                |                |                |                |                |                |               |               |
|------------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|---------------|
| <b>REVENUE SCHEDULE:</b>           | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>  |
| Aviation 2021 Commercial Paper     | 2,728         | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 2,728         |
| Aviation Passenger Facility Charge | 64,880        | 3,191          | 0              | 0              | 0              | 0              | 0              | 0             | 68,071        |
| FDOT Funds                         | 2,087         | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 2,087         |
| Future Financing                   | 0             | 12,126         | 0              | 0              | 0              | 0              | 0              | 0             | 12,126        |
| <b>TOTAL REVENUES:</b>             | <b>69,695</b> | <b>15,317</b>  | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>      | <b>85,012</b> |
| <b>EXPENDITURE SCHEDULE:</b>       | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>  |
| Construction                       | 67,555        | 13,890         | 0              | 0              | 0              | 0              | 0              | 0             | 81,445        |
| Planning and Design                | 2,140         | 1,427          | 0              | 0              | 0              | 0              | 0              | 0             | 3,567         |
| <b>TOTAL EXPENDITURES:</b>         | <b>69,695</b> | <b>15,317</b>  | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>      | <b>85,012</b> |



## Program Description (cont)

The **MIA Reserve Maintenance subprogram** provides funding for various unusual and/or extraordinary projects including but not limited to maintenance, repairs, renewals and/or replacement; the replacement of IT equipment; miscellaneous environmental and paving rehabilitation. Additionally, the scope of this subprogram also includes the maintenance of all airport facilities.

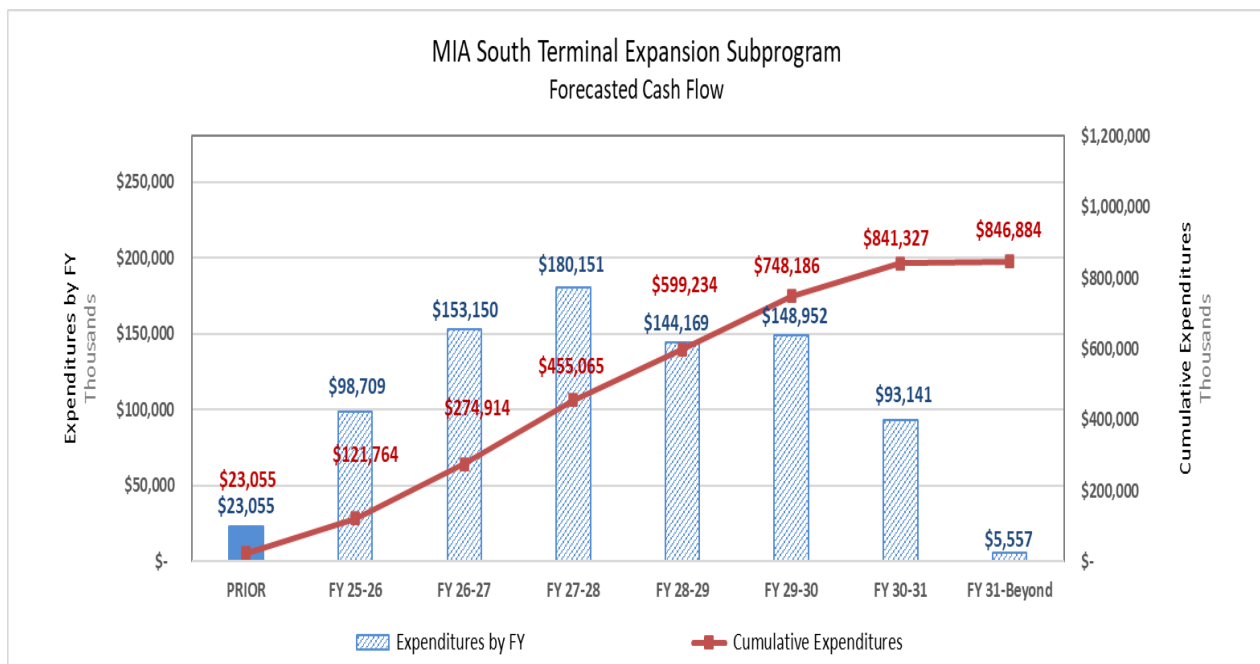
| REVENUESCHEDULE:           | PRIOR          | 2025-26        | 2026-27        | 2027-28       | 2028-29       | 2029-30       | 2030-31       | FUTURE        | TOTAL          |
|----------------------------|----------------|----------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| FOOT Funds                 | 2,639          | 0              | 0              | 0             | 0             | 0             | 0             | 0             | 2,639          |
| Reserve Maintenance Fund   | 131,481        | 120,000        | 120,000        | 40,000        | 40,000        | 40,000        | 40,000        | 40,000        | 571,481        |
| <b>TOTAL REVENUES:</b>     | <b>134,120</b> | <b>120,000</b> | <b>120,000</b> | <b>40,000</b> | <b>40,000</b> | <b>40,000</b> | <b>40,000</b> | <b>40,000</b> | <b>574,120</b> |
| EXPENDITURESCHEDULE:       | PRIOR          | 2025-26        | 2026-27        | 2027-28       | 2028-29       | 2029-30       | 2030-31       | FUTURE        | TOTAL          |
| Construction               | 132,365        | 119,944        | 119,938        | 39,973        | 39,998        | 40,000        | 40,000        | 39,177        | 571,395        |
| Planning and Design        | 1,755          | 56             | 62             | 27            | 2             | 0             | 0             | 823           | 2,725          |
| <b>TOTAL EXPENDITURES:</b> | <b>134,120</b> | <b>120,000</b> | <b>120,000</b> | <b>40,000</b> | <b>40,000</b> | <b>40,000</b> | <b>40,000</b> | <b>40,000</b> | <b>574,120</b> |



## Program Description (cont)

The **MIA South Terminal Expansion subprogram** includes the expansion of the South Terminal eastward adding new gates, developing South Terminal centralized checkpoint, and renovating the existing South Terminal building; renovation of South Terminal apron and utilities relocation; the South Terminal GSE Facility & 20th Street Modification. It also includes glazing and curtain wall assessment and corrective action in Concourse H and J; demolition of Buildings 3050, 3051 (Gas Station) and Building 3045 (Car Wash) as enabling projects for South Terminal Expansion along with the construction of a new Vehicle Fueling and Car Wash Facility. The Baggage Handling System (BHS) Crossover from the Central Terminal to the South Terminal and optimization are also included in the program.

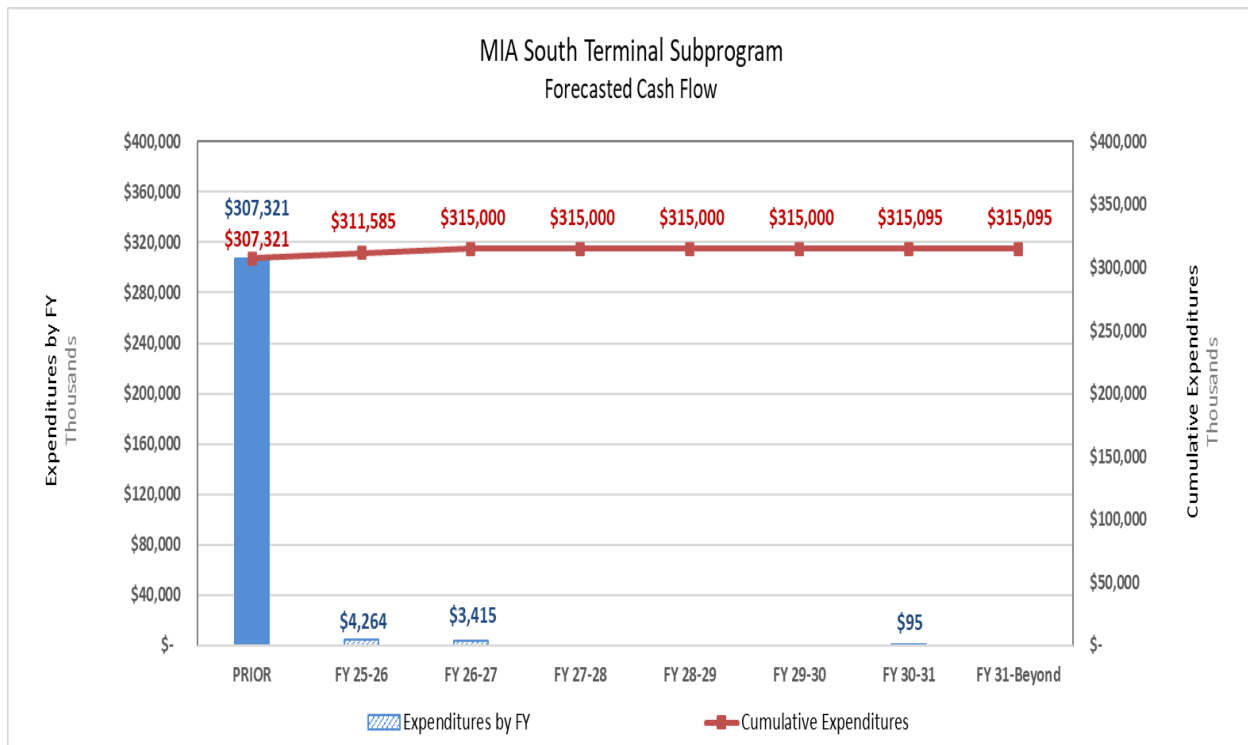
|                                 |               |                |                |                |                |                |                |               |                |
|---------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|----------------|
| <b>REVENUE SCHEDULE:</b>        | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>   |
| Aviation 2021 Commercial Paper  | 13,690        | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 13,690         |
| FDOT Funds                      | 6,271         | 23,931         | 0              | 0              | 0              | 0              | 0              | 0             | 30,202         |
| Federal Aviation Administration | 2,556         | 2,444          | 91,246         | 0              | 0              | 0              | 0              | 0             | 96,246         |
| Future Financing                | 210           | 72,334         | 61,904         | 180,151        | 144,169        | 148,952        | 93,141         | 5,557         | 706,418        |
| Reserve Maintenance Fund        | 328           | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 328            |
| <b>TOTAL REVENUES:</b>          | <b>23,055</b> | <b>98,709</b>  | <b>153,150</b> | <b>180,151</b> | <b>144,169</b> | <b>148,952</b> | <b>93,141</b>  | <b>5,557</b>  | <b>846,884</b> |
| <b>EXPENDITURE SCHEDULE:</b>    | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>   |
| Construction                    | 15,297        | 90,276         | 143,852        | 170,519        | 135,199        | 144,852        | 91,934         | 5,042         | 796,971        |
| Planning and Design             | 7,758         | 8,433          | 9,298          | 9,632          | 8,970          | 4,100          | 1,207          | 515           | 49,913         |
| <b>TOTAL EXPENDITURES:</b>      | <b>23,055</b> | <b>98,709</b>  | <b>153,150</b> | <b>180,151</b> | <b>144,169</b> | <b>148,952</b> | <b>93,141</b>  | <b>5,557</b>  | <b>846,884</b> |



## Program Description (cont)

The **MIA South Terminal subprogram** includes enhancement of MIA's South Terminal Baggage Handling System (BHS) which is already finished and in use; replacement of roof in Concourse H also completed; and interior renovation work in Concourse H consisting in security upgrades and installation of Visual Guidance Docking System (VGDS).

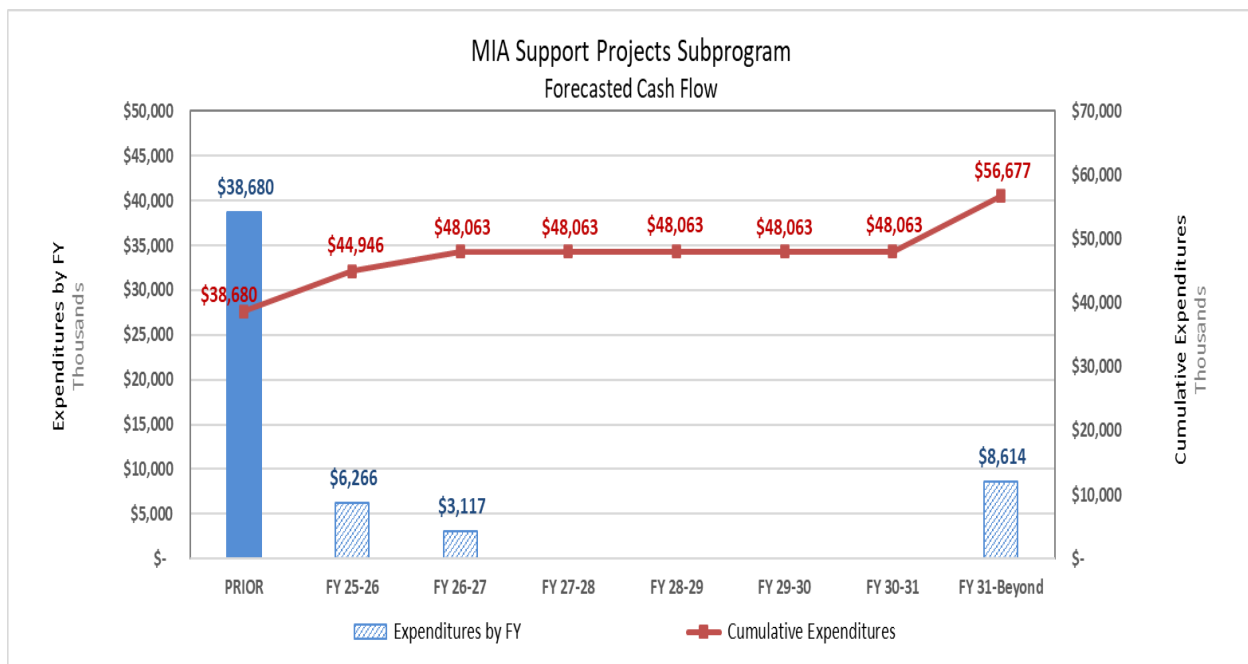
| REVENUE SCHEDULE:                            | PRIOR          | 2025-26      | 2026-27      | 2027-28  | 2028-29  | 2029-30  | 2030-31   | FUTURE   | TOTAL          |
|----------------------------------------------|----------------|--------------|--------------|----------|----------|----------|-----------|----------|----------------|
| Aviation 2016 Commercial Paper               | 121,131        | 0            | 0            | 0        | 0        | 0        | 0         | 0        | 121,131        |
| Aviation 2021 Commercial Paper               | 4              | 0            | 0            | 0        | 0        | 0        | 0         | 0        | 4              |
| Aviation Operating Funds                     | 1,841          | 0            | 0            | 0        | 0        | 0        | 0         | 0        | 1,841          |
| Aviation Passenger Facility Charge           | 22,824         | 0            | 0            | 0        | 0        | 0        | 0         | 0        | 22,824         |
| Aviation Revenue Bonds                       | 39,126         | 0            | 0            | 0        | 0        | 0        | 0         | 0        | 39,126         |
| FDOT Funds                                   | 17,568         | 0            | 0            | 0        | 0        | 0        | 0         | 0        | 17,568         |
| Federal Aviation Administration              | 3,389          | 0            | 0            | 0        | 0        | 0        | 0         | 0        | 3,389          |
| Future Financing                             | 0              | 4,264        | 3,415        | 0        | 0        | 0        | 95        | 0        | 7,774          |
| Reserve Maintenance Fund                     | 277            | 0            | 0            | 0        | 0        | 0        | 0         | 0        | 277            |
| Transportation Security Administration Funds | 101,161        | 0            | 0            | 0        | 0        | 0        | 0         | 0        | 101,161        |
| <b>TOTAL REVENUES:</b>                       | <b>307,321</b> | <b>4,264</b> | <b>3,415</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>95</b> | <b>0</b> | <b>315,095</b> |
| EXPENDITURE SCHEDULE:                        | PRIOR          | 2025-26      | 2026-27      | 2027-28  | 2028-29  | 2029-30  | 2030-31   | FUTURE   | TOTAL          |
| Construction                                 | 282,263        | 4,023        | 3,244        | 0        | 0        | 0        | 0         | 0        | 289,530        |
| Planning and Design                          | 25,058         | 241          | 171          | 0        | 0        | 0        | 95        | 0        | 25,565         |
| <b>TOTAL EXPENDITURES:</b>                   | <b>307,321</b> | <b>4,264</b> | <b>3,415</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>95</b> | <b>0</b> | <b>315,095</b> |



## Program Description (cont)

The **MIA Support Projects subprogram** includes the addition of perimeter protection to MIA; implementing the Credentialing and Identity Management System (CITS), the Airport Surface Management System (SMS), the checkpoint queue wait time analyzer, and the biometric enabled common use passenger processing system; the replacement of the MIA parking access and revenue control system and installation of Closed Circuit TV (CCTV) and access control system at the Central Terminal. It also includes the Emergency Fuel Shut Off and its surrounding apron/drainage in order to prohibit water intrusion into the Isolation Valve Pit (IVPD14 Manhole); the purchase and installation of preconditioned air equipment at Concourse G; installation of Security Cameras for baggage claim; the smoke evacuation system at South Terminal; the Visual Docking Guidance System (VDGS) at Concourse J and the expansion of the customs building at the Miami-Opa Locka Executive Airport.

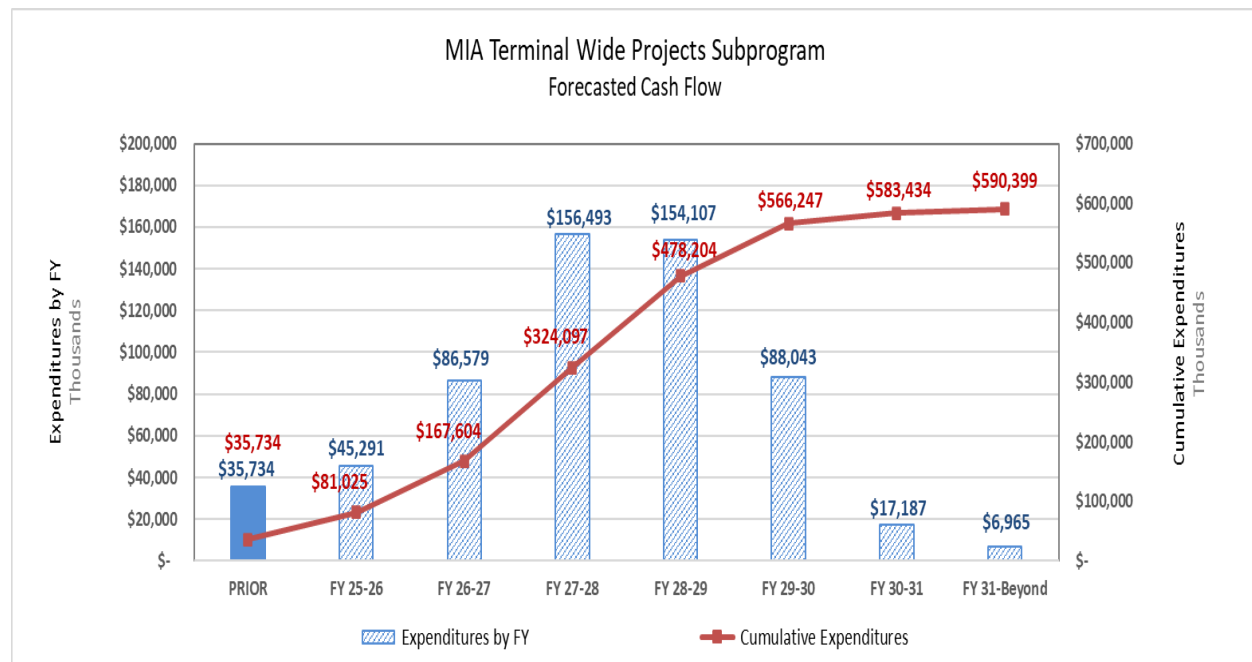
| REVENUE SCHEDULE:                            | PRIOR         | 2025-26      | 2026-27      | 2027-28  | 2028-29  | 2029-30  | 2030-31  | FUTURE       | TOTAL         |
|----------------------------------------------|---------------|--------------|--------------|----------|----------|----------|----------|--------------|---------------|
| Aviation Operating Funds                     | 156           | 0            | 0            | 0        | 0        | 0        | 0        | 0            | 156           |
| Aviation Revenue Bonds                       | 17,339        | 0            | 0            | 0        | 0        | 0        | 0        | 0            | 17,339        |
| Double-Barreled GO Bonds                     | 588           | 0            | 0            | 0        | 0        | 0        | 0        | 0            | 588           |
| FDOT Funds                                   | 2,178         | 291          | 0            | 0        | 0        | 0        | 0        | 0            | 2,469         |
| Future Financing                             | 4,063         | 5,975        | 3,117        | 0        | 0        | 0        | 0        | 8,614        | 21,769        |
| Improvement Fund                             | 7,912         | 0            | 0            | 0        | 0        | 0        | 0        | 0            | 7,912         |
| Reserve Maintenance Fund                     | 183           | 0            | 0            | 0        | 0        | 0        | 0        | 0            | 183           |
| Transportation Security Administration Funds | 6,261         | 0            | 0            | 0        | 0        | 0        | 0        | 0            | 6,261         |
| <b>TOTAL REVENUES:</b>                       | <b>38,680</b> | <b>6,266</b> | <b>3,117</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>8,614</b> | <b>56,677</b> |
| EXPENDITURE SCHEDULE:                        | PRIOR         | 2025-26      | 2026-27      | 2027-28  | 2028-29  | 2029-30  | 2030-31  | FUTURE       | TOTAL         |
| Construction                                 | 35,505        | 6,163        | 2,933        | 0        | 0        | 0        | 0        | 7,607        | 52,208        |
| Planning and Design                          | 3,175         | 103          | 184          | 0        | 0        | 0        | 0        | 1,007        | 4,469         |
| <b>TOTAL EXPENDITURES:</b>                   | <b>38,680</b> | <b>6,266</b> | <b>3,117</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>8,614</b> | <b>56,677</b> |



## Program Description (cont)

The **MIA Terminal Wide subprogram** includes tenant relocations supporting South and Central Terminal projects; the replacement of 50 Passenger Loading Bridges and related infrastructure at North and Central Terminal phase II; replacement of the public address system; upgrade Customs and Border Protection (CBP) network and circuits, including Checkpoint upgrades and modifications at Concourses J, H, G, D2 and Concourse J FIS; Construction of Central and South Terminal Bag Claim Optimization Phase 2 and 3; Building of Concourse F to H Interconnector; renovation of Concourse D U.S. Customs and Border Protection passport processing area; replace existing terminal seating with innovative seating that includes charging stations; Implementing Parallel Reality, Wall Display, automated exit lanes and other Innovations projects; replacement of carpet with terrazzo, Terminal access control systems, purchase 2-way radio communication system.

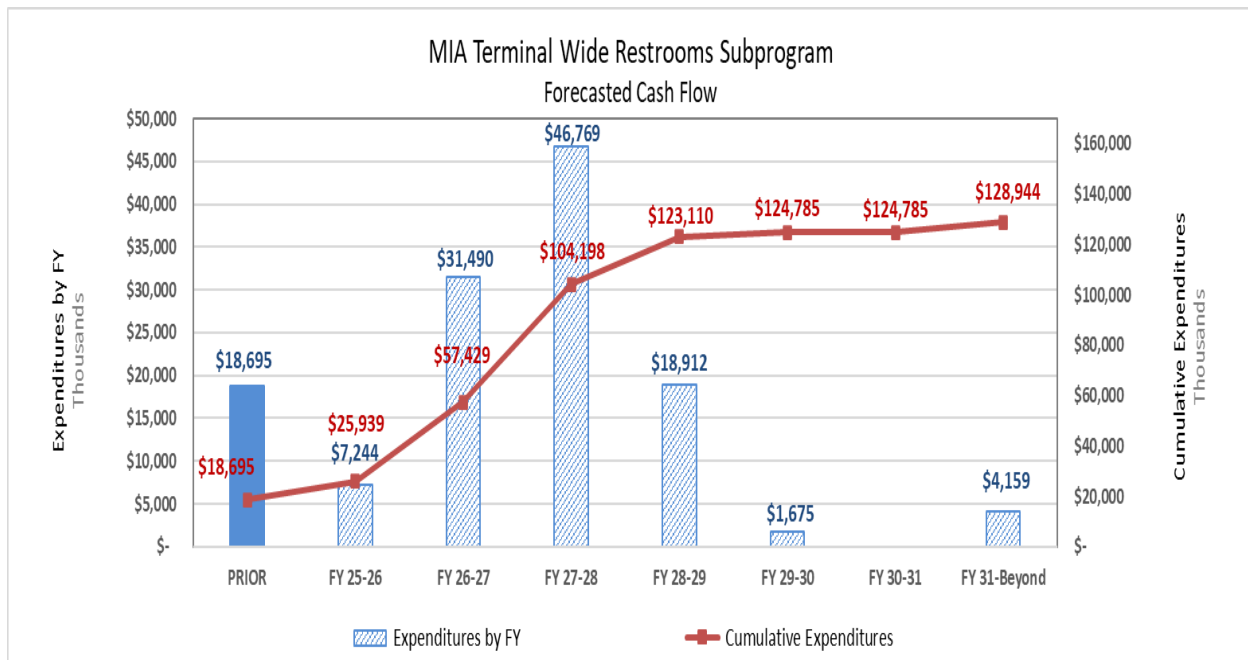
|                                    |               |                |                |                |                |                |                |               |                |
|------------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|----------------|
| <b>REVENUE SCHEDULE:</b>           | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>   |
| Aviation 2021 Commercial Paper     | 9,431         | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 9,431          |
| Aviation Passenger Facility Charge | 0             | 0              | 0              | 25,827         | 39,869         | 4,304          | 0              | 0             | 70,000         |
| Federal Aviation Administration    | 2,805         | 16             | 0              | 0              | 0              | 0              | 0              | 0             | 2,821          |
| Future Financing                   | 8,831         | 29,689         | 74,404         | 118,491        | 104,276        | 83,739         | 17,187         | 6,965         | 443,582        |
| Improvement Fund                   | 8,360         | 13,057         | 12,175         | 12,175         | 9,962          | 0              | 0              | 0             | 55,729         |
| Reserve Maintenance Fund           | 6,307         | 2,529          | 0              | 0              | 0              | 0              | 0              | 0             | 8,836          |
| <b>TOTAL REVENUES:</b>             | <b>35,734</b> | <b>45,291</b>  | <b>86,579</b>  | <b>156,493</b> | <b>154,107</b> | <b>88,043</b>  | <b>17,187</b>  | <b>6,965</b>  | <b>590,399</b> |
| <b>EXPENDITURE SCHEDULE:</b>       | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>   |
| Construction                       | 25,149        | 35,779         | 85,827         | 155,429        | 152,956        | 87,278         | 17,137         | 5,203         | 564,758        |
| Planning and Design                | 10,585        | 9,512          | 752            | 1,064          | 1,151          | 765            | 50             | 1,762         | 25,641         |
| <b>TOTAL EXPENDITURES:</b>         | <b>35,734</b> | <b>45,291</b>  | <b>86,579</b>  | <b>156,493</b> | <b>154,107</b> | <b>88,043</b>  | <b>17,187</b>  | <b>6,965</b>  | <b>590,399</b> |



## Program Description (cont)

The **MIA Terminal Wide Restrooms subprogram** consists of multiple projects that will address the modernization of the public restrooms Terminal wide and is projected to take 5 years to complete. Projects include but are not limited to demolition, new flooring, new partitions, painting and updated fixtures and lighting.

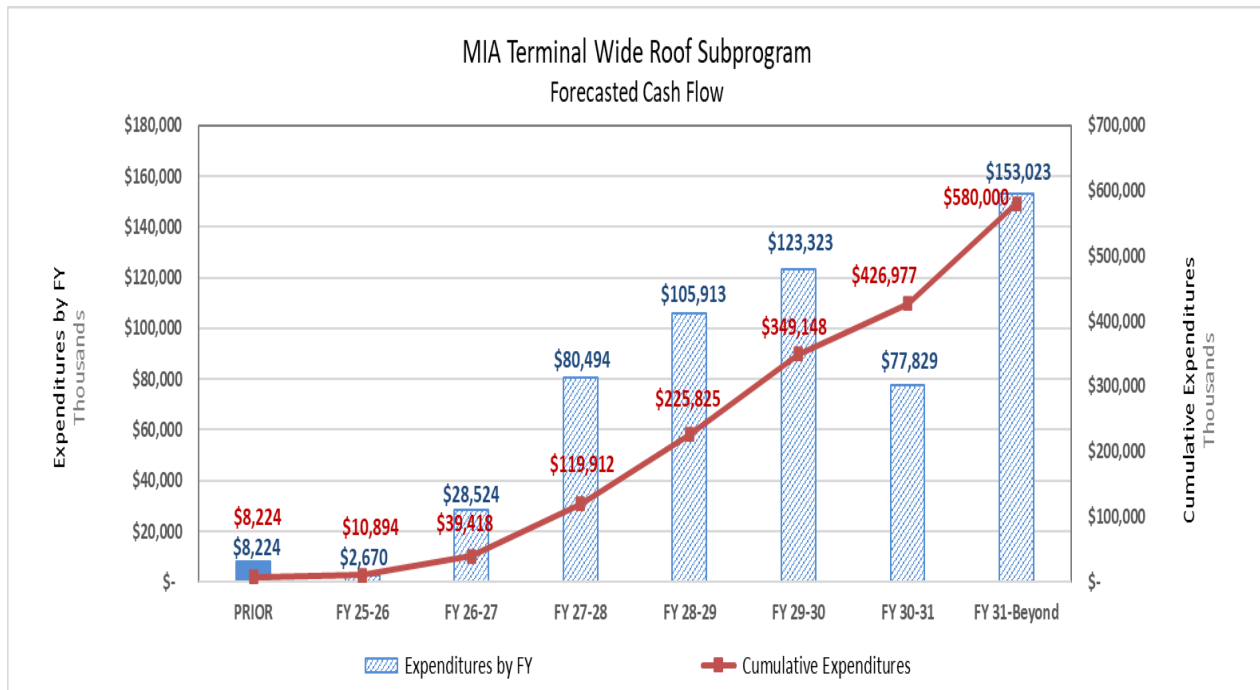
|                                 |               |                |                |                |                |                |                |               |                |
|---------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|----------------|
| <b>REVENUE SCHEDULE:</b>        | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>   |
| Aviation Revenue Bonds          | 9,806         | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 9,806          |
| FDOT Funds                      | 2,000         | 0              | 0              | 0              | 0              | 0              | 0              | 0             | 2,000          |
| Federal Aviation Administration | 2,129         | 364            | 0              | 0              | 0              | 0              | 0              | 0             | 2,493          |
| Future Financing                | 0             | 6,540          | 31,490         | 46,769         | 18,912         | 1,675          | 0              | 4,159         | 109,545        |
| Reserve Maintenance Fund        | 4,760         | 340            | 0              | 0              | 0              | 0              | 0              | 0             | 5,100          |
| <b>TOTAL REVENUES:</b>          | <b>18,695</b> | <b>7,244</b>   | <b>31,490</b>  | <b>46,769</b>  | <b>18,912</b>  | <b>1,675</b>   | <b>0</b>       | <b>4,159</b>  | <b>128,944</b> |
| <b>EXPENDITURE SCHEDULE:</b>    | <b>PRIOR</b>  | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b> | <b>TOTAL</b>   |
| Construction                    | 13,801        | 4,780          | 28,029         | 43,148         | 17,568         | 1,569          | 0              | 3,552         | 112,447        |
| Planning and Design             | 4,894         | 2,464          | 3,461          | 3,621          | 1,344          | 106            | 0              | 607           | 16,497         |
| <b>TOTAL EXPENDITURES:</b>      | <b>18,695</b> | <b>7,244</b>   | <b>31,490</b>  | <b>46,769</b>  | <b>18,912</b>  | <b>1,675</b>   | <b>0</b>       | <b>4,159</b>  | <b>128,944</b> |



## Program Description (cont)

The **MIA Terminal Wide Roof subprogram** consists of the terminal-wide re-roofing and lightning systems upgrades which includes the roof demolition and roof replacement with Modified Bitumen Membrane Roofing System, implementing mechanical, electrical, and plumbing (MEP) upgrades and lightning protection system and solar panels.

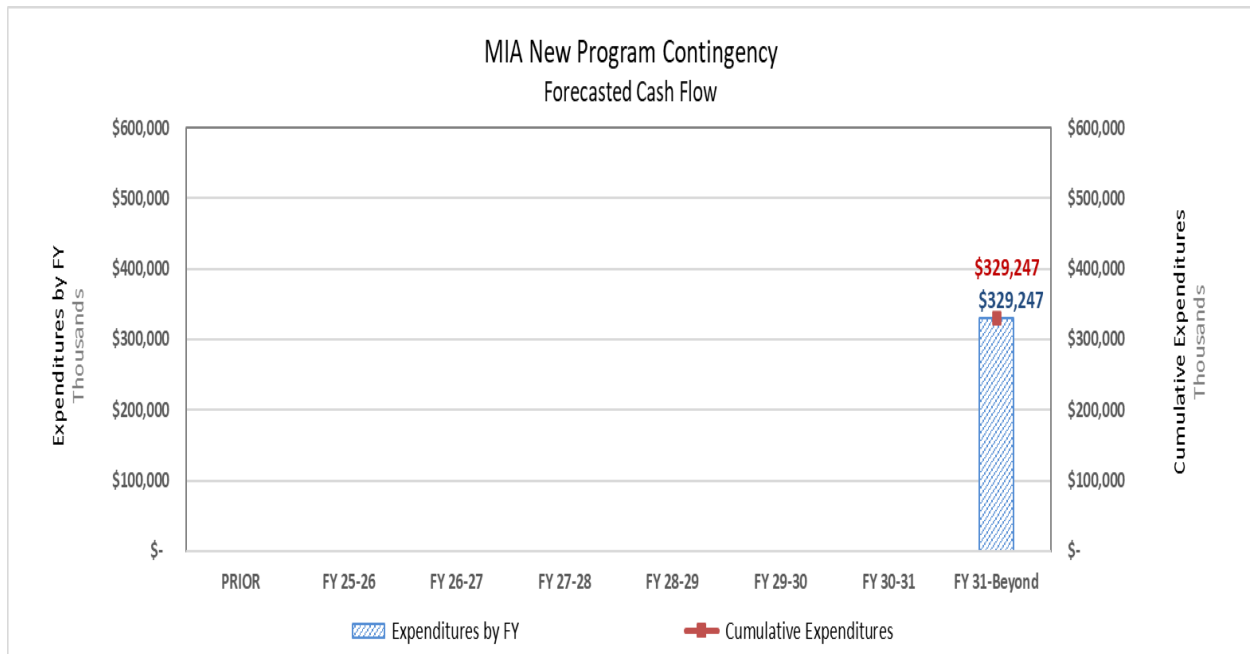
|                                |              |                |                |                |                |                |                |                |                |
|--------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>REVENUE SCHEDULE:</b>       | <b>PRIOR</b> | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b>  | <b>TOTAL</b>   |
| Aviation 2021 Commercial Paper | 104          | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 104            |
| Aviation Revenue Bonds         | 2,782        | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 2,782          |
| FDOT Funds                     | 5,338        | 847            | 0              | 0              | 0              | 0              | 0              | 0              | 6,185          |
| Future Financing               | 0            | 1,823          | 28,524         | 76,994         | 102,413        | 123,323        | 77,829         | 153,023        | 563,929        |
| Reserve Maintenance Fund       | 0            | 0              | 0              | 3,500          | 3,500          | 0              | 0              | 0              | 7,000          |
| <b>TOTAL REVENUES:</b>         | <b>8,224</b> | <b>2,670</b>   | <b>28,524</b>  | <b>80,494</b>  | <b>105,913</b> | <b>123,323</b> | <b>77,829</b>  | <b>153,023</b> | <b>580,000</b> |
| <b>EXPENDITURE SCHEDULE:</b>   | <b>PRIOR</b> | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b>  | <b>TOTAL</b>   |
| Construction                   | 849          | 2,486          | 27,197         | 79,167         | 103,774        | 121,111        | 77,644         | 153,023        | 565,251        |
| Planning and Design            | 7,375        | 184            | 1,327          | 1,327          | 2,139          | 2,212          | 185            | 0              | 14,749         |
| <b>TOTAL EXPENDITURES:</b>     | <b>8,224</b> | <b>2,670</b>   | <b>28,524</b>  | <b>80,494</b>  | <b>105,913</b> | <b>123,323</b> | <b>77,829</b>  | <b>153,023</b> | <b>580,000</b> |



## Program Description (cont)

The **New Program Contingency** provides contingency funding for various unusual and/or extraordinary project costs including but not limited to unforeseen construction costs.

|                              |              |                |                |                |                |                |                |                |                |
|------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>REVENUE SCHEDULE:</b>     | <b>PRIOR</b> | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b>  | <b>TOTAL</b>   |
| Future Financing             | 0            | 0              | 0              | 0              | 0              | 0              | 0              | 329,247        | 329,247        |
| <b>TOTAL REVENUES:</b>       | <b>0</b>     | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>329,247</b> | <b>329,247</b> |
| <b>EXPENDITURE SCHEDULE:</b> | <b>PRIOR</b> | <b>2025-26</b> | <b>2026-27</b> | <b>2027-28</b> | <b>2028-29</b> | <b>2029-30</b> | <b>2030-31</b> | <b>FUTURE</b>  | <b>TOTAL</b>   |
| Construction                 | 0            | 0              | 0              | 0              | 0              | 0              | 0              | 329,247        | 329,247        |
| <b>TOTAL EXPENDITURES:</b>   | <b>0</b>     | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>329,247</b> | <b>329,247</b> |



## Program Funding

The Aviation Department utilizes multiple funding sources to pay for Capital Projects as noted in the CIP funding plan table below. These funding sources are described in more detail as follows:

**Federal Aviation Administration (FAA) Funds—** The Federal Airport Improvement Program (AIP) is administered by the FAA and funded by the Airport and Airway Trust Fund, which is financed through federal aviation user fees and taxes. Grants-in-aid funds are for airport infrastructure improvements to enhance safety, security, and capacity with access made available to airport sponsors in the form of “entitlements” and “discretionary” allocations for eligible projects. The AIP “entitlement” grant amounts vary annually and are based upon an airport’s level of enplaned passengers and air-cargo, the amount of funds appropriated by Congress and any revisions to the statutory formula for calculating such funding. The AIP “discretionary” funds are selectively disbursed based on the competitiveness of the project within the national airport priority system established by the FAA and are also affected by Congressional actions. Although this potential funding source is not listed as a CIP funding source unless the discretionary grant has been awarded, the Aviation Department plans to continue to seek AIP “discretionary” funds and incorporate information into funding plans as future grants are awarded. The Aviation Department is anticipating receiving grant revenues totaling \$283.3 million from FAA.

**Transportation Security Administration (TSA) Funds—** TSA funds are dedicated towards the installation of in-line explosive detection systems and related security measures for outbound baggage systems. In September 2013, the TSA issued Other Transaction Agreement (OTA) for \$101.2 million to fund the outbound baggage system enhancements at MIA in both the South and Central terminals, which are completed. Later TSA added Other Transaction Agreements (OTA) for the MIA Perimeter Protection Project and the MIA North Terminal Checked Baggage Handling System Modifications for a total of \$107.9 million.

**Florida Department of Transportation (FDOT) Funds—** Aviation projects throughout the State of Florida (the State) are funded by the State through both aviation and highway fuel taxes. State funding of aviation projects is made through FDOT under Chapter 332 of the Florida Statutes. Florida’s aviation grant funds are non-competitive grants for non-exclusive use capital projects that are similar to the scope and eligibility criteria of projects eligible for FAA funding. FDOT bases its grant allocations on FDOT funding policies that give priority to matching federal funds and projects involving safety, security, preservation and maintenance of facilities and capacity. The Aviation Department is anticipating receiving grant revenues totaling \$212.9 million from FDOT.

## Program Funding (cont)

**Passenger Facility Charge (PFC) Revenue**— PFC revenue is money collected by MIA air carriers on behalf of the Aviation Department based on a \$4.50 fee that is added to a passenger's ticket costs. As stated in the Debt Service section, most of the PFC revenue collected is used to pay annual debt service costs related to PFC approved projects. However, the Aviation Department has accumulated a balance in the PFC Revenue Account that will allow it to fund on a pay-as-you-go (equity) basis some Capital Project costs as noted in the CIP funding table. Today, the Aviation Department is contemplating using \$160.9 million from these accumulated PFC funds to pay a portion of airfield and terminal related CIP PFC eligible project costs.

**Reserve Maintenance Fund and Improvement Fund**— The Reserve Maintenance Fund is used to fund refurbishment type costs. The Improvement Fund represents discretionary funds that can be used by the Aviation Department for any lawful airport purpose including pay-as-you-go financing of Capital Projects. The Aviation Department is anticipating spending \$808.5 million in Maintenance and Improvement fund.

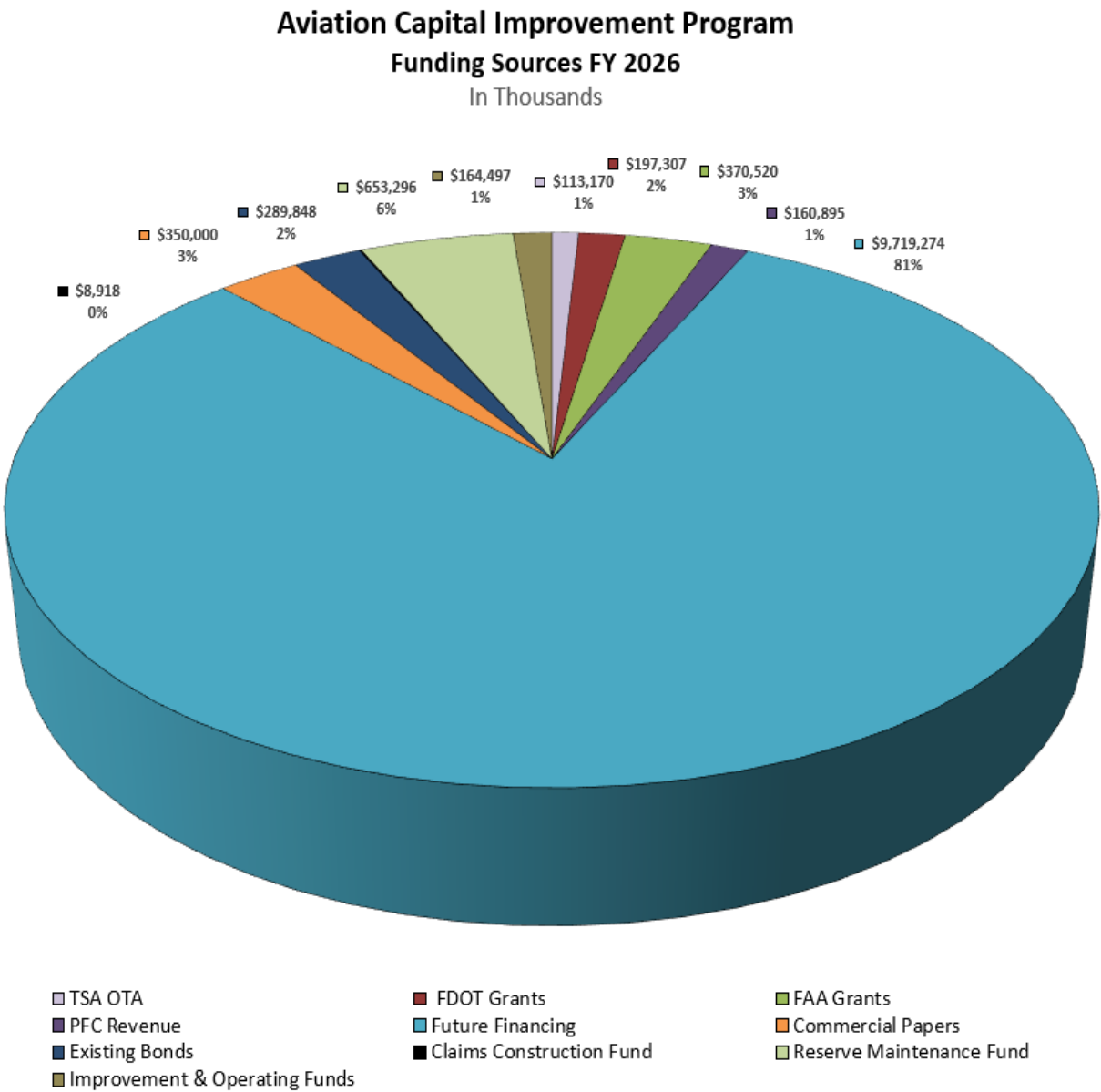
**Aviation Revenue Bonds**—Bond proceeds obtained from the sale of Aviation Revenue Bonds are deposited into the Construction Fund and are used to fund Capital Project costs. The Aviation Department entered a commercial paper program to provide temporary funding for the cost of certain projects at the Airport. On March 18, 2021, the County issued the initial tranche of its Aviation Commercial Paper Notes, Series 2021 (the "2021 CP Notes"). The 2021 CP Notes are to be issued in aggregate principal amount of not exceeding \$200 million outstanding at any time. Between existing bonds and new bonds, the Aviation Department is looking to issue \$9.98 billion in bonds over the next 18 years to complete the Capital Improvement Program.

### AVIATION CAPITAL IMPROVEMENT PROGRAM FUNDING PLAN Miami-Dade Aviation Department

#### CAPITAL BUDGET SUMMARY

| (dollars in thousands)                       | PRIOR            | FY 25-26       | FY 26-27       | FY 27-28         | FY 28-29         | FY 29-30         | FY 30-31         | FUTURE           | TOTAL             |
|----------------------------------------------|------------------|----------------|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Revenue</b>                               |                  |                |                |                  |                  |                  |                  |                  |                   |
| Aviation 2016 Commercial Paper               | 170,000          | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 170,000           |
| Aviation 2021 Commercial Paper               | 180,000          | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 180,000           |
| Aviation Operating Funds                     | 7,466            | 1,807          | 0              | 0                | 0                | 0                | 0                | 0                | 9,273             |
| Aviation Passenger Facility Charge           | 87,704           | 3,191          | 0              | 25,827           | 39,869           | 4,304            | 0                | 0                | 160,895           |
| Aviation Revenue Bonds                       | 257,803          | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 257,803           |
| Claims Construction Fund                     | 8,918            | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 8,918             |
| Double-Barreled GO Bonds                     | 32,045           | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 32,045            |
| FDOT Funds                                   | 126,193          | 39,932         | 14,034         | 3,769            | 0                | 0                | 5,775            | 7,604            | 197,307           |
| Federal Aviation Administration              | 151,948          | 32,446         | 125,119        | 11,257           | 11,805           | 9,492            | 9,492            | 18,961           | 370,520           |
| Future Financing                             | 256,686          | 481,452        | 725,267        | 972,749          | 1,078,881        | 1,031,957        | 1,079,969        | 4,092,313        | 9,719,274         |
| Improvement Fund                             | 85,334           | 18,277         | 14,528         | 12,558           | 11,494           | 1,955            | 5,474            | 5,604            | 155,224           |
| Reserve Maintenance Fund                     | 203,427          | 122,869        | 120,000        | 43,500           | 43,500           | 40,000           | 40,000           | 40,000           | 653,296           |
| Transportation Security Administration Funds | 113,170          | 0              | 0              | 0                | 0                | 0                | 0                | 0                | 113,170           |
| <b>Total:</b>                                | <b>1,680,694</b> | <b>699,974</b> | <b>998,948</b> | <b>1,069,660</b> | <b>1,185,549</b> | <b>1,087,708</b> | <b>1,140,710</b> | <b>4,164,482</b> | <b>12,027,725</b> |

Program Funding (cont)



## Operating Cost Effect of Capital Projects

The Capital Improvement Program (CIP) is 9% complete which equates to about \$1,126 M worth of projects, see table below. The total operational impact for FY 2026 is about \$12.8 M.

### CIP Completed and Closed Projects

As of September 30, 2025

| Project No. | Project Name                                                                               | OMB<br>FY 2025-2026<br>Budget | Current<br>Approved<br>Budget | Estimated<br>Annual<br>Maintenance Cost |
|-------------|--------------------------------------------------------------------------------------------|-------------------------------|-------------------------------|-----------------------------------------|
| AA017A-2    | MIA North Terminal Public Restrooms Modernization                                          | \$ 5,035,870                  | \$ 5,035,870                  | \$ 60,430                               |
| AA017B-1    | MIA Central Terminal Public Restrooms Modernization                                        | \$ 3,224,801                  | \$ 3,224,801                  | \$ 38,698                               |
| AA017C-1    | MIA South Terminal Public Restrooms Modernization                                          | \$ 4,906,641                  | \$ 3,285,622                  | \$ 39,427                               |
| AA017C-2    | MIA South Terminal Public Restrooms Modernization                                          | \$ 2,938,612                  | \$ 2,036,902                  | \$ 24,443                               |
| AA044A      | MIA Checkpoint Queue Wait Time Analyzer                                                    | \$ 2,298,587                  | \$ 2,298,587                  | \$ 27,583                               |
| AA046A      | MIA Satellite "E" APM Speakers                                                             | \$ 291,833                    | \$ 291,833                    | \$ 3,502                                |
| AA122D      | MIA Land Acquisition - DTPW Property                                                       | \$ 5,000,000                  | \$ 5,000,000                  | \$ 60,000                               |
| AA122E      | MIA Land Acquisition - Warehouse                                                           | \$ 10,641,702                 | \$ 10,641,702                 | \$ 127,700                              |
| AA122G      | MIA Land Acquisition - Simkins Property                                                    | \$ 45,762,399                 | \$ 45,736,791                 | \$ 548,841                              |
| AA122H      | MIA Land Acquisition Intermodel Center (MIC)                                               | \$ 5,075,000                  | \$ 5,075,000                  | \$ 60,900                               |
| AA126A      | MIA North Terminal Ramp Level Restroom Modernization                                       | \$ 9,714,082                  | \$ 9,714,082                  | \$ 116,569                              |
| AA136A      | MDAD Security Cameras                                                                      | \$ 5,004,934                  | \$ 2,769,332                  | \$ 33,232                               |
| AA142A      | MIA Perimeter Protection Project                                                           | \$ 6,260,649                  | \$ 6,083,939                  | \$ 73,007                               |
| AB041A-1    | MIA Bldg. 3032 Demolition and Replacement - Demolition                                     | \$ 4,686,861                  | \$ 4,686,860                  | \$ 56,242                               |
| AB050A      | MIA Building 3050 Demolition - South Terminal Enabling                                     | \$ 5,927,949                  | \$ 5,927,949                  | \$ 71,135                               |
| AC007A      | MIA Building 3030 1st Floor D-Wing Tenant Relocation                                       | \$ 1,682,836                  | \$ 1,037,892                  | \$ 12,455                               |
| AC019A      | MIA Terminal Wide Airport Security Network (ASN) – Core Replacement                        | \$ 1,395,632                  | \$ 1,395,632                  | \$ 16,748                               |
| AC023A      | MIA End of Life Replacement for AOIS/CUTE                                                  | \$ 1,022,309                  | \$ 1,009,296                  | \$ 12,112                               |
| AC028A      | MIA NT Gate D-15 - AA VIP Club Water Leak Design                                           | \$ 326,378                    | \$ 326,378                    | \$ 3,917                                |
| AC049A      | MIA Land Acquisition – Warehouse at 1777 NW 72 Ave                                         | \$ 11,880,348                 | \$ 11,880,348                 | \$ 142,564                              |
| AC101A      | MIA Concourse G - Gate G12 Office Renovation at Ramp Level                                 | \$ 2,819,507                  | \$ 2,819,507                  | \$ 33,834                               |
| BA026A      | MIA MIC Passenger Remote Parking Lot                                                       | \$ 20,919,386                 | \$ 20,919,386                 | \$ 251,033                              |
| BA027A      | MIA Police/ Fire Microwave Relocation                                                      | \$ 1,751,324                  | \$ 1,751,324                  | \$ 21,016                               |
| BA040A      | MIA Building 3025 Demolition - Trailer City                                                | \$ 415,555                    | \$ 284,406                    | \$ 3,413                                |
| BA076A      | MIA Building 3050 Tenant Relocations to Building 5A                                        | \$ 539,742                    | \$ 233,262                    | \$ 2,799                                |
| CA113A      | MIA Cc D CBP Passport Processing Area                                                      | \$ 2,318,100                  | \$ 2,318,100                  | \$ 27,817                               |
| DA062A      | TMB New Land Purchase                                                                      | \$ 4,080,476                  | \$ 4,059,060                  | \$ 48,709                               |
| DA096A      | MIA 7200 Building Acquisition                                                              | \$ 30,165,705                 | \$ 30,165,705                 | \$ 361,988                              |
| DA135A      | TMB New Land Purchase - West                                                               | \$ 16,400,300                 | \$ 16,171,065                 | \$ 194,053                              |
| DA145A      | MIA Land Acquisition - Prologis Property                                                   | \$ 17,425,319                 | \$ 17,293,500                 | \$ 207,522                              |
| P248A       | MIA Central Terminal Upper Drive Façade & Curbside (Design)                                | \$ 400,751                    | \$ 400,751                    | \$ 4,809                                |
| P250A-1     | MIA Cc D 3rd Floor Demolition                                                              | \$ 4,018,402                  | \$ 3,027,523                  | \$ 36,330                               |
| P252A       | MIA Cc E Satellite Automated People Mover Replacement                                      | \$ 50,942,989                 | \$ 50,942,989                 | \$ 611,316                              |
| P256A       | MIA Rehabilitation of Taxiways R, S, T; Extend Taxiway R, Reconfigure Connector Taxiway M5 | \$ 84,628,586                 | \$ 84,628,586                 | \$ 1,015,543                            |
| P256B       | MIA Partial Demolition of Building 704, FPL Vault Relocation & Wash Rack Relocation        | \$ 3,359,043                  | \$ 3,359,043                  | \$ 40,309                               |
| P256C       | MIA Bldg 704 Tenants Relocation, Finish Out Bldg. 701                                      | \$ 3,139,905                  | \$ 3,139,905                  | \$ 37,679                               |
| P256D       | MIA Fumigation Facility Temporary Relocation                                               | \$ 1,784,763                  | \$ 1,784,763                  | \$ 21,417                               |
| P256E       | MIA Fuel Tender Facility                                                                   | \$ 23,215,978                 | \$ 23,215,978                 | \$ 278,592                              |
| S071A       | MIA Cc H Roof Replacement                                                                  | \$ 7,127,302                  | \$ 7,127,302                  | \$ 85,528                               |
| T042A       | MIA South and Central Terminal BHS Improvements                                            | \$ 299,664,893                | \$ 299,664,893                | \$ 3,595,979                            |
| T042B       | MIA BHS Central Terminal to South Terminal Crossover                                       | \$ 6,566,593                  | \$ 6,566,593                  | \$ 78,799                               |

## Operating Cost Effect of Capital Projects (cont)

| Project No. | Project Name                                                                                                            | OMB<br>FY 2025-2026<br>Budget | Current<br>Approved<br>Budget | Estimated<br>Annual<br>Maintenance Cost |
|-------------|-------------------------------------------------------------------------------------------------------------------------|-------------------------------|-------------------------------|-----------------------------------------|
| T042C       | MIA Bag Claim Carousels Optimization In Central and South MIA Central and South Terminal Bag Claim Optimization Phase 1 | \$ 4,486,569                  | \$ 5,214,247                  | \$ 62,571                               |
| T072A       | MIA Lower Concourse E Renovations MIA Cc&nbsp; E 1st & 2nd Level Refurbishment                                          | \$ 8,939,392                  | \$ 8,939,392                  | \$ 107,273                              |
| T072B       | MIA Cc E Passenger Loading Bridges                                                                                      | \$ 13,623,414                 | \$ 13,623,414                 | \$ 163,481                              |
| T072B-3     | Lower Concourse E 400 Hz Upgrades                                                                                       | \$ 1,587,950                  | \$ 1,587,940                  | \$ 19,055                               |
| T072C       | MIA Cc E Admirals Club Elevators                                                                                        | \$ 2,191,237                  | \$ 2,191,237                  | \$ 26,295                               |
| T072D       | MIA Cc E APM Station 4th Level Lobby Domestic and Two stations                                                          | \$ 2,918,955                  | \$ 2,918,955                  | \$ 35,027                               |
| T072E       | MIA Cc E Third Level Sterile Corridor Finishes and Ceiling                                                              | \$ 5,181,080                  | \$ 2,811,627                  | \$ 33,740                               |
| T072F       | MIA Cc E (Lower E) Roofing, Mechanical and Electrical Equipment - Curtain Wall                                          | \$ 3,385,148                  | \$ 3,385,148                  | \$ 40,622                               |
| T072H       | MIA Lower Concourse E FIS Renovation - Phase 1 MIA Cc E FIS Area                                                        | \$ 13,581,806                 | \$ 13,581,806                 | \$ 162,982                              |
| U010A       | MIA Satellite E Renovation (Master Project)                                                                             | \$ 69,873,108                 | \$ 55,812,592                 | \$ 669,751                              |
| U010C       | MIA E Satellite Ramp Level Demolition and Additional Work                                                               | \$ 750,491                    | \$ 750,491                    | \$ 9,006                                |
| U010D       | MIA E Satellite Passenger Loading Bridges                                                                               | \$ 18,014,845                 | \$ 18,014,845                 | \$ 216,178                              |
| U010E       | MIA E Satellite E Generator                                                                                             | \$ 1,705,100                  | \$ 1,705,100                  | \$ 20,461                               |
| U010F       | MIA E Satellite Roofing, Mechanical & Electrical Equipment Replacement                                                  | \$ 9,205,212                  | \$ 9,205,212                  | \$ 110,463                              |
| U010F-7.1   | MIA New Elevator at E Satellite                                                                                         | \$ 4,763,809                  | \$ 4,763,809                  | \$ 57,166                               |
| U010G       | MIA E Satellite ICE Detention Center                                                                                    | \$ 597,844                    | \$ 597,844                    | \$ 7,174                                |
| U010H       | MIA E Satellite 4th Level Demolition Work                                                                               | \$ 558,543                    | \$ 558,543                    | \$ 6,703                                |
| U010J       | MIA E Satellite Fire Pump Room                                                                                          | \$ 1,410,747                  | \$ 1,410,747                  | \$ 16,929                               |
| U023A       | MIA South Terminal Smoke Evacuation Modifications                                                                       | \$ 1,473,930                  | \$ 1,468,759                  | \$ 17,625                               |
| U023A-1     | MIA Terminal H – Upgrade of Smoke Evacuation System                                                                     | \$ 1,661,106                  | \$ 1,666,277                  | \$ 19,995                               |
| V006A       | MIA Taxi Lot&nbsp; and TNE Parking Lot and Facilities/demo 3039                                                         | \$ 1,928,904                  | \$ 1,928,904                  | \$ 23,147                               |
| V008F       | MIA Concourse F Refurbishment                                                                                           | \$ 8,271,647                  | \$ 8,271,647                  | \$ 99,260                               |
| V009A       | TMB RIM HS1 With Taxiway H West Extension to Threshold                                                                  | \$ 18,549,381                 | \$ 16,674,094                 | \$ 200,089                              |
| V037A       | MIA Central Base Apron and Utilities Modifications and Expansion                                                        | \$ 108,482,263                | \$ 82,641,625                 | \$ 991,700                              |
| V040A       | MIA Satellite E Pavement Rehabilitation                                                                                 | \$ 23,287,812                 | \$ 23,287,812                 | \$ 279,454                              |
| V043A       | MIA Ticket Counters @ Terminal E-H                                                                                      | \$ 6,680,192                  | \$ 5,096,683                  | \$ 61,160                               |
| V056A       | MIA Concourse D Mechanical Room Mildew Remediation MIA NTD D Extension stucco mildew - evaluation of cause              | \$ 210,156                    | \$ 210,156                    | \$ 2,522                                |
| V058A       | EFSO IVP 14 (Near D12)                                                                                                  | \$ 1,579,605                  | \$ 163,909                    | \$ 1,967                                |
| V059A       | MIA NTD D60 Swing Gate                                                                                                  | \$ 645,532                    | \$ 645,532                    | \$ 7,746                                |
| V144A       | MIA Legacy Security Badge Re-Write                                                                                      | \$ 2,900,000                  | \$ 2,218,950                  | \$ 26,627                               |
| W016A       | MIA Tank Farm Utilities Modifications                                                                                   | \$ 2,062,021                  | \$ 2,062,021                  | \$ 24,744                               |
| W016B       | MIA Parking Lot Road Improvements                                                                                       | \$ 1,145,711                  | \$ 99,098                     | \$ 1,189                                |
| W064A       | MIA Cc E thru F Life Safety Upgrades                                                                                    | \$ 640,174                    | \$ 564,262                    | \$ 6,771                                |
| W076A       | TMB FAA Runway Incursion Mitigation Program TMB04 Phase 1 -Modify Taxiway A & D and Connector - construction            | \$ 3,975,316                  | \$ 3,975,316                  | \$ 47,704                               |
| X005A       | OPF Blast Fence                                                                                                         | \$ 2,177,788                  | \$ 2,177,788                  | \$ 26,133                               |
| X009A       | OPF Runway 9L/27R Rehabilitation                                                                                        | \$ 41,954,439                 | \$ 41,954,439                 | \$ 503,453                              |
| X113A       | MIA AA Admiral's Club Infrastructure and Stair                                                                          | \$ 2,453,516                  | \$ 2,453,516                  | \$ 29,442                               |
| X116A       | MIA Cc H Restrooms Renovation                                                                                           | \$ 6,218,874                  | \$ 6,149,518                  | \$ 73,794                               |
| X116B       | MIA Cc H Restrooms Clean Outs                                                                                           | \$ 69,356                     | \$ 69,356                     | \$ 832                                  |
| X149A       | MIA Cc G Gates 9,10,11,12,14,15 400Hz & PCA                                                                             | \$ 5,239,179                  | \$ 5,239,179                  | \$ 62,870                               |
| Y003A       | MIA Surface Management Tool (Aerobahn System)                                                                           | \$ 1,945,000                  | \$ 1,882,204                  | \$ 22,586                               |
| Y079A       | MIA Dolphin & Flamingo Garage Painting                                                                                  | \$ 2,312,512                  | \$ 2,312,512                  | \$ 27,750                               |
| Y119A       | MIA X-Ray Security Screening System Replacement                                                                         | \$ 920,000                    | \$ 634,440                    | \$ 7,613                                |
| Y128A       | Interior Office Modifications Building 3030 – Wing C & Wing D                                                           | \$ 1,747,585                  | \$ 1,612,727                  | \$ 19,353                               |
|             |                                                                                                                         | <b>\$ 1,126,069,290</b>       | <b>\$ 1,069,866,130</b>       | <b>\$ 12,838,394</b>                    |



Miami International Airport Rental Car Center is a facility that houses the car rental companies

# **Supplemental Data**

- Budget Ordinance
- Administrative Reimbursement
- Promotional Funding
- Summary of Rates
- Economic Statistics
- Operational Statistics
- Financial Statistics

## Budget Ordinance

### Revenue Fund

|                                                    | Adopted Budget<br>FY 2025-26  |
|----------------------------------------------------|-------------------------------|
| <b>Revenues:</b>                                   |                               |
| Carryover                                          | <b>\$125,249,000</b>          |
| Miami International Airport (MIA)                  | 1,026,073,000                 |
| Miami Executive Airport (TMB)                      | 3,911,000                     |
| Miami-Opa-locka Executive Airport (OPF)            | 16,334,000                    |
| Miami Homestead General Aviation Airport (X51)     | 477,000                       |
| Dade-Collier Training and Transition Airport (TNT) | 20,000                        |
| Transfer from Improvement Fund                     | 60,556,000                    |
| Transfer from Improvement Fund (MII set-aside)     | 42,000,000                    |
| <b>Total</b>                                       | <b><u>\$1,274,620,000</u></b> |
| <b>Expenditures:</b>                               |                               |
| Miami International Airport (MIA)                  | <b>\$771,221,000</b>          |
| Miami Executive Airport (TMB)                      | 1,072,000                     |
| Miami-Opa-locka Executive Airport (OPF)            | 1,474,000                     |
| Miami Homestead General Aviation Airport (X51)     | 782,000                       |
| Dade-Collier Training and Transition Airport (TNT) | 202,000                       |
| <b>Subtotal Operating Expenditures</b>             | <b><u>\$774,751,000</u></b>   |
| <b>Transfer to Other Funds:</b>                    |                               |
| Sinking Fund                                       | <b>\$255,748,000</b>          |
| Reserve Maintenance                                | 40,000,000                    |
| Improvement Fund                                   | 72,414,000                    |
| <b>Subtotal Transfers to Other Funds</b>           | <b><u>\$368,162,000</u></b>   |
| <b>Operating Reserve/Ending Cash Balance</b>       | <b><u>\$131,707,000</u></b>   |
| <b>Total</b>                                       | <b><u>\$1,274,620,000</u></b> |

## Budget Ordinance (cont)

### Improvement Fund

|                                                          | Adopted Budget<br>FY 2025-26 |
|----------------------------------------------------------|------------------------------|
| <b>Revenues:</b>                                         |                              |
| Carryover                                                | <b>\$404,301,000</b>         |
| Transfer from Revenue Fund                               | 72,414,000                   |
| Transfer from Interest and Sinking Fund (Excess Reserve) | 7,000,000                    |
| Interest Earnings                                        | 19,108,000                   |
| <b>Total</b>                                             | <b>\$502,823,000</b>         |
| <b>Expenditures:</b>                                     |                              |
| On-Going Improvement Fund Projects                       | <b>\$18,277,000</b>          |
| Unplanned Capital Projects                               | 30,000,000                   |
| Payment of Subordinate Debt                              | 6,891,000                    |
| Transfer of DB Bonds to Debt Service                     | 12,773,000                   |
| Transfer to Revenue Fund                                 | 60,556,000                   |
| Transfer to Revenue Fund (MII set-aside)                 | 42,000,000                   |
| Ending Cash Balance                                      | 332,326,000                  |
| <b>Total</b>                                             | <b>\$502,823,000</b>         |

### Reserve Maintenance Fund

|                            | Adopted Budget<br>FY 2025-26 |
|----------------------------|------------------------------|
| <b>Revenues:</b>           |                              |
| Carryover                  | <b>\$179,476,000</b>         |
| Transfer from Revenue Fund | 40,000,000                   |
| Interest Earnings          | 8,510,000                    |
| <b>Total</b>               | <b>\$227,986,000</b>         |
| <b>Expenditures:</b>       |                              |
| Projects Committed         | <b>\$122,869,000</b>         |
| Unplanned Capital Projects | 30,000,000                   |
| Ending Cash Balance        | 75,117,000                   |
| <b>Total</b>               | <b>\$227,986,000</b>         |

## Budget Ordinance (cont)

### Construction Fund (Trust Agreement Bonds)

|                                                  | Adopted Budget<br>FY 2025-26 |
|--------------------------------------------------|------------------------------|
| <b>Revenues:</b>                                 |                              |
| Carryover                                        | <b>\$195,762,000</b>         |
| New Money Aviation Revenue Bonds                 | 281,452,000                  |
| Commercial Paper                                 | 200,000,000                  |
| Grant Funds                                      | 72,378,000                   |
| Transfer from Passenger Facility Charges Account | 3,191,000                    |
| Interest Earnings                                | 5,000,000                    |
| <b>Total</b>                                     | <b>\$757,783,000</b>         |
| <b>Expenditures:</b>                             |                              |
| Capital Projects Expenditure                     | <b>\$557,021,000</b>         |
| Transfer to Sinking Fund                         | 14,232,000                   |
| Costs of Issuance                                | 2,000,000                    |
| Ending Cash Balance                              | 184,530,000                  |
| <b>Total</b>                                     | <b>\$757,783,000</b>         |

### Sinking Fund (GARBs)

|                                                                   | Adopted Budget<br>FY 2025-26 |
|-------------------------------------------------------------------|------------------------------|
| <b>Revenues:</b>                                                  |                              |
| Carryover (includes Reserve)                                      | <b>\$467,756,000</b>         |
| Transfer from Revenue Fund                                        | 255,748,000                  |
| PFC Revenues                                                      | 120,000,000                  |
| Transfer from Construction Fund (Capitalized Interest & Reserves) | 14,232,000                   |
| Interest Earnings                                                 | 19,290,000                   |
| <b>Total</b>                                                      | <b>\$877,026,000</b>         |
| <b>Expenditures:</b>                                              |                              |
| Debt Service - Principal                                          | <b>\$167,575,000</b>         |
| Debt Service - Interest                                           | 191,805,000                  |
| Transfer to Improvement Fund (Excess Reserves)                    | 7,000,000                    |
| Capitalized Interest                                              | 30,046,000                   |
| Ending Cash Balance (includes Reserve)                            | 480,600,000                  |
| <b>Total</b>                                                      | <b>\$877,026,000</b>         |

## Budget Ordinance (cont)

### Double Barrel Bonds Debt Service Accounts (includes Reserve)

| <b>Revenues:</b>                       | <b>Adopted Budget<br/>FY 2025-26</b> |
|----------------------------------------|--------------------------------------|
| Carryover                              | <b>\$44,135,000</b>                  |
| Transfer from Improvement Fund         | 12,773,000                           |
| Interest Earnings                      | 2,510,000                            |
| <b>Total</b>                           | <b>\$59,418,000</b>                  |
| <b>Expenditures:</b>                   |                                      |
| Payment of DB Bonds Debt Service       | <b>\$12,770,000</b>                  |
| Ending Cash Balance (Includes Reserve) | 46,648,000                           |
| <b>Total</b>                           | <b>\$59,418,000</b>                  |

### Environmental Fund

| <b>Revenues:</b>                              | <b>Adopted Budget<br/>FY 2025-26</b> |
|-----------------------------------------------|--------------------------------------|
| Carryover                                     | <b>\$27,759,000</b>                  |
| Interest Earnings                             | 1,910,000                            |
| <b>Total</b>                                  | <b>\$29,669,000</b>                  |
| <b>Expenditures:</b>                          |                                      |
| Capital Projects Expenditure                  | <b>\$1,807,000</b>                   |
| Unplanned Capital Projects                    | 27,284,000                           |
| Ending Cash Balance (Reserve for Emergencies) | 578,000                              |
| <b>Total</b>                                  | <b>\$29,669,000</b>                  |

### Passenger Facility Charges (PFC) Account

| <b>Revenues:</b>                                | <b>Adopted Budget<br/>FY 2025-26</b> |
|-------------------------------------------------|--------------------------------------|
| Carryover                                       | <b>\$286,344,000</b>                 |
| PFC Revenue Received                            | 105,601,000                          |
| Interest Earnings                               | 17,584,000                           |
| <b>Total</b>                                    | <b>\$409,529,000</b>                 |
| <b>Expenditures:</b>                            |                                      |
| Transfer to Construction Fund                   | <b>\$3,191,000</b>                   |
| Debt Service Payment (Transfer to Sinking Fund) | 120,000,000                          |
| Ending Cash Balance                             | 286,338,000                          |
| <b>Total</b>                                    | <b>\$409,529,000</b>                 |

# Administrative Reimbursement

## Overview

Administrative reimbursement includes direct and indirect expenses to the County; direct expenses are payments made to other County Departments for services provided and indirect expenses are payments made to the County for administrative costs which is calculated based on a rate-modified multiplier established by the General Fund Reimbursement Study.

## Direct County Expenses

| Miami-Dade County Departments          | Adopted<br>Budget<br>FY 2024-25 | Adopted<br>Budget<br>FY 2025-26 | Purpose                                                                                                                                                            |
|----------------------------------------|---------------------------------|---------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Aviation Regulatory Compliance & Audit | 500,000                         | 500,000                         | Expense for contractual reviews and assessments performed by Miami-Dade County's Internal Compliance Department under a Memorandum of Understanding (MOU).         |
| Community Information and Outreach     | 60,000                          | 60,000                          | Web portal maintenance services                                                                                                                                    |
| Community Information and Outreach     | 90,000                          | 90,000                          | Advertising services                                                                                                                                               |
| County Attorneys Office                | 750,000                         | 750,000                         | Legal services                                                                                                                                                     |
| Cultural Affairs                       | 200,000                         | 225,000                         | Art in Public Places                                                                                                                                               |
| Environmental Resources Management     | 500,000                         | 325,000                         | DERM Staff Cost, Inspections, Permitting Costs.                                                                                                                    |
| Fire Rescue                            | 36,798,933                      | 40,408,042                      | Fire protection & rescue services                                                                                                                                  |
| Fire Rescue                            | 414,000                         | 414,000                         | Fire inspection fees                                                                                                                                               |
| Information Technology                 | 8,814,016                       | 10,258,162                      | Radios, technology and infrastructure                                                                                                                              |
| Information Technology                 | 614,600                         | 629,600                         | Computer Services                                                                                                                                                  |
| Internal Services                      | 10,000                          | 10,000                          | Assets management fee                                                                                                                                              |
| Internal Services                      | 109,726                         | 110,000                         | MOU with Miami-Dade County for consulting services and assistance with the pest management services at MIA                                                         |
| Internal Services                      | 338,979                         | 418,979                         | MOU-Human Resources Dept. - Testing and Validation - Medical Services - Special Recruitments. MDAD pays Senior Compensation Specialist's salary effective 10/1/24. |
| Internal Services                      | 10,276,000                      | 10,601,000                      | GSA - insurance                                                                                                                                                    |
| Internal Services                      | 12,120,000                      | 15,180,706                      | GSA - security guard services                                                                                                                                      |
| Internal Services                      | 550,000                         | 700,000                         | MOU with Miami Dade County for inspection and certificates for the elevators, escalators, and moving walkways                                                      |
| Internal Services                      | 117,900                         | 119,900                         | GSA - printing & reproduction supplies                                                                                                                             |
| Internal Services                      | 990,173                         | 1,160,000                       | Procurement services                                                                                                                                               |
| Internal Services                      | 1,688,209                       | 1,212,911                       | Small Business Development                                                                                                                                         |
| Internal Services                      | 37,848                          | 40,677                          | MOU between MDAD and ISD for the Management of ECap System                                                                                                         |
| Regulatory & Economic Resources        | 6,500                           | 6,500                           | Planning and zoning department charges                                                                                                                             |
| Office of Inspector General            | 500,000                         | 500,000                         | MOU for audit and investigative services performed by the Office of the Inspector General.                                                                         |
|                                        | <b>\$75,486,884</b>             | <b>\$83,720,477</b>             |                                                                                                                                                                    |

## Indirect County Expenses

|                                                               | Adopted<br>Budget<br>FY 2024-25 | Proposed<br>Budget<br>FY 2025-26 |                                                   |
|---------------------------------------------------------------|---------------------------------|----------------------------------|---------------------------------------------------|
| MDAD Salaries & Fringes                                       | 208,192,977                     | 223,180,246                      |                                                   |
| Payroll Adjustment                                            | (3,528,298)                     | (3,867,182)                      |                                                   |
| Rate-Modified Full Costing                                    | 0.020353                        | 0.020353                         |                                                   |
| Total MDAD Reimbursement to County                            | <b>4,165,540</b>                | <b>4,463,679</b>                 |                                                   |
| <b>Amount Due to Miami-Dade County</b>                        | <b>\$79,652,424</b>             | <b>\$88,184,156</b>              |                                                   |
| <b>Miami-Dade County Constitutional Offices</b>               |                                 |                                  |                                                   |
| Clerk of the Courts- Finance                                  | 50,000                          | 55,000                           | Cash management services                          |
| Clerk of the Courts- Finance                                  | 93,800                          | 118,600                          | Payment Card Industry (PCI) compliance            |
| Miami-Dade Sheriff's Office                                   | 51,597,403                      | 53,622,800                       | Police services                                   |
| Miami-Dade Sheriff's Office                                   | 84,100                          | 88,100                           | Mandatory liability insurance                     |
| Miami-Dade Sheriff's Office                                   | 900                             | 900                              | Records storage/destruction per statute.          |
| Miami-Dade Sheriff's Office                                   | 135,000                         | 139,232                          | Vehicle Rental Charges                            |
| Miami-Dade Sheriff's Office                                   | 1,686,432                       | 1,944,071                        | Police vehicles & Insurance                       |
| <b>Amount Due to Miami-Dade County Constitutional Offices</b> | <b>\$53,647,635</b>             | <b>\$55,968,703</b>              |                                                   |
| <b>Federal Agencies</b>                                       |                                 |                                  |                                                   |
| Customs & Border Patrol                                       | 5,203,000                       | 4,500,000                        | Reimbursement of staffing hours - CBP 559 Program |
| USDA Wildlife                                                 | 17,552                          | 18,000                           | Wildlife damage management project                |
| <b>Amount Due to Federal Agencies</b>                         | <b>\$5,220,552</b>              | <b>\$4,518,000</b>               |                                                   |
| <b>Total Direct &amp; Indirect Government Agency Expenses</b> | <b>\$138,520,611</b>            | <b>\$148,670,859</b>             |                                                   |

## Promotional Funding

### Summary of Promotional Funding

These events will provide the Miami-Dade Aviation Department with an excellent opportunity to showcase and promote Miami International Airport and its General Aviation Airports. All promotional funds recipients will be required to comply with the requirements of Administrative Order 7-32 governing the expenditure of the Department's promotional funds, and with the Federal Aviation Administration's guidelines.

| <i><b>Event Title</b></i>                                                               | <i><b>Amount</b></i>    |
|-----------------------------------------------------------------------------------------|-------------------------|
| Inaugurals for New Airlines & Routes                                                    | 45,000                  |
| Community & Global Outreach Programs                                                    | 164,000                 |
| Miami-Dade County Days in Tallahassee 2026                                              | 3,500                   |
| FAA Meetings for FY 2025 - 2026                                                         | 5,000                   |
| AfrICANDO - US - Africa Trade & Investment Symposium / Expo                             | 5,000                   |
| FAC State Legislative Summit, FAC Federal Legislative Summit, and FAC Annual Conference | 9,000                   |
| 2025 World Travel Expo                                                                  | 60,000                  |
| Transport Logistic Americas and Air Cargo Americas                                      | 50,000                  |
| <b>Total</b>                                                                            | <b><u>\$341,500</u></b> |

## Detail of Promotional Funding

### **Miami-Dade Aviation Department (MDAD)**

**Event Title: Inaugurals for New Airlines & Routes** - The Aviation Department will co-host inaugural ceremonies for and with new airlines commencing service and with incumbent airlines commencing new routes.

### **Miami-Dade Aviation Department (MDAD)**

**Event Title: Community & Global Outreach Programs** – MDAD, in accordance with FAA guidelines, will utilize airport revenues in support of community and global outreach activities, if such expenditures are directly and substantially related to the operations of Miami International Airport and MDAD's General Aviation airports. Activities include, among others, The Annual World Strategic Forum, the Miami-Dade Chamber of Commerce events, the Florida Customs Brokers & Forwarders Association (FCBF) General Monthly Meeting sponsorship in May each year and its Board Installation Event, the Greater Miami Convention & Visitors Bureau Annual Report Event and Marketing Committee Meetings, The Greater Miami Chamber of Commerce's Annual Meeting, the World Trade Center - Miami World Trade Month Events and International Trade Achievement Awards event, the BioFlorida Annual Event, the Beacon Council Annual Event, ITC Business Development Missions, the SEUS Japan Annual Conference, and MIA Hospitality: Local & International Visiting Groups and Travel and Tourism Events. These expenditures will be documented and reviewed on a case-by-case basis to ensure compliance with FAA guidelines.

### **Miami-Dade County**

**Event Title: Miami-Dade County Days in Tallahassee 2026** - Airport safety assessment with FAA, airlines, and Chief Pilots; Runway Safety Action Team/FAA meetings with airlines and Chiefs Pilots; FAA drills/meetings reference required drills to meet MIA's 139 Certification as a Commercial Airport; AAAE Trainings regarding required FAA drills to meet MIA's 139 Certification as a Commercial Airport.

### **Miami-Dade County Aviation Department (Airside Operations)**

**Event Title: FAA Meetings for FY 2025-2026** – Airport safety assessment with FAA, airlines, and Chief Pilots; Runway Safety Action Team/FAA meetings with airlines and Chiefs Pilots; FAA drills/meetings reference required drills to meet MIA's 139 Certification as a Commercial Airport; AAAE Trainings regarding required FAA drills to meet MIA's 139 Certification as a Commercial Airport.

## Detail of Promotional Funding (cont)

### **The Foundation For Democracy in Africa**

**Event Title: AfrICANDO – US – Africa trade & Investment Symposium/ Expo -** AfrICANDO is a unique opportunity to meet producers of high quality and authentic products from Africa and to network with importers, business leaders, investment promotion authorities, Ministers, and Ambassadors from Africa.

### **Florida Airports Council (FAC)**

**Event Title: FAC State Legislative Summit, The FAC Federal Legislative Summit and the FAC Annual Conference –** MDAD will co-sponsor during the FAC State and Federal Summits, as well as the Annual Conference, at which the Department is represented by its Office of Governmental Affairs and the Departmental liaison to FAC.

### **World Travel Expo (WTE)**

**Event Title: 2025 World Travel Expo –** MDAD will be the official host of the 2025 World Travel Expo in Miami. The World Travel Expo is projected to become the premier travel and tourism conference and exhibition in the Americas.

### **Air Cargo Americas**

**Event Title: Transport Logistic Americas and Air Cargo Airlines –** MDAD will be the host of the 2025 Air Cargo & Supply Chain Americas Conference & Exhibition in Miami. The event has been held biennially since 1993. As of September 2024, Messe München took over the successful and established Air Cargo Americas from the previous organizer World Trade Center Miami. This strategic expansion of the Transport Logistic Americas portfolio will offer a multimodal event that includes all modes of transportation and covers the entire supply chain. Transport Logistic Americas and Air Cargo Americas will take place alongside each other for the first time from November 11-13, 2025 in Miami, Florida, and will occur every two years thereafter.

## Summary of Rates

### **RATES, FEES and CHARGES**

Rates, fees and charges for the entire airport system are determined annually and are in effect during the fiscal year (October 1 through September 30). Primary rates, such as landing fees, concourse use fees and terminal rental rates are calculated within the landing fee financial model while other rates, such as land and cargo building rental rates, are appraised on an annual basis by independent appraisers. Remaining rates are submitted by airport divisions. All airport rates must be approved by senior management before submitting to the Board of County Commissioners for final approval as part of our annual budget approval process.

Rates, fees and charges are made available to airport users and the general public. The Miami International Airport – Rates, Fees and Charges book can be found at:

[FY 2026 Miami-Dade Aviation Department Rates, Fees & Charges Book](#)

## Economic Statistics

### Municipalities within Miami-Dade County

Miami-Dade County has nineteen cities, six towns, and nine villages

| Incorporated Community | Date Incorporated  | Designation | 2025 Population |
|------------------------|--------------------|-------------|-----------------|
| Miami                  | July 28, 1896      | City        | 464,655         |
| Homestead              | February 8, 1913   | City        | 82,419          |
| Florida City           | December 29, 1914  | City        | 12,292          |
| Miami Beach            | March 26, 1915     | City        | 77,698          |
| Coral Gables           | April 1, 1925      | City        | 47,425          |
| Hialeah                | September 1, 1925  | City        | 220,561         |
| North Miami            | February 1, 1926   | City        | 58,454          |
| Opa-locka              | May 14, 1926       | City        | 15,401          |
| Miami Springs          | August 23, 1926    | City        | 13,013          |
| South Miami            | June 1, 1927       | City        | 12,135          |
| Golden Beach           | May 21, 1929       | Town        | 982             |
| North Miami Beach      | June 15, 1931      | City        | 42,347          |
| Miami Shores           | January 2, 1932    | Village     | 11,420          |
| Biscayne Park          | December 1, 1933   | Village     | 2,920           |
| Surfside               | May 18, 1935       | Town        | 5,350           |
| El Portal              | May 30, 1937       | Village     | 1,844           |
| Indian Creek Village   | May 17, 1939       | Village     | 80              |
| Sweetwater             | October 10, 1941   | City        | 21,072          |
| North Bay Village      | August 1, 1945     | City        | 7,803           |
| West Miami             | April 7, 1947      | City        | 6,764           |
| Bay Harbor Islands     | April 28, 1947     | Town        | 5,538           |
| Bal Harbour            | June 16, 1947      | Village     | 2,893           |
| Virginia Gardens       | July 9, 1947       | Village     | 2,200           |
| Hialeah Gardens        | December 1, 1948   | City        | 21,833          |
| Medley                 | May 1, 1949        | Town        | 1,026           |
| Key Biscayne           | June 18, 1991      | Village     | 14,193          |
| Aventura               | November 7, 1995   | City        | 37,873          |
| Pinecrest              | March 12, 1996     | Village     | 17,872          |
| Sunny Isles Beach      | June 16, 1997      | City        | 21,637          |
| Miami Lakes            | December 5, 2000   | Town        | 31,772          |
| Palmetto Bay           | September 10, 2002 | Village     | 24,222          |
| Miami Gardens          | May 13, 2003       | City        | 110,210         |
| Doral                  | June 24, 2003      | City        | 81,460          |
| Cutler Bay             | November 8, 2005   | Town        | 42,794          |

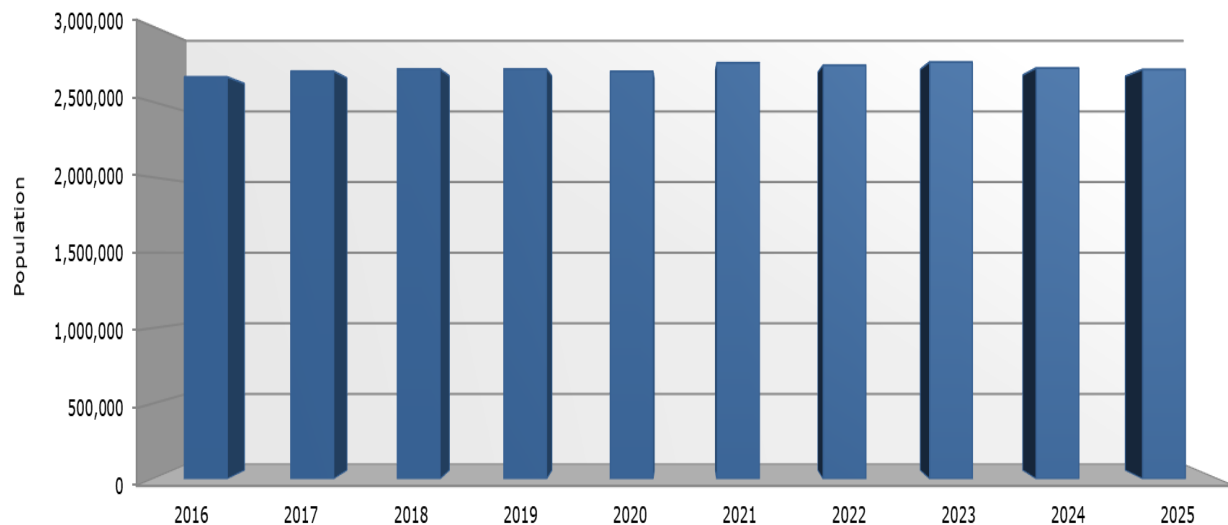
The chart above represents the Municipalities within Miami-Dade County, Florida.

Source: Official website of Miami-Dade County Government.

## Population in Miami-Dade County

| Year | United States | Florida    | Miami-Dade County | Change % |
|------|---------------|------------|-------------------|----------|
| 2016 | 318,558,162   | 19,934,451 | 2,664,418         | 1.0%     |
| 2017 | 321,004,407   | 20,278,447 | 2,702,602         | 1.4%     |
| 2018 | 327,167,439   | 21,299,325 | 2,716,850         | 0.5%     |
| 2019 | 328,239,523   | 21,492,056 | 2,716,940         | 0.0%     |
| 2020 | 331,449,281   | 21,538,187 | 2,701,767         | -0.6%    |
| 2021 | 331,900,000   | 21,976,313 | 2,758,636         | 2.1%     |
| 2022 | 333,287,557   | 22,244,823 | 2,742,833         | -0.6%    |
| 2023 | 339,996,563   | 22,359,251 | 2,763,366         | 0.7%     |
| 2024 | 341,814,420   | 22,724,182 | 2,723,579         | -1.4%    |
| 2025 | 347,275,807   | 23,725,000 | 2,714,489         | -0.3%    |

### Miami-Dade County Population



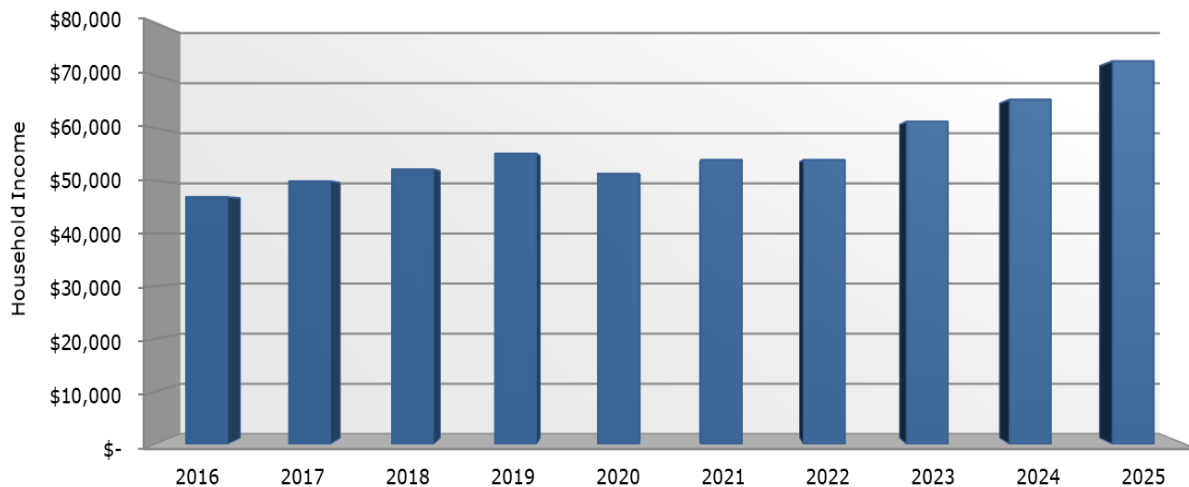
The chart above represents the 10 year historical Population trend in Miami-Dade County, Florida.

Source: U.S. Census Bureau American Community Survey

## Household Income in Miami-Dade County

| Year | United States | Florida  | Miami-Dade County |
|------|---------------|----------|-------------------|
| 2016 | \$58,856      | \$51,954 | \$46,923          |
| 2017 | \$60,336      | \$52,594 | \$49,930          |
| 2018 | \$63,179      | \$53,267 | \$52,205          |
| 2019 | \$69,560      | \$59,227 | \$55,171          |
| 2020 | \$67,521      | \$55,660 | \$51,347          |
| 2021 | \$70,784      | \$59,734 | \$53,975          |
| 2022 | \$78,813      | \$61,777 | \$53,975          |
| 2023 | \$80,440      | \$65,813 | \$61,252          |
| 2024 | \$98,338      | \$69,226 | \$65,415          |
| 2025 | \$103,000     | \$70,622 | \$72,722          |

### Miami-Dade County Household Income



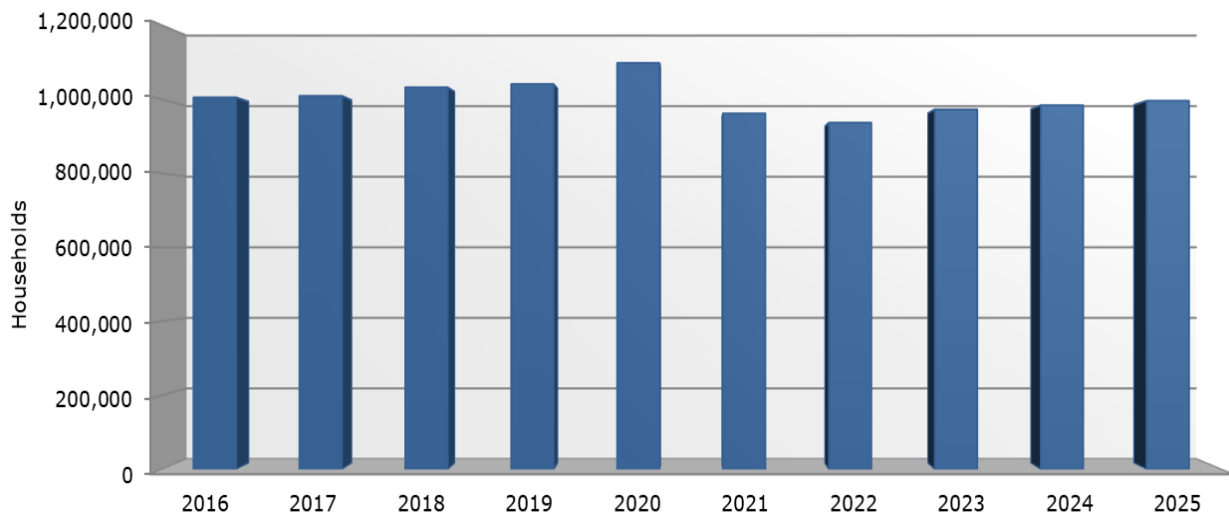
The chart above represents the 10 year historical Household Income trend in Miami-Dade County, Florida.

Source: U.S. Census Bureau American Community Survey

## Households in Miami-Dade County

| Year | United States | Florida    | Miami-Dade County |
|------|---------------|------------|-------------------|
| 2016 | 134,054,899   | 9,152,815  | 1,004,835         |
| 2017 | 135,393,564   | 9,259,684  | 1,008,908         |
| 2018 | 138,539,906   | 9,547,762  | 1,032,000         |
| 2019 | 139,684,244   | 9,673,682  | 1,040,666         |
| 2020 | 140,800,000   | 10,222,300 | 1,097,924         |
| 2021 | 129,930,000   | 8,659,093  | 961,547           |
| 2022 | 131,200,000   | 8,838,661  | 936,362           |
| 2023 | 131,280,000   | 8,776,976  | 972,534           |
| 2024 | 131,360,000   | 9,084,882  | 983,509           |
| 2025 | 132,900,000   | 9,207,674  | 995,594           |

## Miami-Dade County Households



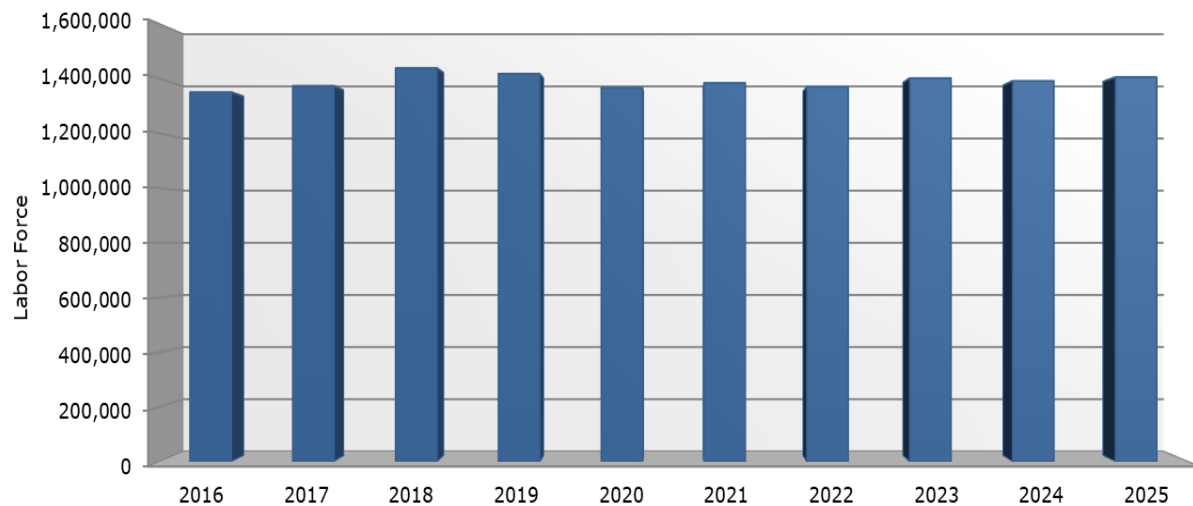
The chart above represents the 10 year historical County Households trend in Miami-Dade County, Florida.

Source: U.S. Census Bureau American Community Survey

## Labor Force in Miami-Dade County

| Year | Labor Force | Employed  | Unemployed | Unemployment Rate |
|------|-------------|-----------|------------|-------------------|
| 2016 | 1,350,435   | 1,235,165 | 115,270    | 8.5%              |
| 2017 | 1,373,703   | 1,272,735 | 100,968    | 7.4%              |
| 2018 | 1,439,031   | 1,373,136 | 65,895     | 4.6%              |
| 2019 | 1,417,882   | 1,366,451 | 49,357     | 3.5%              |
| 2020 | 1,366,318   | 1,277,612 | 88,706     | 6.5%              |
| 2021 | 1,383,912   | 1,310,482 | 73,430     | 5.3%              |
| 2022 | 1,369,734   | 1,327,919 | 41,815     | 3.1%              |
| 2023 | 1,401,894   | 1,372,146 | 29,748     | 2.1%              |
| 2024 | 1,391,479   | 1,369,083 | 22,397     | 1.6%              |
| 2025 | 1,405,567   | 1,440,713 | 34,000     | 2.4%              |

### Miami-Dade County Labor Force



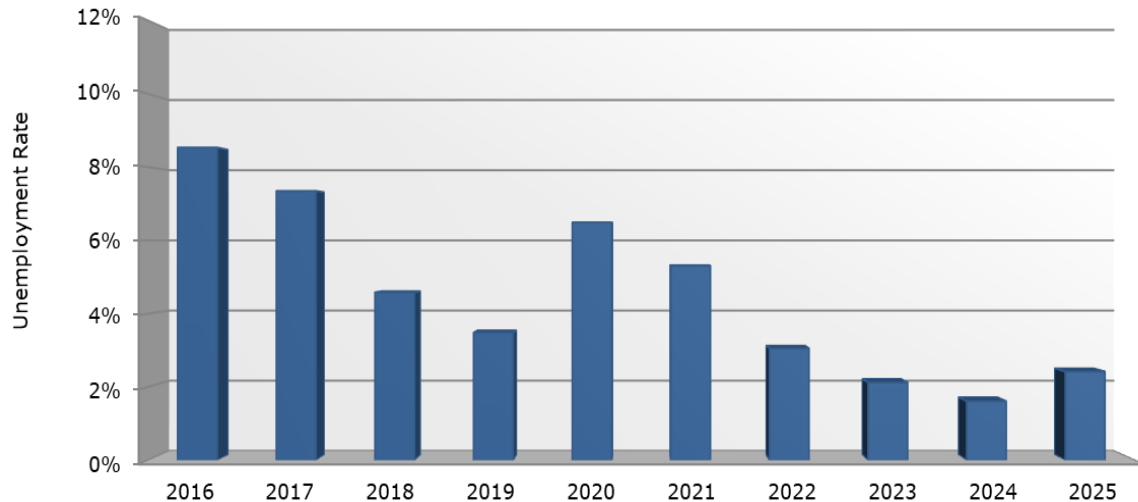
The chart above represents the 10 year historical County Labor Force trend in Miami-Dade County, Florida.

Source: U.S. Census Bureau American Community Survey

## Unemployment Rate in Miami-Dade County

| Year | Labor Force | Employed  | Unemployed | Unemployment Rate |
|------|-------------|-----------|------------|-------------------|
| 2016 | 1,350,435   | 1,235,165 | 115,270    | 8.5%              |
| 2017 | 1,373,703   | 1,272,735 | 100,968    | 7.4%              |
| 2018 | 1,439,031   | 1,373,136 | 65,895     | 4.6%              |
| 2019 | 1,417,882   | 1,366,451 | 49,357     | 3.5%              |
| 2020 | 1,366,318   | 1,277,612 | 88,706     | 6.5%              |
| 2021 | 1,383,912   | 1,310,482 | 73,430     | 5.3%              |
| 2022 | 1,369,734   | 1,327,919 | 41,815     | 3.1%              |
| 2023 | 1,401,894   | 1,372,146 | 29,748     | 2.1%              |
| 2024 | 1,391,479   | 1,369,083 | 22,397     | 1.6%              |
| 2025 | 1,405,567   | 1,440,713 | 34,000     | 2.4%              |

### Miami-Dade County Unemployment Rate

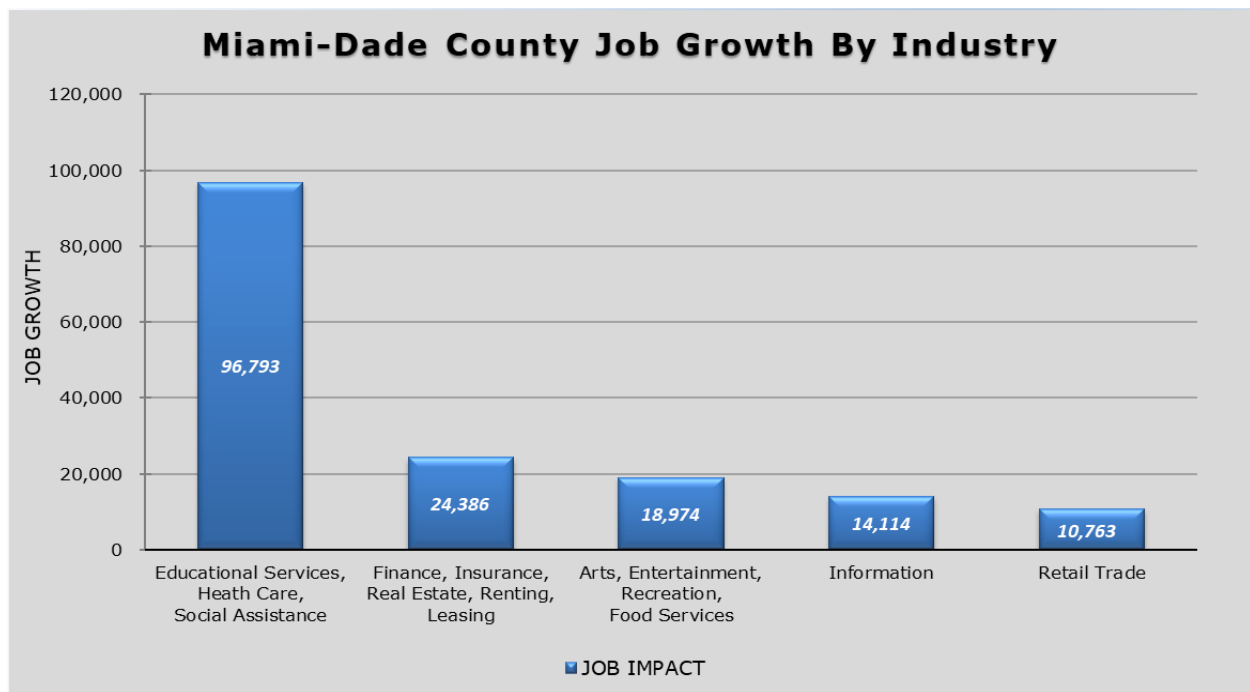


The chart above represents the 10 year historical Unemployment Rate trend in Miami-Dade County, Florida.

Source: U.S. Census Bureau American Community Survey

## Job Growth in Miami-Dade County

| Industry                                                                            | 2016<br>Jobs | 2025<br>Jobs | Job<br>Growth |
|-------------------------------------------------------------------------------------|--------------|--------------|---------------|
| Agriculture, Forestry, Fishing,<br>Hunting, and Mining                              | 9,423        | 5,860        | (3,563)       |
| Construction                                                                        | 88,780       | 50,806       | (37,974)      |
| Manufacturing                                                                       | 58,400       | 54,578       | (3,822)       |
| Wholesale Trade                                                                     | 50,258       | 55,144       | 4,886         |
| Retail Trade                                                                        | 153,083      | 163,846      | 10,763        |
| Transportations, Warehousing,<br>and Utilities                                      | 91,485       | 45,468       | (46,017)      |
| Information                                                                         | 25,440       | 39,554       | 14,114        |
| Finance, Insurance, Real<br>Estate, Renting, and Leasing                            | 92,857       | 117,243      | 24,386        |
| Professional, Scientific,<br>Management, Administrative,<br>and Management Services | 156,461      | 146,042      | (10,419)      |
| Educational Services, Health<br>Care, and Social Assistance                         | 246,702      | 343,495      | 96,793        |
| Arts, Entertainment,<br>Recreation, and Food Services                               | 139,904      | 158,878      | 18,974        |
| Other Services, except Public<br>Administration                                     | 78,375       | 58,056       | (20,319)      |
| Public Administration                                                               | 43,997       | 51,387       | 7,390         |

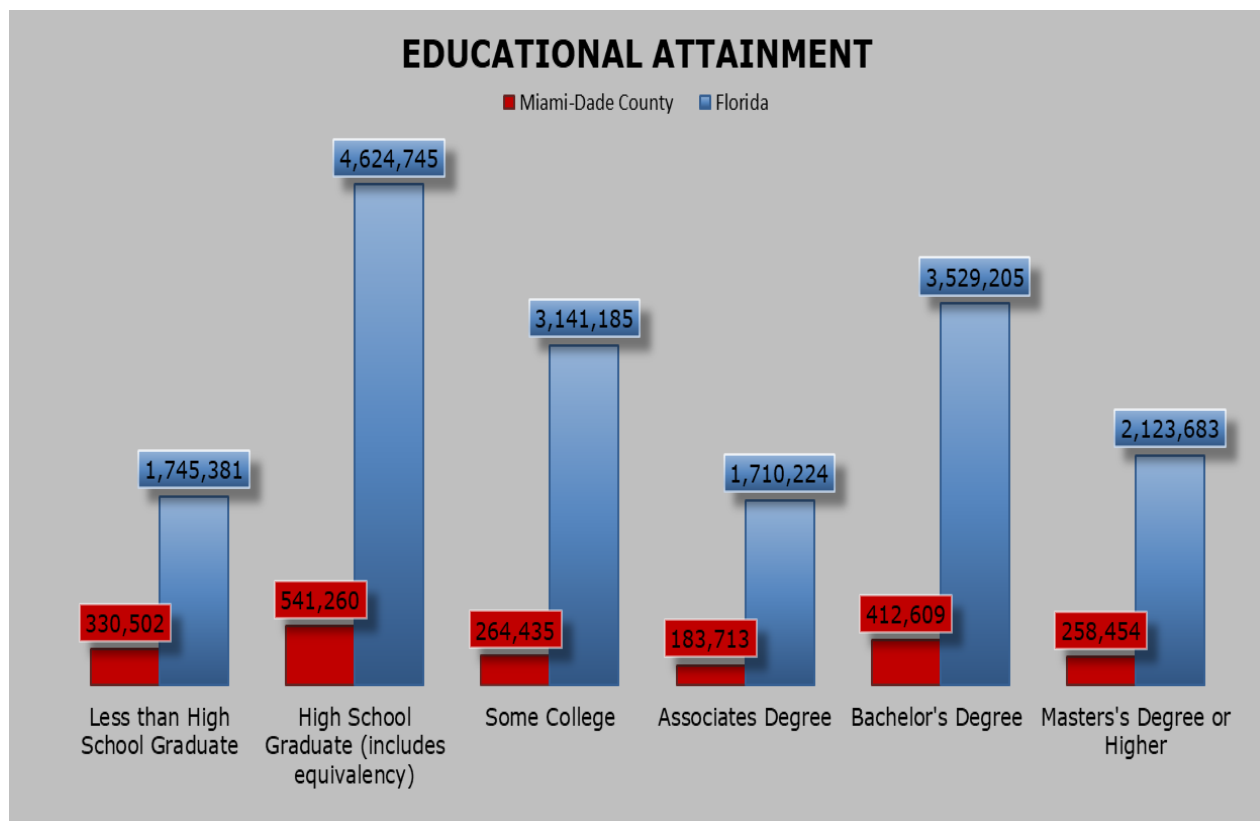


The chart above represents the top 5 Job Growth by Industry in Miami-Dade County, Florida.

Source: U.S. Census Bureau American Community Survey

## Educational Attainment in Miami-Dade County

| 2025 Educational Attainment<br>Population Ages 25 to 64+ Years Old | Miami-Dade<br>County | Florida   |
|--------------------------------------------------------------------|----------------------|-----------|
| Less than High School Graduate                                     | 330,502              | 1,745,381 |
| High School Graduate (includes equivalency)                        | 541,260              | 4,624,745 |
| Some College                                                       | 264,435              | 3,141,185 |
| Associates Degree                                                  | 183,713              | 1,710,224 |
| Bachelor's Degree                                                  | 412,609              | 3,529,205 |
| Masters's Degree or Higher                                         | 258,454              | 2,123,683 |

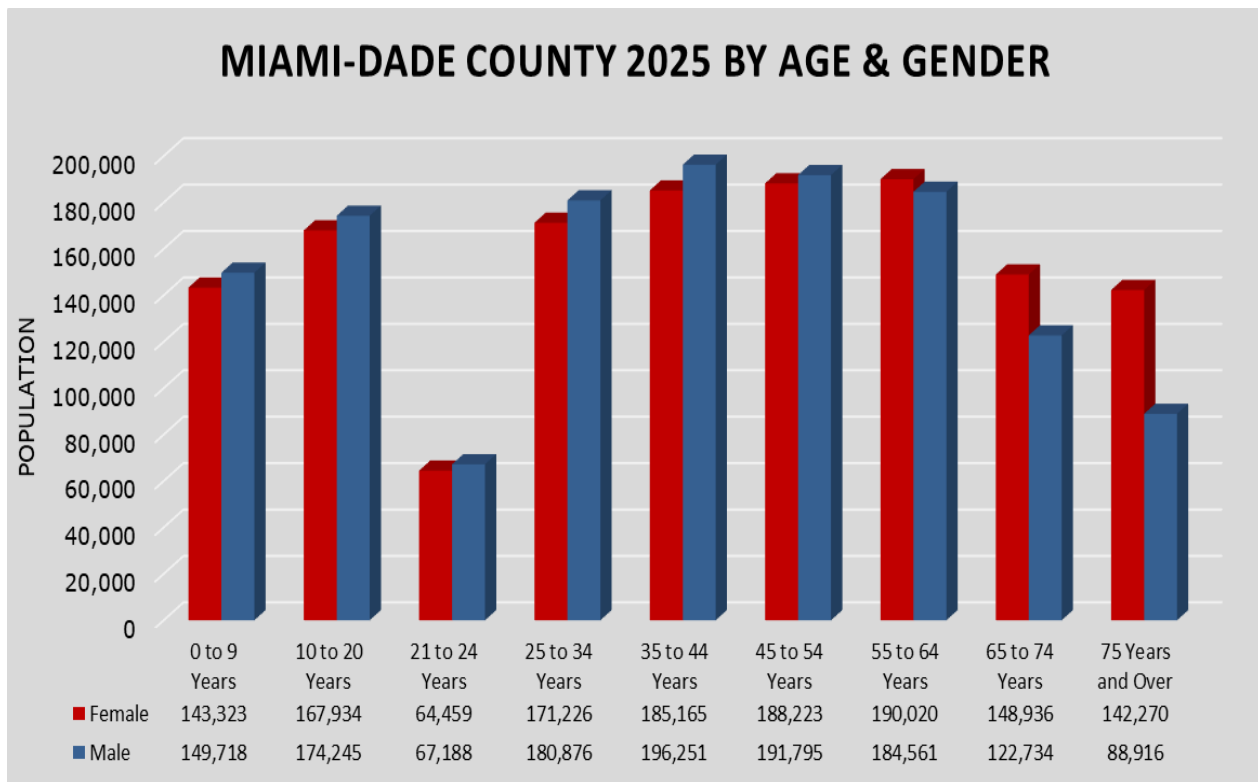


The chart above represents 2025 Educational Attainment in Miami-Dade County, Florida and the State of Florida.

Source: U.S. Census Bureau American Community Survey

## Gender Population by Age in Miami-Dade County

| Age               | Florida   |           | Miami-Dade County |         |
|-------------------|-----------|-----------|-------------------|---------|
|                   | Female    | Male      | Female            | Male    |
| 0 to 9 Years      | 1,142,526 | 1,192,335 | 143,323           | 149,718 |
| 10 to 20 Years    | 1,415,122 | 1,648,898 | 167,934           | 174,245 |
| 21 to 24 Years    | 536,112   | 561,619   | 64,459            | 67,188  |
| 25 to 34 Years    | 1,374,590 | 1,432,751 | 171,226           | 180,876 |
| 35 to 44 Years    | 1,450,346 | 1,477,226 | 185,165           | 196,251 |
| 45 to 54 Years    | 1,403,441 | 1,387,417 | 188,223           | 191,795 |
| 55 to 64 Years    | 1,559,928 | 1,473,130 | 190,020           | 184,561 |
| 65 to 74 Years    | 1,522,340 | 1,322,138 | 148,936           | 122,734 |
| 75 Years and Over | 1,390,145 | 1,080,971 | 142,270           | 88,916  |



The chart above represents the 10 year historical Gender Population by Age in Miami-Dade County, Florida.

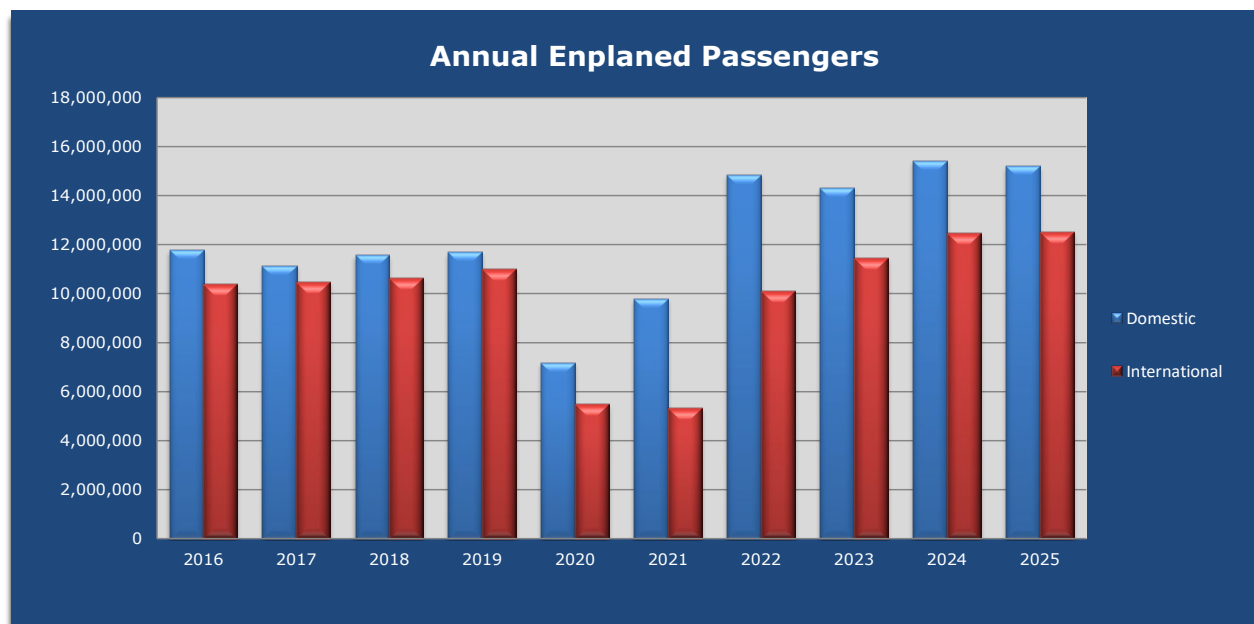
Source: U.S. Census Bureau American Community Survey

# Operational Statistics

## Annual Enplaned Passengers

Fiscal Years Ended September 30, 2016 to 2025

| Fiscal Year | Domestic   |          | International |          | Total      |          |
|-------------|------------|----------|---------------|----------|------------|----------|
|             | Passengers | Change % | Passengers    | Change % | Passengers | Change % |
| 2016        | 11,774,663 | 5.2%     | 10,379,626    | 2.0%     | 22,154,289 | 3.6%     |
| 2017        | 11,132,819 | -5.5%    | 10,469,975    | 0.9%     | 21,602,794 | -2.5%    |
| 2018        | 11,571,473 | 3.9%     | 10,648,950    | 1.7%     | 22,220,423 | 2.9%     |
| 2019        | 11,680,797 | 0.9%     | 11,004,277    | 3.3%     | 22,685,074 | 2.1%     |
| 2020        | 7,175,682  | -38.6%   | 5,473,927     | -50.3%   | 12,649,609 | -44.2%   |
| 2021        | 9,792,146  | 36.5%    | 5,344,062     | -2.4%    | 15,136,208 | 19.7%    |
| 2022        | 14,842,208 | 51.6%    | 10,095,774    | 88.9%    | 24,937,982 | 64.8%    |
| 2023        | 14,314,324 | -3.6%    | 11,436,986    | 13.3%    | 25,751,310 | 3.3%     |
| 2024        | 15,419,237 | 7.7%     | 12,465,470    | 9.0%     | 27,884,707 | 8.3%     |
| 2025        | 15,193,413 | -1.5%    | 12,523,838    | 0.5%     | 27,717,251 | -0.6%    |



The chart above represents the 10 year historical trend of domestic and international Annual Enplaned (departing) Passengers by fiscal year.

## Monthly Enplaned Passengers

### ENPLANED PASSENGERS - INTERNATIONAL

|     | <b>Budget<br/>25-26</b> | <b>24-25</b>      | <b>23-24</b>      | <b>22-23</b>      | <b>21-22</b>      | <b>20-21</b>     | <b>19-20</b>     | <b>18-19</b>      | <b>17-18</b>      | <b>16-17</b>      |
|-----|-------------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|-------------------|-------------------|-------------------|
| OCT | <b>904,815</b>          | 904,794           | 888,106           | 868,583           | 574,979           | 193,422          | 802,028          | 775,484           | 822,110           | 785,523           |
| NOV | <b>1,006,394</b>        | 1,017,846         | 987,809           | 951,610           | 698,144           | 320,463          | 881,483          | 917,729           | 868,625           | 838,439           |
| DEC | <b>1,159,666</b>        | 1,229,864         | 1,138,251         | 1,069,654         | 944,179           | 451,908          | 1,024,865        | 1,032,968         | 967,834           | 1,022,700         |
| JAN | <b>1,122,603</b>        | 1,133,476         | 1,101,872         | 983,462           | 781,787           | 303,055          | 951,893          | 991,153           | 932,463           | 952,204           |
| FEB | <b>1,042,718</b>        | 989,646           | 1,023,462         | 904,698           | 718,834           | 237,373          | 911,421          | 878,885           | 837,499           | 772,603           |
| MAR | <b>1,143,429</b>        | 1,130,972         | 1,122,313         | 996,759           | 888,478           | 338,166          | 538,302          | 992,646           | 935,680           | 882,768           |
| APR | <b>1,006,493</b>        | 978,505           | 987,906           | 899,208           | 893,257           | 419,031          | 21,749           | 881,949           | 852,599           | 890,431           |
| MAY | <b>1,092,059</b>        | 1,026,115         | 1,071,892         | 926,956           | 924,341           | 556,456          | 22,238           | 915,405           | 872,597           | 880,041           |
| JUN | <b>1,112,745</b>        | 1,098,494         | 1,092,196         | 980,053           | 949,619           | 659,881          | 37,675           | 946,247           | 906,749           | 914,191           |
| JUL | <b>1,160,586</b>        | 1,148,099         | 1,139,154         | 1,041,831         | 1,004,614         | 720,790          | 81,973           | 981,590           | 965,328           | 968,246           |
| AUG | <b>1,090,564</b>        | 1,051,850         | 1,070,425         | 977,741           | 914,725           | 631,623          | 95,625           | 939,591           | 904,941           | 938,534           |
| SEP | <b>857,927</b>          | 814,177           | 842,084           | 836,431           | 802,817           | 511,894          | 104,675          | 750,630           | 782,525           | 624,295           |
|     | <b>12,700,000</b>       | <b>12,523,838</b> | <b>12,465,470</b> | <b>11,436,986</b> | <b>10,095,774</b> | <b>5,344,062</b> | <b>5,473,927</b> | <b>11,004,277</b> | <b>10,648,950</b> | <b>10,469,975</b> |

### ENPLANED PASSENGERS - DOMESTIC

|     | <b>Budget<br/>25-26</b> | <b>24-25</b>      | <b>23-24</b>      | <b>22-23</b>      | <b>21-22</b>      | <b>20-21</b>     | <b>19-20</b>     | <b>18-19</b>      | <b>17-18</b>      | <b>16-17</b>      |
|-----|-------------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|-------------------|-------------------|-------------------|
| OCT | <b>1,138,856</b>        | 1,121,247         | 1,125,660         | 1,142,136         | 1,046,327         | 382,837          | 880,821          | 852,265           | 898,273           | 833,735           |
| NOV | <b>1,224,444</b>        | 1,215,227         | 1,210,256         | 1,105,136         | 1,238,249         | 460,994          | 935,669          | 958,570           | 935,039           | 903,079           |
| DEC | <b>1,343,820</b>        | 1,346,432         | 1,328,249         | 1,167,208         | 1,325,294         | 516,228          | 1,079,950        | 1,004,103         | 988,163           | 952,173           |
| JAN | <b>1,435,341</b>        | 1,396,980         | 1,418,709         | 1,284,148         | 1,251,736         | 607,634          | 1,127,370        | 1,082,903         | 1,021,367         | 1,005,167         |
| FEB | <b>1,325,696</b>        | 1,245,481         | 1,310,335         | 1,152,497         | 1,194,523         | 593,451          | 1,047,820        | 973,008           | 918,031           | 877,573           |
| MAR | <b>1,496,265</b>        | 1,459,753         | 1,478,927         | 1,328,631         | 1,453,133         | 884,122          | 653,142          | 1,100,203         | 1,063,508         | 1,040,324         |
| APR | <b>1,376,913</b>        | 1,353,163         | 1,360,958         | 1,252,445         | 1,322,786         | 999,278          | 51,388           | 985,477           | 1,011,164         | 1,005,685         |
| MAY | <b>1,369,976</b>        | 1,306,499         | 1,354,102         | 1,252,241         | 1,339,352         | 1,122,913        | 110,490          | 990,178           | 1,011,249         | 1,000,256         |
| JUN | <b>1,242,547</b>        | 1,250,668         | 1,228,149         | 1,182,118         | 1,171,685         | 1,116,866        | 279,083          | 966,406           | 965,323           | 921,895           |
| JUL | <b>1,328,799</b>        | 1,258,917         | 1,313,402         | 1,239,411         | 1,244,298         | 1,195,524        | 344,441          | 983,436           | 983,853           | 1,022,894         |
| AUG | <b>1,238,983</b>        | 1,223,852         | 1,224,626         | 1,188,168         | 1,188,378         | 1,061,527        | 336,847          | 972,995           | 966,266           | 976,145           |
| SEP | <b>1,078,359</b>        | 1,015,194         | 1,065,864         | 1,020,185         | 1,066,447         | 850,772          | 328,661          | 811,253           | 809,237           | 593,893           |
|     | <b>15,600,000</b>       | <b>15,193,413</b> | <b>15,419,237</b> | <b>14,314,324</b> | <b>14,842,208</b> | <b>9,792,146</b> | <b>7,175,682</b> | <b>11,680,797</b> | <b>11,571,473</b> | <b>11,132,819</b> |

### ENPLANED PASSENGERS - TOTAL

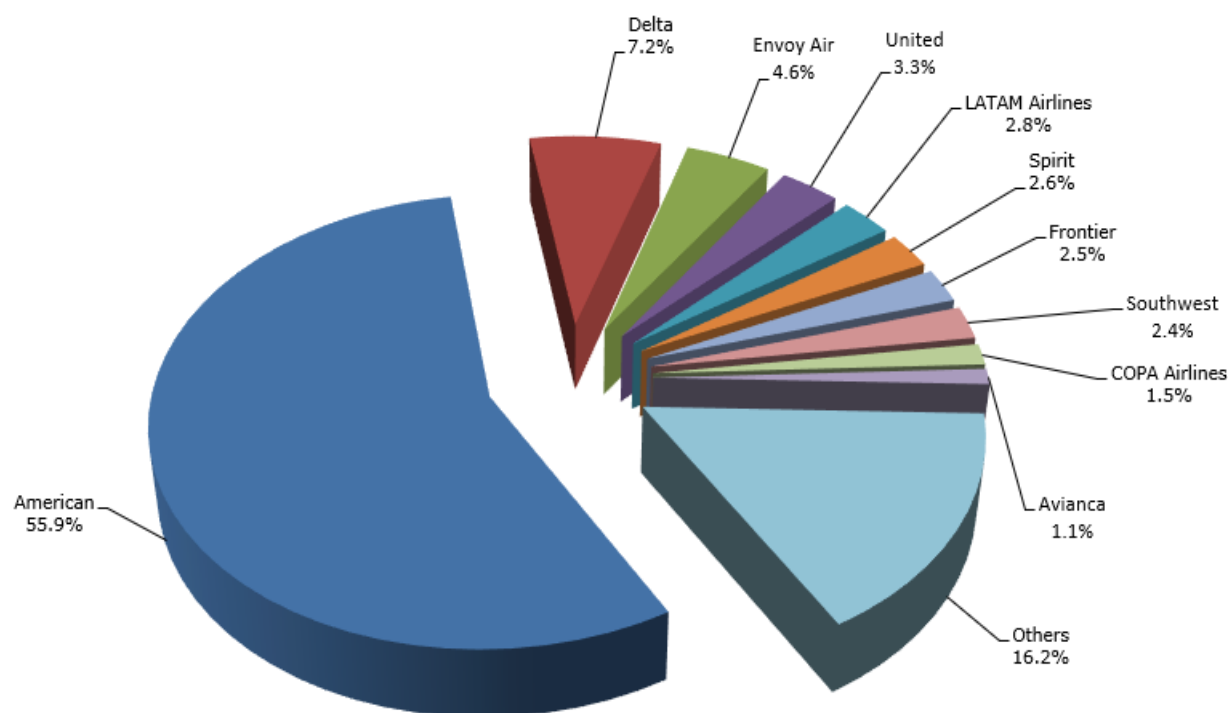
|     | <b>Budget<br/>25-26</b> | <b>24-25</b>      | <b>23-24</b>      | <b>22-23</b>      | <b>21-22</b>      | <b>20-21</b>      | <b>19-20</b>      | <b>18-19</b>      | <b>17-18</b>      | <b>16-17</b>      |
|-----|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| OCT | <b>2,043,672</b>        | 2,026,041         | 2,013,766         | 2,010,719         | 1,621,306         | 576,259           | 1,682,849         | 1,627,749         | 1,720,383         | 1,619,258         |
| NOV | <b>2,230,838</b>        | 2,233,073         | 2,198,065         | 2,056,746         | 1,936,393         | 781,457           | 1,817,152         | 1,876,299         | 1,803,664         | 1,741,518         |
| DEC | <b>2,503,487</b>        | 2,576,296         | 2,466,500         | 2,236,862         | 2,269,473         | 968,136           | 2,104,815         | 2,037,071         | 1,955,997         | 1,974,873         |
| JAN | <b>2,557,944</b>        | 2,530,456         | 2,520,581         | 2,267,610         | 2,033,523         | 910,689           | 2,079,263         | 2,074,056         | 1,953,830         | 1,957,371         |
| FEB | <b>2,368,414</b>        | 2,235,127         | 2,333,797         | 2,057,195         | 1,913,357         | 830,824           | 1,959,241         | 1,851,893         | 1,755,530         | 1,650,176         |
| MAR | <b>2,639,693</b>        | 2,590,725         | 2,601,240         | 2,325,390         | 2,341,611         | 1,222,288         | 1,191,444         | 2,092,849         | 1,999,188         | 1,923,092         |
| APR | <b>2,383,406</b>        | 2,331,668         | 2,348,864         | 2,151,653         | 2,216,043         | 1,418,309         | 73,137            | 1,867,426         | 1,863,763         | 1,896,116         |
| MAY | <b>2,462,035</b>        | 2,332,614         | 2,425,994         | 2,179,197         | 2,263,693         | 1,679,369         | 132,728           | 1,905,583         | 1,883,846         | 1,880,297         |
| JUN | <b>2,355,292</b>        | 2,349,162         | 2,320,345         | 2,162,171         | 2,121,304         | 1,776,747         | 316,758           | 1,912,653         | 1,872,072         | 1,836,086         |
| JUL | <b>2,489,386</b>        | 2,407,016         | 2,452,556         | 2,281,242         | 2,248,912         | 1,916,314         | 426,414           | 1,965,026         | 1,949,181         | 1,991,140         |
| AUG | <b>2,329,547</b>        | 2,275,702         | 2,295,051         | 2,165,909         | 2,103,103         | 1,693,150         | 432,472           | 1,912,586         | 1,871,207         | 1,914,679         |
| SEP | <b>1,936,287</b>        | 1,829,371         | 1,907,948         | 1,856,616         | 1,869,264         | 1,362,666         | 433,336           | 1,561,883         | 1,591,762         | 1,218,188         |
|     | <b>28,300,000</b>       | <b>27,717,251</b> | <b>27,884,707</b> | <b>25,751,310</b> | <b>24,937,982</b> | <b>15,136,208</b> | <b>12,649,609</b> | <b>22,685,074</b> | <b>22,220,423</b> | <b>21,602,794</b> |

## Enplaned Passengers by Airline

Fiscal Years Ended September 30, 2022-2025

|                | 2025              |             | 2024              |             | 2023              |             | 2022              |             |
|----------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|
|                | Number            | Total %     | Number            | Total %     | Number            | Total %     | Number            | Total %     |
| American       | 15,486,045        | 55.9%       | 15,580,053        | 55.9%       | 14,458,801        | 56.1%       | 14,406,951        | 57.8%       |
| Delta          | 1,988,841         | 7.2%        | 1,852,077         | 6.6%        | 1,546,141         | 6.0%        | 1,363,225         | 5.5%        |
| Envoy Air      | 1,282,010         | 4.6%        | 1,196,331         | 4.3%        | 1,082,329         | 4.2%        | 1,376,335         | 5.5%        |
| United         | 907,632           | 3.3%        | 871,830           | 3.1%        | 746,144           | 2.9%        | 689,225           | 2.8%        |
| LATAM Airlines | 787,238           | 2.8%        | 821,683           | 2.9%        | 695,338           | 2.7%        | 466,758           | 1.9%        |
| Spirit         | 711,593           | 2.6%        | 1,046,241         | 3.8%        | 1,192,525         | 4.6%        | 1,159,176         | 4.6%        |
| Frontier       | 681,992           | 2.5%        | 675,630           | 2.4%        | 591,552           | 2.3%        | 671,594           | 2.7%        |
| Southwest      | 655,305           | 2.4%        | 782,858           | 2.8%        | 797,654           | 3.1%        | 848,254           | 3.4%        |
| COPA Airlines  | 415,971           | 1.5%        | 417,709           | 1.5%        | 378,131           | 1.5%        | 331,418           | 1.3%        |
| Avianca        | 308,607           | 1.1%        | 543,815           | 2.0%        | 455,487           | 1.8%        | 301,799           | 1.2%        |
| Others         | 4,492,017         | 16.2%       | 4,096,480         | 14.7%       | 3,807,208         | 14.8%       | 3,323,247         | 13.3%       |
| <b>Total</b>   | <b>27,717,251</b> | <b>100%</b> | <b>27,884,707</b> | <b>100%</b> | <b>25,751,310</b> | <b>100%</b> | <b>24,937,982</b> | <b>100%</b> |

### Enplaned Passengers by Airline Fiscal Year 2025

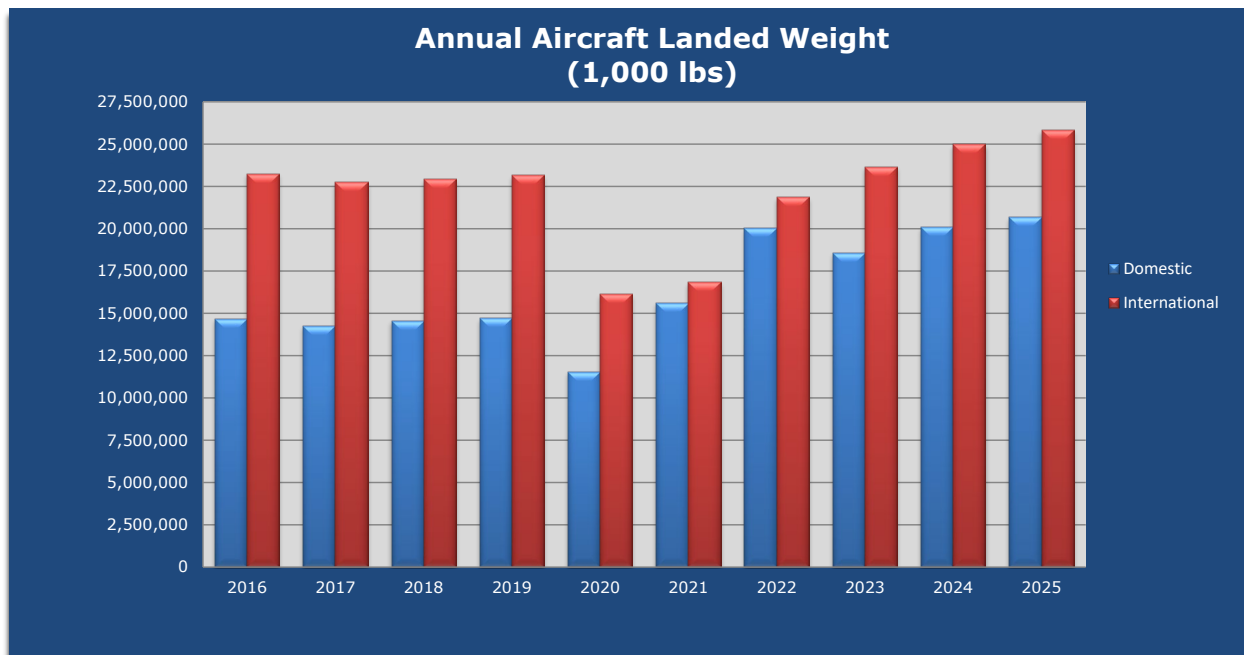


The chart above represents the percentage of Enplaned (departing) Passengers carried by the top ten airlines and others during Fiscal Year 2025.

## Annual Aircraft Landed Weight

### Annual Aircraft Landed Weight Fiscal Years Ended September 30, 2016 to 2025

| Fiscal Year | Domestic   |          | International |          | Total      |          |
|-------------|------------|----------|---------------|----------|------------|----------|
|             | Landed Wt. | Change % | Landed Wt.    | Change % | Landed Wt. | Change % |
| 2016        | 14,683,385 | 5.7%     | 23,243,509    | 1.8%     | 37,926,894 | 3.3%     |
| 2017        | 14,266,146 | -2.8%    | 22,723,364    | -2.2%    | 36,989,510 | -2.5%    |
| 2018        | 14,549,871 | 2.0%     | 22,907,237    | 0.8%     | 37,457,108 | 1.3%     |
| 2019        | 14,710,443 | 1.1%     | 23,147,790    | 1.1%     | 37,858,233 | 1.1%     |
| 2020        | 11,546,694 | -21.5%   | 16,135,051    | -30.3%   | 27,681,745 | -26.9%   |
| 2021        | 15,619,024 | 35.3%    | 16,840,869    | 4.4%     | 32,459,893 | 17.3%    |
| 2022        | 20,029,017 | 28.2%    | 21,865,186    | 29.8%    | 41,894,203 | 29.1%    |
| 2023        | 18,576,212 | -7.3%    | 23,645,239    | 8.1%     | 42,221,451 | 0.8%     |
| 2024        | 20,101,457 | 8.2%     | 24,989,845    | 5.7%     | 45,091,302 | 6.8%     |
| 2025        | 20,683,801 | 2.9%     | 25,831,773    | 3.4%     | 46,515,574 | 3.2%     |



The chart above represents the 10 year historical trend of domestic and international Annual Aircraft Landed Weight by fiscal year.

## Monthly Aircraft Landed Weight

### LANDED WEIGHT - INTERNATIONAL

|     | <b>Budget</b><br><b>25-26</b> | <b>24-25</b>      | <b>23-24</b>      | <b>22-23</b>      | <b>21-22</b>      | <b>20-21</b>      | <b>19-20</b>      | <b>18-19</b>      | <b>17-18</b>      | <b>16-17</b>      |
|-----|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| OCT | <b>1,940,438</b>              | 1,968,585         | 1,907,228         | 1,791,762         | 1,578,452         | 1,052,171         | 1,792,014         | 1,850,022         | 1,880,431         | 1,842,035         |
| NOV | <b>2,076,985</b>              | 2,119,291         | 2,041,438         | 1,973,581         | 1,681,421         | 1,176,403         | 1,887,106         | 1,935,149         | 1,902,178         | 1,947,717         |
| DEC | <b>2,285,284</b>              | 2,335,999         | 2,246,172         | 2,132,611         | 1,976,930         | 1,315,685         | 2,020,179         | 2,118,640         | 2,028,255         | 2,159,573         |
| JAN | <b>2,330,745</b>              | 2,386,538         | 2,290,855         | 2,179,537         | 1,954,334         | 1,368,999         | 2,057,097         | 2,154,341         | 2,068,001         | 2,098,348         |
| FEB | <b>2,155,940</b>              | 2,125,810         | 2,119,042         | 1,933,409         | 1,767,120         | 1,282,885         | 1,906,672         | 1,930,315         | 1,743,140         | 1,799,295         |
| MAR | <b>2,235,313</b>              | 2,253,010         | 2,197,056         | 2,059,033         | 1,913,626         | 1,397,091         | 1,472,855         | 2,043,029         | 1,976,697         | 1,940,970         |
| APR | <b>2,156,140</b>              | 2,217,244         | 2,119,238         | 2,004,975         | 1,967,700         | 1,523,320         | 733,831           | 1,948,746         | 1,931,184         | 1,930,091         |
| MAY | <b>2,132,240</b>              | 2,138,391         | 2,095,747         | 1,986,898         | 1,890,871         | 1,526,124         | 804,888           | 1,892,692         | 1,981,081         | 1,926,348         |
| JUN | <b>2,057,152</b>              | 2,088,365         | 2,021,945         | 1,879,416         | 1,754,039         | 1,505,516         | 729,376           | 1,820,212         | 1,831,523         | 1,827,648         |
| JUL | <b>2,121,095</b>              | 2,186,887         | 2,084,793         | 1,965,587         | 1,866,076         | 1,649,284         | 847,952           | 1,889,291         | 1,911,947         | 1,896,425         |
| AUG | <b>2,088,191</b>              | 2,150,544         | 2,052,452         | 1,958,084         | 1,841,047         | 1,583,676         | 939,350           | 1,895,826         | 1,900,597         | 1,896,936         |
| SEP | <b>1,713,219</b>              | 1,861,109         | 1,813,879         | 1,780,346         | 1,673,570         | 1,459,715         | 943,731           | 1,669,527         | 1,752,203         | 1,457,978         |
|     | <b>25,292,741</b>             | <b>25,831,773</b> | <b>24,989,845</b> | <b>23,645,239</b> | <b>21,865,186</b> | <b>16,840,869</b> | <b>16,135,051</b> | <b>23,147,790</b> | <b>22,907,237</b> | <b>22,723,364</b> |

### LANDED WEIGHT - DOMESTIC

|     | <b>Budget</b><br><b>25-26</b> | <b>24-25</b>      | <b>23-24</b>      | <b>22-23</b>      | <b>21-22</b>      | <b>20-21</b>      | <b>19-20</b>      | <b>18-19</b>      | <b>17-18</b>      | <b>16-17</b>      |
|-----|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| OCT | <b>1,551,939</b>              | 1,577,349         | 1,525,378         | 1,489,605         | 1,650,649         | 777,472           | 1,230,383         | 1,170,146         | 1,207,191         | 1,078,095         |
| NOV | <b>1,696,989</b>              | 1,664,972         | 1,667,946         | 1,501,710         | 1,897,615         | 950,590           | 1,218,067         | 1,227,145         | 1,232,796         | 1,206,713         |
| DEC | <b>1,867,041</b>              | 1,862,633         | 1,835,087         | 1,633,493         | 2,053,026         | 1,110,652         | 1,436,752         | 1,357,773         | 1,381,323         | 1,319,390         |
| JAN | <b>1,863,852</b>              | 1,823,949         | 1,831,953         | 1,642,253         | 1,859,443         | 1,071,846         | 1,384,344         | 1,348,433         | 1,261,607         | 1,275,608         |
| FEB | <b>1,799,781</b>              | 1,726,270         | 1,768,978         | 1,522,870         | 1,702,263         | 1,011,897         | 1,298,570         | 1,218,791         | 1,256,271         | 1,136,885         |
| MAR | <b>1,907,449</b>              | 1,975,296         | 1,874,804         | 1,694,827         | 1,846,565         | 1,381,591         | 1,169,814         | 1,329,558         | 1,285,069         | 1,323,018         |
| APR | <b>1,749,600</b>              | 1,836,032         | 1,719,656         | 1,550,889         | 1,588,316         | 1,472,551         | 531,963           | 1,182,502         | 1,174,766         | 1,269,004         |
| MAY | <b>1,776,033</b>              | 1,776,683         | 1,745,637         | 1,594,486         | 1,652,181         | 1,609,712         | 443,892           | 1,205,315         | 1,168,146         | 1,217,418         |
| JUN | <b>1,590,329</b>              | 1,646,459         | 1,563,111         | 1,484,432         | 1,426,455         | 1,614,057         | 622,521           | 1,150,824         | 1,144,226         | 1,161,384         |
| JUL | <b>1,637,826</b>              | 1,693,054         | 1,609,795         | 1,521,214         | 1,487,919         | 1,673,072         | 858,008           | 1,187,339         | 1,188,565         | 1,232,108         |
| AUG | <b>1,568,640</b>              | 1,654,221         | 1,541,793         | 1,538,594         | 1,469,481         | 1,555,103         | 708,168           | 1,207,559         | 1,167,002         | 1,165,786         |
| SEP | <b>1,338,666</b>              | 1,446,883         | 1,417,319         | 1,401,839         | 1,395,104         | 1,390,481         | 644,212           | 1,125,058         | 1,082,909         | 880,737           |
|     | <b>20,348,145</b>             | <b>20,683,801</b> | <b>20,101,457</b> | <b>18,576,212</b> | <b>20,029,017</b> | <b>15,619,024</b> | <b>11,546,694</b> | <b>14,710,443</b> | <b>14,549,871</b> | <b>14,266,146</b> |

### LANDED WEIGHT - TOTAL

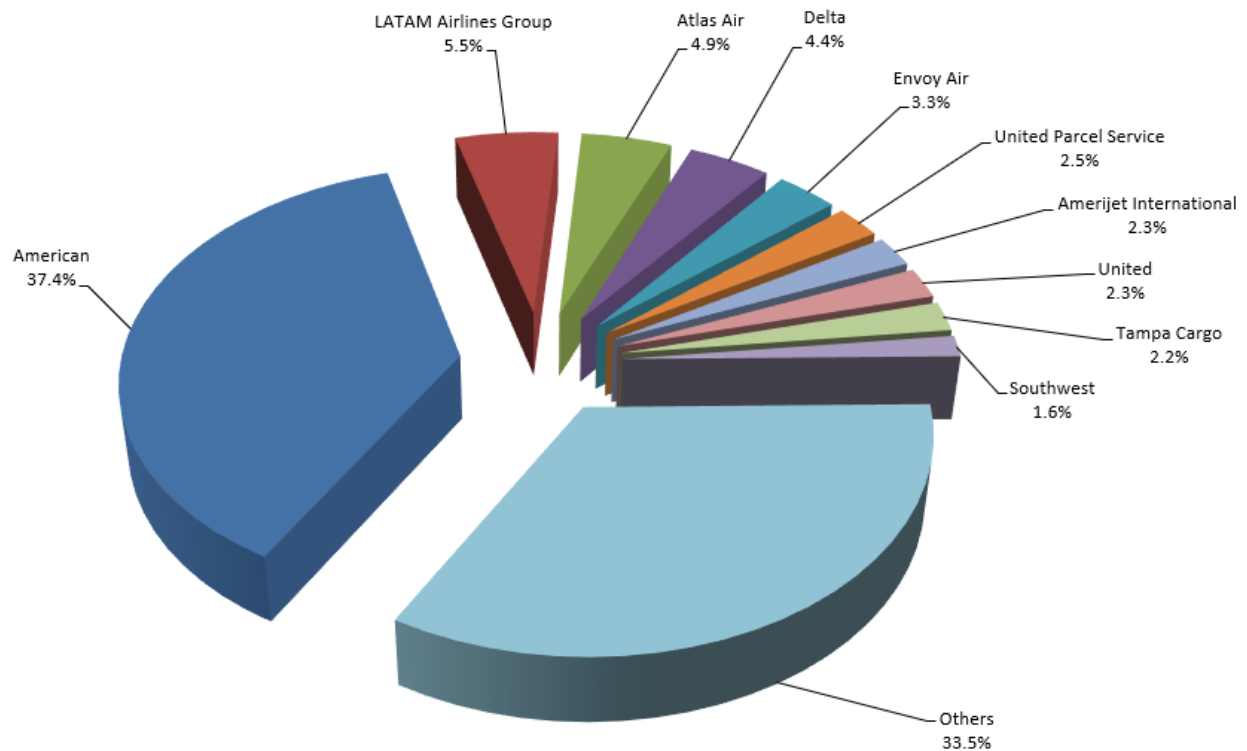
|     | <b>Budget</b><br><b>25-26</b> | <b>24-25</b>      | <b>23-24</b>      | <b>22-23</b>      | <b>21-22</b>      | <b>20-21</b>      | <b>19-20</b>      | <b>18-19</b>      | <b>17-18</b>      | <b>16-17</b>      |
|-----|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| OCT | <b>3,492,377</b>              | 3,545,934         | 3,432,606         | 3,281,367         | 3,229,101         | 1,829,643         | 3,022,397         | 3,020,168         | 3,087,622         | 2,920,130         |
| NOV | <b>3,773,974</b>              | 3,784,263         | 3,709,384         | 3,475,291         | 3,579,036         | 2,126,993         | 3,105,173         | 3,162,294         | 3,134,974         | 3,154,430         |
| DEC | <b>4,152,325</b>              | 4,198,632         | 4,081,259         | 3,766,104         | 4,029,956         | 2,426,337         | 3,456,931         | 3,476,413         | 3,409,578         | 3,478,963         |
| JAN | <b>4,194,597</b>              | 4,210,487         | 4,122,808         | 3,821,790         | 3,813,777         | 2,440,845         | 3,441,441         | 3,502,774         | 3,329,608         | 3,373,956         |
| FEB | <b>3,955,721</b>              | 3,852,080         | 3,888,020         | 3,456,279         | 3,469,383         | 2,294,782         | 3,205,242         | 3,149,106         | 2,999,411         | 2,936,180         |
| MAR | <b>4,142,762</b>              | 4,228,306         | 4,071,860         | 3,753,860         | 3,760,191         | 2,778,682         | 2,642,669         | 3,372,587         | 3,261,766         | 3,263,988         |
| APR | <b>3,905,739</b>              | 4,053,276         | 3,838,894         | 3,555,864         | 3,556,016         | 2,995,871         | 1,265,794         | 3,131,248         | 3,105,950         | 3,199,095         |
| MAY | <b>3,908,273</b>              | 3,915,074         | 3,841,384         | 3,581,384         | 3,543,052         | 3,135,836         | 1,248,780         | 3,098,007         | 3,149,227         | 3,143,766         |
| JUN | <b>3,647,481</b>              | 3,734,824         | 3,585,056         | 3,363,848         | 3,180,494         | 3,119,573         | 1,351,897         | 2,971,036         | 2,975,749         | 2,989,032         |
| JUL | <b>3,758,921</b>              | 3,879,941         | 3,694,588         | 3,486,801         | 3,353,995         | 3,322,356         | 1,705,960         | 3,076,630         | 3,100,512         | 3,128,533         |
| AUG | <b>3,656,830</b>              | 3,804,765         | 3,594,245         | 3,496,678         | 3,310,528         | 3,138,779         | 1,647,518         | 3,103,385         | 3,067,599         | 3,062,722         |
| SEP | <b>3,091,000</b>              | 3,307,992         | 3,231,198         | 3,182,185         | 3,068,674         | 2,850,196         | 1,587,943         | 2,794,585         | 2,835,112         | 2,338,715         |
|     | <b>45,680,000</b>             | <b>46,515,574</b> | <b>45,091,302</b> | <b>42,221,451</b> | <b>41,894,203</b> | <b>32,459,893</b> | <b>27,681,745</b> | <b>37,858,233</b> | <b>37,457,108</b> | <b>36,989,510</b> |

## Aircraft Landed Weight by Airline

Fiscal Years Ended September 30, 2022-2025

|                        | 2025              |             | 2024              |             | 2023              |             | 2022              |             |
|------------------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|
|                        | Number            | Total %     | Number            | Total %     | Number            | Total %     | Number            | Total %     |
| American               | 17,404,219        | 37.4%       | 17,153,113        | 38.0%       | 16,019,271        | 37.9%       | 16,893,841        | 40.3%       |
| LATAM Airlines Group   | 2,575,672         | 5.5%        | 2,536,578         | 5.6%        | 2,130,582         | 5.0%        | 1,673,475         | 4.0%        |
| Atlas Air              | 2,270,582         | 4.9%        | 2,013,330         | 4.5%        | 1,869,194         | 4.4%        | 1,658,565         | 4.0%        |
| Delta                  | 2,056,949         | 4.4%        | 2,004,992         | 4.4%        | 1,647,856         | 3.9%        | 1,334,746         | 3.2%        |
| Envoy Air              | 1,548,609         | 3.3%        | 1,417,554         | 3.1%        | 1,285,482         | 3.0%        | 1,630,194         | 3.9%        |
| United Parcel Service  | 1,162,446         | 2.5%        | 1,099,236         | 2.4%        | 1,234,214         | 2.9%        | 1,387,882         | 3.3%        |
| Amerijet International | 1,073,920         | 2.3%        | 833,672           | 1.8%        | 819,699           | 1.9%        | 861,735           | 2.1%        |
| United                 | 1,062,445         | 2.3%        | 970,320           | 2.2%        | 840,043           | 2.0%        | 810,659           | 1.9%        |
| Tampa Cargo            | 1,026,212         | 2.2%        | 911,904           | 2.0%        | 970,744           | 2.3%        | 1,065,953         | 2.5%        |
| Southwest              | 731,542           | 1.6%        | 880,970           | 2.0%        | 898,344           | 2.1%        | 988,770           | 2.4%        |
| Others                 | 15,602,978        | 33.5%       | 15,269,633        | 33.9%       | 14,506,022        | 34.4%       | 13,588,383        | 32.4%       |
| <b>Total</b>           | <b>46,515,574</b> | <b>100%</b> | <b>45,091,302</b> | <b>100%</b> | <b>42,221,451</b> | <b>100%</b> | <b>41,894,203</b> | <b>100%</b> |

### Aircraft Landed Weight by Airlines Fiscal Year 2025



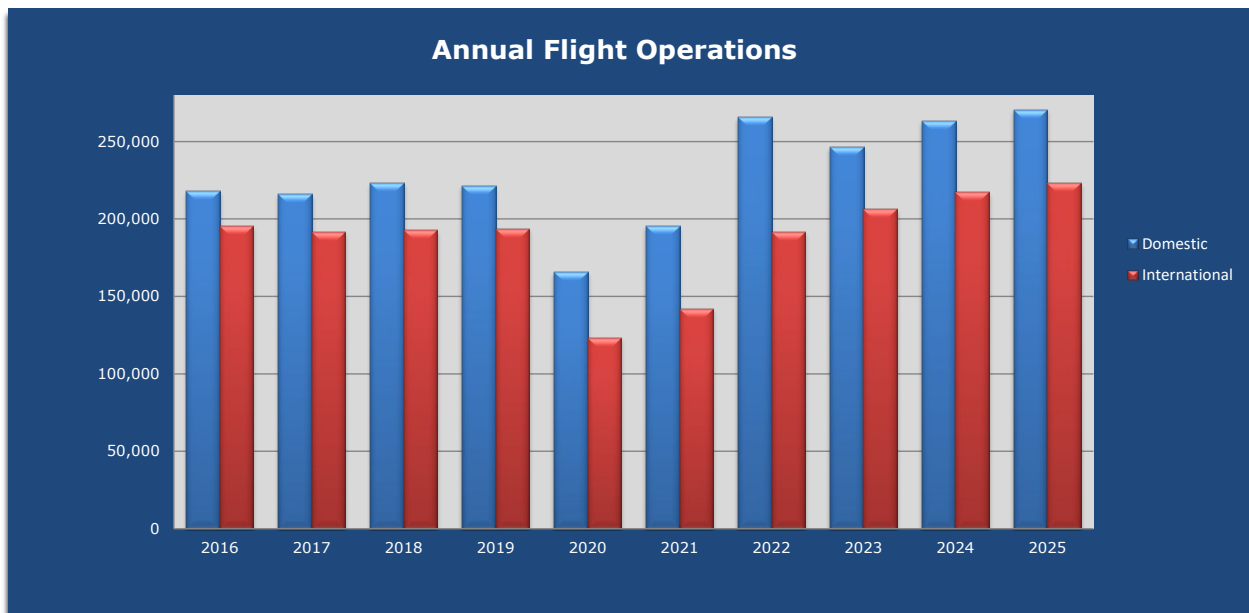
The chart above represents the percentage of Aircraft Landed Weight by the top ten airlines and others during Fiscal Year 2025.

## Annual Flight Operations

## Annual Flight Operations

Fiscal Years Ended September 30, 2016 to 2025

| Fiscal<br>Year | Domestic   |          | International |          | Total      |          |
|----------------|------------|----------|---------------|----------|------------|----------|
|                | Operations | Change % | Operations    | Change % | Operations | Change % |
| 2016           | 217,950    | 1.6%     | 195,451       | 2.2%     | 413,401    | 1.8%     |
| 2017           | 215,928    | -0.9%    | 191,232       | -2.2%    | 407,160    | -1.5%    |
| 2018           | 223,070    | 3.3%     | 192,711       | 0.8%     | 415,781    | 2.1%     |
| 2019           | 221,436    | -0.7%    | 193,596       | 0.5%     | 415,032    | -0.2%    |
| 2020           | 165,508    | -25.3%   | 123,246       | -36.3%   | 288,754    | -30.4%   |
| 2021           | 195,347    | 18.0%    | 141,975       | 15.2%    | 337,322    | 16.8%    |
| 2022           | 265,716    | 36.0%    | 191,438       | 34.8%    | 457,154    | 35.5%    |
| 2023           | 246,562    | -7.2%    | 206,505       | 7.9%     | 453,067    | -0.9%    |
| 2024           | 263,166    | 6.7%     | 217,084       | 5.1%     | 480,250    | 6.0%     |
| 2025           | 270,545    | 2.8%     | 223,157       | 2.8%     | 493,702    | 2.8%     |



The chart above represents the 10 year historical trend of domestic and international Annual Flight Operations by fiscal year.

## Monthly Flight Operations

### FLIGHT OPERATIONS - INTERNATIONAL

|     | <b>Budget</b>  |                |                |                |                |                |                |                |                |                |
|-----|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
|     | <b>25-26</b>   | <b>24-25</b>   | <b>23-24</b>   | <b>22-23</b>   | <b>21-22</b>   | <b>20-21</b>   | <b>19-20</b>   | <b>18-19</b>   | <b>17-18</b>   | <b>16-17</b>   |
| OCT | <b>16,562</b>  | 16,379         | 16,343         | 15,653         | 13,026         | 7,942          | 14,465         | 15,050         | 15,280         | 14,934         |
| NOV | <b>17,643</b>  | 17,809         | 17,409         | 17,136         | 14,223         | 9,634          | 15,116         | 15,873         | 15,724         | 15,908         |
| DEC | <b>19,680</b>  | 20,523         | 19,419         | 18,651         | 17,098         | 11,523         | 16,831         | 17,808         | 17,370         | 18,332         |
| JAN | <b>20,120</b>  | 20,654         | 19,853         | 18,614         | 16,732         | 11,301         | 16,828         | 17,972         | 17,075         | 17,697         |
| FEB | <b>18,430</b>  | 18,248         | 18,186         | 16,591         | 15,011         | 10,525         | 15,795         | 16,117         | 14,889         | 14,742         |
| MAR | <b>19,402</b>  | 19,893         | 19,145         | 17,990         | 16,894         | 12,155         | 11,975         | 17,189         | 16,837         | 16,474         |
| APR | <b>18,861</b>  | 19,106         | 18,611         | 17,436         | 17,415         | 12,744         | 4,336          | 16,139         | 16,147         | 16,464         |
| MAY | <b>18,765</b>  | 18,463         | 18,516         | 17,375         | 17,030         | 12,867         | 4,673          | 15,795         | 16,521         | 16,092         |
| JUN | <b>18,201</b>  | 18,564         | 17,960         | 16,817         | 15,983         | 13,262         | 4,686          | 15,621         | 15,743         | 15,613         |
| JUL | <b>18,953</b>  | 19,597         | 18,702         | 17,700         | 17,013         | 14,452         | 5,760          | 16,398         | 16,462         | 16,730         |
| AUG | <b>18,258</b>  | 18,649         | 18,016         | 17,378         | 16,525         | 13,604         | 6,358          | 16,185         | 16,183         | 16,362         |
| SEP | <b>15,124</b>  | 15,272         | 14,924         | 15,164         | 14,488         | 11,966         | 6,423          | 13,449         | 14,480         | 11,884         |
|     | <b>220,000</b> | <b>223,157</b> | <b>217,084</b> | <b>206,505</b> | <b>191,438</b> | <b>141,975</b> | <b>123,246</b> | <b>193,596</b> | <b>192,711</b> | <b>191,232</b> |

### FLIGHT OPERATIONS - DOMESTIC

|     | <b>Budget</b>  |                |                |                |                |                |                |                |                |                |
|-----|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
|     | <b>25-26</b>   | <b>24-25</b>   | <b>23-24</b>   | <b>22-23</b>   | <b>21-22</b>   | <b>20-21</b>   | <b>19-20</b>   | <b>18-19</b>   | <b>17-18</b>   | <b>16-17</b>   |
| OCT | <b>20,225</b>  | 20,274         | 19,957         | 20,013         | 20,170         | 9,399          | 17,866         | 17,713         | 18,544         | 16,294         |
| NOV | <b>22,260</b>  | 22,102         | 21,965         | 20,187         | 23,407         | 12,191         | 18,132         | 17,971         | 18,972         | 17,878         |
| DEC | <b>24,585</b>  | 24,716         | 24,259         | 21,325         | 25,880         | 14,089         | 21,446         | 20,073         | 20,654         | 19,484         |
| JAN | <b>24,716</b>  | 24,379         | 24,388         | 21,818         | 24,151         | 14,085         | 21,013         | 20,362         | 20,180         | 19,165         |
| FEB | <b>24,231</b>  | 23,788         | 23,910         | 20,931         | 22,735         | 13,456         | 20,139         | 19,038         | 18,794         | 17,888         |
| MAR | <b>25,685</b>  | 26,660         | 25,345         | 22,898         | 24,996         | 18,579         | 17,208         | 20,490         | 20,177         | 19,776         |
| APR | <b>23,585</b>  | 24,373         | 23,272         | 21,217         | 22,757         | 19,066         | 6,163          | 18,257         | 18,725         | 18,917         |
| MAY | <b>23,085</b>  | 23,017         | 22,779         | 21,234         | 23,677         | 20,070         | 5,217          | 18,560         | 18,177         | 18,797         |
| JUN | <b>19,850</b>  | 20,753         | 19,587         | 19,242         | 19,551         | 19,355         | 8,513          | 17,306         | 17,352         | 17,664         |
| JUL | <b>20,427</b>  | 20,936         | 20,156         | 19,816         | 20,323         | 19,653         | 11,902         | 17,625         | 17,831         | 18,389         |
| AUG | <b>19,522</b>  | 20,877         | 19,263         | 19,767         | 19,719         | 18,540         | 9,570          | 17,688         | 17,519         | 17,783         |
| SEP | <b>18,531</b>  | 18,670         | 18,285         | 18,114         | 18,350         | 16,864         | 8,339          | 16,353         | 16,145         | 13,893         |
|     | <b>266,700</b> | <b>270,545</b> | <b>263,166</b> | <b>246,562</b> | <b>265,716</b> | <b>195,347</b> | <b>165,508</b> | <b>221,436</b> | <b>223,070</b> | <b>215,928</b> |

### FLIGHT OPERATIONS - TOTAL

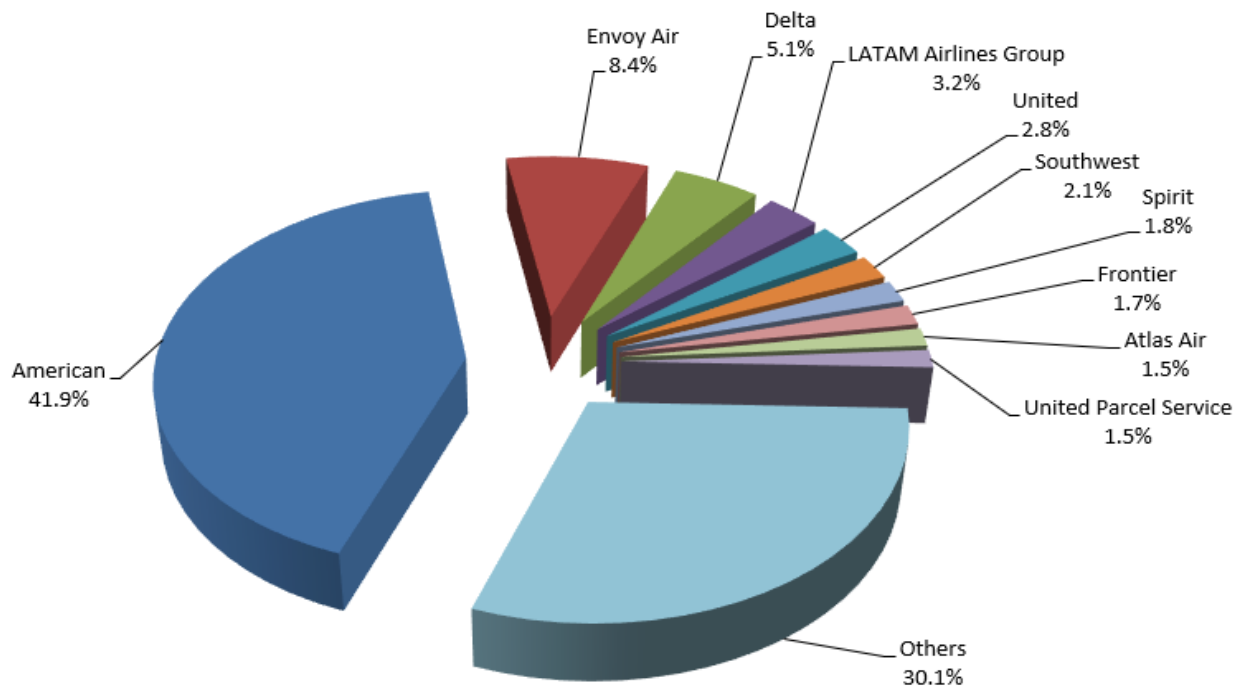
|     | <b>Budget</b>  |                |                |                |                |                |                |                |                |                |
|-----|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
|     | <b>25-26</b>   | <b>24-25</b>   | <b>23-24</b>   | <b>22-23</b>   | <b>21-22</b>   | <b>20-21</b>   | <b>19-20</b>   | <b>18-19</b>   | <b>17-18</b>   | <b>16-17</b>   |
| OCT | <b>36,788</b>  | 36,653         | 36,300         | 35,666         | 33,196         | 17,341         | 32,331         | 32,763         | 33,824         | 31,228         |
| NOV | <b>39,903</b>  | 39,911         | 39,374         | 37,323         | 37,630         | 21,825         | 33,248         | 33,844         | 34,696         | 33,786         |
| DEC | <b>44,265</b>  | 45,239         | 43,678         | 39,976         | 42,978         | 25,612         | 38,277         | 37,881         | 38,024         | 37,816         |
| JAN | <b>44,835</b>  | 45,033         | 44,241         | 40,432         | 40,883         | 25,386         | 37,841         | 38,334         | 37,255         | 36,862         |
| FEB | <b>42,661</b>  | 42,036         | 42,096         | 37,522         | 37,746         | 23,981         | 35,934         | 35,155         | 33,683         | 32,630         |
| MAR | <b>45,088</b>  | 46,553         | 44,490         | 40,888         | 41,890         | 30,734         | 29,183         | 37,679         | 37,014         | 36,250         |
| APR | <b>42,446</b>  | 43,479         | 41,883         | 38,653         | 40,172         | 31,810         | 10,499         | 34,396         | 34,872         | 35,381         |
| MAY | <b>41,850</b>  | 41,480         | 41,295         | 38,609         | 40,707         | 32,937         | 9,890          | 34,355         | 34,698         | 34,889         |
| JUN | <b>38,051</b>  | 39,317         | 37,547         | 36,059         | 35,534         | 32,617         | 13,199         | 32,927         | 33,095         | 33,277         |
| JUL | <b>39,380</b>  | 40,533         | 38,858         | 37,516         | 37,336         | 34,105         | 17,662         | 34,023         | 34,293         | 35,119         |
| AUG | <b>37,780</b>  | 39,526         | 37,279         | 37,145         | 36,244         | 32,144         | 15,928         | 33,873         | 33,702         | 34,145         |
| SEP | <b>33,655</b>  | 33,942         | 33,209         | 33,278         | 32,838         | 28,830         | 14,762         | 29,802         | 30,625         | 25,777         |
|     | <b>486,700</b> | <b>493,702</b> | <b>480,250</b> | <b>453,067</b> | <b>457,154</b> | <b>337,322</b> | <b>288,754</b> | <b>415,032</b> | <b>415,781</b> | <b>407,160</b> |

## Flight Operations by Airline

Fiscal Years Ended September 30, 2022-2025

|                       | 2025           |             | 2024           |             | 2023           |             | 2022           |             |
|-----------------------|----------------|-------------|----------------|-------------|----------------|-------------|----------------|-------------|
|                       | Number         | Total %     | Number         | Total %     | Number         | Total %     | Number         | Total %     |
| American              | 206,661        | 41.9%       | 202,212        | 42.1%       | 186,007        | 41.1%       | 187,051        | 40.9%       |
| Envoy Air             | 41,299         | 8.4%        | 37,805         | 7.9%        | 34,285         | 7.6%        | 43,549         | 9.5%        |
| Delta                 | 25,257         | 5.1%        | 24,447         | 5.1%        | 20,004         | 4.4%        | 16,933         | 3.7%        |
| LATAM Airlines Group  | 15,922         | 3.2%        | 15,882         | 3.3%        | 12,739         | 2.8%        | 9,223          | 2.0%        |
| United                | 13,623         | 2.8%        | 12,514         | 2.6%        | 11,207         | 2.5%        | 11,028         | 2.4%        |
| Southwest             | 10,243         | 2.1%        | 12,455         | 2.6%        | 12,644         | 2.8%        | 14,345         | 3.1%        |
| Spirit                | 9,059          | 1.8%        | 13,063         | 2.7%        | 15,556         | 3.4%        | 16,358         | 3.6%        |
| Frontier              | 8,434          | 1.7%        | 8,274          | 1.7%        | 7,185          | 1.6%        | 9,418          | 2.1%        |
| Atlas Air             | 7,422          | 1.5%        | 8,113          | 1.7%        | 6,889          | 1.5%        | 5,944          | 1.3%        |
| United Parcel Service | 7,383          | 1.5%        | 6,987          | 1.5%        | 8,219          | 1.8%        | 9,379          | 2.1%        |
| Others                | 148,399        | 30.1%       | 138,498        | 28.8%       | 138,332        | 30.5%       | 133,926        | 29.3%       |
| <b>Total</b>          | <b>493,702</b> | <b>100%</b> | <b>480,250</b> | <b>100%</b> | <b>453,067</b> | <b>100%</b> | <b>457,154</b> | <b>100%</b> |

### Flight Operations by Airline Fiscal Year 2025



The chart above represents the percentage of Flight Operations (take-offs and landings) by the top ten airlines and others during Fiscal Year 2025.

## Monthly Passenger Airline Seats

### FLIGHT OPERATIONS - INTERNATIONAL

|     | <b>Budget</b>  |                |                |                |                |                |                |                |                |                |
|-----|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
|     | <b>25-26</b>   | <b>24-25</b>   | <b>23-24</b>   | <b>22-23</b>   | <b>21-22</b>   | <b>20-21</b>   | <b>19-20</b>   | <b>18-19</b>   | <b>17-18</b>   | <b>16-17</b>   |
| OCT | <b>16,562</b>  | 16,379         | 16,343         | 15,653         | 13,026         | 7,942          | 14,465         | 15,050         | 15,280         | 14,934         |
| NOV | <b>17,643</b>  | 17,809         | 17,409         | 17,136         | 14,223         | 9,634          | 15,116         | 15,873         | 15,724         | 15,908         |
| DEC | <b>19,680</b>  | 20,523         | 19,419         | 18,651         | 17,098         | 11,523         | 16,831         | 17,808         | 17,370         | 18,332         |
| JAN | <b>20,120</b>  | 20,654         | 19,853         | 18,614         | 16,732         | 11,301         | 16,828         | 17,972         | 17,075         | 17,697         |
| FEB | <b>18,430</b>  | 18,248         | 18,186         | 16,591         | 15,011         | 10,525         | 15,795         | 16,117         | 14,889         | 14,742         |
| MAR | <b>19,402</b>  | 19,893         | 19,145         | 17,990         | 16,894         | 12,155         | 11,975         | 17,189         | 16,837         | 16,474         |
| APR | <b>18,861</b>  | 19,106         | 18,611         | 17,436         | 17,415         | 12,744         | 4,336          | 16,139         | 16,147         | 16,464         |
| MAY | <b>18,765</b>  | 18,463         | 18,516         | 17,375         | 17,030         | 12,867         | 4,673          | 15,795         | 16,521         | 16,092         |
| JUN | <b>18,201</b>  | 18,564         | 17,960         | 16,817         | 15,983         | 13,262         | 4,686          | 15,621         | 15,743         | 15,613         |
| JUL | <b>18,953</b>  | 19,597         | 18,702         | 17,700         | 17,013         | 14,452         | 5,760          | 16,398         | 16,462         | 16,730         |
| AUG | <b>18,258</b>  | 18,649         | 18,016         | 17,378         | 16,525         | 13,604         | 6,358          | 16,185         | 16,183         | 16,362         |
| SEP | <b>15,124</b>  | 15,272         | 14,924         | 15,164         | 14,488         | 11,966         | 6,423          | 13,449         | 14,480         | 11,884         |
|     | <b>220,000</b> | <b>223,157</b> | <b>217,084</b> | <b>206,505</b> | <b>191,438</b> | <b>141,975</b> | <b>123,246</b> | <b>193,596</b> | <b>192,711</b> | <b>191,232</b> |

### FLIGHT OPERATIONS - DOMESTIC

|     | <b>Budget</b>  |                |                |                |                |                |                |                |                |                |
|-----|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
|     | <b>25-26</b>   | <b>24-25</b>   | <b>23-24</b>   | <b>22-23</b>   | <b>21-22</b>   | <b>20-21</b>   | <b>19-20</b>   | <b>18-19</b>   | <b>17-18</b>   | <b>16-17</b>   |
| OCT | <b>20,225</b>  | 20,274         | 19,957         | 20,013         | 20,170         | 9,399          | 17,866         | 17,713         | 18,544         | 16,294         |
| NOV | <b>22,260</b>  | 22,102         | 21,965         | 20,187         | 23,407         | 12,191         | 18,132         | 17,971         | 18,972         | 17,878         |
| DEC | <b>24,585</b>  | 24,716         | 24,259         | 21,325         | 25,880         | 14,089         | 21,446         | 20,073         | 20,654         | 19,484         |
| JAN | <b>24,716</b>  | 24,379         | 24,388         | 21,818         | 24,151         | 14,085         | 21,013         | 20,362         | 20,180         | 19,165         |
| FEB | <b>24,231</b>  | 23,788         | 23,910         | 20,931         | 22,735         | 13,456         | 20,139         | 19,038         | 18,794         | 17,888         |
| MAR | <b>25,685</b>  | 26,660         | 25,345         | 22,898         | 24,996         | 18,579         | 17,208         | 20,490         | 20,177         | 19,776         |
| APR | <b>23,585</b>  | 24,373         | 23,272         | 21,217         | 22,757         | 19,066         | 6,163          | 18,257         | 18,725         | 18,917         |
| MAY | <b>23,085</b>  | 23,017         | 22,779         | 21,234         | 23,677         | 20,070         | 5,217          | 18,560         | 18,177         | 18,797         |
| JUN | <b>19,850</b>  | 20,753         | 19,587         | 19,242         | 19,551         | 19,355         | 8,513          | 17,306         | 17,352         | 17,664         |
| JUL | <b>20,427</b>  | 20,936         | 20,156         | 19,816         | 20,323         | 19,653         | 11,902         | 17,625         | 17,831         | 18,389         |
| AUG | <b>19,522</b>  | 20,877         | 19,263         | 19,767         | 19,719         | 18,540         | 9,570          | 17,688         | 17,519         | 17,783         |
| SEP | <b>18,531</b>  | 18,670         | 18,285         | 18,114         | 18,350         | 16,864         | 8,339          | 16,353         | 16,145         | 13,893         |
|     | <b>266,700</b> | <b>270,545</b> | <b>263,166</b> | <b>246,562</b> | <b>265,716</b> | <b>195,347</b> | <b>165,508</b> | <b>221,436</b> | <b>223,070</b> | <b>215,928</b> |

### FLIGHT OPERATIONS - TOTAL

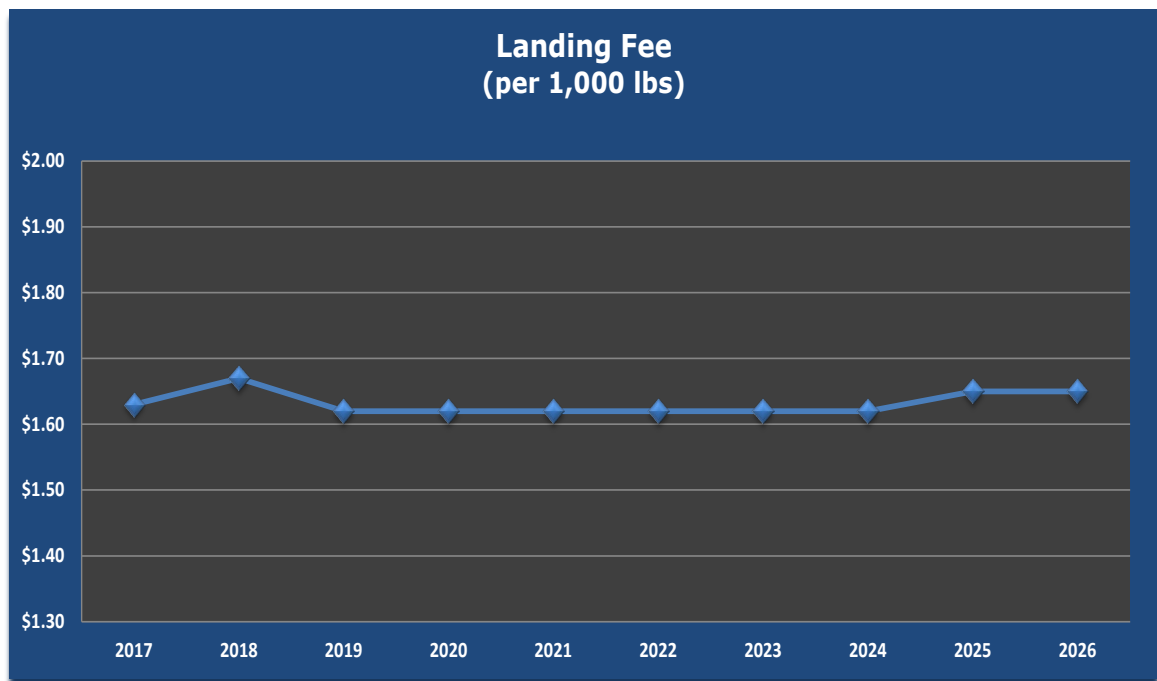
|     | <b>Budget</b>  |                |                |                |                |                |                |                |                |                |
|-----|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
|     | <b>25-26</b>   | <b>24-25</b>   | <b>23-24</b>   | <b>22-23</b>   | <b>21-22</b>   | <b>20-21</b>   | <b>19-20</b>   | <b>18-19</b>   | <b>17-18</b>   | <b>16-17</b>   |
| OCT | <b>36,788</b>  | 36,653         | 36,300         | 35,666         | 33,196         | 17,341         | 32,331         | 32,763         | 33,824         | 31,228         |
| NOV | <b>39,903</b>  | 39,911         | 39,374         | 37,323         | 37,630         | 21,825         | 33,248         | 33,844         | 34,696         | 33,786         |
| DEC | <b>44,265</b>  | 45,239         | 43,678         | 39,976         | 42,978         | 25,612         | 38,277         | 37,881         | 38,024         | 37,816         |
| JAN | <b>44,835</b>  | 45,033         | 44,241         | 40,432         | 40,883         | 25,386         | 37,841         | 38,334         | 37,255         | 36,862         |
| FEB | <b>42,661</b>  | 42,036         | 42,096         | 37,522         | 37,746         | 23,981         | 35,934         | 35,155         | 33,683         | 32,630         |
| MAR | <b>45,088</b>  | 46,553         | 44,490         | 40,888         | 41,890         | 30,734         | 29,183         | 37,679         | 37,014         | 36,250         |
| APR | <b>42,446</b>  | 43,479         | 41,883         | 38,653         | 40,172         | 31,810         | 10,499         | 34,396         | 34,872         | 35,381         |
| MAY | <b>41,850</b>  | 41,480         | 41,295         | 38,609         | 40,707         | 32,937         | 9,890          | 34,355         | 34,698         | 34,889         |
| JUN | <b>38,051</b>  | 39,317         | 37,547         | 36,059         | 35,534         | 32,617         | 13,199         | 32,927         | 33,095         | 33,277         |
| JUL | <b>39,380</b>  | 40,533         | 38,858         | 37,516         | 37,336         | 34,105         | 17,662         | 34,023         | 34,293         | 35,119         |
| AUG | <b>37,780</b>  | 39,526         | 37,279         | 37,145         | 36,244         | 32,144         | 15,928         | 33,873         | 33,702         | 34,145         |
| SEP | <b>33,655</b>  | 33,942         | 33,209         | 33,278         | 32,838         | 28,830         | 14,762         | 29,802         | 30,625         | 25,777         |
|     | <b>486,700</b> | <b>493,702</b> | <b>480,250</b> | <b>453,067</b> | <b>457,154</b> | <b>337,322</b> | <b>288,754</b> | <b>415,032</b> | <b>415,781</b> | <b>407,160</b> |

## Financial Statistics

### Landing Fees

#### Fiscal Years Ended September 30, 2017-2026

| Fiscal Year | Landing Fee<br>(per 1,000 lbs) | Change % |
|-------------|--------------------------------|----------|
| 2017        | \$1.63                         | -3.0%    |
| 2018        | \$1.67                         | 2.5%     |
| 2019        | \$1.62                         | -3.0%    |
| 2020        | \$1.62                         | 0.0%     |
| 2021        | \$1.62                         | 0.0%     |
| 2022        | \$1.62                         | 0.0%     |
| 2023        | \$1.62                         | 0.0%     |
| 2024        | \$1.62                         | 0.0%     |
| 2025        | \$1.65                         | 1.9%     |
| 2026        | \$1.65                         | 0.0%     |

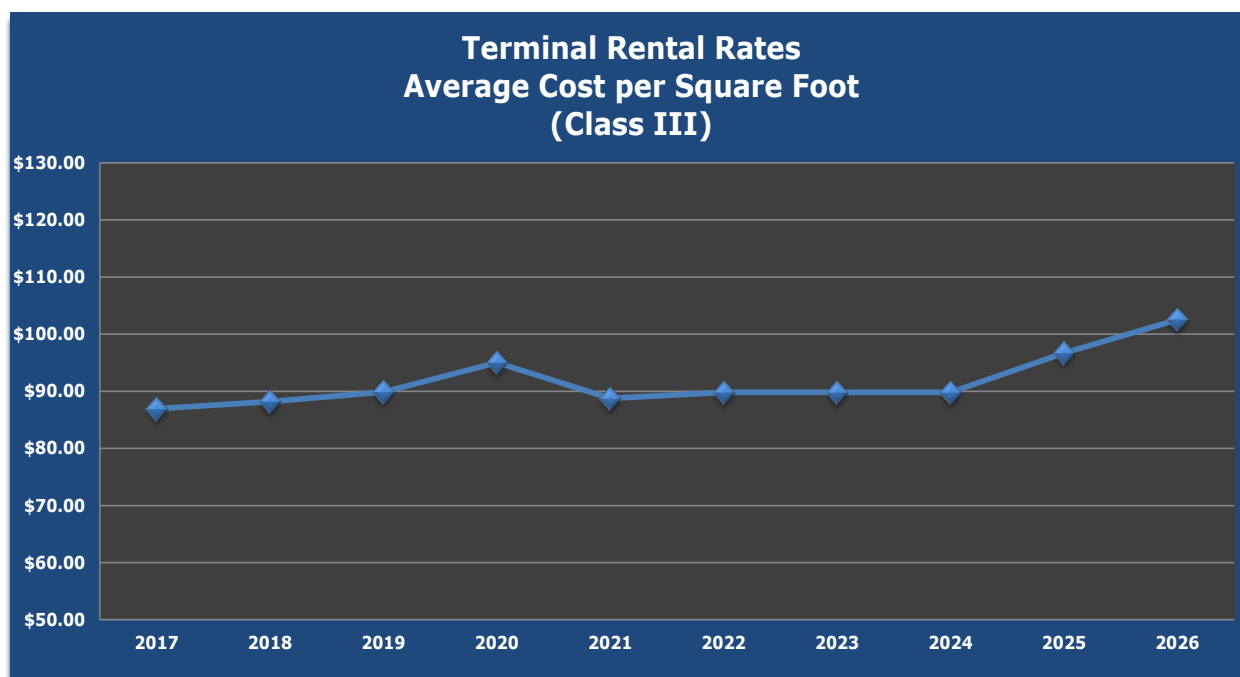


The chart represents the 10 year historical trend of Landing Fee rates charged to airlines per 1,000 lb. units of aircraft landed weight.

## Terminal Rates Billed to Airlines

## Fiscal Years Ended September 30, 2017-2026

| Terminal Rental Rates |                                      |          |
|-----------------------|--------------------------------------|----------|
| Fiscal Year           | Avg. Cost per Sq. Ft.<br>(Class III) | Change % |
| 2017                  | \$86.94                              | 2.4%     |
| 2018                  | \$88.18                              | 1.4%     |
| 2019                  | \$89.88                              | 1.9%     |
| 2020                  | \$95.00                              | 5.7%     |
| 2021                  | \$88.75                              | -6.6%    |
| 2022                  | \$89.80                              | 1.2%     |
| 2023                  | \$89.80                              | 0.0%     |
| 2024                  | \$89.80                              | 0.0%     |
| 2025                  | \$96.67                              | 7.7%     |
| 2026                  | \$102.55                             | 6.1%     |



The chart represents the 10 year historical trend of Class III Average Terminal Rental Rates per Square Foot charged to airport tenants located in the terminal building. The Class III rate is the base rate for which all other rental rates are determined.

## Cost Per Enplaned Passenger

### Miami-Dade County Aviation Department

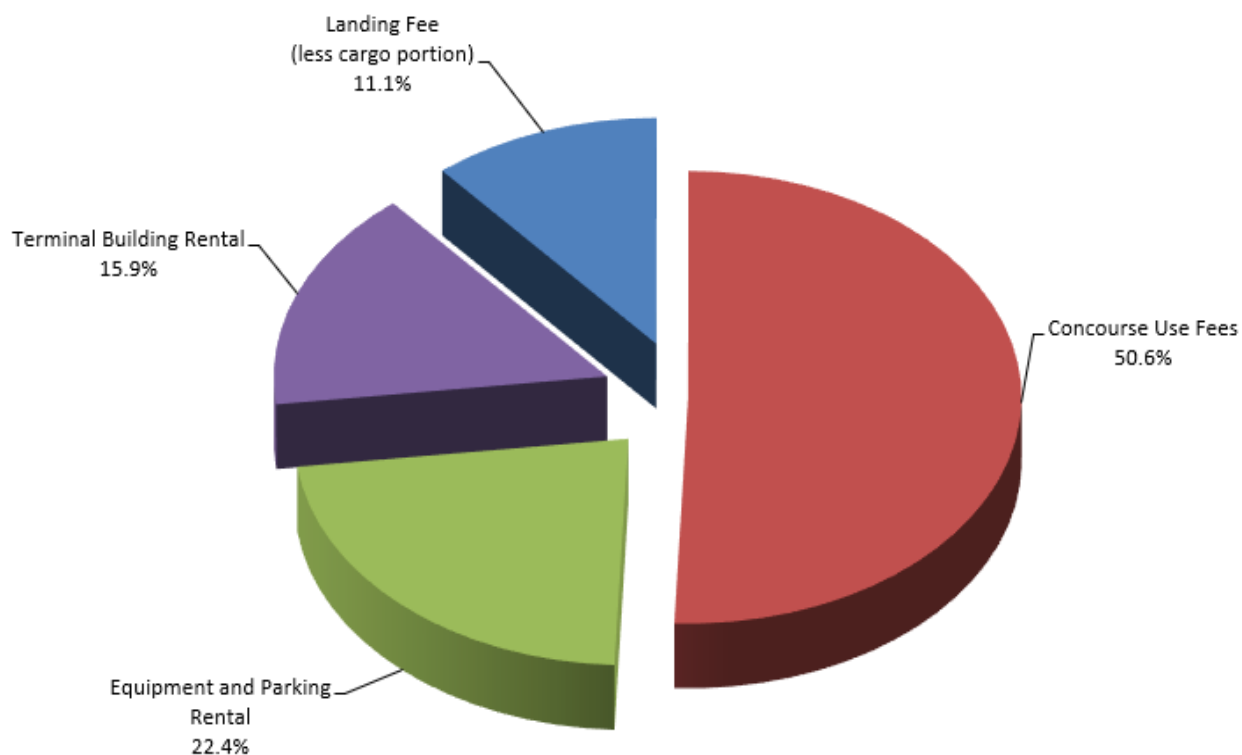
#### Miami International Airport

FY 2025-26

|                                                            |       | FY 2024-25     | FY 2025-26     |
|------------------------------------------------------------|-------|----------------|----------------|
| Landing Fee (less cargo portion)                           |       | \$57,858,135   | \$57,871,753   |
| Concourse Use Fees                                         |       | 251,495,858    | 263,481,809    |
| Equipment and Parking Rental                               |       | 107,671,354    | 116,343,545    |
| Terminal Building Rental                                   |       | 74,105,690     | 82,516,046     |
| Total Airline Payments                                     | [A]   | \$491,131,037  | \$520,213,153  |
| Enplaned Passengers                                        | [B]   | 28,150,000     | 28,300,000     |
| <b>Airline Cost per Enplaned Pax.</b>                      | [A/B] | <b>\$17.45</b> | <b>\$18.38</b> |
| <b>Airline Cost per Enp. Pax per Traffic Engineers (a)</b> |       | <b>\$21.94</b> | <b>\$19.56</b> |

Notes:

(a) FY 2024-25 and FY 2025-26 represent the forecasted airline cost per enplaned passenger contained in Exhibit H of the July 2023 and May 2024 Financial Baseline report.



The chart above represents by percentage the components that make up the calculation of the Airline Cost per Enplaned Passenger; Concourse Use Fees is the major contributor with 50.6%.

# Glossary

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**ACCRUAL BASIS OF ACCOUNTING** - This basis of accounting attempts to record financial transactions in the period they occur rather than recording them in the period they are paid.

**ADMINISTRATIVE REIMBURSEMENT** – A payment made by proprietary departments to the General Fund to cover a department’s share of the County’s overhead support.

**ADOPTED BUDGET** – A financial plan presented, reviewed, and approved by a governing body for the upcoming or current fiscal year.

**AIRCRAFT OPERATION** – The landing or takeoff of an aircraft.

**AIRLINE COST PER ENPLANEMENT (CEP)** - The total annual cost of fees and charges paid by the airlines divided by the total enplanements.

**AIRPORT** – Refers to the Miami International Airport.

**AIRPORT IMPROVEMENT PROGRAM (AIP)** – A Federal Aviation Administration program periodically authorized by Congress which distributes the proceeds of the federal tax on airline tickets to airports through grants for eligible construction projects and land acquisition. See “Federal Grants.”

**AIRPORT LAYOUT PLAN** – A blueprint of the airport required by the Federal Aviation Administration which shows current and future airport development.

**AIRPORT MASTER PLAN** – An airport master plan represents the approved actions to be accomplished for phased development of the airport. Master plans address the airfield, terminal, landside access improvements, modernization and expansion of existing airports and establish the premise for site selection and planning for a new airport.

**AIRPORT NOISE COMPATIBILITY PROGRAM** – The mission of Airport Noise Compatibility Program is to reduce the aircraft noise impact on the community through mitigation programs while monitoring compliance with local, state and federal regulations, thus maintaining an environmentally viable airport.

**APPLICATION (APP)** – Is a software program that is designed to perform a specific function directly for the user.

**APPROPRIATED FUNDS** - Money set aside by law for a specific public purpose. Unless otherwise allowed by law, no government funds can be expended by any department unless first appropriated by the legislature through law. Appropriated amounts are based on budget requests submitted by the departments.

**APPROPRIATION** – A specific amount of funds authorized for expenditure by the Board of County Commissioners against which financial obligations and expenditures may be made.

**AREA NAVIGATION (RNAV)** – is a method of navigation that permits aircraft operation on any desired flight path within the coverage of ground or space based navigation aids or within the limits of the capability of self-contained aids or a combination of these.

**AUDIT** – The process of examining financial records to determine if they are accurate and in accordance with any applicable rule including accepted accounting standards, regulations, and laws.

**AUTOMATED GUIDED VEHICLE (AGV)** – MIA Mobile Inspection Tables (MIT's) that follows a guided floor track to over 52 TSA inspection stations.

**AVIATION ACTIVITY FORECAST** – A forecast of aviation activities that is used in airport facilities planning and in evaluating environmental and fiscal impacts on the airport. These forecasts typically contain projections of passenger demand, airline flights and other activity segments that are likely to grow in the future and seek to measure when existing facility will not be able to accommodate the projected growth.

**BALANCED BUDGET** – A budget in which revenue equal expenditures; in the public sector this is achieved when total receipts equal total outlays for a fiscal year.

**BALANCED SCORECARD** – Is a management system aimed at translating the organizations strategic goals into a set of organizational performance objectives that are measured, monitored and changed if necessary to ensure strategic goals are met.

**BEACON COUNCIL** – An organization charged with brining new, job-generation investments to the community, while assisting existing businesses in their efforts to expand; in addition, the council markets Miami-Dade County worldwide as a viable, attractive business location, and provides a variety of free services to companies interested in relocation.

**BOND** – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate; the County sells bonds as a means of borrowing revenue for costly projects and repays the debt to the lender over an extended period of time, similar to the manner in which a homeowner repays a mortgage; a bond differs from a note in two ways: a bond is issued for a longer period of time than a note and requires greater legal formality; bonds are primarily used to finance capital projects.

**BOND COVENANT** – Agreement with bond holders, which defines, among other things, the priority of payment of debt service in the use of revenues.

**BUDGET** - A financial plan for a specified period of time (fiscal year) that matches planned expenses and revenues with planned services.

**BUDGET CALENDAR** – The schedule of key dates or milestones that the Department follows in the preparation, adoption and administration of the annual budget.

**BUDGETARY BASIS** – This refers to the basis of accounting used to estimate financing sources and uses in the budget; budgetary basis takes one of three forms; generally accepted accounting principles (GAAP), cash or modified accrual.

**CAPITAL EXPENDITURE** – Funds used to acquire, upgrade or maintain physical assets such as land, buildings, vehicles, equipment, and technology.

**CAPITAL IMPROVEMENT PROGRAM** – A rolling, near-term five year program that provides for critical needed improvements and asset preservation. The program includes projects that address federal security requirements, improve airfield safety and enhance revenue potential.

**CAPITALIZED LABOR** – Personnel salaries, taxes and benefits expenses that are associated with capital projects.

**CARGO** – This refers to mail and freight.

**CARES Act** – A bill which provide emergency assistance and health care response for individuals, families and businesses affected by the 2020 coronavirus pandemic.

**CASH BASIS OF ACCOUNTING** - Under this method, revenues are recorded at the time they are received, and expenses recorded when they are paid.

**COMMERCIAL PAPER** – Commercial Paper (CP) is a short-term promissory note issued for periods up to 270 days, with maturities commonly at 30, 60, and 90 days.

**COMMON USE SELF SERVICE (CUSS)** - Common Use Self-Service is a shared kiosk offering convenient passenger check-in whilst allowing multiple airlines to maintain branding and functionality. As kiosks can be located throughout the airport, congestion is alleviated, and passenger flow improved.

**COMMON USE TERMINAL EQUIPMENT (CUTE)** - CUTE is a common software, hardware and network system that enables airlines and handling agents to access their own systems from workstations and printers shared by all users. CUTE supports passenger processing applications such as departure control and boarding systems - as well as airport operations systems such as flight information displays and resource management.

**COMMUTER AIRLINE** – An airline that operates aircraft with a maximum of 60 seats and with an operating frequency of at least five scheduled round trips per week between two or more points. See also “Major Airline,” “National Airline,” and “Regional Airline.”

**CONCESSIONAIRE** – A person or company having a lease, contract or operating permit arrangement with the Authority, entitling them to do business on the airport.

**CONCESSIONS** – The County contracts with private firms for many of the services provided to airport users including public parking management, rental cars, in-flight kitchens, fixed base operators, food and beverage facilities, newsstands, retail stores, etc.

**CONNECTING PASSENGER** – Passenger who transfers from one flight to another enroute to a final destination.

**CONSUMER PRICE INDEX (CPI)** - An index that measures the change in the cost of typical wage-earner purchases of goods and services expressed as a percentage of the cost of the same goods and services in some base period (also referred to as the cost-of-living).

**COST CENTER** – An area of the Airport to which a revenue or expense is attributed, e.g., airfield, terminal, etc.

**DEBT SERVICE** - Principal and interest payments on bonds. The bond-financed portions of the CIP are recovered through debt service, instead of depreciation. See “Statement of Operations” for further clarification.

**DEBT SERVICE COVERAGE** – An amount equal to 120 percent of the portion of Debt Service attributable to bonds, plus other such amounts as may be established by any financial agreement.

**DEFICIT** – A financial imbalance that happens when debt, expenses or liabilities are greater than revenue, income or assets.

**DEPRECIATION** – A non-cash business expense that is allocated and calculated over the period that an asset is useful to the business.

**DISCRETIONARY GRANTS** – See “Federal Grants.”

**DOUBLE BARRELED AVIATION BONDS** – Subordinate debt that has a secondary pledge for debt repayment by the County.

**ENPLANED PASSENGER** – Any revenue passenger boarding at the Airport, including any passenger that previously disembarked from another aircraft (i.e., connecting passenger).

**ENTERPRISE FUNDS** – Funds used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers (such as the Aviation Department).

**ENTERPRISE RESOURCE PLANNING (ERP)** - A comprehensive information technology system with specific applications in the areas of human resources, accounting, procurement, real estate management and customer relationship management.

**ENVIRONMENTAL IMPACT REVIEW (EIR)** - The review and analysis of the environmental impacts that might potentially arise from changes in facility design or use those issues typically addressed in an Environmental Impact Report, Negative Declaration, or similar document – are handled by the Airport Planning Division.

**ENVIRONMENTAL IMPACT STATEMENT (EIS)** - The EIS is an impact document prepared pursuant to the National Environmental Policy Act (NEPA) that documents the potential environmental impact of an airport infrastructure expansion or modification.

**FEDERAL AVIATION ADMINISTRATION (FAA)** - The FAA is a component of the Department of Transportation and, within the airspace of the United States, promotes air safety, regulates air commerce, controls the use of navigable airspace, develops and operates air navigation facilities, develops and operates the air traffic control system, and administers federal grants for development of public-use airports.

**FEDERAL GRANTS** - FAA’S Airport Improvement Program provides both entitlement and discretionary grants for eligible airport projects. Entitlement funds are determined by a formula according to enplanements at individual airports. The Authority applies for discretionary grants from the FAA through a Letter of Intent (LOI) process. Each LOI represents an intention to obligate funds from future federal budget appropriations. The issuance of a Letter of Intent is subject to receipt of Congressional appropriations for grants to airports and does not itself constitute a binding commitment of funds by the FAA. For planning purposes, the amounts in approved LOI from FAA are used by the Authority as the estimate of federal discretionary grants to be received.

**FEDERAL INSPECTION SERVICE (FIS)** – Under the Department of Homeland Security, the FIS area includes immigrating, baggage and customs processing.

**FIDUCIARY FUND** - Term used when a governmental unit acts in a fiduciary capacity such as a trustee or agent. The government unit is responsible for handling the assets placed under its control.

**FINAL MATURITY DATE** – A date on which the principal amount of a note, draft, bond, or other debt instrument becomes due and payable.

**FIS** – Federal Inspection Service

**FISCAL YEAR** – A twelve month cycle that comprises a budget and reporting period; beginning October 1 and ending September 30.

**FIXED BASE OPERATORS (FBOs)** – Those commercial businesses at the Airport authorized by the Authority to sell aviation fuels and provide other aviation-related services, primarily to General Aviation.

**FIXED RATE** – An interest rate on a security that does not change for the remaining life of the security.

**FRINGE (OR EMPLOYEE) BENEFITS** – Contributions made by an employer to meet commitments or obligations for employees beyond base pay, including the employers' share of costs for Social Security pension, and medical and life insurance plans.

**FULL-TIME EQUIVALENT POSITION** – A position converted to the decimal equivalent based on the annual number of hours in the work schedule in relation to 2,080 hours per year.

**FUND BALANCE / NET POSITION** – A governmental funds residual amount as of a specific date after subtracting liabilities from assets.

**GAAP** – General Accepted Accounting Principles are uniform minimum standards and guidelines for accounting and financial statement reporting.

**GASB** – Governmental Accounting Standards Board, the body responsible for establishing GAAP for governmental entities.

**GENERAL AVIATION (GA)** – The activities of privately owned aircraft that are not used for commercial purposes, such as the movement of passengers or freight.

**GEOGRAPHIC INFORMATION SYSTEM (GIS)** – GIS is an information system for capturing, storing, analyzing, managing and presenting data which is spatially referenced (linked to location).

**GOAL** – A specific desired outcome that the department or organization strive to achieve within a certain timeframe.

**GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA)** – A professional association promoting the professional management of governments for the public benefit by identifying and developing financial policies and practices and promoting them through education, training and leadership.

**GOVERNMENTAL FUND** – A category of funds, which include general, special revenue, capital project, and debt service; these funds account for short-term activities and are often compared to the budget.

**HARDENING PROGRAM** – Improving power transmission infrastructure to better withstand hurricane-force winds.

**HUBBING** – The practice whereby the airlines schedule large numbers of flights to arrive at an airport within a short tie and to depart shortly thereafter, thus maximizing connecting passenger traffic.

**INTEREST RATE** – A rate of interest charged for the use of money usually expressed at an annual rate.

**LANDED WEIGHT** – Refers to maximum gross certificated landed weight in one thousand pound units, as stated in the airlines' flight operations manual. Landed weight is used to calculate landing fees for both airline and general aviation aircraft operated at the Airport.

**LANDING FEES** – Revenues from passenger and cargo carriers for commercial aircraft landings at the airport.

**MAJOR MAINTENANCE PROGRAM** – Includes projects that are defined as major repairs to existing buildings or structures and do not prolong or extend the estimated useful life of the asset. Major maintenance projects are generally not capitalized and are expensed in the operating budget.

**MEMORANDUM OF UNDERSTANDING** – Is a service agreement under which MDAD pays for services provided.

**MIAMI-DADE COUNTY EXECUTIVE ORDER 23-20** – Is the County issued Emergency Order 23-20, which allow most establishments in Miami-Dade County to operate, subject to certain restrictions to minimize the spread of COVID-19.

**MIAMI INTERMODAL CENTER (MIC)** – Is a ground transportation hub being developed by the Florida Department of Transportation adjacent to Miami International Airport. To be completed by 2012 the MIC Program consists of a Rental Car Center, the Miami Central Station, major roadway improvements, the MIA Mover, and a joint development component.

**MILLAGE RATE** – The rate used in calculating taxes based upon the value of property, expressed in mills; one mill equals \$1.00 of tax for each \$1,000 of property value; the mileage rate is the total number of mills of tax assessed.

**MOBILE INSPECTION TABLES (MIT's)** – Are automated guided vehicles used to transport suspected bags directly from belt conveyors to TSA search rooms.

**MOBILE PASSPORT CONTROL** – Enables U.S. citizen and Canadian citizen travelers to submit their passport and Customs declaration information through their smartphone instead of the traditional paper form.

**myMIAccess** – is an airport initiative offering passengers with disabilities a dedicated platform for accessing services, amenities and information when traveling through Miami International Airport

**NON-PORT AUTHORITY PROPERTIES (NPAP)** – Consist of certain buildings, structures and other facilities at the Airports, which were constructed or acquired by tenant financing, government grants, and proceeds from Special Revenue and Aviation Facilities Variable Rate Demand Bonds not issued by the County under the Trust Agreement.

**OBJECTIVE** – A clearly defined target that is worked toward, with measurable results achieved within a certain timeframe.

**OPERATING BUDGET** – A balanced fiscal plan for providing governmental programs and services for a single year.

**PASSENGER FACILITY CHARGE (PFC)** – A \$4.50 charge (net \$4.39 to Airport) attached to each ticketed passenger that boards an airplane at the Airport. Certain types of passengers, including military, are excluded from the Passenger Facility Charge.

**PERFORMANCE MEASUREMENT** – A means, usually quantitative, of assessing the efficiency and effectiveness of departmental work programs; these measures can be found within each group budget.

**PORT AUTHORITY PROPERTIES (PAP)** – Consist of all land and the facilities at the Airports, which were acquired or constructed with government grants, passenger facility charges and proceeds of Revenue Bonds issued by the County under the terms of the 1954 Trust Agreement, as amended by supplemental agreements.

**PROJECTION** – An estimation of anticipated revenues, expenditures, or other quantitative data for specific time periods, usually fiscal years.

**PROPOSED BUDGET** – A schedule of revenues and expenditures submitted for review and considered for the upcoming fiscal year.

**PROPRIETARY FUND** – A type of fund that accounts for governmental operations that are financed and operated in a manner similar to a private business enterprise. It is financed primarily from charges to users for services provided. There are two types of proprietary funds: enterprise funds and internal service funds.

**REFUNDING BOND** – A bond issued to refund outstanding bonds, which are bonds that have been issued but have not yet matured or been otherwise redeemed.

**SECURITY** – A specific revenue source or asset of an issuer that is pledged for payment of debt service on a series of bonds, as well as the covenants or other legal provisions protecting the bondholders; credit enhancement is considered additional security for bonds.

**SINKING FUND** – Is a fund containing money set aside or budgeted for a future expense.

**THE TRUST AGREEMENT** – Is the foundation of MIA financial system and establishes various funds and their requirements.



Entrance to Miami International Airport

# Acronyms

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## **-A-**

AA – Affirmative Action  
AAR – Airport Acceptance Rate  
AAAE – American Association of Airport Executives  
A/C – Air Conditioner  
ACDBE – Airport Concession Disadvantage Business Enterprises  
ACI – Airports Council International  
ACI-NA – Airports Council International-North America  
ADA – American with Disabilities Act  
A/E – Architectural Engineering  
AED – Automated External Defibrillator  
AGV – Automated Guided Vehicle  
AIP – Airport Improvement Program  
AMAC – Airport Minority Advisory Council  
AMS – Audit & Management Services  
ANOMS – Airport Noise and Operations Monitoring System  
AO – Administrative Order  
AOA – Airport Operations Area  
AOC – Airport Operations Center  
AOD – Airport Operations Division  
AOIS – Airport Operation Information System  
APA – Airport Parking Associates  
APC – Automated Passenger Control  
APHIS – Animal & Plant Health Inspection Service  
APM – Automated People Mover  
APP – Application  
ARFF – Aircraft Rescue Fire Fighter  
ARPA – American Rescue Plan Act  
ARN – Airport Revenue News  
ASC – Airport Security Coordinator  
ASIP – Air Service Incentive Program  
AT – Advanced Technology  
ATCT – Air Traffic Control Tower  
ATM – Automated Teller Machine  
AU – African Union  
AUA – Airline Use Agreement  
AUCP – Aviation User Credit Program  
AWB – Airway Bill

## **-B-**

BAT – Budget Analysis Tool  
BCC – Board of County Commissioners  
BDT – Behavior Detection Training  
BHS – Baggage Handling System  
BIM – Building Information Modeling  
BMS – Building Management System  
BPR – Behavior Pattern Recognition

## **-C-**

CAFR – Comprehensive Annual Financial Report  
CAO – County Attorney’s Office  
CARES Act – Coronavirus Aid, Relief and Economic Security Act  
CATV – Cable Television  
CBIS – Checked Baggage Inspection System  
CBP – Customs and Border Protection  
CBRA – Checked Bag Reconciliation Area  
CBT – Computer Based Training  
CC – Concourse  
CCTV – Closed Circuit Television  
CEIV – Center of Excellence for Independent Validators  
CEP – Cost per Enplaned Passenger  
CDC – Centers for Disease Control and Prevention  
CFC – Customer Facility Charge  
CFO – Chief Finance Officer  
CIP – Capital Improvement Program  
CITS – Credentialing and Identity Management System  
CMO – County Manager’s Office  
CO – Certificate of Occupancy  
CODI – Commission on Disability Issues  
COVID – Coronavirus Disease  
COVID-19 – Coronavirus Disease 2019  
CP – Commercial Paper  
CPAC – Capital Projects Approval Committee  
CPI – Consumer Price Index  
CRRSA – Coronavirus Response and Relief Supplemental Appropriations Act  
CT – Central Terminal  
C-Safe – Cyber Security Awareness for Everyone  
CUSS – Common Use Self Service  
CUTE – Common Use Terminal Equipment

## **-D-**

DAR – Disciplinary Action Report  
DBB – Double Barreled Aviation Bonds  
DBOM – Design, Build, Operate, and Maintain  
DEA – Drug Enforcement Agency  
DERM – Department of Environmental Resources Management  
DHS – Department of Homeland Security  
DRER – Department of Regulatory and Economic Resources  
DX – Direct Expansion

## **-E-**

EA – Environmental Assessment  
ECAP – Energy Cost Avoidance Program  
EIR – Environmental Impact Review  
EIS – Environmental Impact Statement

## **-E- (cont)**

EPA – Environmental Protection Agency  
EPM – Enterprise Performance Management  
ERP – Enterprise Resource Planning  
ESRI – Environmental Systems Research Institute, Inc.  
ETSD – Enterprise Technology Services Department  
EU – European Union

## **-F-**

FAA – Federal Aviation Administration  
FAC – Florida Airport Council  
FAR – Federal Aviation Regulations  
FASB – Financial Accounting Standards Board  
FBI – Federal Bureau of Investigation  
FBO – Fixed Base Operator  
FCBF – Florida Customs Brokers & Forwarders Association  
FDA – Food and Drug Administration  
FDEP – Florida Department of Environmental Protection  
FDOT – Florida Department of Transportation  
FIDS – Flight Information Display System  
FIU – Florida International University  
FIS – Federal Inspection Service  
FOD – Foreign Object Debris  
FPL – Florida Power & Light  
FSD – Federal Security Director  
FTE – Future Travel Experience  
FTZ – Foreign Trade Zone  
FY – Fiscal Year

## **-G-**

GA – General Aviation  
G&A – General & Administrative  
GAA – General Aviation Airports  
GAC – General Aviation Center  
GAAP – Generally Accepted Accounting Principles  
GAAS – Generally Accepted Auditing Standards  
GARB – General Airport Revenue Bond  
GASB – Government Accounting Standards Board  
GASP – General Aeronautical Services Permittee  
GBR – General Building Repair  
GFJC – Global Forensic and Justice Center  
GFOA – Government Finance Officers Association  
GIS – Geographic Information System  
GO – General Obligation  
GOB – General Obligation Bonds  
GRM – General Records Maintenance  
GSA – General Services Administration  
GSE – Ground Service Equipment

## **-H-**

HRLY – Hourly  
Hz – Hertz

## **-I-**

IATA – International Air Transport Association  
IBC Airways – International Cargo Airways  
ICE – Immigration and Customs Enforcement  
ICOE – Innovation Center of Excellence  
ID – Identification  
IDS – Information Display System  
INM – Integrated Noise Model  
IO – Implementing Order  
ISD – Internal Services Department  
ISO – International Organization for Standardization  
IT – Information Technology  
ITB – Invitation to Bid  
ITN – Invitation to Negotiate  
IVP – Isolation Valve Pit

## **-K-**

KBRA – Kroll Bond Rating Agency

## **-L-**

LCD – Liquid Crystal Display  
LF – Landing Fee  
L&F – Lost and Found Center  
LIDAR – Light Detection and Ranging  
LOD – Letter of Determination  
LRTP – Long Range Transportation Plan  
LSI – Large Scale Integration

## **-M-**

MAAC – Miami Airport Affairs Committee  
MAG – Minimum Annual Guarantee  
MAP – Million Annual Passengers  
MASTEC – Multinational Infrastructure Engineering & Construction Company  
MBDA – Minority Business Development Agency  
MCC – Miscellaneous Construction Contracts  
MDAD – Miami-Dade Aviation Department  
MDPD – Miami-Dade Police Department  
MED – Minority Enterprise Development  
MEP – Mechanical, Electrical and Plumbing  
MIA – Miami International Airport

## **-M- (cont)**

MIC – Miami Intermodal Center  
MII – Majority-In-Interest  
MIT – Mobile Inspection Tables  
MOU – Memorandum of Understanding  
MP – Master Plan  
MPO – Metropolitan Planning Organization  
MRO – Maintenance Repair Overhaul

## **-N-**

NAAB – Noise Abatement Advisory Board  
N.C.L. – Norwegian Cruise Line  
NFPA – National Fire Protection Association  
NGOs – Non-Government Organizations  
NPAP – Non-Port Authority Properties  
NICE – Neptune Intelligence Communications Equipment  
NSS – Network Security System  
NT – North Terminal  
NTD – North Terminal Development  
NTI – North Terminal Improvements

## **-O-**

OAS – Organization of American States  
OCA – Office of the Commission Auditor  
OCR – Operations Control Room  
OIA – Office of Intergovernmental Affairs  
OIG – Office of Inspector General  
OMB – Office of Management & Budget  
OPF – Miami-Opa Locka Executive Airport  
OTA – Other Transaction Agreement  
O&M – Operations and Maintenance

## **-P-**

P-1 – Priority 1 work orders  
PA – Public Address  
PAP – Port Authority Properties  
PARCS – Parking Access & Revenue Control System  
PASI – Public Address System Infrastructure  
PBB – Passenger Loading Bridges  
PC Air – Preconditioned Air  
PCI – Payment Card Industry  
PDI-POA – Protocol and Diplomacy International – Protocol Officers Association  
PFC – Passenger Facility Charge

## **-P- (cont)**

PGTS – Projects Graphical Tracking System  
P&I – Principal and Interest  
P&P – Policy and Procedure  
PIC – Paging and Information Center  
PLB – Passenger Loading Bridges  
PMI – Project Management Institute  
PMIS – Project Management Information System  
PNMS – Permanent Noise Monitoring System  
PSOW – Protocol School of Washington  
PTZ – Pan-Tilt-Zoom  
PUG – Preferential Use Gate

## **-R-**

RCC – Rental Car Center  
RER – Regulatory and Economic Resources  
RF – Revenue Fund  
RFI – Request for Information  
RFP – Request for Proposal  
RFQ – Request for Qualification  
RFRO – Resourcing for Results Online  
RHIB – Rigid Hull Inflatable Boat  
RIM – Runway Incursion Mitigation  
RM – Reserve Maintenance  
RMF – Reserve Maintenance Fund  
RNAV – Area Navigation  
ROC – Results of Classification  
R&R – Rewards & Recognition

## **-S-**

SBD – Small Business Development  
SBE – Small Business Enterprises  
SEC – Southeast Corner  
SEUS – Southeast United States  
SIB – State Infrastructure Bank  
SIDA – Security Identification Display Area  
SMS – Surface Management System  
SOP – Standard Operating Procedure  
SPD – Strategic Procurement Department  
SRD – Service Required Date  
SSCP – Security System Control Points  
SSI – Security Sensitive Information  
S&P – Standard and Poor's  
ST – South Terminal  
STD – South Terminal Development Project

## **-T-**

3D – Three Dimensional  
TBLA – Terminal Building Lease Agreement  
TIACA – The International Air Cargo Association  
TIFIA – Transportation Infrastructure Finance Innovation Act  
TIP – Transportation Improvement Program  
TMB – Miami Executive Airport  
TNC – Transportation Network Company  
TNT – Dade-Collier Training and Transition Airport  
TOP – Terminal Optimization Program  
TPC – Transportation Policy Committee  
TSA – Transportation Security Administration  
TWOV – Transportation without Visa

## **-U-**

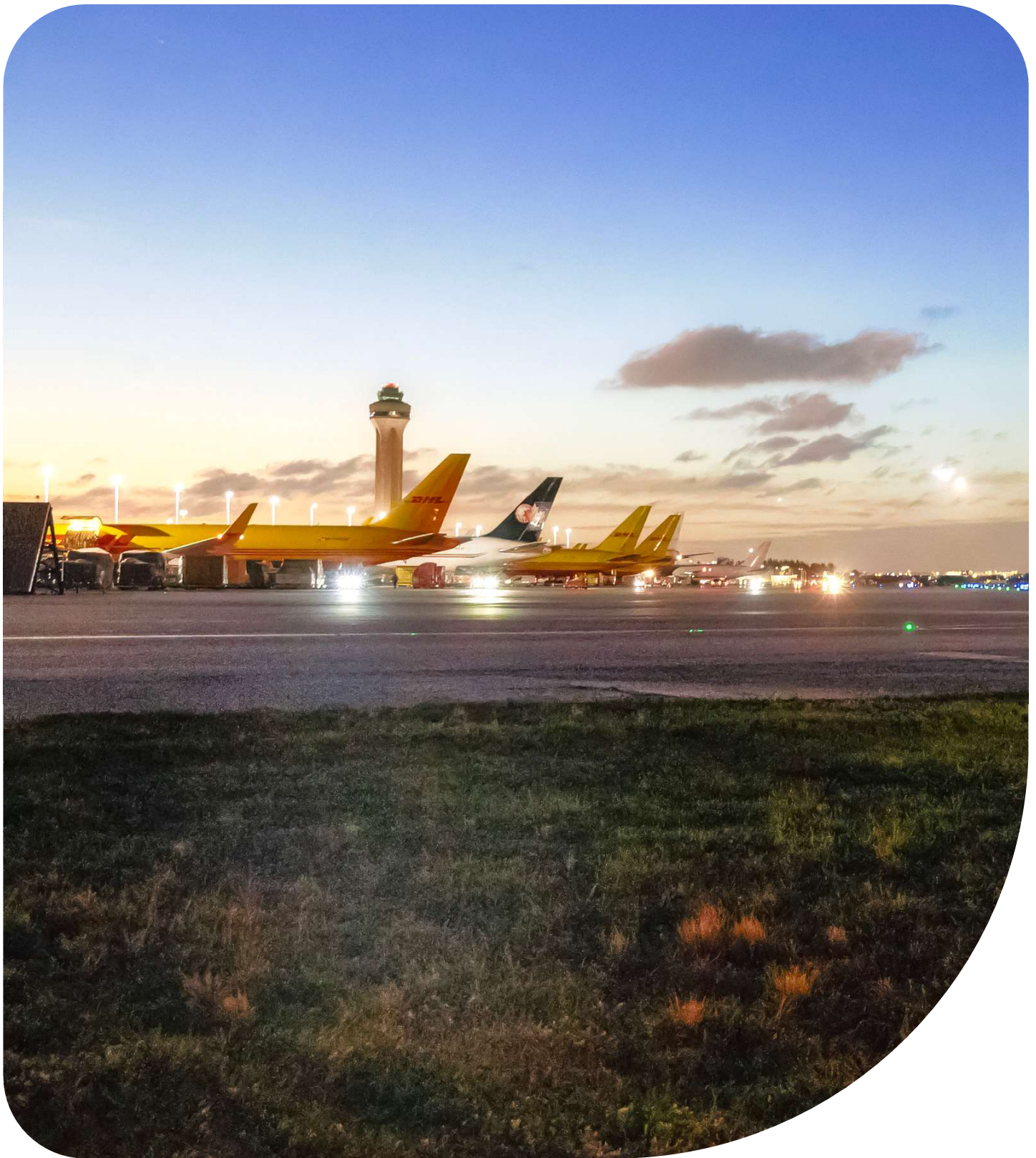
US – United States  
USA – United States of America  
USAO – United States Attorney’s Office  
USDOT – United States Department of Transportation

## **-V-**

VDGS – Visual Docking Guidance System  
VIP – Very Important Person  
VPD – Vehicular Pedestrian Deviations  
VPN – Virtual Private Network  
VICC – Vertically Integrated Cargo Community

## **-X-**

X46 – Opa Locka West Airport  
X51 – Miami Homestead General Aviation Airport



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